

# April 1, 2025

Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
	1
7 <sup>AM</sup>	
8	<b>HHS</b> HHS
9	
10	
11	
12 <sup>PM</sup>	<b>Executive Committee Meeting</b> Hybrid: W02/Conference Room 2046 and Teams FDA Commissioner
1	
2	<b>To Be Rescheduled - "DNS" Strategy &amp; Operations Mtg</b> In Person: Commissioner's Suite Conference Room (W01/2217); FDA-Commissioner FDA Commissioner
3	<b>Commissioner IT Set-up</b> ; Commissioner's Suite; FDA Commissioner
4	<b>Official Photo</b> ; Building 32, Room 5303
5	
6	

# April 2, 2025

Wednesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	WEDNESDAY
	2
7 <sup>AM</sup>	
8	<b>HHS</b> HHS
9	
10	
11	<b>Travel Time</b>
12 <sup>PM</sup>	<b>Mic Check/Prep for Commissioner Town Hall ; Meet in the Commissioner's Suite; FDA Commissioner</b>
1	<b>Commissioner Town Hall</b> Great Room
2	<b>Office Time</b>
3	<b>Office of Security Briefing; Commissioner's Suite; FDA-Commissioner; FDA Commissioner</b>
4	<b>Meet the Drivers/FDA Motor Pool Policy; Commissioner's Suite; FDA-Commissioner; FDA Commissioner</b>
5	<b>Commissioner HR Briefing</b> Commissioner's Suite; FDA-Commissioner FDA Commissioner
6	

# April 3, 2025

Thursday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY	
3	
7 <sup>AM</sup>	
8	
9	<b>Touchbase;</b> Commissioner's Suite; FDA Commissioner
10	<b>HHS</b> HHS
11	
12 <sup>PM</sup>	<b>Depart en route White Oak (Johnny)</b> <b>Touchbase with Grace Graham/Dr. Makary;</b> MM to call GG; FDA C
1	
2	<b>Commissioner Ethics Briefing;</b> Commissioner's Suite; FDA-Commissioner; FDA Commissioner <b>Commissioner Budget Briefing</b> Hybrid: Commissioner's Suite Conference Room (W01/2217) and via Teams; FDA-Commissioner; FDA Commissioner
3	<b>Depart en route EEOB (Butler)</b>
4	
5	<b>WH Meeting (Brenner/Barclay)</b> <b>Depart en route HHS (Ken)</b>
6	

# April 4, 2025

Friday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	FRIDAY
	4
7 <sup>AM</sup>	
8	HHS HHS
9	
10	Depart en route White Oak (Johnny)
11	<b>Commissioner Briefing: Introduction to Human Foods</b> Hybrid: Commissioner's Conference Room (W01/2217) and via Teams
12 <sup>PM</sup>	<b>Planning Meeting: HHS Secretary visit</b> ; Commissioner's Suite (W01/2217); and Via Teams; FDA-Commissioner; FDA Commissioner
1	<b>Commissioner Briefing: Introduction to FDA</b> Hybrid: WO-1, Room 2102 and via Teams FDA Commissioner
2	<b>Records Management Briefing</b> ; Commissioner's Suite; FDA-Commissioner; FDA Commissioner <b>Commissioner Pay &amp; Benefits Briefing</b> ; Commissioner's Suite; FDA-Commissioner; FDA Commissioner
3	<b>Pre-clinical toxicity requirements &amp; studies</b> ; FDA-Commissioner; FDA Commissioner <b>Touchbase re: Roundtable</b> ; Commissioner's Suite; FDA Commissioner
4	<b>Touchbase on CDRH Issue (Michelle Tarver/Courtney Lias)</b> ; Commissioner's Suite; FDA Commissioner
5	
6	Depart en route HHS (Ken)



# April 5, 2025

Saturday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2 3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SATURDAY

5

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# April 6, 2025

Sunday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SUNDAY	
	6
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 7, 2025

Monday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY	
7	
7 AM	
8	<b>HHS</b> HHS
9	
10	<b>Depart en route White Oak (Johnny)</b>
11	<b>Discuss Unified Agenda (Makary/Graham);</b> Commissioner's Suite; FDA Commissioner
11	<b>Executive Committee Meeting</b> Hybrid: W02/Conference Room 2046 and Teams FDA Commissioner
12 PM	<b>FDA - CoS call;</b> Microsoft Teams Meeting; Rowe, Jarrett (OS)
	<b>Office Time</b>
1	
2	<b>Introduction to OPLIA;</b> Commissioner's Suite; FDA Commissioner
2	<b>Meet &amp; Greet with OPLIA ;</b> Commissioner's Suite; FDA Commissioner
	<b>Cybersecurity Briefing;</b> Commissioner's Suite; FDA-Commissioner; FDA Commissioner
3	
4	<b>Meeting re: Opioids;</b> Building 1, 2nd floor, Commissioner's Suite; FDA Commissioner
5	
6	<b>Depart en route HHS (Ken)</b>

# April 8, 2025

Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
8	
7 <sup>AM</sup>	
8	Meeting with Kyle Diamantis HHS
9	
10	Depart en route White Oak (Johnny)
11	Meeting re: OCE; Commissioner's Suite; FDA-Commissioner; FDA Commissioner
12 <sup>PM</sup>	Office Time
1	
2	
3	
4	Phone Call with Rep. Andy Harris; (b) (6) (b) (6) FDA Commissioner
5	Phone Call with Senator Hoeven; +1 253-617-0531, (b) (6) FDA Commissioner
6	Depart en route HHS (Ken)

# April 9, 2025

Wednesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY	
	9
7 <sup>AM</sup>	
8	
9	IOS <> FDA; Microsoft Teams Meeting; Anderson, Hannah (HHS/IOS)
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 10, 2025

Thursday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY	
	10
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 11, 2025

Friday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	FRIDAY
	11
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 12, 2025

Saturday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

SATURDAY	
	12
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	



# April 13, 2025

Sunday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2 3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SUNDAY	
	13
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 14, 2025

Monday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY	
	14
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	<b>Commissioner Briefing: Controlled Substances</b> Hybrid: WO-1, Room 2102 and via Teams; WO1-2102 FDA Commissioner
3	
4	
5	
6	

# April 1, 2025

Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
	1
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 2, 2025

Wednesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY	
	2
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 3, 2025

Thursday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY	
	3
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 4, 2025

Friday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

FRIDAY	
	4
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 5, 2025

Saturday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SATURDAY	
	5
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 6, 2025

Sunday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

	SUNDAY
	6
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	



# April 7, 2025

Monday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY	
	7
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 8, 2025

Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
	8
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 9, 2025

Wednesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY	
	9
7 <sup>AM</sup>	
8	HHS HHS
9	IOS <> FDA; Microsoft Teams Meeting; Anderson, Hannah (OS)
10	Depart en route White Oak
11	Office Time
12 <sup>PM</sup>	
1	Introduction to the Office of External Affairs (OEA) Commissioner's Suite Commissioners Office
	Hannah/Jay/Marty; Microsoft Teams Meeting; Anderson, Hannah (HHS/IOS)
2	Meeting re: Unified Agenda Commissioner's Suite Commissioners Office
3	Phone Call with Senator Shaheen ; 202-228-2663; (b) (6) Commissioners Office
4	Operations and Administrative Meeting Commissioner's Suite
5	Pre-Brief: FDA Announcement; Microsoft Teams Meeting; Anderson, Hannah (OS)
6	Depart en route HHS

# April 10, 2025

Thursday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	THURSDAY
	10
7 <sup>AM</sup>	
8	<b>Meetings at HHS</b> HHS
9	
10	<b>Depart en route White Oak</b>
11	<b>Meeting re: Strategic Priorities (Makary/Brenner/Traficant);</b> Commissioner's Suite; Commissioners Office
	<b>Meeting re: Domestic Drug Manufacturing ;</b> Commissioner's Suite; Commissioners Office
12 <sup>PM</sup>	<b>Intro to Office of Inspections &amp; Investigations (OII);</b> Commissioner's Suite; Commissioners Office
	<b>Office Time</b>
1	
	<b>Meeting re: (b) (6), (b) (5)</b> Commissioner's Suite; FDA-Commissioner; Commissioners Office
2	<b>Meeting re: RIF/Reorg/ARRP</b> Commissioner's Suite Commissioners Office
3	
	<b>Operations and Administrative Meeting</b> Commissioner's Suite
4	
5	<b>Meeting re: FY 26 OMB Passback &amp; Next Steps</b> Commissioner's Suite; Commissioners Office
	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	<b>Depart en route HHS</b>

# April 11, 2025

Friday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
	4	5	6	7	8	9
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	FRIDAY
	11
7 <sup>AM</sup>	
8	
9	
10	<b>Secretary Kennedy Visits FDA</b>
11	
12 <sup>PM</sup>	
1	<b>Meeting with Bret Koplou;</b> Commissioner's Suite; Commissioners Office
2	<b>Office Time</b>
3	<b>Meeting re: Strategic Priorities</b> Commissioner's Suite Commissioners Office
4	<b>Touchbase;</b> FDA-Commissioner; Commissioners Office
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	

# April 12, 2025

Saturday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2 3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SATURDAY	
	12
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 13, 2025

Sunday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SUNDAY

13

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# April 14, 2025

Monday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	MONDAY
	14
7 <sup>AM</sup>	
8	
9	<b>Meeting at HHS</b> HHS
10	<b>Depart en route White Oak</b>
11	<b>Executive Committee Meeting</b> Hybrid: Conference Room W02/2046 and via Teams Traficant, Jim <span style="float: right;">✕</span>
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Meeting re: Strategic Priorities</b> Commissioner's Suite Commissioners Office
2	<b>Operations and Administrative Meeting</b>
3	
4	<b>Depart en route HHS</b>
5	<b>(Virtual) Priorities &amp; Action Items;</b> Teams; Traficant, Jim <span style="float: right;">✕</span>
6	



# April 15, 2025



Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
	15
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
10	<b>Depart en route White Oak</b>
11	<b>Intro to Center for Tobacco Products (CTP);</b> Commissioner's Suite; Commissioners Office
12 <sup>PM</sup>	<b>Meeting re: Advisory Committees and SGE Ethics;</b> Commissioner's Suite; Commissioners Office
	<b>Weekly Check-in with Dr. Makary and Grace Graham;</b> Commissioner's Suite; Commissioners Office 
1	<b>Meeting re: Strategic Priorities</b> Commissioner's Office Commissioners Office
2	<b>Office Time</b>
3	<b>Intro to Office of the Chief Scientist (OCS);</b> Commissioner's Suite; Commissioners Office
4	<b>Touchbase (Makary/Brenner/Traficant);</b> Commissioner's Suite; Commissioners Office
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim 
6	<b>Depart en route HHS</b>

# April 16, 2025

Wednesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY	
16	
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
	<b>Pre- Brief: Food Dye ; Hannah's Office; Anderson, Hannah (HHS/IOS)</b>
10	
11	<b>Menopause Roundtable; Microsoft Teams Meeting; Commissioners Office</b>
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Meeting re: Strategic Priorities</b> Commissioner's Suite Commissioners Office
2	
3	<b>Operations and Administrative Meeting</b> Commissioner's Suite
4	
5	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b>
6	

# April 17, 2025

Thursday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY	
17	
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
	<b>Depart en route White Oak</b>
9	
10	<b>Interview with Megyn Kelly</b> White Oak Campus
11	
12 <sup>PM</sup>	
1	<b>Office Time</b>
2	
3	<b>Depart en route HHS</b>
4	<b>S1 ASL Prep -FDA ; HHS, 615F</b>
	<b>Meetings at HHS</b>
5	
6	

# April 18, 2025


Friday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

FRIDAY	
	18
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
10	<b>Stealth Update (Corrigan-Curay/Graham/Traficant); Dial-in included</b>
11	<b>Meetings at HHS</b>
12 <sup>PM</sup>	
1	
2	
3	<b>Media Interview</b> HHS
4	<b>Meetings at HHS</b>
5	
6	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim 

# April 19, 2025

Saturday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2 3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SATURDAY	
	19
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 20, 2025

Sunday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

SUNDAY	
20	
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 21, 2025

Monday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	MONDAY	
	21	
7 <sup>AM</sup>	<b>Meetings at HHS</b>	
8		
9		
10		
	<b>Depart en route White Oak</b>	
11	<b>Phone call with Kim Severson, NYT</b>	<b>Executive Committee Meeting</b> Hybrid: Conference Room W02/2046 and via Teams Traficant, Jim
12 <sup>PM</sup>	<b>Office Time</b>	
1		
2	<b>Comms Organization and Tasking;</b> Hybrid: Commissioner's Suite (W01/2217) and via Teams; Commissioners Office	
	<b>Operations and Administrative Meeting</b> Commissioner's Suite	
3		
4	<b>Meet &amp; Greet with Lowell Zeta;</b> Commissioner's Suite	
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim	
	<b>Pre-Brief: Food Dye;</b> Hannah's Office   Teams; Anderson, Hannah (HHS/IOS)	
6	<b>Depart en route HHS</b>	

# April 22, 2025


Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

TUESDAY	
	22
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
10	
11	
12 <sup>PM</sup>	
	<b>Weekly Check-in with Dr. Makary and Grace Graham; HHS, Commissioner's Office; Commissioners Office</b> 
1	<b>Office Time</b>
2	
3	<b>S1 Prep for FDA Announcement ; 615F</b>
4	<b>FDA Announcement</b> Great Hall
5	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b> 
6	



# April 23, 2025

Wednesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY		
23		
7 <sup>AM</sup>	<p><b>Meetings at WH &amp; HHS</b></p>	
8		
9		
10		
11		
12 <sup>PM</sup>		
1		
2		
3		<p><b>Meeting with Vince Haley</b> WH</p>
4		<p><b>Prep for Semafor Event with Amna Nawaz &amp; Dr. Makary;</b> Microsoft Teams Meeting; Palmer, Kelly</p>
5	<p><b>(Virtual) Priorities &amp; Action Items;</b> Teams; Traficant, Jim</p>	
6		

# April 24, 2025

Thursday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY	
	24
7 <sup>AM</sup>	
8	
9	<p><b>Depart en route Conrad Hotel</b></p>
10	<p><b>2025 Semafor World Economy Summit</b> Conrad Washington, 950 New York Ave NW, Washington, DC</p>
11	<p><b>Depart en route White Oak</b></p>
12 <sup>PM</sup>	<p><b>Touchbase with Lowell Zeta</b> Commissioner's Suite Commissioners Office</p>
1	<p><b>Touchbase with Scott Steele/Tracy Beth Hoeg/Jim Traficant;</b> Microsoft Teams Meeting; Commissioner's Suite; Commissioners Office</p>
2	<p><b>Meeting re: Speechwriting &amp; TPs;</b> Commissioner's Suite; Commissioners Office</p>
3	<p><b>Depart en route WH</b></p> <p><b>Phone Call with Senator Rick Scott (Clayton Stein will join as we</b></p>
4	<p><b>Live TV Interview - Fox Business: Kudlow;</b> WH North Lawn</p>
5	
6	
	7:10pm - 7:40pm LIVE TV Interview: NewsNation: Elizabeth Vargas (WH North Lawn)
	7:45pm - 8:00pm Depart en route HHS

# April 25, 2025

Friday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

	FRIDAY
	25
7 AM	<b>Meetings at HHS</b>
8	
9	
10	
	<b>Bi-weekly Check-in: Legislative Forecast;</b> Commissioner's Suite; FDA-Commissioner; Commissioners Office <span style="float: right;">⊗</span>
11	<b>Sanjula &amp; Dr. Makary Sync;</b> Commissioner's Suite; Commissioners Office; Commissioners Office
12 PM	<b>Office Time</b>
1	<b>SMI Review;</b> Commissioner's Suite; FDA-Commissioner; Commissioners Office
2	<b>Travel Briefing;</b> Commissioner's Suite; FDA-Commissioner; Commissioners Office
3	<b>Touchbase with Lowell Zeta &amp; Dr. Makary;</b> Commissioner's Suite; Commissioners Office
4	
5	
6	

# April 26, 2025

Saturday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SATURDAY	
	26
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# April 27, 2025

Sunday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2 3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SUNDAY	
	27
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

# April 29, 2025


Tuesday

April 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
	29
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	<b>Depart en route White Oak</b>
9	
10	<b>Touchbase with Michael Rogers and Dr. Makary;</b> Commissioner's Suite; FDA-Commissioner; Commissioners Office <b>Touchbase with Lowell Zeta and Dr. Makary;</b> Commissioner's Suite; Commissioners Office
11	<b>Briefing on HPAI</b> Building 1, Conference Room 2102; Commissioners Office
12 <sup>PM</sup>	<b>Weekly Check-in with Dr. Makary and Grace Graham;</b> Commissioner's Suite; Commissioners Office 
1	<b>Office Time</b> <b>Operations and Administrative Meeting</b> Commissioner's Suite
2	
3	<b>Depart en route White House North Lawn</b>
4	<b>Media Interview: Fox News Will Cain Show;</b> White House North Lawn
5	
6	<b>Depart en route HHS</b>

# April 30, 2025

Wednesday

April 2025							May 2025							
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	
			1	2	3	4	5					1	2	3
6	7	8	9	10	11	12		4	5	6	7	8	9	10
13	14	15	16	17	18	19		11	12	13	14	15	16	17
20	21	22	23	24	25	26		18	19	20	21	22	23	24
27	28	29	30					25	26	27	28	29	30	31

	WEDNESDAY	
	30	
7 <sup>AM</sup>	Meetings at HHS	
8	Meeting with Robert Ford, CEO, Abbott (Tom Evers, VP, Government Affairs, Abbott); Microsoft Teams Meeting; Palmer, Kelly	
9	Depart en route White Oak	
10	Meeting re: Kratom, CBD, and Tianeptine Commissioner's Suite; Commissioners Office	Touchbase with Drs. Brenner and Makary; Commissioner's Suite; t
11	Ops Meeting Commissioner's Suite; FDA-Commissioner; Commissioners Office	
12 <sup>PM</sup>	Depart en route WH	
1	WH Meeting	
2	Depart en route HHS	
3	Office Time	
4		
5		
6	Travel Time	
	7:00pm - 8:00pm Media Interview: Laura Ingram(400 N. Capitol Street, NW, Washington, DC)	

# May 1, 2025

Thursday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY	
1	
7 <sup>AM</sup>	<b>WH National Day of Prayer Event</b>
8	
9	<b>Depart HHS en route White House</b>
10	<b>White House Meeting</b>
11	
12 <sup>PM</sup>	
1	
2	
3	<b>Depart WH en route HHS</b>
4	
5	<b>Priorities &amp; Action Items; Hybrid: Commissioner's Suite and via Teams; Traficant, Jim</b>
6	



# May 2, 2025

Friday

May 2025							June 2025							
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3	1	2	3	4	5	6	7
4	5	6	7	8	9	10	8	9	10	11	12	13	14	
11	12	13	14	15	16	17	15	16	17	18	19	20	21	
18	19	20	21	22	23	24	22	23	24	25	26	27	28	
25	26	27	28	29	30	31	29	30						

	FRIDAY
	2
7 <sup>AM</sup>	Meetings at HHS
8	Depart en route White Oak
9	Phone call with Kim Severson, NYT
10	Meeting re: Fluoride Tablets; Commissioner's Suite; Commissioners Office
	Check in re: Communications; Microsoft Teams Meeting; Commissioner's Office; Commissioners Office
11	Meeting re: OCE External Stakeholder Engagement; Commissioner's Suite; Commissioners Office
	Office Time
12 <sup>PM</sup>	Meeting with Mallika Mundkur; Commissioner's Suite; Commissio
	Ops Meeting Commissioner's Suite; Commissioners Office
1	Meeting re: Sunscreen Regulation Commissioner's Suite; FDA-Commissioner; Commissioners Office
2	Meeting re: Rare Disease Priorities Commissioner's Suite; FDA-Commissioner; Commissioners Office
3	SMI Review; Commissioner's Suite; Commissioners Office
	Operations and Administrative Meeting Commissioner's Suite
4	
5	
6	Depart en route HHS

# May 3, 2025

Saturday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY	
	3
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# May 4, 2025

Sunday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SUNDAY	
	4
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# May 5, 2025

Monday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

MONDAY	
	5
7 <sup>AM</sup>	
8	
9	
10	
11	<b>Executive Committee Meeting</b> Hybrid: Conference Room W02/2046 and via Teams Traficant, Jim
12 <sup>PM</sup>	<b>Meetings at HHS</b>
1	
2	
3	<b>Office Time</b>
4	
5	
6	

# May 6, 2025

Tuesday

May 2025							June 2025							
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	
					1	2	3	1	2	3	4	5	6	7
4	5	6	7	8	9	10	8	9	10	11	12	13	14	
11	12	13	14	15	16	17	15	16	17	18	19	20	21	
18	19	20	21	22	23	24	22	23	24	25	26	27	28	
25	26	27	28	29	30	31	29	30						

	TUESDAY
	6
7 <sup>AM</sup>	Meetings at HHS
8	<p><b>Travel Time</b></p> <p><b>American Hospital Association's Annual Membership Meeting</b> Marriott Marquis, 901 Massachusetts Avenue, NW, Ballroom 5-10 on Level M2 Washington, DC; Commissioners Office</p>
9	<p><b>Depart en route HHS</b></p>
10	<p><b>Meeting with American College of Rheumatology Executive Committee;</b>HHS, Conference Room 305A; Commissioners Office</p> <p><b>Weekly Check-in with Dr. Makary and Grace Graham;</b>Commissioner's Office at HHS; Commissioners Office</p>
11	<p><b>Direct to camera;</b> HHS, 453.G</p>
12 <sup>PM</sup>	<p><b>Office Time</b></p> <p><b>Depart en route White Oak</b></p>
1	
2	<p><b>Meet with CBER Director;</b> Commissioner's Suite; Commissioners Office</p> <p><b>Phone Call with US Israel Education Association (USIEA);</b>Microsoft Teams Meeting; Palmer, Kelly</p>
3	<p><b>Operations and Administrative Meeting</b> Commissioner's Suite</p>
4	
5	<p><b>Check-in with Lowell Zeta &amp; Dr. Makary;</b>Commissioner's Suite; Commissioners Office</p>
6	<p><b>Depart en route HHS</b></p>

# May 7, 2025

Wednesday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

WEDNESDAY	
7	
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	<b>Travel Time</b>
9	<b>Meeting with PhRMA Board of Directors</b> PhRMA Headquarters, 670 Maine Avenue, SW, Suite 1000, Washington, DC 20024 Commissioners Office
10	<b>Depart en route White Oak</b>
11	<b>Podcast</b>
12 <sup>PM</sup>	<b>Touchbase with Dr. Brenner</b>
	<b>Office Time</b>
1	<b>Prep for FDLI Keynote Address;</b> Commissioner's Suite; Commissioners Office
	<b>Meeting with Alex Wohl &amp; Dr. Makary;</b> Commissioner's Suite; Commissioners Office
2	<b>Passport Photo Appointment;</b> 32- 5303
3	<b>Touchbase with Lowell Zeta &amp; Dr. Makary;</b> Commissioner's Suite; Commissioners Office
4	
5	
6	

# May 8, 2025

Thursday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY	
	8
7 <sup>AM</sup>	Meetings at HHS
8	
9	Depart en route White Oak
10	Meeting with Michael Rogers & Dr. Makary; Commissioner's Suite; Commissioners Office
11	Operations and Administrative Meeting Commissioner's Suite
12 <sup>PM</sup>	Office Time
	Depart en route HHS
1	
2	Media Interview: Brett Baier, FOX News HHS
3	
4	
5	
6	
	7:30pm - 8:00pm LIVE TV Interview: NewsNation: Elizabeth Vargas Reports (WH North Lawn)

# May 9, 2025

Friday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	FRIDAY
	9
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	<b>Depart en route WH</b>
9	
	<b>Live TV Interview: Morning Joe; WH North Lawn</b>
10	<b>Depart en route White Oak</b>
11	<b>Meeting with Consumer Brands Association</b> Commissioner's Suite; Commissioners Office
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Check-in with Nelson Cabrera &amp; Dr. Makary; Microsoft Teams Meeting; Commissioners Office</b>
	<b>Two video recordings; Studio</b>
2	<b>Meeting with Caleb Michaud and Dr. Makary; Commissioner's Suite; Commissioners Office</b>
	<b>SMI Review; Commissioner's Suite; FDA-Commissioner; Commissioners Office</b> <span style="float: right;">☒</span>
3	<b>Meet and Greet with Kaveeta Vasisht &amp; Dr. Makary; Commissioner's Suite; Commissioners Office</b>
	<b>Touchbase; Microsoft Teams Meeting; Commissioners Office</b>
4	<b>Bi-weekly Check-in: Legislative Forecast; Commissioner's Suite; FDA-Commissioner; Commissioners Office</b> <span style="float: right;">☒</span>
5	
6	<b>Depart en route to HHS</b>



# May 10, 2025

Saturday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY	
	10
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

# May 11, 2025

Sunday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SUNDAY	
	11
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# May 12, 2025

Monday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

	MONDAY		
	12		
7 <sup>AM</sup>			
8			
9	<b>Press Conference</b> WH Roosevelt Room Press Conference		
10			
11	<b>Messaging Call</b> <a href="https://pitc.webex.com/pitc/j.php">https://pitc.webex.com/pitc/j.php</a> (b) (6) Sonny	<b>Executive Committee Meeting</b> Hybrid: Conference Room W02/2046 and via Traficant, Jim	<b>ABC News Live</b>
12 <sup>PM</sup>	<b>Office Time</b>		
1			
2	<b>TAPED Podcast Interview: Triggered with Don Jr.;</b> EEOB South Court Auditorium; MBX WHO Media Affairs		
3			
4			
5	<b>Depart en route CNN</b>		
6	<b>LIVE TV Interview: CNN: Jake Tapper ;</b> CNN DC Bureau, 820 First Street NE, Washington, DC; MBX WHO Media Affairs		
	<b>Depart en route Fox</b>		
	7:00pm - 9:00pm Shadow Invite: Health Care Team Social (Trump Administration only) (b) (6)		
	7:00pm - 7:30pm Fox News Interview(Fox Studio, 400 North Capitol Street, Suite 550, Washington, DC 20001)		

# May 13, 2025

Tuesday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025



Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	TUESDAY
	13
7 <sup>AM</sup>	<b>LIVE TV Interview: FBN: Mornings with Maria;</b> Studio van to house ; MBX WHO Media Affairs
8	<b>Meetings at HHS</b>
9	
10	<b>Depart en route The Hay-Adams</b>
11	<b>Frist Cressey Ventures (FCV) Collective In Session Program</b> Hay-Adams Hotel, 800 16th Street, NW, Washington, DC 20006 Commissioners Office
12 <sup>PM</sup>	<b>Depart en route White Oak</b>
1	<b>Remarks at Farmer's Market;</b> White Oak
2	<b>Office Time</b> <b>Monthly Check-in with CVM;</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office
3	
4	<b>Recordings re: Infant Formula/Fluoride/No ENDS in Sight Operation/Post Market Chem Review</b> Studio
5	<b>Briefing on Tobacco &amp; Vaping</b> Commissioner's Suite; Commissioners Office <b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	<b>Depart en route HHS</b>
	7:30pm - 8:00pm Media Interview: NBC Now(Studio van (arriving at 6:30 pm))

# May 14, 2025

Wednesday

May 2025							June 2025						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	1	2	3	4	5	6	7
4	5	6	7	8	9	10	8	9	10	11	12	13	14
11	12	13	14	15	16	17	15	16	17	18	19	20	21
18	19	20	21	22	23	24	22	23	24	25	26	27	28
25	26	27	28	29	30	31	29	30					

	WEDNESDAY
	14
7 <sup>AM</sup>	Meetings at HHS
8	Meeting with Kyrsten Sinema/Matthew Ammel/Daniel Winkler;HHS
9	
10	Depart en route White Oak
11	Weekly Check-in with Dr. Makary and Grace Graham; Commissioner's Suite; Commissioners Office 
	Meeting re: Kratom; Commissioner's Suite; FDA-Commissioner; Commissioners Office
12 <sup>PM</sup>	Office Time
	FY 25 Performance Plan Establishment Meeting with Rick Pazdur; Commissioner's Suite; Commissioners Office
1	Touchbase with OEA/Sanjula; Commissioner's Suite; Commissioners Office
	FY 25 Performance Plan Establishment Meeting with Michelle T; FY 25 Performance Plan Establishment Meeting with Michele M
2	Commissioner Briefing on Implications of LDT Ruling; Commissioner's Suite; Microsoft Teams Meeting; Palmer, Kelly
3	FY 25 Performance Plan Establishment Meeting with Jacqueline Corrigan-Curay; Commissioner's Suite; Commissioners Office
	FY 25 Performance Plan Establishment Meeting with Tim Schell; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office
4	FY 25 Performance Plan Establishment Meeting with Steven Kozlowski; Commissioner's Suite; Commissioners Office
5	Priorities & Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim 
6	Depart en route HHS

# May 15, 2025

Thursday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	THURSDAY
	15
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	<b>Depart en route Ronald Reagan Building (Johnny)</b>
9	<b>Keynote Address at Food Drug &amp; Law Institute 2025 Annual Conference</b> Reagan Building, 1300 Pennsylvania Avenue, Washington, DC 20004 Commissioners Office
10	<b>Depart en route White Oak</b>
11	<b>Office Time</b>
12 <sup>PM</sup>	<b>Meeting;</b> Secretary Conference Room (HHS); Anderson, Hannah (HHS/IOS)
1	<b>FY 25 Performance Plan Establishment Meeting with Craig Taylor;</b> Microsoft Teams Meeting; Commissioners Office
2	<b>Operations and Administrative Meeting</b> Commissioner's Suite
3	
4	
5	<b>Priorities &amp; Action Items;</b> Microsoft Teams; Traficant, Jim <span style="float: right;">⊗</span>
6	<b>Depart en route HHS (Carl Stovall</b> <span style="background-color: black; color: white; padding: 0 5px;">(b) (6)</span> )

# May 16, 2025

Friday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	FRIDAY
	16
7 <sup>AM</sup>	
8	<b>Depart en route White Oak (Johnny)</b>
9	
10	<b>Podcast with Dr. Makary/Kyle/Sanjula</b> Building 2 Commissioners Office
11	<b>Briefing from OCC</b> Commissioner's Suite; FDA-Commissioner Commissioners Office
12 <sup>PM</sup>	
1	<b>FY2026 Senate Ag Approps Hearing Prep</b> Building 1, Conference Room 2102; Commissioners Office
2	<b>Office Time</b>
3	
4	<b>SMI Review;</b> Commissioner's Suite; Palmer, Kelly
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	<b>Depart en route HHS (Prentis Carmichael (b) (6))</b>
	9:30pm - 10:00pm Media Interview: On Balance with Jillian Michaels, NewsNation (will air at 9:45 pm)(Studio Van)

# May 17, 2025

Saturday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY	
	17
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	



# May 18, 2025

Sunday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	SUNDAY
	18
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# May 19, 2025



Monday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	MONDAY
	19
7 AM	<b>Meetings at HHS</b>
8	
9	
10	
	<b>Depart en route White Oak (Johnny)</b>
11	
12 PM	<b>Touchbase;</b> Commissioner's Suite; Commissioners Office
	<b>Panel Walk Through;</b> W02/2047; Commissioners Office
1	<b>Office Time</b>
	<b>PMAP Establishment-Grace Graham's 2025 Performance Plan;</b> Teams ; Commissioners Office
2	<b>Monthly Check-in with HFP;</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office 
3	
4	<b>Operations and Administrative Meeting</b> Commissioner's Suite
5	<b>PMAP Establishment-Dr. Butler's 2025 Performance Plan ;</b> Commissioner's Office; Commissioners Office
	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim 
6	<b>Depart en route HHS (Prentis Carmichael (b) (6))</b>

# May 20, 2025

Tuesday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

TUESDAY	
	20
7 <sup>AM</sup>	
8	<b>Depart en route White Oak (Johnny)</b>
9	<b>Meeting of the Oncologic Drugs Advisory Committee;</b> Great Room
10	<b>Talc Roundtable</b> Building 2, Conference Room 2047
11	
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Dr. Makary to give remarks at CBER Meeting</b> Building 2, Conference Room 2047
2	<b>Meeting re: RIF;</b> Commissioner's Suite; Commissioners Office  <b>Meeting re: Alzheimer's Test;</b> Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office
3	<b>Podcast with Dr. Makary/Vinay/Sanjula;</b> Building 2; Commissioners Office
4	
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	<b>Depart en route HHS (Prentice Carmichael</b> (b) (6)

# May 21, 2025

Wednesday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	WEDNESDAY
	21
7 <sup>AM</sup>	Meetings at HHS
8	Depart en route White Oak (Johnny)
9	
10	Podcast with Dr. Makary/Sanjula/Vinay Building 2 Commissioners Office
11	Podcast with Dr. Makary/Sanjula/Vinay Building 2 Commissioners Office
12 <sup>PM</sup>	
1	FY2026 Senate Ag Approps Hearing Prep Building 1, Conference Room 2102; WO1-2102; Commissioners Office
2	Office Time Prep for Town Hall Discussions; Commissioner's Suite; FDA-Commissioner; Palmer, Kelly
3	Meeting re: Priority Review Vouchers; Commissioner's Suite; Commissioners Office Meet & Greet with Rex Noble; Commissioner's Suite; Commissioners Office
4	Phone call with Rep. Buddy Carter; Commissioner's Suite; 888.764.8682,, (b) (6) Commissioners Office Hearing Prep; Commissioner's Suite; Commissioners Office
5	PMAP Establishment-Kyle Diamantas 2025 Performance Plan; Commissioner' Suite Priorities & Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	Travel Time (Carl Stovall) (b) (6)
	7:00pm - 7:45pm Media Interview: Ingraham Angle(DC Bureau, 400 North Capitol Street NW, Washington, DC 20001)

# May 22, 2025

Thursday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY	
	22
7 <sup>AM</sup>	
8	<b>S1 Prep for MAHA Commission Meeting Press Call; HHS, 615F</b>
9	<b>S1 Press Call Re: MAHA Commission Report release</b> HHS, 615F <span style="float: right;"><b>Depart en route Hill (Johnny) (D. Hattis and G. Graham) - will be</b></span>
10	<b>Proceed to holding room; Dirksen Senate Office Building 120; Commissioners Office</b>  <b>Ag Approps Testimony: A Review of the President's FY 26 Budget Request for FDA</b> Dirksen Senate Office Building 124 Commissioners Office
11	
12 <sup>PM</sup>	
	<b>[EXTERNAL] CFIA President - FDA Commissioner; Microsoft Team</b> <span style="float: right;"><b>Depart en route WH</b></span>
1	<b>Paul Saladino MD; EEOB 474 (Indian Treaty Room)</b> <span style="float: right;"><b>Gary Brecka, The Ultimate Human; EEOB South Court Auditorium</b></span> <b>Mark Hyman, Dr. Hyman Show; EEOB 474</b> <span style="float: right;"><b>Arrive to West Exec; will be escorted to R</b></span> <span style="float: right;"><b>Will Cole, The Art of Being Well; EEOB 474</b></span>
2	<b>MAHA Commission Meeting; WH, Roosevelt Room</b>
3	<b>MAHA Roundtable Event</b> WH, East Room
4	<b>Depart en route HHS (Tumie Hurd (b) (6))</b>
5	<b>Travel Time (b) (6)</b> <b>Reception re: MAHA Report (b) (6)</b>
6	

# May 23, 2025

Friday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	FRIDAY
	23
7 <sup>AM</sup>	
8	Depart en route White Oak (Darnell Green [REDACTED] (b) (6))
9	
10	Briefing on Psychedelics ; Commissioner's Suite; Commissioners Office Touch base with Tiffany Farchione and Dr. Makary; Commissioner's Suite; ; Commissioners Office
11	Media Interview; Studio Media Interview; Studio
12 <sup>PM</sup>	Office Time
1	
2	Weekly Check-in with Dr. Makary and Grace Graham; Commissioner's Suite; FDA-Commissioner; Commissioners Office
3	Priorities & Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
4	
5	
6	Depart en route HHS (Prentice Carmichael [REDACTED] (b) (6))

# May 24, 2025

Saturday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY	
	24
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# May 25, 2025

Sunday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SUNDAY	
	25
7 <sup>AM</sup>	
8	
9	
10	<b>Media Interview: Morning Futures</b> Studio Van
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	



# May 26, 2025

Monday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	MONDAY
	26
	HOLIDAY
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# May 27, 2025

Tuesday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

TUESDAY	
	27
7 <sup>AM</sup>	
8	
9	<b>Depart HHS (Johnny)</b>
10	<b>Vince Coglianesi's Video Podcast "VINCE"</b> 4400 Jenifer Street, 4th Floor Studio, Washington DC 20015 (Isaac Harris will be waiting for Dr. Makary in the lobby: (b) (6))
11	<b>Depart en route White Oak</b>
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Radio Interview</b>
2	<b>Real World Evidence/Real World Data</b> Hybrid: Conference Room W01/2102 and via Teams; Commissioners Office
3	
4	<b>Media: FOX; Studio</b> <b>Meeting re: Priority Review Ideas; Commissioner's Suite; Commissioners Office</b>
5	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b>
6	<b>Depart en route HHS</b>

# May 28, 2025

Wednesday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

WEDNESDAY	
	28
7 <sup>AM</sup>	
8	<b>Depart en route White Oak (Johnny)</b>
9	
10	<b>Media Interview: NBC News</b> Studio
11	
12 <sup>PM</sup>	
	<b>Media: The Ben Shapiro Show</b> Studio
1	
2	<b>White Oak Campus Tour</b> meet on the historic lobby in building 1, on the second floor near the elevators Commissioners Office
3	<b>Meet &amp; Greet with Rich Danker, HHS/Office of the Assistant Secretary for Public Affairs (ASPA);</b> Commissioner's Suite
4	
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	<b>Depart en route to HHS (Driver: Carl Stovall (b) (6))</b>

# May 29, 2025

Thursday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY	
	29
7 <sup>AM</sup>	
8	Depart en route White Oak (Johnny)
9	
10	Remarks to OO senior leadership; COO Conference Room
11	
12 <sup>PM</sup>	Monthly Check-in with CDER; Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office <input type="checkbox"/>
	Monthly Check-in with OII; Commissioner's Suite; Commissioners Office
1	Office Time
2	Dr. Brenner/Dr. Makary; Commissioner Office
3	Depart en route HHS <input type="checkbox"/> Phone Call with Pamela Paul <input type="checkbox"/>
4	
5	Travel Time
6	Media Interview: News Hour; 3939 Campbell Avenue, Shirlington, VA (Met in the lobby by Murrey Jacobson)
	Travel Time

# May 30, 2025





Friday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	FRIDAY
	30
7 <sup>AM</sup>	
8	
9	Depart en route White Oak (Driver Francois N'diaye; (b) (6))
10	Operations and Administrative Meeting Commissioner's Suite
11	
12 <sup>PM</sup>	Office Time
1	Weekly Check-in with Dr. Makary and Grace Graham; Commissioner's Suite; Commissioners Office 
2	Briefing on Nitrosamine Contaminants in Drugs Building 2, Conference Room 2046; WO2-2046 Commissioners Office
3	Touchbase; Microsoft Teams Meeting; Commissioners Office
4	Bi-weekly Check-in: Legislative Forecast; Commissioner's Suite; Commissioners Office 
	SMI Review; Commissioner's Suite; Commissioners Office 
5	Priorities & Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim 
6	Depart en route HHS (Driver Carl Stovall; (b) (6))

# May 31, 2025

Saturday

May 2025

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY	
	31
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 1, 2025

Sunday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY	
1	
7 <sup>AM</sup>	
8	
9	
10	
11	<b>Dr. Marty Makary: LIVE TV Interview: CBS: Face the Nation</b> CBS DC Bureau
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 2, 2025

Monday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
	7	8	9	10	11	12
	13	14	15	16	17	18
	19	20	21	22	23	24
	25	26	27	28	29	30

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
	6	7	8	9	10	11
	12	13	14	15	16	17
	18	19	20	21	22	23
	24	25	26	27	28	29
	30	31				

	MONDAY
	2
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	<b>Depart en route White Oak (Johnny)</b>
10	<b>Office Time</b>
	<b>Taping re: AI Press Release</b>
11	Studio Commissioners Office
12 <sup>PM</sup>	<b>Executive Lunch -CDRH</b> In Person: WO66/5425 Commissioners Office
1	<b>Touchbase with Asim Akbari &amp; Dr. Makary;</b> Commissioner's Suite; Commissioners Office
2	<b>Depart en route HHS (Johnny)</b>
3	<b>S1 Meeting with White House Liaison ;</b> HHS, 615F
4	
5	
6	



# June 3, 2025




Tuesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	TUESDAY
	3
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	<b>CMS &amp; ASTP/ONC for Health IT Ecosystem RFI In-Person Listening Session</b> HHS, Great Hall
10	<b>Depart en route White Oak (Johnny)</b>
11	<b>Review Docs</b>
12 <sup>PM</sup>	<b>Monthly Check-in with CBER; Commissioner's Suite; Commissioners Office</b> 
1	<b>Office Time</b>
	<b>Podcast: Wellness Unmasked; Studio</b>
2	<b>FDA Commissioner Prep: Expert Panel on Infant Formula; Great Room, Room A; Commissioners Office</b>
3	<b>Weekly Check-in with Dr. Makary and Grace Graham; Commissioner's Suite; Commissioners Office</b> 
4	
5	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b> 
6	<b>Depart en route HHS (Tumie Hurd (b) (6))</b>
	9:00pm - 9:30pm Media Interview: NewsNation (9:15pm)(400 North capitol)

# June 4, 2025

Wednesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	WEDNESDAY	
	4	
7 <sup>AM</sup>		
8	Media Interviews: F&F (8:20 am) and Scripps (immediately following); WHNL	
	Depart en route White Oak (Johnny) Meet him at (b) (6)	
9	Group photo with the panelists; Great Room Area, Room 1408	
10	<b>Infant Formula Expert Panel</b> WO, Great Room Cristinzio, Dayle	<b>Depart en route to BWI Amtrak (Johnny)</b> BWI Thurgood Marshall, Amtrak/MARC Station, 7 Amtrak Way, BWI
11		<b>Depart en route to NYC via Amtrak #84</b>
12 <sup>PM</sup>		
1		
2	Travel to Marriott Marquis Hotel; 1535 Broadway, New York, NY 10036	
3	WJ Editorial Board Meeting	
4	<b>Jeffries Healthcare Conference</b> NY Marriott Marquis, 1535 Broadway, New York, NY 10036	
5		
6		
	7:45pm - 8:35pm Depart en route to LGA	
	9:20pm - 10:49pm Depart LGA on Delta Flight #5751 en route DCA	

# June 5, 2025

Thursday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY	
	5
7 <sup>AM</sup>	
8	<b>Depart en route White Oak (Johnny)</b>
9	<b>Cell and Gene Therapy Roundtable</b> Building 31, Great Room
10	
11	
12 <sup>PM</sup>	<b>DTC Video &amp; Lunch</b>
1	<b>Office Time</b>
2	
3	<b>CEO Forum: FDA National Listening Tour with Pharmaceutical and Biotech CEOs</b> WO 31, the Great Room Cristinzio, Dayle
4	
5	
6	<b>Depart en route HHS (Carl Stovall (b) (6))</b>

# June 6, 2025

Friday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	FRIDAY
	6
7 <sup>AM</sup>	
8	Depart en route White Oak (Johnny)
9	Radio Interview: The Brian Kilmeade Show; Via Phone (b) (6)
10	Record Podcasts Building 2 Commissioners Office
11	
12 <sup>PM</sup>	Trade Negotiation Update & DIA prep Commissioner's Suite; Commissioners Office
1	Domestic Manufacturing Update; Commissioner's Suite; Commissioners Office  Office Time
2	Briefing on Tobacco Commissioner's Suite & Teams; Commissioners Office
3	The Story with Martha MacCallum - Interview with Gillian Turner Studio  SMI Review; Commissioners Suite; Commissioners Office
4	
5	Meeting: (MM and JT); Commissioner' Suite; Traficant, Jim  Priorities & Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	Depart en route HHS (Carl Stoval (b) (6)

# June 7, 2025

Saturday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

7

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# June 8, 2025

Sunday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY	
	8
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	
12:00am - 12:30am o	

# June 9, 2025

Monday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	MONDAY
	9
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
10	<b>Depart en route Wiley (Johnny)</b>
11	<b>University Station Lab Tour &amp; Wiley Lab Tour with HFP</b> Wiley
12 <sup>PM</sup>	<b>Meet and Greet with HFP Senior Executive Team;</b> Wiley, Room 1A001/1A002
1	<b>Meet &amp; Greet with HFP Staff;</b> Atrium of Wiley
	<b>Depart en route White Oak (Johnny)</b>
2	<b>Office Time</b>
3	<b>Operations and Administrative Meeting</b> Commissioner's Suite
4	
5	
6	<b>Depart en route HHS (Carl Stovall (b) (6))</b>
	7:00pm - 9:00pm Milken Institute Policy Dinner Dialogue - Future of Health in America(The Jefferson Hotel in the Parlor Boardroom, 1200 16th

# June 10, 2025

Tuesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY	
	10
7 <sup>AM</sup>	
8	
9	<b>Weekly Check-in with Dr. Makary and Grace Graham;</b> Commissioner's Office at HHS; Commissioners Office <span style="float: right;">🗑</span>
10	<b>Meeting with Michael Lynch &amp; Dr. Makary;</b> HHS, Suite 729.D; Commissioners Office
11	<b>Travel Time (Johnny)</b> <b>Meeting with Senator Ashley Moody;</b> Russell Senate Office Building 387; Commissioners Office
12 <sup>PM</sup>	<b>Meeting with Senator Dick Durbin;</b> Capitol Building, S-321; Comm <span style="float: right;"><b>Travel to HHS (Johnny)</b></span>
1	<b>Office Time</b>
2	<b>Drug Pricing Meeting with Governors (Oz/Makary)</b> Room 314G Dr. Oz Conference Room + ROS attached; Stevens, Lee (OS/IEA) <span style="float: right;">🗑</span>
3	<b>S1 Call with AG Bondi</b> <span style="float: right;"><b>Travel Time (Johnny)</b></span>
4	<b>AdvaMed Board of Directors Meeting;</b> Waldorf Astoria. 1100 Pennsylvania Avenue, NW, Washington, DC; Commissioners Office <b>Depart en route HHS (Johnny)</b>
5	
6	<b>Dinner at (b) (6)</b> Foster, Robert (HHS/IOS)



# June 11, 2025

Wednesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	WEDNESDAY
	11
7 <sup>AM</sup>	
8	<b>Depart en route White Oak (Johnny)</b>
9	<b>2025 FDA Science Forum</b> Great Room Commissioners Office
10	
11	<b>Briefing on Tobacco;</b> Commissioner's Suite; Commissioners Office
	<b>Ops Meeting</b> Microsoft Teams Meeting; FDA-Commissioner; Palmer, Kelly
12 <sup>PM</sup>	
	<b>Office Time</b>
1	<b>Depart en route Hill (Johnny)</b>
2	<b>New Hampshire Business Day Luncheon, hosted by Senator Shaheen;</b> Hart Senate Office Building, Room SH-902, Washington, DC - Mee <b>Depart en route HHS (Johnny)</b>
3	
4	<b>Depart en route DCA</b>
5	
6	<b>Depart DCA on Alaska Airlines Flight #7 en route SFO; Confirmation #GUGENY;</b> Departs DCA Terminal 2 - Arrives SFO Terminal 1

# June 12, 2025

Thursday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY	
	12
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	<b>CEO Forum San Francisco Bay Area</b> Stanford University Center for Academic Medicine Cristinzio, Dayle
1	
2	
3	
4	
5	
6	
12:00am - 12:38am Depart DCA on Alaska Airlines Flight #7 en route SFO; Confirmation #GUGENY(Departs DCA Terminal 2 - Arrives SFO Termi	

# June 13, 2025

Friday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	FRIDAY
	13
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	<p><b>CEO Forum, San Diego</b>            University of California San Diego, Moores Cancer Center            Cristinzio, Dayle</p>
1	
2	
3	
4	
5	
6	<p><b>American Airlines Flight Number 582 From San to CLT            (Connected Flight) AA Confirmation #KFPPUB 4 hours, 52            Departs SAN Terminal 2</b></p>
	12:59am - 2:42am Alaska Airlines Flight Number 3455 From SFO to SAN / Alaska Airlines Confirmation #GUGENY 1 hour, 43 minutes(Departs S
	10:33pm - 11:57pm Depart CLT on American Airlines Flight #1269 en route DCA (Connected Flight) AA Confirmation #KFPPUB(Arrives DCA Ter

# June 14, 2025

Saturday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY	
	14
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 15, 2025

Sunday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY	
	15
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 16, 2025

Monday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
	7	8	9	10	11	12
	13	14	15	16	17	18
	19	20	21	22	23	24
	25	26	27	28	29	30
	31					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
	6	7	8	9	10	11
	12	13	14	15	16	17
	18	19	20	21	22	23
	24	25	26	27	28	29
	30	31				

	MONDAY
	16
7 <sup>AM</sup>	<p><b>Travel Time</b></p>
8	<p><b>DIA's 2025 Global Annual Meeting</b> Walter E. Washington Convention Center, 801 Allen Y. Lew Place NW, Washington, DC Commissioners Office</p>
9	
10	<p><b>Meeting with European Medicine Agency's Executive Director, Ms. Emer Cooke;</b> Washington Convention Center, Room 305, 801 Allen Y</p> <p><b>Depart en route White Oak (Johnny)</b></p>
11	<p><b>Kristine Frazao, Sinclair Broadcast</b> Podcast area; Commissioners Office</p>
12 <sup>PM</sup>	<p><b>Office Time</b></p>
1	<p><b>Monthly Check-in with HFP;</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office</p>
2	
3	<p><b>FDA Direct Recording;</b> Building 2, 3rd Floor; Commissioners Office</p> <p><b>DTC Video Recording;</b> Studio; Commissioners Office</p>
4	<p><b>Operations and Administrative Meeting</b> Commissioner's Suite</p>
5	
6	<p><b>Travel Time</b></p> <p><b>CSIS Dinner;</b> 1616 Rhode Island Avenue NW, Washington, DC 20036</p>

# June 17, 2025

Tuesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY	
	17
7 <sup>AM</sup>	
8	<b>Depart DCA on JetBlue Flight #1854 en route BOS; Confirmation #HYODVL</b> Departs DCA Terminal 2 - Arrives BOS Terminal C
9	
10	
11	<b>Meeting with BIO Board Members</b> Boston Convention Center, 2nd Level, Boardroom Suite, 415 Summer Street, Boston, MA; Commissioners Office
12 <sup>PM</sup>	<b>Invitation: Boston CEO Forum</b> Boston Convention & Exhibition Center, Room #160 (Level 1 East) Public Engagement Staff
1	
2	
3	<b>Fireside Chat at 2025 Biotechnology Innovation Organization (BIO) International Convention</b> Boston Convention Center, Level 3: Ballroom/Main Stage, 415 Summer Street, Boston, MA Commissioners Office
4	
5	<b>CEO Roundtable</b> Boston, MA
6	
8:11pm - 10:00pm Depart BOS on America Airlines Flight #1004 en route DCA; Confirmation #ISJAGX(Departs BOS Terminal B - Arrives DCA Te	

# June 18, 2025

Wednesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	WEDNESDAY
	18
7 <sup>AM</sup>	
8	<b>Meetings at HHS</b>
9	
10	
11	<b>Meeting with Bret Worley &amp; Bill Rubin; HHS, 729D; Commissioners Office</b>
12 <sup>PM</sup>	<b>Meeting with Lawrence Tallon, CEO, Medicines and Healthcare Products Regulatory Authority (MHRA), UK ;HHS, Room 705A; Comm</b>
	<b>S1 Prep for Meeting with Commissioner Oliver Varhelyi ; 615F</b>
1	<b>Meeting with S1 and Olivér Várhelyi, Commissioner for Health and Animal Welfare, European Commission</b> HHS, 325A (1 - 1:20 pm with S1; 1:20 - 1:35 pm without S1)
2	<b>Depart en route White Oak (Tumi)</b>
3	<b>Meeting re: PD-1 Inhibitor Drugs as a Class</b> Commissioner's Suite; Microsoft Teams Meeting; Palmer, Kelly
4	<b>Follow-up Meeting; Commissioner's Suite; Commissioners Office</b>
5	<b>FDA Direct Recording</b> Building 2, 3rd Floor Commissioners Office
6	<b>Media Interview: CBS Major Garrett; Studio; Commissioners Office</b>
	<b>Depart en route HHS (Carl)</b>



# June 19, 2025

Thursday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

19

HOLIDAY

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

# June 20, 2025

Friday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	FRIDAY
	20
7 <sup>AM</sup>	
8	<p><b>Depart en route White Oak (Jeffery)</b></p> <p><b>Check-in with Bret Koplow &amp; Dr. Makary;</b> Commissioner's Suite; C</p>
9	<b>Philip Morris Int'l Meeting ;</b> Commissioner's Suite; FDA-Commissioner; Commissioners Office
10	<p><b>Briefing on Screwworm;</b> Commissioner's Suite; Microsoft Teams Meeting; Commissioners Office</p> <p><b>Jacqueline/Dr. Makary;</b> Commissioner Suite; Commissioners Office</p>
11	<p><b>Monthly Check-in with CVM;</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office ☒</p> <p><b>SMI Review;</b> Commissioner's Suite; Microsoft Teams; FDA-Commissioner; Commissioners Office ☒</p>
12 <sup>PM</sup>	<b>Video recording on ultraprocessed foods;</b> Studio; Commissioners Office
	<b>Depart en route WH (Jeffery)</b>
1	<b>WH Meeting</b>
2	
3	<b>Depart en route HHS (Jeffery)</b>
4	
5	<b>Priorities &amp; Action Items;</b> Teams; Traficant, Jim ☒
6	

# June 21, 2025

Saturday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

21

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# June 22, 2025

Sunday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	22
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 23, 2025

Monday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	MONDAY
	23
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
10	<b>FDA &lt;&gt; HHS Comms</b> aspa conference room - 6th floor; Sweny, Anna (HHS/IOS)
	<b>Depart en route White Oak (Johnny)</b>
11	<b>SMI Review;</b> Commissioner's Suite; Teams; Commissioners Office
12 <sup>PM</sup>	<b>SCI Indoctrination;</b> Building 32, SCIF; Commissioners Office
	<b>CNPV Kick-off</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office
1	<b>Briefing on FDA Advisory Committees</b> Commissioner's Suite
2	Commissioners Office
	<b>Travel Time (Jeffery)</b>
3	
	<b>Meeting with Senator Bill Cassidy;</b> 455 Dirksen; Commissioners Of
4	<b>Depart en route HHS (Jeffery)</b>
	<b>Meeting: C1, Barclay, and Sara;</b> Microsoft Teams Meeting; Traficant, Jim
5	<b>Priorities &amp; Action Items;</b> Teams; Traficant, Jim
6	

# June 24, 2025

Tuesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

24

(b) (6)

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# June 25, 2025

Wednesday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

25

(b) (6)

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# June 26, 2025

Thursday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

26

(b) (6)

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6



# June 27, 2025

Friday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY	
27	(b) (6)
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 28, 2025

Saturday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY	
	28
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# June 29, 2025

Sunday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY

29

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

# June 30, 2025

Monday

June 2025

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

30

(b) (6)

7<sup>AM</sup>

8

9

10

11

12<sup>PM</sup>

1

2

3

4

5

6

# July 1, 2025

Tuesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	TUESDAY
USA	1
7 <sup>AM</sup>	
8	
9	<b>DCOSP &lt;-&gt; Division Leaders; Secretary Conference Room (HHS); Anderson, Hannah (HHS/IOS)</b>
10	
11	
12 <sup>PM</sup>	<b>Monthly Check-in with CBER; Commissioner's Suite; Commissioners Office</b> <input type="checkbox"/>
1	<b>Office Time</b>
2	
3	
4	
5	
6	

# July 2, 2025

Wednesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
	2	3	4	5	6	7
	8	9	10	11	12	13
	14	15	16	17	18	19
	20	21	22	23	24	25
	26	27	28	29	30	31

	WEDNESDAY
USA	2
7 AM	
8	
9	
10	
11	
12 PM	<b>Meeting w/ Chief Medical &amp; Scientific Officer</b>
1	<b>Office Time</b>
2	<b>Strategy Meeting</b> Commissioner's Suite
3	
4	
5	
6	

# July 3, 2025

Thursday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1 2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY	
USA	3
7 <sup>AM</sup>	
8	
9	Depart en route to White Oak (Johnny)
10	
11	Kratom Briefing ; Commissioner's Suite / Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office
12 <sup>PM</sup>	Office Time
1	Operations and Administrative Meeting Commissioner's Suite
2	
3	Depart en route to HHS (Jeffrey)
4	
5	
6	

# July 4, 2025

Friday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

USA	FRIDAY
	4
	HOLIDAY
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	



# July 5, 2025

Saturday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1 2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SATURDAY	
USA	5
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# July 6, 2025

Sunday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1 2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SUNDAY	
USA	6
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# July 7, 2025


Monday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1 2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	MONDAY
USA	7
7 <sup>AM</sup>	
8	<b>Meetings at HHS</b>
9	<b>Depart en route to White Oak (Jeffrey)</b>
10	<b>Hold: FDA-NIH Workshop: Reducing Animal Testing</b> FDA White Oak Campus - Building 31 Great Room Public Engagement Staff
11	
12 <sup>PM</sup>	
1	
2	<b>Office Time</b>
3	<b>Media Interview: David Westin, Wall Street Week, Bloomberg News</b> White Oak Commissioners Office
4	
5	<b>Meeting with NCTR ;</b> Commissioner's Suite; Commissioners Office
5	<b>A-19 Discussion;</b> Commissioner's Suite; Commissioners Office
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim 
6	<b>Depart en route to HHS (Jeffrey)</b>
	7:00pm - 9:00pm Health Care Team Social (Trump Administration only)(TBD)

# July 8, 2025



Tuesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	TUESDAY
USA	8
7 <sup>AM</sup>	<b>Meetings at HHS</b>
8	
9	
10	<b>Depart en route White Oak (Johnny)</b>
11	<b>Op Ed Review - 100 Days; Commissioner's Suite; Commissioners Office</b>
12 <sup>PM</sup>	<b>Touchbase (Makary/Brenner/Traficant); Commissioner's Suite</b>
	<b>Office Time</b>
1	<b>Meeting re: Plan on External AI Regulation</b> Commissioner's Suite Commissioners Office
2	<b>Depart en route HHS (Jeffery)</b>
3	<b>Arnold Ventures Meeting; HHS, Room 305A; Commissioners Office</b>
4	<b>Travel Time (Jeffery &amp; Grace)</b> <b>Meeting with Senator James Lankford; 731 Hart Senate Office Building; Commissioners Office</b>
5	<b>Depart en route HHS (Jeffery &amp; Grace)</b>   <b>Weekly Check-in with Dr. Makary and Grace Graham; During t</b> 
	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b> 
6	

# July 9, 2025

Wednesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

WEDNESDAY	
USA	9
7 <sup>AM</sup>	
8	<b>Meetings at HHS</b>
9	
10	<b>Depart en route White Oak (Johnny)</b>
11	<b>Touch base with Malina &amp; Kelly; Commissioner's Suite; Commissioners Office</b>
12 <sup>PM</sup>	
1	<b>Office Time</b>
2	<b>Media Interview: Akshay Syal, M.D., Instructor of Medicine, UCLA Health &amp; NBC News Health Unit; Studio (via Zoom); Commissioners</b>
3	<b>Recording - Short Direct to Camera - HRT &amp; Menopause; White Oak Studio; Commissioners Office</b>
4	<b>External Podcast - Lisa Boothe; White Oak Studio; Commissioners Office</b>
5	<b>SMI Review; Commissioner's Suite ; Commissioners Office</b>
6	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b>
	<b>Depart en route HHS (Jeffery)</b>

# July 10, 2025

Thursday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY	
USA	10
7 <sup>AM</sup>	<b>Depart en route White Oak (Johnny)</b>
8	<b>Media Interview: Fox &amp; Friends;</b> White Oak Studio; Commissioners Office
9	<b>Operations and Administrative Meeting</b> Commissioner's Suite
10	
11	<b>Media Interview: NewsNation;</b> White Oak Studio; Commissioners Office
12 <sup>PM</sup>	<b>Monthly Check-in with CTP;</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office <span style="float: right;">⊘</span>
1	<b>Media Interview: ABC News Live with Kyra Phillips;</b> White Oak Studio; Commissioners Office
2	<b>Office Time</b>
	<b>Meeting with Rep. Jamie Raskin;</b> Commissioner's Suite; Commissioners Office
3	<b>Prep for FDA Direct ;</b> Commissioner's Suite; Commissioners Office
	<b>Record FDA Direct;</b> Building 2; Commissioners Office
4	
5	
6	<b>Depart en route HHS (Jeffery)</b>

# July 11, 2025

Friday

July 2025						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025						
Su	Mo	Tu	We	Th	Fr	Sa
						1
						2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	FRIDAY
USA	11
7 <sup>AM</sup>	<b>Media Interview: Squawk Box, Joe Kernan; in seat for mic check at 7:20 am;HHS Studio; Commissioners Office</b>
8	<b>Depart en route White Oak (Johnny)</b>
9	<b>Generic Drug User Fee Reauthorization public meeting (5-10 minutes of opening remarks) ;Great Room ; Commissioners Office</b>
10	<b>Bi-weekly Check-in: Legislative Forecast; Commissioner's Suite; Commissioners Office</b> <span style="float: right;">⌘</span>
11	<b>Executive Lunch - OII</b> Building 31, Room 3532 Commissioners Office
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Media Interview: Clay &amp; Buck Show (Phone interview); Studio will call MM. For backup, their studio line is (b) (6) Commissioners</b>
2	<b>Briefing on Kratom; Commissioner's Suite; FDA-Commissioner; Commissioners Office</b>
3	<b>Prep for Tuesday's Leadership Event; Commissioner's Suite; Commissioners Office</b>
4	<b>Touchbase (Makary/Traficant/Hoeg/Mikhail); Commissioner's Suite; Commissioners Office</b>
	<b>Touchbase (Makary/Traficant/Mikhail); Commissioner's Suite; Commissioners Office</b>
5	<b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b> <span style="float: right;">↻</span>
6	<b>Depart en route HHS (Jeffery)</b>

# July 12, 2025

Saturday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SATURDAY	
USA	12
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	



# July 13, 2025

Sunday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SUNDAY	
USA	13
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	Media Interview: Sunday Night in America, Fox News; Studio Van; Commissioners Office
5	
6	

# July 14, 2025

Monday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	MONDAY					
USA	14					
7 <sup>AM</sup>						
8	Depart en route White Oak (Johnny)					
9	Prescription Drug User Fee Reauthorization public meeting (5 minutes of opening remarks); Great Room; Commissioners Office					
	Prep for ENDS interviews focused on ENDS / import operations; Commissioner's Suite; FDA-Commissioner; Commissioners Office					
10	Meeting with Alzheimer's Association and Alzheimer's Impact Movement (AIM); Commissioner's Suite; Commissioners Office					
11	Office Time					
12 <sup>PM</sup>	Depart en route HHS (Jeffery)					
1	Meet at HHS, 6th Floor	Depart to USDA ; USDA	S1 Meeting with Secret	USDA/IDFA Ice Cream Commitment Event USDA Whitten Building, 1400 Independence Commissioners Office		S1 Participation in Inter
	S1 and Principals Stake!	S1 and Principals Stake!	S1 Proceeds to USDA A			
2	S1 and Secretary Rollins DTC	Depart to HHS				
3						
4						
5	Media Interview: FOX Business, The Evening Edit re: 100 days; HHS Studio, 4th floor, Room 453G; Commissioners Office					
6	Travel Time (Jeffery)	Media Interview: Jan Jekielek's Epoch Times Program "Americar				
	Depart en route HHS (Jeffery)					

# July 15, 2025

Tuesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
					2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	TUESDAY
USA	15
7 <sup>AM</sup>	
8	
9	<b>Meeting with Alliance for Regenerative Medicine;</b> HHS, Commissioner's Office; Commissioners Office <b>Meeting w/ Flagship Pioneering ;</b> HHS 729D; Commissioners Office
10	<b>Travel Time (Luke riding with MM) (Driver: Johnny)</b> <b>Alliance of Specialty Medicine Annual Advocacy Conference (fireside chat);</b> Royal Sonesta Capitol Hill, 20 Mass Ave NW. Washington, D
11	<b>Depart en route White Oak (Johnny)</b>
12 <sup>PM</sup>	<b>Office Time</b> <b>Farmers Market</b>
1	<b>FDA Leadership Town Hall: 100 Days and the Road Ahead</b> Building 2, Conference Room 2047 East & West Commissioners Office
2	<b>Meet &amp; Greet/Take Photos at FDA Leadership Town Hall;</b> Building 2, Conference Room 2047 East & West
3	<b>Meeting with National Academy of Medicine Internal Leadership Team</b> Commissioner's Suite Commissioners Office
4	<b>Weekly Check-in with Dr. Makary and Grace Graham;</b> Commissioner's Suite; Commissioners Office
5	<b>Priorities &amp; Action Items;</b> Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim
6	<b>Depart en route HHS (Jeffrey)</b>

# July 16, 2025

Wednesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1 2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
						31

	WEDNESDAY
USA	16
7 <sup>AM</sup>	
8	<b>Travel Time (Johnny) (Josh/Jake)</b>
9	<b>The Hill Nation Summit</b> The Willard Hotel, Grand Ballroom (lower level), 1401 Pennsylvania Avenue NW, Washington, DC 20004; Commissioners Office
10	<b>Depart en route White Oak (Johnny) (Josh)</b>
11	<b>Meeting with Gene Dodaro, Comptroller General of the United States &amp; Head of the U.S. Government Accountability Office (GAO)</b> Commissioner's Suite Commissioners Office
12 <sup>PM</sup>	<b>Executive Lunch with CDER</b> WO-Bldg 51/Room 1300 Commissioners Office
1	<b>Meeting with Animal Health Institute (AHI)</b> Room W02-2031; Commissioners Office
2	<b>Office Time</b>
3	<b>Record FDA Direct</b> Building 2; Commissioners Office
4	<b>Media Interview: Linsey Davis, ABC News; Via Zoom in White Oak Studio; Commissioners Office</b> <b>Direct to Camera on SSRI; White Oak Studio; Commissioners Office</b>
5	<b>Touchbase (Makary/Zeta); Commissioner's Suite; Commissioners Office</b> <b>Priorities &amp; Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim</b>
6	<b>Depart en route HHS (Jeffery)</b>

# July 17, 2025

Thursday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

THURSDAY	
USA	17
7 AM	
8	<b>Travel Time (Johnny) (Lowell/Grace)</b>
9	<b>Reagan-Udall Foundation Annual Public Meeting of their Board of Directors</b> Rooftop Conference Room 1333 New Hampshire Ave, NW Washington, DC 20036; Commissioners Office
10	<b>Depart en route White Oak (Johnny)</b>
11	<b>Office Time</b>
12 PM	<b>Monthly Check-in with CVM; Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office</b>
	<b>Meet &amp; Greet/Photo with Panelists; Great Room</b>
1	<b>FDA Expert Panel on Menopause and Hormone Replacement Therapy for Women</b> White Oak Building 31 Great Room Public Engagement Staff
2	<b>Depart en route HHS</b>
3	<b>S1 Prep for Call with Acting Administrator Murphy, DEA ; Via Te:</b>
	<b>S1 Call with Acting Administrator Ryan Murphy, DEA; Via Teams;</b>
4	
5	
6	
	7:30pm - 8:00pm Media Interview: Elizabeth Vargas re: HRT(Studio Van)

# July 18, 2025

Friday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	FRIDAY
USA	18
7 AM	
8	
9	Travel Time (Johnny)
10	Media Interview: Megyn Kelly, The Megyn Kelly Show; HHS Studio; Commissioners Office
11	Media Interview: Fiona Rutherford, Bloomberg News; HHS, ASPA Conference Room on the 6th floor; Commissioners Office
12 PM	Marty x Michael Scherer, The Atlantic; ASPA 637F Conference Room (OS); Sweny, Anna (HHS/IOS)
1	S1 Briefing on Studies; HHS, 615F; Commissioners Office Office Time
2	S1 Briefing on HIV; HHS, 615F
3	S1 Meeting with Dr. Makary and Vinay Prasad ; HHS, 615F
4	
5	
6	

# July 19, 2025

Saturday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SATURDAY	
USA	19
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# July 20, 2025

Sunday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	SUNDAY
	20
USA	
7 <sup>AM</sup>	
8	Media Interview: Fox & Friends; Studio Van; Commissioners Office
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	



# July 21, 2025

Monday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	MONDAY	
	21	
USA		
7 <sup>AM</sup>	Travel Time (Johnny)	Media Interview: Tammy Thueringer, C-SPAN
8		400 North Capitol Street NW, 1st floor, Washington, DC (Entrance is under the American flag by the elevator banks when you first enter Commissioners Office)
9	Depart en route White Oak (Johnny)	
		Photo with the panelists; Great Room
10	FDA Expert Panel on Selective Serotonin Reuptake Inhibitors (SSRIs) and Pregnancy White Oak Building 31 Great Room Public Engagement Staff	Media Interview: CNN; Innovation Lab; Commissioners Office
11		
12 <sup>PM</sup>	Touchbase: (OC and CDER); Commissioner's Suite (W01/2217); Commissioners Office	
	Office Time	
1	Media Interview: America Reports, Fox (Hit time: 1:40 pm); White Oak Studio; Commissioners Office	
2	Review Docs	
3	Meeting w/ National Association of State Depts of Agriculture; Commissioner's Suite; Commissioners Office	
	Meeting with People for the Ethical Treatment of Animals (PETA); Commissioner's Suite; Commissioners Office	
4	Record FDA Direct; Building 2; Commissioners Office	
	7-OH Op-Ed; Commissioner's Suite; Commissioners Office	
5	Priorities & Action Items; Commissioner's Suite (W01/2217); Microsoft Teams; Traficant, Jim	
6	Travel en route HHS (Jeffery)	

# July 22, 2025



Tuesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY	
	22
USA	
7 <sup>AM</sup>	
8	
	Travel Time (Johnny)
9	Media Interview: Morning Joe (Arrive by 9 am; Hit time at 9:20 am); 400 North Capitol Street NW, Washington, DC; Commissioners Office
	Depart en route White Oak (Johnny)
10	
11	Open Farmers Market; Quad; Commissioners Office
	Meeting with Curemark; Commissioner's Suite; Commissioners Office
12 <sup>PM</sup>	Dr. Lindstrom/Dr. Makary; Commissioner's Suite; Commissioners Office
	Weekly Check-in with Dr. Makary and Grace Graham; Commissioner's Suite; Commissioners Office 
1	Briefing on DTC Ads; Commissioner's Suite; Commissioners Office
	Office Time
2	Meeting with Mars Incorporated; Commissioner's Suite; Commissioners Office
	Operations and Administrative Meeting Commissioner's Suite
3	
	Media Interview: Martha MacCallum, Fox (Hit: 3:40 pm); White Oak Studio; Commissioners Office
4	Joint Media Interview with Kyle Diamantis: Rachel Cohrs Zhang, Bloomberg News; Commissioner's Suite; Commissioners Office
	Bi-weekly Check-in: Legislative Forecast; Commissioner's Suite; FDA-Commissioner; Commissioners Office 
5	
	Internal briefing from CBER for OpenBiome mtg; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office
6	
	Depart en route HHS (Jeffery)

# July 23, 2025

Wednesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	WEDNESDAY
USA	23
7 AM	
8	
	<b>Travel Time (Johnny)</b>
9	<b>Meeting</b> Hay Adams Hotel, 800 16th St NW, Washington DC 20006
10	<b>Travel Time (Johnny)</b>
	<b>Meeting on Capitol Hill</b>
11	
	<b>Travel Time (Johnny)</b>
12 PM	<b>Senator Rand Paul's Annual Summer Intern Lecture Series "Scientific Truth is not Achieved by Consensus"</b> US Capitol, Washington, DC Commissioners Office
1	
	<b>Depart en route HHS (Johnny)</b>
2	<b>Prep for FY 2027 Secretary's Budget Council Meeting;</b> Via Teams; Commissioner will be at HHS; WO1-2102; Commissioners Office
3	<b>Media Interview: The Conversation, Politico</b> HHS Studio Commissioners Office
4	
5	
6	

# July 24, 2025

Thursday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY	
USA	24
7 <sup>AM</sup>	
8	<b>Depart en route White Oak (Johnny)</b>
9	<b>Meeting with Formation Bio;</b> Commissioner's Suite; Commissioners Office
10	<b>Phone call with Congressman John Joyce, M.D.;</b> (b) (6); (b) (6) Commissioners Office
11	<b>Monthly Check-in with OII;</b> Microsoft Teams Meeting; Commissioners Office <span style="float: right;">∅</span>
	<b>Meeting with the American Academy of Sleep Medicine;</b> Commissioner's Suite; Commissioners Office
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Give Opening Remarks at CDRH All-Hands;</b> Building 66 Atrium; Commissioners Office
	<b>MAHA Special with Charles Payne (Hit: 2:10 pm)</b> White Oak Studio; Commissioners Office
2	
3	
4	<b>S2 FDA FY 2027 Secretary's Budget Council Meeting</b> Commissioners Office
5	
6	<b>Depart en route HHS (Jeffery)</b>

# July 25, 2025

Friday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

FRIDAY	
USA	25
7 <sup>AM</sup>	
8	
9	
10	<b>FDA Family Day</b> White Oak Campus Commissioners Office
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# July 26, 2025

Saturday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1 2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SATURDAY	
USA	26
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

# July 27, 2025

Sunday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	SUNDAY
	27
USA	
7 <sup>AM</sup>	
8	
9	
10	
11	
12 <sup>PM</sup>	
1	
2	
3	
4	
5	
6	

# July 28, 2025

Monday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	MONDAY
	28
USA	
7 <sup>AM</sup>	
8	
9	<b>Travel Time (Johnny)</b>
10	<b>Commissioner's Central Document Room Walkthrough</b> 5901 Ammendale Road, Unit B, Beltsville, MD 20705 Commissioners Office
11	<b>Depart en route HHS (Johnny)</b>
12 <sup>PM</sup>	<b>Office Time</b>
1	<b>Meeting w/ OpenBiome ; Building 1, Conference Room 2102 &amp; Teams; Commissioners Office</b>
2	<b>Meeting w/ Humane World for Animals and Humane World Action Fund ;HHS - 729D, Commissioner's Suite; Commissioners Office</b>
3	<b>Meeting with Alec; Commissioner's Office at HHS</b>
	<b>S1 Prep for Meeting with AG Bondi; 615F</b>
	<b>Depart en route DOJ (Jeffery) (Grace/Lowell)</b>
4	<b>S1 Meeting with AG Pam Bondi, DOJ; DOJ SCIF, 950 Pennsylvania Avenue NW, Washington, DC - on-duty inspector will meet you at the d</b>
	<b>Depart en route HHS (Jeffery) (Grace/Lowell)</b>
5	<b>Meeting with Former Senator Kyrsten Sinema; Commissioner's Office at HHS; Commissioners Office</b>
	<b>Priorities &amp; Action Items; Teams; Traficant, Jim</b>
6	



# July 29, 2025

Tuesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

TUESDAY	
USA	29
7 <sup>AM</sup>	
8	
9	<b>Meeting with Acting Inspector General Julie Hodgkins</b> Curt Muller, OIG, will meet Dr. Makary and Grace at HHS, Room 729D and escort them over to the Cohen Building, Room 5150, Washington, Commissioners Office
10	
11	<b>Press Conference on Measures to Safeguard the American Public from the Dangerous Opioid 7-OH</b> HHS Auditorium Commissioners Office
	<b>S1 DTC with Senator Mullins and Dr. Makary;</b> 615F; Commissioners Office
12 <sup>PM</sup>	
	<b>Weekly Check-in with Dr. Makary and Grace Graham;</b> Commissioner's Office at HHS; Commissioners Office
1	<b>Office Time</b>
2	<b>Media Interview: Rob Schmitt, Newsmax (taping); Arrive: 2 pm; Hit: 2:10 pm;</b> HHS Studio; Commissioners Office <b>Travel Time (Jeffery) (Grace/Brian)</b>
3	<b>Meeting with Senator Daines;</b> Hart 320; Commissioners Office <b>Travel Time (Jeffery) (Grace/Brian)</b>
4	<b>MM &lt;&gt; Scott &lt;&gt; Brittany &lt;&gt; Katherine ;</b> HHS Suite 729D, Microsoft Teams Meeting; Commissioners Office
5	
6	
	7:40pm - 9:02pm Depart DCA on Delta Air Lines Flight #5752 en route NY; H2GH8O(Departs DCA TERMINAL 2 ARRIVES LGA TERMINAL C)

# July 30, 2025

Wednesday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	WEDNESDAY
	30
USA	
7 AM	<b>Media Interview: Squawk Box;</b> On set at the Nasdaq, NYC (Squawk Box - 4 Times Square, New York, NY 10036); Commissioners Office
	<b>Media Interview: Yahoo Finance, Anjalee Khemlani;</b> 4 Times Square, New York, NY 10036; Commissioners Office
8	
9	
	<b>Media Interview: Fox News - American News Room;</b> 1211 Avenue of Americas New York, NY 10036; Commissioners Office
10	<b>Media Interview: Fox News Rundown Podcast with Dave Anthony;</b> 1211 AVENUE OF THE AMERICA'S FLOOR 15 ; Commissioners Office
	<b>Media Interview: Dow Jones, the Journal Podcast;</b> 1211 Avenue of Americas New York, NY 10036; Commissioners Office
11	
12 PM	
1	<b>CEO Forum: FDA National Listening Tour with Pharmaceutical and Biotech CEOs</b> The Rockefeller University, BioLink Conference Room, 590 East 68th Street, New York, NY 10065 Commissioners Office
2	
3	
4	<b>Media Interview: NewsNation Now;</b> 220 East 42nd Street New York, NY 10036; Commissioners Office
5	<b>Media Interview: WABC 770 Radio, the "Cats &amp; Cosby Show" with John Catsimitidis and Rita Cosby ;</b> 800 3rd Ave, Fl 2, New York, NY 1
6	
	9:25pm - 10:59pm Depart LGA on Delta Flight #5751 en route DCA; Confirmation H2GH80(DEPARTS LGA TERMINAL C ARRIVES)

# July 31, 2025

Thursday

July 2025

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August 2025

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY	
USA	31
7 <sup>AM</sup>	
8	
9	
10	<b>Meeting w/ Dr. Hubert Karreman, VMD, FACVBM;</b> HHS, 729D, Commissioner's Suite; Commissioners Office <b>Travel Time (Johnny)</b>
11	<b>Meeting with Senator Klobuchar;</b> Dirksen 425; Commissioners Office <b>Travel Time (Johnny)</b>
12 <sup>PM</sup>	<b>Lunch with Taylor Budowich &amp; Kyle Diamantis</b> WH, Navy Mess
1	<b>Depart en route White Oak (Johnny)</b>
2	<b>Meeting re: CRLs;</b> Commissioner's Suite; Commissioners Office
3	<b>Office Time</b>
4	<b>Monthly Check-in with CDER;</b> Commissioner's Suite; Microsoft Teams Meeting; FDA-Commissioner; Commissioners Office <span style="float: right;">☒</span>
5	
6	<b>Depart en route HHS (Jeffery)</b>