

Cybersecurity of Medical Devices: A Regulatory  
Science Gap Analysis

May 18-19, 2017

Food and Drug Administration  
10903 New Hampshire Avenue  
Silver Spring, MD, 20993

Day 1 May 17, 2017

8:13 a.m. - 12:27 p.m.

TRANSCRIPT OF MEETING May 18, 2017

TRANSCRIBER: JANINE THOMAS

NOTARY PUBLIC

(Proceedings recorded by electronic sound recording,  
transcript produced by transcription service.)

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1 INTRODUCTION AND WELCOME

2 EDWARD MARGERRISON: First of all, good morning  
3 and welcome to the FDA Campus into the very newly  
4 refurbished great room. Many of you have been in here  
5 before. I haven't been in here since my orientation  
6 about five months ago.

7 My name is Ed Margerrison. I am the  
8 Director of the Office of Science and Engineering Labs  
9 within the Center for Devices here at the Food and Drug  
10 Administration.

11 I wanted to welcome so many faces to this  
12 workshop and to make the only comment I'm going to make  
13 about the topical issue of the day. What a week to pick  
14 to have a cybersecurity workshop. Certainly very  
15 topical, but it's great to have so many people here and  
16 originally we weren't going to have quite this many  
17 people, but I'm thrilled that we do have about 300  
18 attendees and I'm also absolutely delighted that we've  
19 got an enormous breadth of experience in this room and I  
20 think we've got all of the expertise that we need to  
21 make the workshop a huge success.

22 We've got clinicians and clinical practice.

1 We of course have industry both large and small. A lot  
2 of representatives from academia and also of course from  
3 the government. It's great to have you all here.

4 On the subject of government I'll also  
5 thrilled to be able to say that the FDA is co-hosting  
6 this with the National Science Foundation and also the  
7 Department of Homeland Security. Thanks for all your  
8 help and support in putting this together and I'm sure  
9 that all the attendees will have a chance to meet  
10 everyone as we go through.

11 One plea from me because we have more people  
12 that we were expecting, some of the sessions may get a  
13 little busy, so logistically it may be a little cramped.  
14 I still very much encourage everybody to participate as  
15 fully as they can. I think that's the only way that  
16 we'll get a really successful workshop. So some of the  
17 breakout sessions may get a little tight and a little  
18 busy, but please, your patience is very much appreciated  
19 and I think we'll have a great couple of days here.

20 So our aim during this couple of days is to  
21 try and identify gaps in our collective knowledge in the  
22 cybersecurity area and that is something that of course

1 as I've said is topical, but it's also vitally important  
2 for us not to the NSF and the DHS, but also here at the  
3 FDA. Within the Center for Devices we are responsible  
4 for over half a million branded devices that are on the  
5 U.S. market.

6 We're currently seeing a massive increase in  
7 the amount of those that involve everything to do is  
8 cybersecurity so this is certainly not a theoretical  
9 issue for us. This is real and it's here today and we  
10 very much appreciate all your input and all your help in  
11 this.

12 The area of gaps in our knowledge we quite  
13 often call Regulatory Science and to explain that  
14 further I'd like invite my colleague Dr. Suzanne  
15 Schwartz up here to talk more about that. Suzanne is  
16 our Associate Director for Science and -- come on up  
17 Suzanne and Strategic Partnerships and she's going to  
18 explain that a little more fully and again, thank you  
19 all. Welcome and I hope you have a great couple of  
20 days. Susanne.

21 WHAT IS REGULATORY SCIENCE?

22 SUZANNE SCHWARTZ: Thank you. Thank you and

1 good morning to all of our attendees at today's workshop  
2 on Medical Device Cybersecurity Identifying Regulatory  
3 Science Gaps and Regulatory Science gap analysis. I  
4 want to first begin by echoing Ed's opening remarks.  
5 It's outstanding to see such diverse representation and  
6 indeed it reflects first off the complexity of this  
7 space. Secondly, the recognition of its importance  
8 today more than ever and finally, number three, the need  
9 for a collaborative approach.

10 This workshop builds on our two prior  
11 workshops, our two prior public meetings that we had  
12 along that very theme of collaboration bringing the  
13 community together to tackle difficult challenges and  
14 having those difficult, but really necessary  
15 conversations on how we might approach these challenges  
16 to advance the posture of medical device cybersecurity  
17 within the health care and public health sector of  
18 critical infrastructure.

19 This workshop has however a very specific  
20 focus and that is on identifying, discussing and  
21 defining pathways or approaches to address regulatory  
22 science gaps in the area of medical device

1 cybersecurity. And all of you, all of you who are here  
2 participating are uniquely suited to contribute your  
3 scientific, technical or clinical expertise to support  
4 this endeavor.

5           So what is regulatory science? Well, I'm  
6 going to take from our published guidance on that not  
7 our regulatory policy guidance, but of the documents  
8 that we put out which discuss what regulatory science  
9 is. We at Center for Devices and Radiological Health  
10 define regulatory science as the science in the service  
11 of regulation. What does that mean? Well, it means  
12 that it helps to ensure that regulatory decisions are  
13 well founded and that they do achieve the desired impact  
14 on public health by developing and applying tools,  
15 standards, methodologies to study safety effectiveness,  
16 quality and performance of medical devices and radiation  
17 emitting products under the total product life cycle  
18 framework. And we talk a lot in medical device  
19 cybersecurity about that concept of TPLC, Total Product  
20 Life Cycle and it's one that fits very, very much into  
21 today's workshop discussions as well, because it's  
22 surely about what happens in the design of devices and

1 the testing of devices before they go on the market, but  
2 more so it's throughout that product's life cycle.

3 In addition, regulatory science facilitates  
4 good decision-making in the areas of, again, premarket  
5 evaluation, surveillance in the post-market arena,  
6 compliance and communication, so it embraces really  
7 broad range of disciplines, engineering, medicine,  
8 chemistry, toxicology, epidemiology, statistics, as well  
9 as the social sciences when we talk about regulatory  
10 science.

11 It's very much at CDRH aligned with and  
12 supports our center's mission and vision and therefore  
13 it has to be proactive and it has to be set up in a way  
14 that it enables anticipating what the regulatory and  
15 public health issues are so that we can also be  
16 responsive to emergent issues. It covers a breadth of  
17 research needs which of course includes investing  
18 infrastructure, but in addition to that developing  
19 evaluative tools, approaches or methods, addressing what  
20 might be long-standing questions such as concepts or  
21 topics that continuously might raise questions for our  
22 reviewers and addressing emerging issues.

1           Perhaps, perhaps the value add or said more  
2 strongly the criticality of regulatory science is no  
3 more acutely realized than when faced with an emerging  
4 public health concern. This is why when CDRH's Center  
5 Science Counsel our CSC went through the process of  
6 identifying the top 10 regulatory science priorities for  
7 the center for 2016 as well as for 2017 medical device  
8 cybersecurity is included within those top 10.

9           Events of the past week, the global impact  
10 of cyber-attack on critical infrastructure, the  
11 vulnerabilities of medical devices on connected systems  
12 and the real-time difficulties, I want to say that  
13 again, the real-time difficulties that health care  
14 provider organizations have in guarding against these  
15 kinds of attacks which can put patient safety at risk  
16 brings this message home to us today.

17           I want to take these last few moments to  
18 really applaud the planning team and give a special  
19 mention to our organizers Dinesh Patwardhan and Eugene  
20 Vasserman whose passion for this topic is really most  
21 evident in the stellar program that they have put  
22 together for the next two days, so please join me first

1 off in recognizing their tireless work.

2 I personally as well as our broader team  
3 here look forward to the important discussions that  
4 we're going to have here over the next few days and I'm  
5 going to be paying close attention to all the insights  
6 and perspectives that are shared by each of you. Thank  
7 you very, very much. And I'd like to turn to Dinesh  
8 now.

9 WELCOMING REMARKS FDA.

10 DINESH PATWARDHAN: Good morning, everybody.  
11 Welcome to FDA. Let me add my warm welcome to beautiful  
12 words said by Ed and by Suzanne. My name is Dinesh  
13 Patwardhan. I am with the Office of Science and  
14 Engineering Labs here at CDRH at FDA. We just heard the  
15 regulatory science definition and over the next two days  
16 through discussion and dialogue we are going to analyze  
17 regulatory science gaps for this challenging and  
18 interdisciplinary subject of cybersecurity of medical  
19 devices.

20 Our goal is to publish a report later in the  
21 fall or the winter highlighting these regulatory science  
22 gaps. Our long-term aim is in this complex evolving and

1 challenging field of cybersecurity of medical devices  
2 this report can perhaps highlight some common teams  
3 capitalize some solutions between different agencies and  
4 different stakeholders that are represented here today.

5 As was mentioned previously we have  
6 manufacturers which is critical. We also have  
7 clinicians, academia, independent experts and so on. So  
8 I welcome you to the workshop. I also want to focus on  
9 the breakout sessions that will happen here over the  
10 next two days.

11 First up we have plenary speakers. These  
12 plenary speakers will set the stage. These plenary  
13 speakers are this morning. Later on this afternoon is  
14 the breakout sessions. These breakout sessions, the  
15 topics were decided by input from the registration that  
16 we had from you.

17 The breakout sessions will have session  
18 leaders. These session leaders will catalyze their  
19 discussion, but each and every one of you needs to  
20 actively participate. We have very fortunate to have  
21 scribes or note takers. These note takers will take  
22 notes from the discussions in the workshop. These note

1 takers, these notes will form the basis of the report  
2 that I mentioned earlier, so that active discussion in  
3 the workshop is very important.

4 For tomorrow the breakout topics are not  
5 very fixed. They are still fluid, that is because we  
6 are going to wait and see what are the discussions  
7 during the breakout sessions today and that will decide  
8 tomorrow's breakout topic, so each and every one of you,  
9 please join in and enrich their discussion of an ongoing  
10 topic or put a new topic on the table for the breakout  
11 sessions.

12 As was said earlier, some of these breakout  
13 sessions are at capacity. Your tags show what are those  
14 breakout sessions at the bottom. The challenge is we  
15 request, we make a plea that you stay with the breakout  
16 session. The breakout sessions chairs tomorrow after  
17 the second day breakouts in the afternoon we will all  
18 come together and we will hear the readout by the  
19 session chairs from all the breakouts, so if you miss  
20 other breakouts you will still understand what are the  
21 important aspects of the discussions that happened in  
22 other sessions, so we again, request you to stick with

1 the breakout session that you requested to begin with.

2 And interdisciplinary workshop like this  
3 does not happen by individual, it is a team effort, I'm  
4 going to recognize my team here and I will call on their  
5 names and I request you to stand up and be recognized.  
6 First is Brian Fitzgerald of Office of Science and  
7 Engineering Labs. Paul Jones of Office of Science and  
8 Engineering Labs. Eugene Vasserman, Professor Eugene  
9 Vasserman is from Kansas State and he's on a sabbatical  
10 with Office of Science and Engineering Labs. Suzanne's  
11 group Seth Carmody, please stand up. He and Aftin Ross  
12 [ph] who could not be here today was very helpful, also  
13 very helpful in setting up this workshop.

14 In the program that you got, there is a  
15 slight correction. We have eight breakout sessions  
16 listed there. The first two and the second two, the  
17 first two and the second two they need to be combined.  
18 They will be in Room A and Room B, so as I'm facing it  
19 on the right-hand side is Room A and the left-hand is  
20 Room B. There would be a partition in here. So your  
21 tags are accurate, the printout is slightly has a typo.  
22 Outside the room you will find the accurate breakout

1 session room numbers just in case you want to go outside  
2 and see.

3           As I said before, in addition to the FDA  
4 organizers, we have other agencies that helped out with  
5 the workshop. The other two agencies as was said before  
6 is National Science Foundation and Department of  
7 Homeland Security Science and Technology Director.  
8 These two agencies have been integral right from the  
9 planning stage to today. And Jeremy Epstein and David  
10 Corman from National Science Foundation and Daniel  
11 Massey from Department of Homeland Security. I request  
12 Jeremy Epstein to come up and say a few words.

13                           WELCOMING REMARKS NSF.

14           JEREMY EPSTEIN: Good morning. Do we have  
15 slides up? If not I'll fake it. While he's looking for  
16 slides, the last time I was in this room I wasn't  
17 feeling well and I left early and this turned out to be  
18 a lucky thing, because those of you -- those people who  
19 stayed until the end got stuck in a magnificent ice  
20 storm and it took hours and hours and hours to get home.  
21 It took me 45 minutes to get home to Virginia, so it  
22 wasn't bad. So the message here is even though it's 90°

1 outside if you see me leaving early watch out for ice on  
2 your way home.

3 So while he's bringing up the slides, I want  
4 to also mention that when the slides come up you'll see  
5 my title and I was in a meeting recently where somebody  
6 told me that in Washington you can tell the importance  
7 of somebody by the length of their title. The shorter  
8 title means more important, like president. By that  
9 definition, I'm somewhere below janitor.

10 So Eugene Vasserman who is co-organizer of  
11 this event is one of our PIs at NSF and we're very proud  
12 of what he's done and we're very pleased that we were  
13 able to support his time here as a visiting scholar at  
14 the FDA and if any of the rest of you have NSF grants  
15 and -- thank you very much, Eugene. If any of the rest  
16 of you have NSF grants and are interested in being  
17 visiting scholars here at the FDA or elsewhere, please  
18 do talk to me. And you can see why I say the length of  
19 my title is inversely proportional to the importance of  
20 my job.

21 So at NSF we have two programs that sort of  
22 intersect covering the area of medical device security

1 our SaTC Program Secure and Trust Worthy Cyberspace or  
2 for those of you who want to Google it, it's also Sex in  
3 the City, same acronym. And also our Cyber Physical  
4 Systems Program it's sort of medical devices are sort of  
5 at the intersection, so I'm just going to talk just  
6 briefly about each of those and I'll show you a couple  
7 of our sample research projects.

8 So this picture shows the scope of what the  
9 SaTC Program funds and the red box as you see there,  
10 interesting incompatibility between Macs and Windows it  
11 broke my letters and words in funny places. Anyway, so  
12 the medical device security fits into the Cyber Physical  
13 System's portion of this cybersecurity program as well  
14 as into the privacy program -- privacy year and a half  
15 within the program.

16 The SaTC Program just as -- it's the largest  
17 single research program in NSF. There's other programs  
18 that have more dollars, but they're building things like  
19 ice breakers and supercomputers, but in terms of  
20 research dollars SaTC Program is the biggest program at  
21 NSF. It has about 800 active research grants and  
22 covering the broad scope, so there aren't a lot of

1 medical device projects, but there are some.

2           Within the -- our Cyber Physical Systems  
3 Program we cover, again the landscape of areas --  
4 aeronautics, manufacturing, smart and connected  
5 communities, automotive, but as you can see one of them  
6 is medical and we cover medical devices in there, so it  
7 is definitely an area of interest for our Cyber Physical  
8 Systems Program.

9           I like this slide, kind of an eye chart, but  
10 this was from NSF CPS, Cyber Physical Systems Principal  
11 Investigators Meeting a few months ago and he identified  
12 why health care data is so hard to protect. I think the  
13 message here, I mean, it's not quite the same with  
14 medical devices, but it's pointing to the plethora of  
15 reasons, it's not just a simple problem.

16           The Thaw Program, Kevin Fu who's sitting  
17 here in the center is part of the Thaw Program. Kevin,  
18 are there any other Thaw researchers here today that you  
19 know of? Anyone else from Thaw here? So I mentioned  
20 that we have 800 research projects in the SaTC Program,  
21 of those 800 there's 7 that we -- that are our flagship  
22 programs, we call them our Frontier Programs and one of

1       them is this one medical device security and this is a,  
2       I think it's a 10 million dollar, 5 year program.  It's  
3       that order of magnitude and it's all about medical  
4       devices and also medical systems more broadly and their  
5       security.  And you can see that nice picture of Kevin  
6       there in the lower right-hand corner and that'll help  
7       you recognize him at a break.  And this is led by  
8       Dartmouth College, but a bunch of places involved also.

9                 I think it's also pretty important to  
10       recognize, again, Kevin's work.  Some of the earliest  
11       academic research if not the earliest academic research  
12       in medical device security was Kevin Fu's work on  
13       implantable devices, in particular defibrillator  
14       vulnerabilities.  I remember when Kevin's work came out  
15       I went and talk to a friend of mine who's a cardiologist  
16       and I said, hey, have you read this cool paper?  It's  
17       pretty neat and he said, I don't understand why would  
18       anyone ever want to hack a defibrillator and it really  
19       drove home to me the message that there's not only a  
20       technical difference between the communities, but  
21       there's a mindset difference of why would somebody do  
22       something like that and it's important to recognize not

1 to say that one community is right and one community is  
2 wrong, just to say that we have to understand where each  
3 other is coming from to solve these problems.

4 I want to mention this project, this is also  
5 from NSF. This is a joint -- this one comes out of the  
6 Cyber Physical Systems Program, the others who I just  
7 mentioned came out of the Secure and Trustworthy  
8 Cyberspace, that is Cybersecurity Program and they're  
9 working on building resilient cyber physical systems for  
10 medical applications.

11 I need to opportunity out of course,  
12 Eugene's slide and Eugene gave me two different sets of  
13 text that I could use with this and I think the text I'm  
14 going to use is this whole project that he did or is  
15 working on it was his career award which I think I was  
16 the program officer who signed off on that which was  
17 kind of cool to watch my baby grow up and do great  
18 things here, but it's this sort of project that not only  
19 has done a lot of research, but it's also enabled him to  
20 spend this year here at FDA as a visiting scholar. And  
21 let's see, so you can see all the different work that  
22 he's done and how the research projects that he's been

1 involved in are leading into standards and I didn't  
2 realize that was all animated.

3           We do have some solicitations on an annual  
4 basis. Our cybersecurity solicitation will come out in  
5 the fall, it's not released yet, but it always comes out  
6 sometime over the summer for submissions in the fall.  
7 And we welcome medical device research submissions from  
8 the academic and nonprofit communities. Our cyber  
9 physical systems solicitation comes out usually in the  
10 fall for submissions roughly in January, I don't know  
11 the exact dates for that. We're in the process right  
12 now of reviewing those proposals, but do keep an eye out  
13 for both sets of solicitations. And one of the  
14 questions that always comes up is do I submit to the  
15 cybersecurity solicitation or the cyber physical systems  
16 solicitation if I'm doing security of cyber physical  
17 systems like medical devices and the answer is, it  
18 depends.

19           And I encourage you to talk to me, talk to  
20 the program officers. It really depends on whether the  
21 focus, the innovation is in the cybersecurity side or  
22 whether the innovation is in the medical device cyber

1 physical systems side like the control aspects and  
2 things like that. Which one is more appropriate, but by  
3 all means talk to us, talk to program officers and we'll  
4 help you figure out where the best match is.

5 And thank you again to FDA for organizing us  
6 and I'm happy I saw a couple people taking pictures not  
7 that there's anything very wise or anything like that,  
8 but if anyone wants slides I'm happy to send you these  
9 slides they are public information. Thank you very  
10 much.

11 DINESH PATWARDHAN: I introduce Dan Massey.  
12 Dan Massey is a Program Manager of Cybersecurity  
13 Division at Department of Homeland is Security Science  
14 and Technology Directorate and our partner in this  
15 workshop.

16 WELCOMING REMARKS DHS

17 DANIEL MASSEY: Great, thanks and following  
18 Jeremy's statement there about, you know, so incredibly  
19 long title which I think appropriately says something  
20 about where we fit, right. So let me pull up the right  
21 slides, he.

22 So we're really happy to be here and to be

1 working with NSF and to be working with FDA. So I'm  
2 going to say a little bit about DHS, because NSF  
3 hopefully everybody in the academic community certainly  
4 has to be familiar with NSF. FDA plays, of course the  
5 key role in medical device regulation and regulatory  
6 science, so why is DHS here; right and I want to just  
7 spend a few minutes here explaining that and some of you  
8 already work with DHS, some of you probably should in  
9 the future and we'd love to kind of build those  
10 relationships. So I'm here at the Cybersecurity  
11 Division and these are the inputs we're looking at to  
12 say well, where should our priorities be; right? So  
13 we're partly guided by National Strategies to secure  
14 cyberspace to, you know, directives come out of the  
15 White House. There's a new executive order on  
16 cybersecurity just released within the last week or so.  
17 So we're guided by that. We're part of friendly DHS;  
18 right. So the TSA folks you see at the airport as well  
19 as, you know, FEMA, which hopefully you won't  
20 encounter and, you know, we're also the largest law  
21 enforcement agency in the country. And whether you put  
22 together Marshal Service, Secret Service, Border Patrol,

1 ICE and so forth.

2           So we're supposed to be serving the  
3 cybersecurity needs of all those groups. We do a lot of  
4 interagency collaboration. The Cyber Physical Systems  
5 NSF Solicitation that Jeremy mentioned, we co-fund some  
6 of those projects, it's 90% NSF, but or actually  
7 probably more than 90% NSF, but a small part DHS as well  
8 and we've got some really interesting projects there, so  
9 if you are looking at this and you see, hey, I'm kind of  
10 mix of NSF and DHS there might be a way to get some  
11 funding in that direction.

12           We have 16 critical infrastructure sectors.  
13 So I'm hope -- I think I can -- I might already being  
14 able to claim this about medical devices, but one of my  
15 favorite statements is we also do automotive  
16 cybersecurity. We started it in about 2013 and here's a  
17 great stat. Since 2013 everything single vehicle DHS  
18 has produced is 100% cyber secure. Think about that;  
19 all right. So when's the last time you passed that DHS  
20 auto plant; right. We don't produce any vehicles. We  
21 don't produce any medical devices. We don't operate any  
22 financial systems. We don't run any of the smart grid,

1 yet if any of these things suffer a catastrophic issue  
2 they're -- there's obviously national security and, you  
3 know, implications there and so we have a role, but an  
4 interesting role in that we operate any of it.

5           Finally, our last two and last, but  
6 certainly not least, state and local first responders.  
7 We're helping them with their cybersecurity missions and  
8 my boss Doug Mond [ph] likes to say cybersecurity is a  
9 global sport, every flag up here represents a company --  
10 a country where either we are funding research in that  
11 country or they are funding research here or often both.  
12 So it's a big space, you know, it -- here's a little bit  
13 of the guidance. This is a bit old now, but this was  
14 the 2016, about every four, four to five years one of  
15 these plans come about and these are some of the areas  
16 that we're focused on that plan. This is still very  
17 valid stuff and worth taking a look at, but I point you  
18 more at the new cybersecurity executive order so I'll  
19 kind of skim by that one kind of fast, there.

20           So DHS in terms of our execution model,  
21 we're a little bit different than FDA. We're a little  
22 bit different than NSF. We are very focused on applied

1 R&D that's going to transition to practice; right. My  
2 boss, Doug Mond along with Dave Balenson [ph] who's here  
3 in the audience and a few other folks who are authors of  
4 Crossing the Valley of Death and that valley of death is  
5 taking that really cool research idea that Kevin or  
6 Eugene or any of you in the audience have and actually  
7 translating it into something that's in a medical device  
8 that I'm going to use or in, you know, in a hospital out  
9 into use. If you come to DHS and you say I've got a  
10 great idea for a white paper you're at the wrong agency.  
11 If you come to DHS and you say, hey, I've got an idea  
12 and I'll point to two examples here in a minute of some  
13 medical device research that if we could only get it  
14 past this stage it might be valuable to Kennett [ph],  
15 Boston Scientific or to a major hospital chain or  
16 there's a transition plan, that's where we want to be.  
17 We want to be in that space. And if you have some time,  
18 you know, fun reading on the plane ride home, you know,  
19 Crossing the Valley of Death it's a great article and  
20 it's generally about transitioning that R&D out into the  
21 real world. So that's kind of our model.

22 Last thing on our division and then I'll put

1 up a few things of what we're doing in medical devices.  
2 So this is our mission, develop new technologies and  
3 techniques. This is hopefully applicable to a lot of  
4 what you guys are doing. Support technology transition.  
5 So the most important thing if you take nothing else  
6 away from this is DHS plus technology transition. If  
7 you come to us with a proposal that doesn't have a tech  
8 transition component it's dead on arrival, tech  
9 transition is what we want to do.

10 And finally, R&D leadership and  
11 coordination, you know, really, Dinesh and Eugene are,  
12 you know, 100% of the leadership on bringing this  
13 together, but we very much appreciate coming to events  
14 like this and helping to participate in multiagency  
15 things.

16 All right. So Cyber Physical Systems, I  
17 want to just say a little bit about that. So medical  
18 devices we would consider a cyber physical system, you  
19 know, Internet of things, cyber physical systems, smart  
20 community, we're not going to get tied up in the  
21 boundaries of what those things are, but our interesting  
22 concern here and it's not just medical devices it's our

1 cars, it's our buildings, it's our smart grid. It's all  
2 these systems.

3 One of the Jeremy's formal colleagues Keith  
4 Marzullo [ph] at NSF used to say these are system you  
5 used to bet your life on and certainly our medical  
6 devices fall into that category. So it's very fast  
7 moving as you guys know. The field as we see it tends  
8 to be focused on functionality and patient safety and  
9 what we're worried about is when does security get added  
10 in and hopefully it doesn't get added in later. So we  
11 want to build that in now.

12 I'm going to have one more academic talk  
13 here on why do we need to build in security at this  
14 point? So this comes from Dave Clark at MIT. Dave's  
15 one of the founders of the Internet. This was published  
16 in 1988, but developed long before that and these were  
17 the design goals for the ARPANET which became the  
18 Internet; right.

19 So goal number -- I'm not going to go  
20 through all the goals, but goal number one, function  
21 despite the loss of networks and gateways. And wow does  
22 that work; right. I mean, if I pick up my phone right

1 now I expect it to work. I expect to be able to make a  
2 call and that's not because cell towers never go down or  
3 routers never crash or anything like that. That's  
4 because the system was designed to work despite  
5 failures.

6 Goal number nine was accounting resources  
7 and I don't know about you, but I pay a flat rate at  
8 home for Internet and I suspect most of you do as well.  
9 And that's not chance; right. This is a consequence of  
10 the design goals and the ordering of the design goals.

11 So what Dave Clark has pointed out here is  
12 there's a design goal missing from this which is  
13 security; right. Not that we would have any  
14 cybersecurity incidents and the Internet certainly not  
15 in the last couple days, but Dave will point out that  
16 the failure, ability to work despite a component failing  
17 is very different than the ability to work despite a  
18 component being compromised.

19 If that cell tower fails, I'm going to roll  
20 over to one of three other -- I'm likely connected to  
21 three towers right now, I'll just roll over to one of  
22 them easily and I are won't even drop a call. If that

1 cell tower is compromised and sending out bogus signals,  
2 all bets all off; right.

3           So the reason we put this up is so in the  
4 medical devices can anybody articulate and, you know,  
5 maybe this is something we can discuss in the breakout  
6 sessions. Can anybody articulate the design goals?  
7 Where is -- is security even one of the design goals?  
8 And if so, is it close to goal number one or is it close  
9 to goal number nine? And I think that's a really  
10 important thing to be looking at because otherwise just  
11 like the Internet we're going to design, you know, you  
12 guys are designing awesome systems. They are going to  
13 make incredible differences in people's lives, but if we  
14 don't put security in we're going to spend the next 20  
15 years, 30 years or more coming back and saying how do we  
16 add security in later and we don't want to do that.

17           So last two things. What are we doing to  
18 help? There's a few, I'm just going to pull up -- point  
19 out a few groups in the audience, so Dale Nordenburg  
20 from MDISS [ph] is here. We're funding an effort on  
21 MDISS on a Medical Device Risk Assessment Platform. If  
22 you haven't seen that yet in one of the breakout groups,

1 grab Dale, you know, Dale's got some great stats that  
2 should care us; right. That's a pretty large number;  
3 right. That's the estimated time a patient will be  
4 exposed to a connected medical device over the next ten  
5 years.

6 So we might say, you know, the odds of a  
7 cybersecurity incident may be 1, 2%. 1, 2% is a pretty  
8 big number, right, when you're talking about that number  
9 of interactions; right. So, you know, and this is an  
10 example of the kind of work that DHS funds. The medical  
11 device risk assessment platform fits in a bigger  
12 environment to really help device makers, hospitals and  
13 medical practitioners understand what the risk is,  
14 because we all know we're, you know, tech transition is  
15 very important for us. To say we should make the  
16 devices 100% cyber secure is great from a security  
17 standpoint, but I suspect everybody from industry here  
18 is driven by very economic constraints and, you know,  
19 I'll -- to avoid picking anybody here in the automotive  
20 space we actually can make 100% cyber secure truck and  
21 there are some scenarios, transportation of nuclear  
22 weapons for example, where that's very important. And

1 that truck only costs about \$500,000; right. So that's  
2 not going to be the truck that is commonly driven. We  
3 don't want to be in that scenario in the medical  
4 devices.

5 I'll give one last plug for one last group  
6 and then I'll come off the stage here. So Adventium  
7 Labs, Tom Carpenter here in the front, we're funding  
8 some work at Adventium looking at a platform called  
9 Isosceles [ph] really looking at how do you design  
10 cybersecurity in the devices? Can you do the  
11 appropriate separation? So a key concept in  
12 cybersecurity is separation of the critical functions  
13 and the noncritical functions. Again, to avoid picking  
14 on any particular medical device, if I look at my  
15 vehicle, my antilock brakes have a different set of  
16 security properties than the Bluetooth connection that  
17 lets my play my music while I'm driving home. They're  
18 should be separation between those so that the  
19 cybersecurity in the -- on, you know, whether or not my  
20 Bluetooth song is going to play is different from  
21 whether my brakes will apply. Obviously there are  
22 similar connections that you can make inside medical

1 devices, we'd like to say that wait a minute, let's  
2 thing through, you just, what are the separation of the  
3 features? Can we build that in? Can we build in  
4 requirements and so, you know, Todd Carpenter at the  
5 Adventium team can talk more about that.

6           Those are two examples of the kind of things  
7 we fund and with that I will just conclude on this side  
8 which is if you want to come and talk with DHS about R&D  
9 funding, about R&D projects, you know, this is DHS'  
10 version of a famous set of DARPA questions, the  
11 Heilmeier questions, you know, here's what we'd like to  
12 know and here's what anybody I think doing research  
13 should ask. So first what's the need; right? Who  
14 cares? How's it done today? What are you trying to do?  
15 Can you articulate your objectives without using a lot  
16 of jargon? And that's challenging for all of us; right.  
17 What's your approach? How long is it going to take?  
18 How much will it cost? You know, and very important for  
19 government especially for DHS, I'm reporting all the  
20 time on Dale and Todd about, you know, what's the latest  
21 milestone they've achieved; right? And sometimes that  
22 happens literally week to week; right. You'll go from

1 one meeting to say, all right, this was milestone, later  
2 that day we'll have a different meeting and they'll be  
3 like, what new milestone has been achieved? And I'll be  
4 like, well, you know, haven't even had a chance to talk  
5 to them since the last meeting, but. But it's very  
6 important to have those mid-term and final exams.

7           Finally, don't forget the benefits if you  
8 are successful, what difference will it make? What are  
9 the risks and the payoffs? We are research, so if  
10 there's no risk and this is just guaranteed it's going  
11 to work you should do it and there's no role for us.

12           And then finally, you know, what's new in  
13 your approach and why do you think it will be  
14 successful, so if you want to talk to DHS we're here,  
15 we're -- thank you for letting us co-sponsor some of  
16 this work and with that I'll pass it over to the next  
17 group. Thank you.

18           DINESH PATWARDHAN: So we get into our main  
19 plenary speakers here. I hope with the welcoming  
20 remarks that you heard with the last three talks, you  
21 captured the essence of this where FDA is focused on the  
22 regulatory science gap. Homeland Security is focused on

1 the product development and National Science Foundation  
2 is focused on the long-term research.

3 In this challenging area of cybersecurity of  
4 medical devices, all these players have to be together  
5 so that was part of our working together on the getting  
6 all the three players together on the workshop.

7 In the brochure that you got at your  
8 registration we have details about bios for all our  
9 plenary speakers. I'm not going to be reading out all  
10 the details. I'm going to be very brief in introducing  
11 our speaker. Our first speaker is Pat Baird. He's the  
12 head of Global Software Standards at Philips. Before  
13 that he was at Baxter and his MBA and Masters is from  
14 Northwestern. Pat Baird.

15 RELATIONSHIP BETWEEN SECURITY, PATIENT SAFETY, AND  
USABILITY

16 PAT BAIRD: Thank you. So I realized on the  
17 drive in today that it was actually five years ago this  
18 June that I was really first introduced to cybersecurity  
19 for medical devices. I was at a small workshop with Ken  
20 and with Kevin and I was presenting one topic and they  
21 started talking about security and for me in my medical  
22 device history in designing things, what I cared about

1 security was when I was making morphine pumps and  
2 there's opioid-seeking patients, they'll try to take and  
3 pick a lock and break into the pump and so the tools  
4 that they used were a butter knife and a pen. And so to  
5 this day, okay, I have to admit when security folks are  
6 talking about pen testing, yeah, yeah, this is the first  
7 thing I think of, right, because this is the first and  
8 apparently the tools have evolved since then with the  
9 kind of security that we're talking about here.

10           And so also I notices that, you know, my  
11 life in product design was largely around patient safety  
12 risk management operator safety risk management. It's  
13 hazards has its situations its sequence of events and  
14 then these guys are talking about vulnerabilities and  
15 vectors and exploit s and it's like it's a completely  
16 different language and that's a just a completely  
17 different world, but then the more and more I talked and  
18 understood I thought that oh, there's a lot of  
19 underlying principles that are the same and are  
20 applicable. The details can be different, but I think  
21 that there's a lot of similarities and so that's what I  
22 was going to take and talk about today was trying to

1 help, you know, build that bridge between these  
2 different knowledge domains, because to me they all come  
3 down to risk management and when I think of risk  
4 management and think about Murphy's Law. Now, I know  
5 some of you that know me have heard this story before,  
6 but for folks that aren't familiar with Murphy's Law,  
7 you know, if anything can go wrong it will go wrong.  
8 And I was curious about where this came from so I did  
9 some digging into the history of this and this actually  
10 came from the very early days in the space race and they  
11 came up with a question saying how much acceleration and  
12 deceleration can the human body take? We're going to  
13 put these astronauts in rockets and we're going to  
14 parachute them back down. We don't know how much  
15 acceleration is still okay and keep the astronaut alive.

16           And so there was a grant. They built a  
17 rocket sled out in the desert. The principal  
18 investigator was an MD and although there were other  
19 volunteers the PI said no, I'm the only human test  
20 subject, you know, so you're making sure that it's right  
21 and it's good, because I'm the one that's going to get  
22 strapped in.

1                   And to give you an idea of the kind of  
2 forces we're talking about is they'd strap him in, light  
3 off the rocket engine, get it up to speed, hit the  
4 brakes, the rocket sled would go from 750 miles an hour  
5 to 0 in 2.5 seconds; okay. And so as they were  
6 qualifying this rocket sled before the human use trials  
7 the brakes had failed and the rocket sled shot 300 yard  
8 off the end of the rail into the desert. So imagine  
9 being the guy that has to go up to the doctor and say  
10 oh, you heard about the brakes? No, we fixed that. No,  
11 it's better, now, it's -- no, it's dealt with now.

12                   Captain Murphy, so there was actually a  
13 Murphy involved in this had a team of scientists and  
14 engineers and technicians and they were trying to incent  
15 new gauges, try to do a better job at measuring the kind  
16 of forces that these people were subject to and had a  
17 technician take and go install one of the new gauges and  
18 at a press conference, right, because the press can hear  
19 the rockets going off, you know, hey, we heard the  
20 rocket last week, what did you find out? And how did it  
21 go? How did the new accelerometer perform?

22                   So Captain Murphy gets up in front of the

1 press and says I have this one technician, okay, he  
2 installed it backwards, so we got absolutely no data  
3 from that rocket run. Now, can you imagine having to go  
4 back to the doctor and say, hey, yeah, we got it  
5 backwards and so can you get back in the rocket sled and  
6 we can go try again?

7           And so Murphy was relating that there's this  
8 one technician. If there's a way to do it wrong he will  
9 find it. That was then quoted -- yeah, I know, we all  
10 know people like that; right. That was then quoted as  
11 Murphy said if anything can go wrong will go wrong. So  
12 you have to pause for a minute and admire the beauty  
13 that they misquoted the quote about getting things  
14 wrong; right, they got it wrong.

15           So anyway, to me risk management is about  
16 what are the things you're trying to do and how can  
17 things go wrong? It's all about managing how things go  
18 wrong regardless of if it's safety, if it's security, et  
19 cetera.

20           So a couple comparisons of just definitions  
21 of harm, the first one from the risk management standard  
22 14971, talking about physical injury and then 80001 and

1 then the recently published TR57, you can see in red  
2 where it just sort of adds and clarifies to me reduction  
3 effectiveness or breach of data and system security.

4 TR57 also takes and talks about the overlap  
5 between the security domains and the safety domains and  
6 some things are in between and there's even a, sorry for  
7 the size of the flow chart, but process flows saying  
8 this is how you do safety risk management. This is how  
9 you do security risk management and you know, you have  
10 to take the output of one and feed it back into the  
11 other. These processes are related. You can't do any  
12 of these in isolation without considering some of the  
13 other things.

14 I mentioned 14971, there was actually a  
15 periodic review of that standard performed recently and  
16 some of the feedback that they have and the 14971 team  
17 is actually working on this is to clarify. What is the  
18 relationship between safety and security when it comes  
19 to risk management? So that's still in the works.

20 But to me as I'm thinking about risk  
21 management and how I teach risk management, I actually  
22 break it down into just four steps regardless of

1 terminology and domain specific things I actually found  
2 these four steps when I was doing research into  
3 retirement planning and the guide for retirement  
4 planning said the very first thing is write down what  
5 your goals are, I'm like, wow, you know, usually I teach  
6 my risk management of the very first thing is I start  
7 with my intended use. This is a much better  
8 description.

9           So these four steps, what is it you're  
10 trying to do for that thing that you're trying to do?  
11 What can go wrong? Is there something you can do about  
12 it? And then the last step which I think is really  
13 important is testing those things, those clever ideas  
14 that you had and seeing if they really, really work.

15           This I think maps nicely to the 14971  
16 standard, those, you know, what is it you're trying to  
17 do? What can go wrong, did you do something about it?  
18 Some of those in between bullet points, right, that I  
19 don't have pointers to our go generator report. Go have  
20 a plan. Go do post-market monitoring of things. So I  
21 really like this model obviously.

22           Now, when I talk about some other

1 similarities, right, my wife is a technical writer, so  
2 it hurts me, right, to say that labeling isn't an  
3 effective mitigation, but so a couple observations from  
4 this photo, right, like, a) you don't have a sign like  
5 this unless there's been a problem; right. And then  
6 two, it's like you couldn't put a curb up or some rail  
7 or, you know, you can't have any other protective  
8 barriers in there; right. And then at one conference  
9 someone pointed out that the person in the wheelchair is  
10 texting for help, if you take a look at the silhouette,  
11 it was like, okay, well, at least there's that.

12           So another thing and I think of particular  
13 importance thinking about unintended consequences for  
14 I'm trying to design the safest thing in the world,  
15 well, doing that sacrifices a bunch of other things too.  
16 It's always got to be a balance, a tradeoff of different  
17 things. That's what engineering is about is tradeoffs  
18 and there's a really good book that was actually  
19 recommended to me by a doctor called Why Things Bite  
20 Back and it talks about sort of boomerang effects for  
21 good intentions and so there's a couple of examples that  
22 were brought up. One, which was I Guess North Atlantic

1 Fisherman is one of the most dangerous occupations you  
2 can have in the world, because storms come up quickly,  
3 you're caught out on deck and bad things happen to you  
4 when a storm comes out. So whether radar was installed  
5 in these and so the idea is you can see the storm coming  
6 that gives you time to take and get out. Unfortunately,  
7 it hasn't improved safety at all, because now the  
8 captain's stay on station as long as they can right up  
9 until the point where the storm hits and so there is  
10 actually no improvements in safety when it comes to this  
11 because people have adapted to the technology.

12 This other one I thought was interesting and  
13 so this book is a bit older. I know that car  
14 crashes have changed lately because of the cell phones,  
15 but this was interesting. There was a graph on how many  
16 cars, what percentage of cars in the U.S. have antilock  
17 brakes, because antilock brakes were introduced. It  
18 took, you know, a while for the majority of the cars to  
19 have ABS.

20 And then it was also a graph of the number  
21 of car crashes. And so you could see as the number of  
22 ABS cars went up a number of car crashes went down, but

1 then they went back up again and are at the pre-ABS  
2 brake level and what happened was that now people are  
3 relying on their ABS brakes all of the time. They know  
4 it's there, they're not hitting the brake pedal until  
5 later and so it's almost like we keep seeking this one  
6 particular risk threshold that we want to have and even  
7 though we've introduced new technology, even though  
8 we're making the things safer, people manage to bring it  
9 back to where it was before.

10 So something I've shared with other groups  
11 is I became an engineer because of Wile E. Coyote, okay,  
12 between Legos and Wile E. Coyote. I wanted to help this  
13 coyote catch the damn bird; okay, right. And it wasn't  
14 until I became an engineer. I was going to help him,  
15 you know, build a better trap; right. It wasn't until I  
16 became an engineer that if you realize if you think back  
17 through, right, all of the plots, all of the episodes  
18 you've seen of this the failures are supplier quality  
19 related; okay, right.

20 So there was nothing wrong with the design  
21 of the rocket to catch the bird. The rocket blew up.  
22 So it's really about supplier quality on some of these

1 things and I'm like, okay, well, how can I apply this  
2 lessons learned, it's too late, I'm an engineer, where  
3 do we need to take and focus things? Oh, guess what?  
4 Purchase components, software for non-profits,  
5 commercial off-the-shelf. That is a big potential  
6 source of problems for us both from a safety and  
7 security point of view and so it's up to us to make sure  
8 that those purchase components are doing -- I had also  
9 wondered, right, when I became an engineer why he  
10 didn't, the coyote didn't just switch to different  
11 suppliers; right. And because it's always Acme, right,  
12 it's always Acme and so I'm also thinking that maybe  
13 Acme's the only one that would extend credit to a  
14 coyote, right, or deliver in the middle of the desert in  
15 the 1970s, so anyway.

16 But when it comes around to SOUP and when  
17 different teams approach me saying well, we have these  
18 pieces of SOUP how do we manage it? What do we take and  
19 do with this? Is it okay? We bought it from somebody  
20 reputable. I take them back to the four-step process.  
21 What is the SOUP trying to do? What can go wrong and  
22 what's the consequences of the SOUP going wrong, et

1 cetera, just walk through that.

2           And when I was writing software some of the  
3 platforms I was working on there were three to five  
4 pieces of SOUP. We'd buy a graphics library, a network  
5 stack, an operating system and that was about it. As  
6 I've talked to different teams over the years both  
7 inside my company and outside of the company, I've heard  
8 of products that have 40 pieces of SOUP. I've heard of  
9 products that have 200 pieces of SOUP. I've heard of  
10 products that have 500 pieces of SOUP; okay. And so I  
11 think that this is very interesting when it comes to  
12 SOUP management, we need to think a lot about patch  
13 management and obviously for security we need to think  
14 about patch management.

15           One topic that I'm trying to see if there's  
16 interest for do we need a white paper on something along  
17 these lines is when it comes to mechanic and electrical  
18 things, there's design for manufacturability. There's  
19 design for supportability. I'm wondering is there a  
20 need for some sort of something around design for  
21 patchability, design for up gradability [ph]. What are  
22 some of those best practices to manage? I understand

1     how to manage when it's three to five. I'm wondering  
2     what are the best practices when it comes to 500. So I  
3     want to at least throw that out there.

4             I also wanted to stress the importance,  
5     okay, this is my favorite photo ever. The importance of  
6     verification and validation; okay. And so I'm pretty  
7     sure that there's a spec somewhere that says the barrier  
8     wall must stop a speeding motorcycle. It did; okay.  
9     Yep, it did, but I'm pretty sure there's an unmet user  
10    need here; right.

11            So when it comes to these things, yes, it  
12    looks good on paper. We implemented it. We tested it.  
13    Yeah, but we need to circle back to the user making sure  
14    that our solutions actually work in their world as well.

15            I also think that this person has great  
16    form, right, because I know I would be trying to flap,  
17    right, for this, because and I also hope that the helmet  
18    manufacturers understand the difference between  
19    verification and validation; right. And that will be  
20    tested in the next few seconds.

21            Also between both, you know, security and  
22    safety is you have to take a look at some of those near

1 miss events; right. And just because it's a near miss,  
2 oh, no, it didn't hurt us this time doesn't mean you can  
3 ignore it, you have to go back and take a look at it,  
4 see what you can do to take and prevent that, as well as  
5 periodic reviews. We know things change over time.  
6 It's a different world than it was five years ago. And  
7 so even though the product meets all its specifications  
8 it might not need -- meet the needs of today, okay, when  
9 it comes to these things.

10 Now, of course, there's differences between  
11 safety and security and understanding those help me in  
12 my dialogues with my peers and so these are some quotes  
13 actually I had come across just in various standards  
14 meetings and people have made observations, so sorry, if  
15 you're in this room tell me and I'll cite you next time,  
16 but I thought this was interesting, safety is about  
17 keeping the product from hurting the environment; right.  
18 And security is about keeping the environment from  
19 hurting the product. Okay. That's a little different  
20 end of the telescope to take and look through.

21 Safety wants to make sure the product still  
22 does -- it does what it is supposed to do and security

1 is making sure it still does what it's supposed to do  
2 even under some certainly trying circumstances and you  
3 can argue and talk about, well, safety has to, you know,  
4 if you drop the device it should still be safe. There's  
5 still some other things and completely understand,  
6 completely agree, but I think that a big theme of when  
7 you're doing these different risk management processes  
8 is where are these issues coming from? Outside the box  
9 or inside box?

10           When it comes to risk, it's really a factor  
11 of probability and severity and so let's look at  
12 probability first. A lot of times probability when it  
13 comes to safety is a factor of design. It's a factor of  
14 if you were manufacturing. It's a factor of your  
15 suppliers. And so these things are also easily  
16 estimated.

17           When it comes to security it's about  
18 motivation; right. It's about mayhem. It's about  
19 opportunity and so those things can be a lot harder to  
20 estimate. I can take and one of my devices throw it in  
21 a halt chamber and shake it at high temperature for a  
22 while, do some stress testing with that. It's kind of

1 harder to understand the probabilities when it comes to  
2 security like that.

3           Also for safety risk management the  
4 probability is pretty constant over time, right. It  
5 might have some bathtub curves, but things are pretty  
6 predictable in how the life cycle's going to go, but  
7 with security, as soon as something's posted, as soon as  
8 someone finds, it, right, your probability goes from 0  
9 to 100% overnight, well, less than overnight for that.

10           When it comes to severity, a large part of  
11 the severity is based on the intended use of the device.  
12 Yes, don't electrocute people. Yes, don't have sharp  
13 edges on your device, et cetera, some basic safety  
14 things in there, but a lot of the focus on product  
15 safety is about what you are, what the product is. With  
16 security a lot of times it's who you're connected to.  
17 So with security it's more of who you know rather than  
18 what you do.

19           Also, finally, I want to talk just a little  
20 about differences in human factors, because for safety  
21 risk management you want the easiest thing to use. You  
22 want it to be with a minimal amount of training and

1 people to be able to take and use the device as needed,  
2 but when it comes to security, right, you don't want the  
3 easiest most usable thing when it comes to some of these  
4 topics and then I was actually take and close with this  
5 wasn't in the slides, but last week I was speaking at a  
6 nursing conference. A friend asked me to come in and  
7 teach them root cause analysis and quality management  
8 system kind of stuff and I was listening to the speaker  
9 before I was getting up and he was talking about risks  
10 in hospitals and talking about technology and talking  
11 about software and honestly, there was a lot of hatred  
12 in that room full of nurses and so this is -- there was  
13 900 people total at the conference. There was about 350  
14 people in the audience for this and there was venom is  
15 the best word that I can think of when it came to  
16 talking about computers in hospitals and the use of it  
17 and one of the big complaints that got some applause  
18 from the audience was when the speaker mentioned  
19 security in hospital systems and talking about the need  
20 to log into all of these different systems all the time  
21 and one particular cite that he was talking about it, it  
22 sounded as if and I might be getting this story wrong,

1 but it sounded as if there was a bracelet that you could  
2 wear and walk up to a COW [ph] and one would  
3 automatically take and log you into the computer on  
4 wheels in the hospital and he was citing an example of a  
5 doctor coming up going and seeing the patient, walking  
6 back out to the COW, logging in, starting to put down a  
7 new order, oh, wait a minute, I want to check something,  
8 goes back in the room, talks to the patient more, comes  
9 back out, the computer is timed out, automatically  
10 logged him off, didn't save the intermediate order and  
11 now he has to do all the work all over again. And so  
12 the stupid software engineers, why do we need the  
13 security anyway? I am taking me twice as long to get  
14 this kind of work done than it did in the previous  
15 system, et cetera, and like I said lots of venom, lots  
16 of agreement in this. And I also could imagine, you  
17 know, a slightly different version of the story of I  
18 changed my mind and didn't go back to the computer and  
19 then when I went back three days later it had saved the  
20 order that I partially entered and so what a stupid  
21 computer. What a stupid piece of software. We need to  
22 do this and so I bring up this story, not just for like

1 therapy from, you know, my brother in here, being  
2 someone persecuted in that audience, but also just we  
3 care a lot about safety. We care a lot about security  
4 and we have to also keep in mind how our good faith  
5 efforts are being perceived and figure out how we can  
6 better take and communicate these needs. Obviously,  
7 world events in the past week I think might be done some  
8 of that communication for us, but I also think that at  
9 the end of the day all of us need to do a better job of  
10 communicating exactly why we're doing some of the things  
11 that we're doing when it comes to this. All right.  
12 Thank you.

13           So in the original version of my slides,  
14 because I was unsure if there would be a Q&A period or  
15 not, I actually have and this might be why there's no  
16 questions. I actually have a flow chart of whether or  
17 not to ask questions during a seminar, because I know  
18 that, you know, the people in this room are very process  
19 oriented and so it's a little -- sorry, I can bring it  
20 back for you. Please go to the microphone.

21           UNIDENTIFIED SPEAKER: One of the real  
22 challenges with COTS and SOUP is of those 500 products

1 that are in your product you'd probably find if you went  
2 to update them that 100 of the vendors have disappeared  
3 off the face of the planet.

4 PAT BAIRD: Yeah.

5 JULIAN GOLDMAN: A wonderful presentation.  
6 Julian Goldman from Mass General Hospital. I think a  
7 research question here is you pointed out towards the  
8 end of the presentation which is how can you understand  
9 enough about the context of use and the environment of  
10 use understand when you really should lock someone out  
11 of the computer or whatever the system is and, you know,  
12 we don't -- the systems today don't know whether someone  
13 is running in and out of the room and they actually have  
14 to keep checking something to complete an order list and  
15 you can think of that in other environments as well. So  
16 the fact that we don't have -- we have minimal  
17 information, we don't have rich contextual information.  
18 We have almost no contextual information from our  
19 clinical environments makes it very difficult to manage  
20 these security requirements and also makes it very  
21 difficult to play back and know what happened for future  
22 assessment if there is a problem, so we don't -- we

1 don't have the context. We don't have the black box  
2 recorder and we don't have the ability to analyze that  
3 and I think those are some of the research questions I  
4 have.

5 EUGENE VASSERMAN: Kansas State University just  
6 a quick observation. We did some real-world  
7 observations and we found a security is -- even the same  
8 facility used vastly differently depending on the  
9 department and second, if you -- if you're introducing a  
10 security component into your product there's a very good  
11 chance to include side effects and communicate what a  
12 helpful thing you're security can be, so for example,  
13 what we found was that one department loved the security  
14 features, because they were -- who did what was  
15 automatically logged because they never have the time to  
16 do that themselves.

17 Another department left their machines  
18 logged in all the time with whoever's there and then  
19 spent hours at the end of the day reconciling their  
20 records and when asked why they said how else are we  
21 going to do it. So the -- their goal was already being  
22 achieved for them as a side effect of security. So I

1 don't think I've ever published this anywhere, but I'm a  
2 big fan of some -- introducing artificial side effects  
3 into security whether they're really artificial or just  
4 appear artificial.

5 So I think the term I've been uses is value  
6 added security. That the security is actually doing  
7 something for you and whether that's a white lie or not  
8 I'll leave up to engineering.

9 DAN MASSEY: Dan Massey from DHS. So really  
10 like your comments about the patching and I think that's  
11 a fascinating problem. Do you have any view as to  
12 should patches be -- how do we handle the patches? Are  
13 these automatically pushed? Are these user driven? You  
14 know, this is a bit of a loaded question, but I thought  
15 I'd throw that out.

16 PAT BAIRD: So I believe that if you were to  
17 list all the different ways of those patches then you  
18 would have the answer. It's -- there's so many  
19 different business models. There's so many different  
20 architectures as it was I'll defer, open it up to anyone  
21 else that has a contrary opinion, but my experience has  
22 been it's everything. Yeah.

1           CHRISTINE SHERAPY: Christine Sherapy [ph] with  
2 Ark Devices [ph]. Curious about if there's any way to  
3 build in analytics to help with screening for security  
4 when there's abnormal behavior that's flowing to and  
5 from medical devices and if you could comment on that.

6           PAT BAIRD: I haven't met you before, but I'm a  
7 big fan of analytics. I didn't actually -- I don't  
8 remember paying you to ask about that, but I -- there's  
9 so many times that I've been able to take and resolve  
10 customer problems because of the analytics or black box  
11 and logs and being able to take in, so I'm a huge fan of  
12 having the analytics and data mining. I'm going to  
13 defer to, I'm more patient safety by visiting security  
14 places, so I'd really defer to other folks about their  
15 experiences when it comes to analytics and those kinds  
16 of implications, but love data.

17           KIRK HOLMES: Hi Pat, Kirk Holmes. You -- a  
18 lot of the anecdotes talk about people, but in your  
19 model that you described I notice that it doesn't really  
20 explicitly define the papal [ph] element, you know,  
21 the -- it's not just the products themselves.

22           PAT BAIRD: Fair enough.

1           KIRK HOLMES: But also of course, the people  
2 part of it, how people use it and that can be modeled  
3 and described and actually attached and I wondered if  
4 you thought about that and in the second common element  
5 that I always think is missed is you're a software guy,  
6 I understand configuration management with both safety  
7 and security seem to me that it always still comes back  
8 to making sure you have a good understanding of what you  
9 have goes back to your SOUP comment.

10           PAT BAIRD: Exactly, yes.

11           KIRK HOLMES: And without those kind of strong  
12 underlying processes, you know, it would seem that that  
13 would still be a challenge to address both safety and  
14 security and could be a common thread in those models  
15 too.

16           PAT BAIRD: I absolutely agree on the config  
17 management stuff. I was actually trying to keep the  
18 presentation just 15 minutes and so that's why I kind of  
19 blew through some of the things and left out a couple  
20 pieces. I completely agree with the config management  
21 and config management of your SOUP, right, as well as,  
22 what is that challenge, right, yeah.

1           My wife is actually whenever she hears me on  
2   a conference call, I work from home, she actually brings  
3   me a can of soup and just sets it in front of me when  
4   we're taking and talking about these things, but as for  
5   how are these devices used, yeah, I got a two-day  
6   training on that I give and absolutely agree I was  
7   fortunate enough about a decade ago to spend an entire  
8   summer just shadowing caregivers in hospitals, that's a  
9   whole lot harder to do now, but that was the best time  
10   of my life, understanding how much of a different world  
11   the caregivers live in than how the engineers envision  
12   hospitals and clinics working. I think that nurses has  
13   to be one of the most creative profession ever. I'd  
14   really like someone to do a benchmarking study just  
15   because some of the very creative solutions that came up  
16   with for little issues that pop up during the day  
17   regarding the patient, some of their very creative, very  
18   off labelly [ph] kinds of use of my devices and being  
19   able to take and see that in the real world and I think  
20   it's priceless when it comes to some of these things.  
21   Also back to, you know, Julian's comment as well. Okay.

22           DINESH PATWARDHAN: We're going to have one

1 more question. This is the last question.

2 ADAM PORTER: Adam Porter from the University  
3 of Maryland and Frontal [ph] from U.S.A. and I really  
4 like to title of your talk which is about the  
5 integration, at least in my mind, the integration of  
6 safety and security. It seems to me that an insecure  
7 device is an unsafe device. Our -- do you know of or  
8 are you working on tools that actually integrate these  
9 two different models as sort of hazard models and  
10 security models and understand what is the impact of a  
11 failed security on safety cases and insurance cases and  
12 things like that?

13 PAT BAIRD: So I've done that kind of work in  
14 the past. Often I found it easier at least construction  
15 wise of having a security analysis over here and safety  
16 analysis over here, but then also making sure, you know,  
17 you're sitting in each other's design reviews or  
18 reviewing each other's documents to make sure you don't  
19 unintentionally add something in.

20 Of course one of the challenges is when it  
21 comes up to risk acceptability criteria and so, you  
22 know, I think sacrificing privacy versing killing

1 someone, okay, I'm pretty clear on that tradeoff, but  
2 when it comes to a minor injury as compared to  
3 disclosure of billing records which I'm not sure there's  
4 any good guidance on how to do some of those other more  
5 subtle tradeoffs when it comes to benefit risk, but  
6 yeah.

7 ADAM PORTER: But I would offer at least, I  
8 think, sort of coming up with tools to look at these two  
9 concepts together. Might be an interesting gap in our  
10 technology. All right.

11 PAT BAIRD: Thank you.

12 DINESH PATWARDHAN: Let's thank Pat.

13 Our next speaker is Ken Hoyme. The title of  
14 his talk is Ruminations on Challenges in Securing Medical  
15 Devices. Ken Hoyme is a Director of Product Security at  
16 Boston Scientific. This is his second stint at Boston?

17 KEN HOYME: Yes.

18 DINESH PATWARDHAN: With decades of experience  
19 in Honeywell and with Adventium Labs, so, Ken.

20 RUMINATIONS ON CHALLENGES IN SECURING MEDICAL DEVICES

21 KEN HOYME: While I get my slides up the other  
22 answer to the last question was to talk to Todd and

1 Eugene because there's some work being done at Adventium  
2 with Kansas State on modeling safety and security  
3 together. Okay.

4 So there we are. So I'm going to get some  
5 perspective having lived both the medical device world  
6 and in the research world of where I see from as a  
7 medical device manufacturer some of the areas that are  
8 challenging that might require some research.

9 I'm first going to wrestle with, you know,  
10 you chose a term rumination and there's really  
11 definitions, one is going into deep thought and the  
12 other is chewing cud and I will let you decide whether  
13 or not I've been chewing cud or giving you some deep  
14 thought.

15 One of a key problems that we have in this  
16 industry is scalability. We tend, I tend to mention  
17 that when we get together in conferences about  
18 cybersecurity in the medical device we have the big  
19 health delivery organizations talking to the big  
20 companies and there is far more small companies and far  
21 more community hospitals than there are the big ones and  
22 so as we wrestle with the solutions to these problems we

1 have to think about are they applicable in an  
2 environment where I don't have a staff. I don't know  
3 Kevin McDonald's here, I think. I don't know how many  
4 at Mayo Clinic how much staff they have related to  
5 supporting the IT infrastructure and the security of  
6 things, but it's going to be completely different than  
7 the community hospital of 50 beds. So we need to think  
8 about that how that is that some hospitals will have  
9 great awareness of what they have inside their walls,  
10 others won't and one of the DARPA program managers that  
11 I worked with talked about success of a tool for DARPA  
12 is if it doesn't require a Ph.D. in the loop, so they  
13 have to be applicable by mere mortals.

14 A lot of words here, but bottom line is  
15 knowledge of what's in there, you know, in talking today  
16 with Phil Eglert [ph] before the meeting talk about and  
17 with the WannaCry hitting, you know, the first step that  
18 a hospital wants to know is, is it in their inventory  
19 what's there, so understanding what that third-party  
20 content is there's discovery tools out there, but they  
21 vary, obviously, you know, the understanding quickly I  
22 first heard this in heart bleed, it's like -- people

1 with heart bleed can't -- not everyone wanted to know,  
2 or how many of my devices have openness of cell of that  
3 version in there.

4           So thinking about how you capture this, how  
5 you communicate this between manufactures and HDOs, how  
6 do you manage that understanding and if you want to get  
7 even deeper into it how do you decide what the impact is  
8 of a having a vulnerability, some vulnerability, not all  
9 vulnerabilities are equal.

10           Composability [ph] is another problem, so as  
11 a system engineer there's a lot of -- you know,  
12 understanding of what is an emergent property and both  
13 safety and security are emergent properties of a system,  
14 so and by emergent properties that is I can take a bunch  
15 of individually safe components and build an unsafe  
16 system and vice versa security of the same time.

17           So the nature of our system is that the FDA  
18 regulates devices one at a time. Each manufacture goes  
19 through and will present a case about why we think that  
20 device is safe and why we think that it's secure and  
21 then, you know, as Julian talks about with his ICE work  
22 and that the hospital will go and assemble them together

1 at the bedside and now we're starting to think about  
2 more and more applications being -- what we want to do  
3 to monitor that patient at the bedside, who reasons  
4 about whether or not that collection of devices is still  
5 safe and is still secure? So it is not a necessarily a  
6 regulatory that you could argue that the assembly of  
7 multiple devices together to achieve another function is  
8 in and of itself a new medical device and requires it's  
9 on regulatory arguments, but again, evaluating the  
10 integrated safety and security of devices together in a  
11 way that can be done reasonably, potentially by staff  
12 within a hospital rather than staff at a company.

13 Same thing is with usability and I think we  
14 have a hybrid usability statement and this is, again,  
15 6366 as a usability standard within the medical device  
16 space requires device manufacturers to do various kinds  
17 of evaluations of the usability of their particular  
18 device and present that argument as part of their  
19 overall safety arguments and then they're assembled  
20 together and the poor nurse has to figure out how and I  
21 looked at infusion pumps and the various different  
22 models and their complications and different

1 manufacturers across all these various different device  
2 we start layering security requirements on top of these  
3 particular devices and each one is secured in a  
4 different way. Is patient harm introduced because of  
5 user confusion about how to unlock and how to access  
6 devices and so how do we evaluate the usability of  
7 integrated systems? What are the standards of things  
8 that we should be dealing with to make sure that  
9 collections of devices are collectively usable.

10           We get a lot of discussion about  
11 authentication. It is a very useful property to  
12 authenticate devices, again, whether you need to  
13 authentic a device when it's being used in a surgical  
14 room when everyone is scrubbed in and you have  
15 relatively good physical control of presence versus when  
16 they're out on the floor versus when they're in a  
17 nursing home versus, there's different use environments  
18 for the same device, but at the same time device  
19 manufacturers have to recognize that if you go into the  
20 clinical environment if you start introducing pins or  
21 passwords on things on devices that may be used in  
22 situation where infection control, where the nursing

1 staff or the clinical staff are gloved or they've got  
2 face masks and you're going to do a biometric identifier  
3 from their eye and they're going into an environment  
4 where their eyes aren't directly visible, so we got --  
5 thinking about the problems of how do we authentic in  
6 real-world environments and these kinds of medical  
7 devices and when is that appropriate and how do we do it  
8 is a hard problem.

9           We talk a lot about the need for break glass  
10 emergency situations and breaking glass in an electronic  
11 health record where you can do an expected audit of the  
12 record and provide consequences afterwards if somebody  
13 has been stirring through VIP records when they  
14 shouldn't have been, the consequence of that is fed back  
15 by that behavior, but if the device has implications on  
16 integrity and availability and essentially patient  
17 safety, does providing a break glass mechanism provide a  
18 mechanism to just bypass security altogether and it --  
19 harm and how does is that balanced against the fact that  
20 the break glass is there because the device is needed in  
21 emergency situations, so again, reasoning about  
22 mechanisms to bypass security, you know, in a way that

1 is -- has greater integrity than some of the mechanisms  
2 that may have been proposed before.

3 Machine to machine authentication. So there  
4 are certificate-based machine to machine authentications  
5 mechanisms, but again, there are the great thing about  
6 standards is there's so many of them. If we need to  
7 think about if we're going to place devices in hospital  
8 settings where the devices are going to interact with  
9 each other, they're going to interact with the  
10 electronic health record. As an individual  
11 manufacturer, I can come up with a solution for Boston's  
12 Scientific devices about how we're going to authentic,  
13 but if I try to introduce that into a particular  
14 hospital that may not necessarily be effective of what  
15 they're doing and hospitals may want to have the ability  
16 to layer their authentication mechanisms on top of it so  
17 that they don't know that isn't just -- they know that  
18 it isn't just an authentic Boston Scientific device  
19 authenticating, but it is an authentic Boston Scientific  
20 device that has been installed and configured  
21 appropriately for the Mayo Clinic so that when it goes  
22 on the network it's appropriately doing it, so what are

1 the approaches and layers in this industry for getting  
2 machine to machine authentication done right and done  
3 quickly and effectively?

4           One of the things that was a surprising  
5 thing that I hadn't really gotten in -- learned about,  
6 but again, as Pat was talking about in terms of spending  
7 time in clinics, you learn things is leased devices, you  
8 know, they're -- I tend to think about individual  
9 devices it's an implantable device it goes in one  
10 patient and comes out later, but pumps and various other  
11 ones are leased and so therefore, in the process of  
12 transitioning from one hospital to another provisioning  
13 authentication credentials may be another aspect of how  
14 you condition them to be used in a -- the next facility,  
15 as well as from a security perspective the issue of  
16 being able to make sure that any PHI is removed from the  
17 device before it moves from one organization to another.

18           Dan talked about this in terms of  
19 separation. I come from an avionics background where  
20 the separation requirements for a commercial aircraft  
21 between software different safety critical levels was a  
22 fundamental requirement of the system. Boeing doesn't

1 want airplanes to crash because as a fond person that  
2 Todd and I had worked with back at Boeing said is the --  
3 if the toilet flusher control unit fails you do not want  
4 the plane to crash.

5           So looking at some of the separation  
6 technologies that have been developed and look at how we  
7 apply them better in the medical device domain,  
8 separation isn't necessarily just putting two things in  
9 two separate processes and running them side to side,  
10 side-by-side on a Windows Operating System, so there are  
11 architectures that can be done, but they are often still  
12 in a researchy [ph] kind of environment in getting them  
13 applicable so, again, we don't have the Ph.D. in the  
14 loop requirement is still areas where there's value and  
15 I think you'll hear one approach from Todd letter which  
16 is the Isosceles program that Dan talked about.

17           The other thing that drives me nuts, I  
18 understand it, but again, when I worked in the aviation  
19 world if you had gone no Boeing and suggested a Windows  
20 XP Operating System for the display units in their  
21 cockpit they would throw you out. They understand the  
22 lifecycle of an aircraft of 25 or 30 years and

1 understand that the support cycle of that kind of cycle  
2 is not 25 to 30 years, yet we are so drawn in this  
3 industry of the low cost development of these kinds of  
4 commercial operating systems and I think we've seen  
5 powerlessness of many of the clinical IT biomedical  
6 engineers within hospitals as opposed to the bean  
7 counters and the people who push the cost, so there is  
8 this willingness to accept a device with an expiring  
9 operating system when the buyer knows for certain  
10 they're going to use it for 15 to 20 years. We need to  
11 think about operating systems that can be long-term  
12 supported that can be much simpler than the complexity  
13 that we put in that with complexity comes  
14 vulnerabilities, comes the need to patch more often and  
15 so certainly research into something that is still  
16 usable and cost effective and has support tools around  
17 it for being able to do graphics development and user  
18 interface that's the lure and development is, you know,  
19 the kids come out of computer science school knowing  
20 directly how to program these Windows kinds of systems,  
21 but there are certainly research needs for something  
22 that would be -- would fill that kind of niche in a way

1 that's cost effective and in a way that's more long-term  
2 supportable. So I think that might be my last, so any  
3 questions?

4 PAT BAIRD: Something that I had been wondering  
5 and wanted to see if you had any thoughts or if this is  
6 a thing for, you know, a question for the larger group.  
7 Let me back up a bit, so for FDA's case for quality  
8 initiative, one of the things that we looked at was how  
9 to hold effective management reviews. And we wanted to  
10 provide a guidance on how to tell the difference between  
11 what I called management review theater which is where  
12 you have a review, there's costumes, there's props,  
13 there's a painted backdrop and there's a checklist and  
14 it says yes, I did all of these things. There, I held a  
15 management review, versus what one member of the team  
16 called endoscopic management reviews which I've never  
17 had to explain what that term meant, but what I've been  
18 wondering whether it comes talking about internal teams  
19 or I'm outsourcing a project or it's an acquisition or  
20 even for the HDOs is how can they tell the difference  
21 between cybersecurity theater and, you know, true  
22 cybersecurity. And so how do we know the difference

1 between what's just dressing and what's real? So I  
2 don't know if you had any thoughts on that or if  
3 that's --

4 KEN HOYME: We were supposed to write a paper  
5 on that together.

6 PAT BAIRD: Uh, shit. Maybe that's why I  
7 remember it.

8 KEN HOYME: We've never gotten around to it.

9 PAT BAIRD: Oh, dammit. I withdrawal my  
10 question.

11 KEN HOYME: Yeah.

12 PAT BAIRD: Thank you.

13 KEN HOYME: No, certainly, I mean, I think it's  
14 at the root of that is how do you decide whether or not  
15 the cybersecurity controls that you're putting in place  
16 are effective and, you know, again, slapping a password  
17 on a system says okay, I've got authentication, but if  
18 the result of the password -- to me this is the  
19 connection I've always viewed usability as the third leg  
20 of the safety, we're getting into a lot of discussion  
21 related to safety and security and their relationship  
22 and the third is usability, so, you know, to your

1 password post-it note is if the result of your security  
2 is, is that they end up putting the password on a  
3 post-it note then you really haven't done that security  
4 theater. Yeah, they're just sitting there right or  
5 under the desktop, because you don't -- that's the first  
6 place everyone looks for passwords. So, yeah, I  
7 think -- goes to another area might be are there  
8 effective usability techniques that allow you to assess  
9 how a system will get used in the real world and what  
10 the impact is going to be and if you go back to the  
11 Therac-25 story for those that remember that from the  
12 late 80s or 90s. Therac-25 was a radiation treatment  
13 machine that ended up killing several patients and there  
14 it wasn't a security issue, but it was ultimately a  
15 poorly designed software system that once the  
16 technicians that set it up got really familiar with it  
17 they started setting and typing the keys so fast that  
18 the handshake between a -- there was two processes that  
19 didn't have an interlock between them and when they  
20 out-used it that quickly corruption happened in the  
21 variables and because nobody anticipated in the design  
22 of that system that when people got familiar with it

1 that's how fast they were going to be typing things in.

2           So similarly, in terms of how do you create  
3 the kinds of normally usability is done by going and  
4 observing, but if you give somebody a checklist they're  
5 going to do things in a different way than what they're  
6 going to do when they're actually -- become very  
7 familiar with it, so how do you assess security  
8 behaviors in a real-world environment? Eugene.

9           EUGENE VASSERMAN: Eugene Vasserman again,  
10 Kansas State University this is more of a chance to get  
11 a word in edgewise, I guess. It does connect back with  
12 your point about complexity unless I'm terribly  
13 misinformed and even if I am it will still make a good  
14 story. The fundamental reason for that race condition  
15 you just described in Therac-25 or at least the reason  
16 it showed up and again, I've learned all of this from  
17 third party sources, so I don't know if this is correct,  
18 is because a hardware interlock on the placement of the  
19 filter was replaced by air quote, software interlock and  
20 I really like the words of Drew Ray [ph] who used to do  
21 the disaster cast safety podcast that a dynamic system  
22 that requires many moving parts in order to work cannot,

1 is not and never can be an interlock. So there is no  
2 such thing as a software interlock and Therac-25 shows  
3 us that very well and the reason for that is not because  
4 we don't know how to build software or interlocks, it's  
5 because there's so much complexity something sneaks in.  
6 There's bugs. There's more bugs in hardware I don't  
7 mean processor.

8 KEN HOYME: Yeah.

9 DINESH PATWARDHAN: Anymore questions? There's  
10 one more question.

11 KEN HOYME: Oh.

12 KIRK HOLMES: Kirk Holmes. I do want to ask  
13 you about your last slide where you talked about the OS  
14 and the lifecycle and what are your thoughts about the  
15 other approach of a more layered architecture where you  
16 separate so that you can basically separate the OS from  
17 user functionality from different functions so that over  
18 time you can upgrade the OS without having to do major  
19 changes to those architectural components. Just, you  
20 know, managing the interfaces?

21 PAT BAIRD: So, yes, I think separation and  
22 that, but I think if you -- if the OS is still really a

1 complex OS in one of, you know, that's essentially like  
2 a virtual machine kind of approach to it in if you use a  
3 very simple OS in the things that are very safety  
4 critical and/or security critical and leave the more  
5 complexity for user interface or that you still are  
6 going to be getting into a patch management issue which  
7 is, you know, the more complicated a software you end up  
8 putting in there the more vulnerabilities that will be  
9 showing up in it and it will, you know, it will need to  
10 be updated, so it's a -- but yes, I think the layered  
11 separator architectures stay tuned after the break.

12 RUSSELL JONES: Hey Ken, Russell Jones,  
13 Deloitte has anyone ever approached from the industry  
14 like a Microsoft or an Apple to talk about a med device  
15 specific, kind of an OS? And I think the second part of  
16 the question is, is there enough of a market for a  
17 Microsoft and Apple to kind of say, oh, yeah, okay,  
18 that's something we would go do?

19 KEN HOYME: I have not heard specific to the  
20 medical world, but certainly as we look at the  
21 complexity of the IOT devices and the number of IOT  
22 devices this problem is ubiquitous to anything that's

1 cyber physical that could have safety security  
2 implications, yeah. Julian.

3 JULIAN GOLDMAN: Great presentation. One of  
4 your earlier slides you pointed out that HDL's  
5 legitimately need to know the software version of their  
6 devices and the patch level and, of course, absolutely  
7 true. The interesting thing is the challenge of finding  
8 out even when calling manufacturers urgently to  
9 determine what the current version is some manufacturers  
10 are -- provide information on the web, others are  
11 relatively clueless about the products that they have in  
12 the market for whatever reason.

13 It's interesting that when we have other  
14 software products typical products we use everyday they  
15 usually check a server. They often check a server and  
16 they indicate right away whether they're out-of-date,  
17 right, we all see that everyday on our systems. And so  
18 in the spirit of framing the research questions here,  
19 how can medical devices do something like that and check  
20 their latest patch level, software version level and so  
21 forth in a safe and secure manner as do most other, you  
22 know, commonly used software COT's platforms today?

1 That certainly would help if it can be done and there  
2 are many products, for example, that routinely down  
3 check and download for the latest Microsoft security  
4 patches. One of the products that we use within  
5 partners, a very commonly used medical device  
6 automatically downloads the latest patches, I think  
7 you're well familiar with that and it doesn't install  
8 them, but requires a clinical engineer, a biomedical  
9 engineer to look at the service information from the  
10 manufacturer and then decide if it's appropriate, that  
11 it's been validated for use on the product.

12           So we're almost there, but it does seem that  
13 it's worth, you know, a research effort to find out how  
14 to make that ubiquitous.

15           KEN HOYME: I agree, some research is underway.  
16 I know under Dan's Cyber Physical Systems Security  
17 program there's actually, I think 10 different contracts  
18 under it and a couple of them are related to security  
19 software updating. It's not in the medical device  
20 demand, I think automotive has been one of its one, but  
21 I think the information from those projects as they come  
22 out it would be good to get circulated more broadly.

1           JULIAN GOLDMAN: Thank you.

2           DINESH PATWARDHAN: Last question.

3           DANNY BARTLETT: Danny Bartlett. Dense  
4           Supplies. We're talking about the software and the  
5           higher level firmware, but if you take a look at your  
6           phone and anything that's talking to the cellular  
7           networks, the chip sets and the modules are getting  
8           updated all the time without any notification to the  
9           user and it's it IOT, et cetera.

10                  I do expect that how you want to -- how do  
11           you expect that to get handled or to get a handle on  
12           that because the network engineers are not even seeing  
13           this. This is being done just throughout the cellular  
14           networks.

15           KEN HOYME: It's an interesting parallel,  
16           because it's in an nonregulated environment the  
17           consequences of if an update causes, I mean, I -- for  
18           some reason, my kids when they update their phones have  
19           more problems with their phones than I do, but there are  
20           odd weird effects that do come up from updates and I  
21           think as we evolve in an industry that how we recover  
22           from things if they auto-update and something breaks

1 it's -- but, yeah, there's certainly lessons from those  
2 kinds of industries that we can learn and try to figure  
3 out how we could apply.

4 DANNY BARTLETT: Thank you.

5 DINESH PATWARDHAN: Let's thank our speaker.

6 So a couple housekeeping rules. We are coming up on a  
7 break. We are going to gather here at 10:15. The lunch  
8 if you -- our request is if you are going to purchase  
9 lunch here please go to the registration counter if you  
10 haven't done so and prepay so there's not a long line at  
11 lunchtime and you can have some discussions on the side  
12 lines, thank, we'll meet at 10:15 back here. Thank you.

13 - - -

Pause for a recess

14 - - -

15 DINESH PATWARDHAN: Please, can we get seated?

16 We are getting started here. Okay. Let's get started.

17 Welcome back. I hope you're having interesting

18 conversations and some networking. That's the whole

19 plan of this workshop. Next up we have a tag team from

20 MITRE, Penny Chase is the Information Technology and

21 Cybersecurity Technology Integrator at MITRE and Steve

22 Christy Coley is the Principal Information Security

1 Engineer at MITRE.

2 Their title of their talk is using CVSS in  
3 Medical Device Security Risk Assessment. Once again I  
4 remind you that the details of their plenary speakers'  
5 bios are in the handout that -- when you got yesterday.  
6 I'm briefly introducing them, thank you.

7 USING CVSS IN MEDICAL DEVICE SECURITY RISK ASSESSMENT

8 PENNY CHASE: Thank you. It's a pleasure and  
9 honor to be here. So I'm going to go over first and  
10 then turn things over to Steve, so we're -- so just to  
11 kind of set the stage of what we're trying to do, you  
12 know, vulnerability is discovered and people are  
13 interested in understanding the severity and the  
14 potential risk and there are lots of people who care  
15 about this and they all bring different perspectives to  
16 it. So the vulnerability who discovered the  
17 vulnerability may be looking at the vulnerability from a  
18 purely IT technical perspective. What are the real  
19 technical impacts and they see something like, you know,  
20 no password access to the device through Telnet or  
21 something like that and that is just a bad thing from a  
22 technical perspective, but they don't necessarily think

1 about it from the perspectives that the device  
2 manufacturer, health care providers and patient have,  
3 you know, the device manufacturers and that's not a  
4 monolithic entity even within device manufacturers who  
5 have different groups. You have, you know, the product  
6 engineers who have the safety and quality people. You  
7 have security people. You have privacy people. They're  
8 all thinking -- looking at this vulnerability and trying  
9 to figure out, you know, do I need to patch it now? Can  
10 I put it off for a routine maintenance upgrade? Do I  
11 need to employ some kind of mitigations? Do I already  
12 have mitigations in place? So they're thinking through  
13 those kinds of questions.

14 Health care providers, you know they find  
15 out about it and they're wondering, you know, is this  
16 something that's going to cause a problem for me, you  
17 know, how do I control this? Are there already  
18 compensating controls in place? Do I have to work with  
19 the manufacturer to figure out how to mitigate it? Do I  
20 just have to unplug it from the network? And patients,  
21 you know, especially when we had these newsworthy  
22 events, you know, WannaCry, other kind of things they

1 might wonder what's the impact for me and my treatment  
2 and, you know, there's a potential of patients thinking  
3 that the security impact may overwhelm their, you know,  
4 their need for having us treatment. And FDA from the  
5 regulatory standpoint, you know, wonders, you know, is  
6 this something that is a regulatory concern? Is there a  
7 sufficient impact to safety -- patient safety and harm  
8 that we need to take some kind of action?

9           So this is our VEN [ph] diagram and it's  
10 interesting how we've seen some other VEN diagrams and  
11 we kind of realize this space is complicated. There are  
12 these different properties that we care about. We care  
13 about safety. We care about security and privacy and  
14 they overlap and interact in many interesting ways.  
15 There may be different regulatory regimes covering each  
16 of these and people need to understand that. These  
17 things may interfere with each other or impact each  
18 other in different ways, you know, a security  
19 vulnerability, I mean, somebody asked in the previous  
20 session or made the observation, you know, isn't an  
21 insecure system an unsafe system and in many cases that  
22 might be true, you know, security vulnerabilities may

1 really have an impact on the effective performance of  
2 the device. On the other hand you may put security  
3 controls in place, you know, for example, you may want  
4 to run the antivirus on the device, but you may not want  
5 to run it while the device is being used during a  
6 surgical procedure and there was a report of that last  
7 year. Here, you know, we've put privacy in here, but  
8 our focus, because this is an FDA conference on  
9 cybersecurity and regulatory science, the real focus is  
10 on the interactions between security and safety.

11           So when you've got real-world  
12 vulnerabilities and you want to score them, there are  
13 challenges. It can be very difficult to determine what  
14 the safety impact of a technical finding is and you  
15 know, we've already heard I think, you know, folks in  
16 the previous session say, you know, you can't, you know,  
17 they may be different, you may do a security analysis  
18 and a safety analysis independently, you may want to  
19 figure out ways to combine them, but it can be very,  
20 very complicated.

21           We have for example, if a device has some  
22 fail-safes and if a vulnerability is exploited and it

1 causes those fail-safe measures to kick in it may  
2 degrade the operation of the device, but it's something  
3 that the device manufacturer may have not thought about  
4 it from that -- from the perspective of the -- that a  
5 security vulnerability might have triggered it, it might  
6 have, you know, it might just be there for other  
7 reasons, but that fail-safe operation, you know, does  
8 that mean that, you know, how do you weigh that in  
9 determining what the real severity of the vulnerability  
10 is since, as I said, you know, intended to operate that  
11 way in the -- in unsafe circumstances.

12           The vulnerable applications might not  
13 actually direct with -- interact with physical actions  
14 directly, it depends on the functionality and the work  
15 flow, so, you know, you might, you know, there might be  
16 a vulnerability of third-party software that doesn't  
17 really have much of an impact. And this is, you know,  
18 traditional information technology, you've got there CIA  
19 Triad confidentiality, integrity and availability and  
20 often you want some -- want to flip the triad in a  
21 safety world and have it be availability, integrity and  
22 confidentiality, so the way you waive things is going to

1 be different.

2           Availability of devices is important though,  
3 I guess this is a Steve quote, you know, "You can't  
4 reboot a patient," and clinical environment is very  
5 widely, you know, you've seen one hospital, you've seen  
6 one hospital and so how do you assess the impact in a  
7 specific environment?

8           So just to make this a little concrete, a  
9 couple years ago there was a published vulnerability in  
10 the Hospira PCA Infusion Pump. It was scored as a --  
11 using CBSS as a 10 which is the highest and the  
12 vulnerability was remote Telnet route access without a  
13 password, but you can't just stop at the technical  
14 vulnerability you have to consider the health care  
15 impact, you know, what could you do when you exploited  
16 that vulnerability you could change the drug libraries,  
17 it wasn't clear whether you could actually change the  
18 actual dosages. There may be defense in-depth designed  
19 into the system, you know, if a human has to manually  
20 confirm the dosage change even if the dosage could be  
21 changed you've got a safeguard in place, a mitigation in  
22 place. You have to consider the environment. The pumps

1 may be on separate networks that are trusted and  
2 hopefully, you know, well segmented and segregated. The  
3 vulnerable interface might not even be in use it might  
4 be turned off, I mean, we -- you know, you sometimes see  
5 cases where, you know, an interface is there, but it's  
6 not activated, so, you know, the vulnerability, you  
7 know, could potentially be exploited in some other  
8 version of the device, but maybe not in this particular  
9 one.

10                   And so the implications are, you know, in  
11 your -- if you're in a hospital performing due diligence  
12 and, you know, managing the device appropriately that  
13 CBSS score of 10 is misleading. You might really have a  
14 minimal risk.

15                   So when we think about scoring  
16 vulnerabilities in a health care setting, you know,  
17 there's some desirable features, you know, basically,  
18 you'd like it to be usable, not too complicated. It  
19 should be accepted by diverse stakeholders including  
20 manufacturers, hospitals, security researchers,  
21 patients, regulators and others. It needs to be  
22 flexible for taking into account different kinds of

1 clinical environments, different kinds of device  
2 classes, you know, and different device classes in  
3 different environments. You want it to be repeatable.  
4 You want it to be validated and, you know, getting back  
5 to the slide I started with, you really want it to  
6 provide a common language to focus the discussion, help  
7 smooth, well, you may not get rid of disagreements, but  
8 at least it gives you a common language for talking  
9 about those disagreements and trying to come to some  
10 common ground. And now I will turn it over to Steve.

11 STEVE CHRISTEY COLEY: So given the different  
12 can I understand of requirements or preferences that way  
13 laid out for a good scoring method, last year we  
14 examined a number of different method and we so to speak  
15 settled on CVSS and for those who aren't familiar with  
16 it, it's something that's been long established within  
17 the enterprise IT space. It's how many organizations  
18 prioritize vulnerabilities that they need to fix. It's  
19 a well-established standard which has global support.

20 The structure of CVSS is broken down into  
21 three different components. The ultimate goal is to  
22 calculate a score for a particular vulnerability which

1 will yield you a value between 0 and 10. And you do  
2 this by looking at different aspects of the  
3 vulnerability. The base component of the CVSS vector  
4 touches on fundamental aspects of the vulnerability that  
5 simply don't necessarily change over time. How much  
6 authentication is required in order to even reach it in  
7 the first place, for example? Then there's a notion of  
8 a temporal metric group. This is -- these are aspects  
9 that could potentially change over time that might then  
10 further adjust the score such as a vulnerability might  
11 first be announced, but there isn't necessarily proof or  
12 function exploit code that's out there and widely  
13 available, but once that happens, you know, the  
14 contribution to the CVSS score would be higher as  
15 opposed to whether if it's perhaps just a theoretical  
16 vulnerability or not necessarily fully understood.

17           And then another critical piece for how CVSS  
18 is laid out is the environmental group and this really  
19 takes, this is built into CVSS to try and allow  
20 individual organizations to interpret or reinterpret  
21 certain aspects of a vulnerability within their own  
22 environment. And as Penny already said, you know, if

1 you've seen one hospital you've only seen one hospital.  
2 And so this is one place where we anticipate being able  
3 to support various environments.

4 Now, the latest version of CVSS is version 3  
5 which came out, I think a couple years ago. CVSS  
6 version 2 had the widest adoption, but people have  
7 started looking at version 3 much more and that's been  
8 an emphasis of the work that Penny and I have been  
9 doing.

10 Different kinds of considerations here that  
11 are relatively new that do have certain kinds of  
12 benefits within a health care setting. One of them, for  
13 example, is the notion of using the environmental  
14 portion to potentially adjust how important  
15 confidentiality, integrity or availability are to you.  
16 And while this was slightly available in CVSS version 2,  
17 in version 3 this is much more important. It has a more  
18 significant impact on the resulting CVSS score. So this  
19 gives a lot more flexibility to hospitals to otherwise  
20 adjust a score that might look artificially high.

21 There are other aspects such as the amount  
22 of user interaction that is needed for an attacker to

1 even be able to exploit the vulnerability as well as  
2 certain modifications to one of the most common ones the  
3 notion of attack factor, do you reach across a network  
4 or does someone have to be locally logged onto the  
5 system. There is now in version 3 a consideration for  
6 having to have physical access to the device.

7           So in utilizing CVSS version 3 and looking  
8 at it our anticipation, our hope is that we would not,  
9 we would be able to use it as is without potentially  
10 making any changes in that as we have continued to  
11 progress we don't anticipate at this point necessarily  
12 wanting to make or suggest any changes. However, what  
13 we've settled on at this point as an approach is to  
14 develop a rubric, a way of sort of asking a number of  
15 different questions written in health care, clinical  
16 specific kinds of language which then help the  
17 individual person conducting the scoring to then fill  
18 out the individual technical components of the CVSS  
19 vector. I forget the exact number, but there's about 15  
20 different data points that go into the ultimate score  
21 that gets produced.

22           And we want to utilize relevant examples

1 from health care H. We want to utilize language that is  
2 familiar to practitioners within that domain. And so  
3 this is where we are now at this point is we are in  
4 active development of a rubric such as this. So you can  
5 see on right-hand side here a little bit about some of  
6 the language one might use to better be able to  
7 interrupt and get a little bit closer to linking the  
8 technical impact of a vulnerability to what the health  
9 care impact is. So, go ahead. You can finish.

10 PENNY CHASE: So I'll take -- so what we've  
11 done is we've set up a cross stakeholder working group.  
12 There are medical device manufacturers, some health care  
13 delivery organizations, some cybersecurity researchers  
14 and some of you folks are in this room. We've also  
15 invited the First and Steve didn't mention it, but First  
16 is the organization that manages CVSS, it's the form of  
17 incident response security teams and so we've got a  
18 couple member s of their CVSS special interest group  
19 participating as well. They actually were really  
20 interested in our doing this, because this is really the  
21 first -- we were the first domain, vertical domain to  
22 come to them and say, you know people have some issues,

1 some challenges with applying, you know, CVSS as is, you  
2 know, you've got a rubric, a scoring rubric there, but  
3 it's just generic IT and people don't alms know how to  
4 translate that into these other vertical domains, so  
5 they're actually really interested in having, you know,  
6 working with us and having us do this.

7 We work through telecons. We've set up a  
8 LISTSERV we have a collaboration group that MITRE  
9 manages on your DMZ to provide a place where we can keep  
10 our interim artifacts and other documents that members  
11 of the group are sharing with each other. We reviewed  
12 how some manufacturers and health care organizations  
13 that currently use CVSS, excuse me, how they use it and,  
14 you know, after we sort of had these meetings and these  
15 kind of discussions with user of CVSS came to consensus  
16 on the approach. As Steve said that we want to build a  
17 rubric that will provide guidance and develop examples  
18 of using the rubric and there may be actually multiple  
19 rubrics for, you know, for different use cases.

20 So now we are starting to develop the  
21 rubric. We decided to break into groups that would, one  
22 focusing on the base score, the other focusing on the

1 environment score. Then we'll get feedback from the  
2 broader stakeholder community and our ultimate goal is  
3 to put together a medical device tool qualification  
4 package. So an MDDT is a tool, it's a program that FDA  
5 has initiated and the idea is if there are useful tools  
6 to provide evidence for making regulatory decisions, you  
7 should be able to go and have this tool, have it  
8 validated that, you know, it provides appropriate  
9 evidence and then FDA is not going to have to ask a  
10 manufacturer to go and provide them with the evidence  
11 that this tool operates the way it does, you know, that  
12 this has been once and so the hope is our goal is at the  
13 end of this we will put together a qualification  
14 package.

15 So I'd like to extend an invitation if there  
16 are people in the room or on the Webinar, you might be  
17 interested in participating, you know, potentially even  
18 be on one of the two subgroups or being part of the  
19 community that we will then send, and, you know, ask for  
20 feedback, please see Steve or me sometime during the  
21 sessions and we'll get you hooked up.

22 DINESH PATWARDHAN: We have time for one

1 question. We want to stick to the schedule. There's no  
2 burning questions? Next time to --

3 STEVE CHRISTEY COLEY: I really hope there is a  
4 question. I need some time to do this. Someone better  
5 ask something.

6 UNIDENTIFIED SPEAKER: I've got a quick  
7 question, so I'm just curious, so in having flexibility  
8 in the rubric that to me means that you let judgment  
9 play a role, right, and obviously how people are scoring  
10 things. How do you address the issue of bias? So I  
11 will be inherently biased to score my own  
12 vulnerabilities lower than maybe a third parties, so  
13 what, can you guys address how are we trying to tackle  
14 that issue in this?

15 STEVE CHRISTEY COLEY: Bias is definitely a  
16 challenge and it's historically been a challenge within  
17 CVSS even though CVSS has as a goal consistent  
18 evaluation. If we can structure the rubric properly and  
19 ask appropriately -- sufficiently detailed questions  
20 that might take away at least some of the bias, but one  
21 of the big benefits of a scoring system such as CVSS is  
22 that not only do you get a score at the end of it you

1 have a detailed record almost of all the different  
2 decision points that were made and then potentially when  
3 there are disagreements that at least helps to focus the  
4 area where there may be disagreements.

5 PENNY CHASE: Just to reiterate on that the,  
6 you know, a fundamental piece of this is to facilitate  
7 communication, you know, sometimes people just look at  
8 the score and folks say, you know, you really have to  
9 look at the vector and, you know, maybe people don't,  
10 but they should. And our feeling is that if we've got  
11 this rubric which records, you know, rationale for  
12 making certain decisions in filling out the elements of  
13 the vector that comes along as part of the CVSS process  
14 and that's what could really help, you know, say a  
15 hospital interpret the way a manufacturer scored the  
16 vulnerability.

17 UNIDENTIFIED SPEAKER: How does one capture if  
18 a vulnerability is being exploited in the wild and how  
19 does that affect the CVSS score?

20 STEVE CHRISTEY COLEY: So I don't remember  
21 every single individual detail within CVSS version 3,  
22 but I don't think it actually accounts for in the wild

1 exploitation. However, there is a little bit of  
2 flexibility where we could potentially take advantage of  
3 it within a rubric. There is some flexibility within  
4 the environmental score to significantly raise the  
5 importance of certain aspects of confidentiality,  
6 integrity availability. So there may be some mechanisms  
7 there, but it's not a clean mechanism. It is a question  
8 that is not asked within CVSS. That said we don't  
9 anticipate CVSS scoring itself to be the be-all and  
10 end-all of how organizations do risk assessment.

11 So whether it shows up in the rubric or as a  
12 series of additional questions I would expect that  
13 certainly something such as in the wild exploitation  
14 would become a factor in there and we would at least  
15 want to record it.

16 UNIDENTIFIED SPEAKER: I'll just remind you one  
17 of the fields actually states whether or not the exploit  
18 is theoretical or exists in the field proven, unproven.

19 STEVE CHRISTEY COLEY: Yeah. Just the  
20 existence of an exploit doesn't necessarily mean that  
21 there is widespread exploitation, however. One of  
22 the -- for those who aren't familiar with vulnerability

1 research, researchers may find things, but not  
2 necessarily know what they've found or the extent of how  
3 significant the problem is. They might just find  
4 indications that there is a problem, but not necessarily  
5 be able to figure out what the severity is.

6 There's a period of research even for an  
7 individual vulnerability before there's a complete  
8 understanding of how bad it is.

9 PENNY CHASE: With that said we could leverage  
10 the temporal score and, you know, perhaps in the rubric,  
11 you know, indicate that you might want to use one of the  
12 values to indicate that there are exploits in the wild,  
13 so.

14 DINESH PATWARDHAN: Let's thank our speakers.

15 STEVE CHRISTEY COLEY: Thank you.

16 DINESH PATWARDHAN: We are going to change  
17 gears just a little bit. Next up is Kevin McDonald.  
18 Kevin is the Director of Clinical Information Security  
19 at Mayo Clinic. The title of his talk is How Medical  
20 Devices Diversity and Uniqueness Drives Its Challenges.

21 HOW MEDICAL DEVICES DIVERSITY AND UNIQUENESS DRIVES  
CHALLENGES

22 KEVIN MCDONALD: Thank you. So after a healthy

1 dose of Macallan single malt scotch I decided to change  
2 my presentation title to Buried Under an Avalanche, a  
3 Medical Device Special Snowflakes.

4           We'll talk later. So a little bit about  
5 diversity and uniqueness. We all realize in our fields  
6 that bracing diversity and uniqueness is great in  
7 people, cultures, lifestyle, new ideas, opportunities, I  
8 have people on my team from Greece, from Brazil,  
9 multiple countries, Nigeria, Kenya and it's wonderful.

10           On the other hand diversity and uniqueness  
11 in medical devices actually has a detrimental effect.  
12 You can end up decreasing security and safety,  
13 increasing your chance of errors, workload goes up,  
14 resources needs goes up, cost goes up and it actually  
15 impact s your patient care processes.

16           So if you're a big believer in things like  
17 Six Sigma or human factors you realize that, you know,  
18 variation really is undesirable, because you really  
19 can't be certain what your ability to produce a desired  
20 outcome. For any of those of you in hospitals who've  
21 ever decided to scan your network, you now know about  
22 the ability to produce a desired outcome with medical

1 devices. And when you have special cause variation the  
2 system really isn't stable or predictable and in human  
3 factors again that also the more complexity there is the  
4 harder it is and you should really try to simplify and  
5 streamline.

6           So a little bit our environment. We've got  
7 about 25,000 currently networked devices. I can tell  
8 you that I know I have 5,000 unique devices based upon  
9 vendor, type, model and version, but I know it's more  
10 because we don't track down to patch level. We don't  
11 track down to, you know, what version of Linux it is  
12 who's the distro on that, et cetera.

13           And our devices can be as simple as cameras  
14 or as complex as our proton beam therapy equipment which  
15 there's like I think 10, 12 of them in the United States  
16 right now. And a lot of these also require a family of  
17 other devices to work, so they're hooked to something  
18 which hooks to something which goes onto another thing  
19 which then has a direct pipe to hopefully not the UK.

20           So a couple assumptions we need to make and  
21 I -- these should not be new to anybody in here. All  
22 networks are inherently insecure. You need to have

1 multiple layers as a defense as you go from the outside  
2 from the border in. That even includes down to the  
3 individual devices. That's sort of your last ditch  
4 effort to be able to stop things. And the greatest  
5 security impacts, of course, really are not and while I,  
6 you know, we need to continue our research on all of the  
7 new things that we can do to protect devices, quite  
8 frankly, I have a boatload including a big anchor of  
9 legacy devices and until manufacturers start turning  
10 things out designed securely I have to deal with today's  
11 practical issues.

12           So we're looking at simple things like have  
13 a good inventory of your devices and your software  
14 patching limiting, you know, the software can't be run,  
15 white listing or antivirus, restricting administrative  
16 privileges, no default hard coding or non-expired  
17 passwords. Just very simple stuff that actually make a  
18 huge difference. You can take 60, 70% of your risk off  
19 the table just by doing those simple things. So you can  
20 tell we're a big fan of the critical security controls  
21 and the Australian signal directorate, so.

22           Other assumptions that we have to make is

1 that health care institutions don't have the time, money  
2 or the resources to just independently take care of  
3 these and from our point of view cost and effort for  
4 security in devices should not and cannot be the full  
5 responsibility of hospitals. It's been a while since  
6 I've heard, well, you need to put on a secure network,  
7 but it still occasionally pops up once in a while  
8 talking to vendors.

9           Just to emphasize that, a little bit of  
10 health care demographics, 24% of hospitals in the United  
11 States are critical access hospitals, that means  
12 Medicare has to pay them more just to stay open. About  
13 1,700 have less than 50 beds and 4,000 out of that 5,564  
14 have less than 200 beds. Mayo Clinic is not the real  
15 world. Take my word for it. Mayo Clinic is not the  
16 real world. Those people really have difficulty when  
17 you start talking about medical devices. You look at  
18 the finances again, they rate finance COs write finances  
19 and the number one issue NOI is about 2.6% right now.  
20 There's about 670 real hospitals that are vulnerable to  
21 closer. Significant issue. Those are the people we  
22 need to keep in mind, not Mayo Clinic. My budget for

1 medical devices exceeds a large majority of the NOI for  
2 rural hospitals.

3 Health care also only started investing in  
4 security within the last five years and it's rare to  
5 have a security organization, smaller organizations have  
6 no dedicated security researchers.

7 So a little built of the special snowflake.  
8 You can read all of those different things that we see  
9 or variations, operating systems all the way down to  
10 security aspects. Operating systems, we still have some  
11 stuff with DOS. We were -- we did a pen test on it one  
12 time and we wanted to load Pong on it. Our problem was  
13 finding an old enough version of Pong.

14 UNIDENTIFIED SPEAKER: No Windows 3.1?

15 KEVIN MCDONALD: No. Not that I know of, but  
16 it could be there. NT, Vista, every other flavor, throw  
17 in proprietary, embedded, various real-time, all sorts  
18 of different servers, Linux, Unix and some of this stuff  
19 unknown and if you take the next step below that we can  
20 have various different patch levels, updates or release  
21 levels on each of those.

22 Software maintenance variations, again, it's

1 kind of one giant grid, sometimes you can do operating  
2 system updates, sometimes the vendor will test to see  
3 what causes problems and only give you the things that  
4 don't cause problems. You can get full updates some are  
5 just no updates at all. The application software, you  
6 have multiple variables there. Other commercial  
7 off-the-shelf stuff, full, select, no and again, you got  
8 to realize that each one of these can fit in with  
9 another one below if for each device, so that 7,000  
10 unique devices based on vendor, make, model can actually  
11 continually be, each one can be unique themselves, based  
12 upon all of these attributes.

13 Third party open source timeframes for when  
14 maintenance can be done. Some are monthly, some are 60  
15 days, some are annually, some are a combination of all  
16 of the above for some of the software, but not some of  
17 the other software. Who it's performed by sometimes the  
18 health care delivery organization does it, sometimes the  
19 vendor does it, sometimes the third -- a third-party  
20 contract does it, sometimes the vendor will do the  
21 application, the hospital will do the software. It  
22 again, some of the processes you can do it centralized,

1 some of them sneaker net. We still have some stuff  
2 which requires a lap top and a serial cable for somebody  
3 to go visit each of the devices. And to have the  
4 patient out of the room during that time.

5 Other system variations. Maintenance tools.  
6 You can do everything from using our standard Tivoli big  
7 fix to proprietary to sticking in, you know, USB ports,  
8 connection methods, multiple different wireless. You  
9 can have it wired. Authentication methods, again, you  
10 can have active directory, LDAP, they can do it  
11 internally. Encryption, you can have multiple  
12 variations there. External vendor access. This is  
13 becoming much, much more of a problem. They have  
14 multiple tools. I can tell you we got SecureLink.  
15 We've got Bomgar. We've got vendor rebrand ed of those.  
16 I -- and there's probably even somebody every once in a  
17 while firing up going to My PC that I haven't found yet.

18 Configurations, there's a wide variety of  
19 what ports are open. What active services are. Some  
20 places actually still use things like, you know, trivial  
21 FTP and Telnet to be able to do some of their work on  
22 a -- security variations, antivirus that can be anywhere

1 from none to their proprietary brand to they let us  
2 manage it and we manage it like any other Windows  
3 servers too. They let us manage it, but we have to  
4 exclude certain folders. Different update schedules.  
5 They can have white listing or not which, by the way, is  
6 one of our holy grails not antivirus, white listing.

7 Security agents. Sometimes we can put them  
8 on. Sometimes we can't. Sometimes we're vendor  
9 approved. Sometimes we do it anyway. Scanning also  
10 known as DOSing yourself. More likely at all you're  
11 unable to. Sometimes you can just do a discovery scan  
12 unauthenticated or every once in a while you find  
13 something you do an authenticated scan on which again is  
14 another one of our holy grails. I can go through all of  
15 the firewall variables, but you're -- I could go on and  
16 on and on, but you get it by now.

17 So the impacts of this are there's just a  
18 dizzying array of uniqueness and variation. And with  
19 that it's really hard to get to an acceptable level of  
20 risks. There's a huge pluraflation [ph] of tools and  
21 solutions. You've got a multiple set of tools to do  
22 maintenance. You've got multiple sets of antivirus

1 running. You need to handcraft individual solutions for  
2 each of these. Which means you now have to have a huge  
3 technology knowledge base. You've got to have somebody  
4 who remembers how to secure which is sort of an oxymoron  
5 DOS.

6 Airpro [ph] and manual processes, when you  
7 when you handcraft those bad things happen. People put  
8 in the wrong IP address and shut down your radiology  
9 department. And you're really unable to scale those  
10 solutions at -- for at least us, if you're a small  
11 hospital with one CT and one MRI you can scale it. Once  
12 you start getting into larger institutions you can't  
13 scale that to 50 MRIs, 50 CTs and the rest of the  
14 radiology equipment. And really being able to track  
15 this various combination manually is virtually  
16 impossible. And when you can't scan, our ability to be  
17 able to make sure that quality control is done that all  
18 of the things that are happen are supposed to happen,  
19 again, is extremely hard.

20 So some of our challenges, you really can  
21 never get secure enough. It costs a ton of money to be  
22 able to do this. When you start looking at handcrafted

1 solutions, compensating controls. The interesting thing  
2 now is that medical devices now become the weakest link  
3 in your enterprise security devices.

4 Just recently, we pushed out everything, you  
5 know, there are a few things we were able to scan. We  
6 found that they were missing some patches. We for all  
7 of our IT managed stuff, we pushed those patches out.  
8 Those were looking pretty good, all of a sudden, our  
9 weakest link was now medical devices and our facility  
10 systems.

11 The number of peoples and skills are  
12 impossible to get. They just aren't there, particularly  
13 when you're at a small rural hospital where you can't  
14 may the salary and there's nothing to do, but throw  
15 dried cow chips on the weekends.

16 Your compensating controls again, become  
17 very unwieldly and they don't scale. You can't put a  
18 small little firewall in front of everything. The VA  
19 has 3,200 distinct LANs with ACLs, last I heard somebody  
20 maybe correct me, they have 60 people who run this and  
21 they can't and it's unwieldly. They just can't do it  
22 anymore.

1           Because of the fragility, you know, and the  
2 device issues you can't use any of the standard  
3 management techniques. So you can't do standardized  
4 patching. You can't do standardized vulnerability  
5 management. These are on the other end of the spectrum  
6 from your Windows servers and your data center and  
7 again, errors are made. Just because of that  
8 variability. And so what happens is if someone  
9 organizations just don't try or can't afford to even try  
10 to manage any of these.

11           So some of our observations and we are at a  
12 conference again, of the Milk and Global Conference the  
13 other day and somebody kept talking about well, can't  
14 somebody just develop a -- there is no killer app for  
15 this thing. There's no segmentation strategy. There's  
16 no firewall, there's no antivirus that will fix the  
17 problem. It has to be a combination of things. And  
18 sadly, for many legacy devices, there are no solutions  
19 other than segmentation or local physical firewalls.  
20 Until these things turn over many of these things we're  
21 still buying today, because they're the only thing  
22 available. And many of these devices the expensive ones

1 have a life 12, 15, sometimes up to 20 years. They  
2 still work. They still provide adequate patient care  
3 and again, if you're -- have a 2.6% NOI you aren't going  
4 to be buying one every three or four years.

5           The smaller hospitals, physicians' offices  
6 are in big trouble. They just don't know it yet. And  
7 even if we wanted to and could afford to there are very  
8 few secure devices to buy. We could give you a handful  
9 that we've tested that we know are really secure. In  
10 interesting point we have also found now, is that some  
11 vendors are selling security as an add-on option. So if  
12 you pay a little bit of extra money we'll add on some of  
13 the white listing. We'll add on some things to be able  
14 to manage your authentication better, things like that.  
15 So it causes us problems because when they go and answer  
16 our questionnaires they do an MDS2. All of those things  
17 are available. When the bid goes through guess what  
18 gets left out? So the clinical areas don't want to pay  
19 for that and don't understand it. And health care  
20 workers are -- institutions are getting smarter, but  
21 they still have more work to do to pressure the market.

22           I love finding good quotes. A couple of my

1 favor ones on here are, how can you govern a country  
2 which has 246 variety of cheeses, from Charles de  
3 Gaulle. I thought that was kind of appropriate. How do  
4 you manage medical devices? The last two are great. We  
5 haven't had to use that one again in a while where a  
6 vendor said we've never had one.

7 Of our devices compromised and so one of our  
8 staff said just because I've never been shot doesn't  
9 mean I'm bulletproof.

10 So that's the end of my presentation if  
11 there's any questions.

12 UNIDENTIFIED SPEAKER: Can you buy patient  
13 safety as an add-on?

14 KEVIN MCDONALD: No.

15 ATLIEN SCHMIDT: Atlien Schmidt [ph] from  
16 Deckert Research [ph]. When you say white listing I  
17 think you have a different definition than I do. Can  
18 you please give me your definition?

19 KEVIN MCDONALD: That is only allowing known  
20 services, applications to run on a device. Which for a  
21 medical device from a health care delivery organization  
22 sounds like it should be extremely simple, because

1 medical devices have to be well tested. They have to be  
2 FDA approved. You should know exactly what is running  
3 on that device at all times.

4 ANDREW MCGRAW: Andrew McGraw with Integrated  
5 Clinical Solutions with the Army. One of the big issues  
6 that we have, one, we have vendors tell us that the  
7 commercial world doesn't want security, so they don't  
8 really want to play with us. So that's one of the --

9 KEVIN MCDONALD: We hear that too.

10 ANDREW MCGRAW: And then we have the DODCIO  
11 that yells at us and tells us that all -- that medical  
12 device are IT and have to be integrated in and we have  
13 to run all the rules and everything to have every --  
14 we're just sitting there shaking our head and every  
15 single slide you had, but my question is, you know,  
16 we're running into an issue now where they're telling us  
17 we have to scan and we have to scan live devices and we  
18 have to scan according to their schedule and we had an  
19 issue with one of our CTs that got scanned with a  
20 patient on the table --

21 KEVIN MCDONALD: Oh, yeah.

22 ANDREW MCGRAW: -- and had the dye injected and

1 the CT shut down. So how from your perspective are you  
2 trying to schedule scans or what are you -- are you  
3 trying to do just a baseline to say that this is what  
4 it's supposed to look like or how are you attacking  
5 that?

6 KEVIN MCDONALD: So we had a couple of really  
7 bad experiences. So quite honestly, we're not scanning  
8 any of the end point medical devices. We'll scan some  
9 of the computers that are associated with them,  
10 workstations at -- we're trying to figure out, we're  
11 going to do things, one is that we're working on a  
12 non-boarding process of where when we get any new device  
13 in we're going to hook it up and our threatened  
14 vulnerability management people are going to scan the  
15 crap out of it and find out if we spoke it.

16 The second thing that we're doing is we're  
17 really trying particularly for the legacy device,  
18 because some of them you just, you know, you just ping  
19 them and they fall over. And we're trying to find  
20 something that will allow us to be able to at least find  
21 them and do some monitoring on them in a passive  
22 fashion. I don't have a solution.

1           ANDREW MCGRAW: Like I said, we're in trouble  
2 because they're mandating that with that --

3           KEVIN MCDONALD: You're skewed.

4           ANDREW MCGRAW: -- it's supposed to be scanned  
5 and, thank you.

6           KEVIN MCDONALD: Yeah.

7           ANDREW MCGRAW: I really appreciate it.

8           KEVIN MCDONALD: If you needed validation,  
9 I'll -- when they fire you let me know, we'll -- we  
10 always got openings.

11           UNIDENTIFIED SPEAKER: Do you repeat the  
12 onboarding process when a major software release comes  
13 out for each device?

14           KEVIN MCDONALD: You know, it would be great.  
15 I don't think I have the resources to do that, but  
16 that's a good question.

17           UNIDENTIFIED SPEAKER: Ty [ph] being one of the  
18 bigger ones.

19           KEVIN MCDONALD: Yeah. Great question.

20           UNIDENTIFIED SPEAKER: Has anyone? You said  
21 you have the most probably some of the largest  
22 resources.

1           KEVIN MCDONALD: I can't imagine. I have 13  
2 people in total who do nothing but medical device  
3 security and we partner with our HTM and they're up over  
4 100 people right now and growing larger everyday. So I  
5 have more resources for medical device security than the  
6 vast majority of institutions have for just security.

7           MARK POTTER: Mark Potter from New Wave.  
8 Thanks for your presentation. One of the questions that  
9 I had was whether or not the Mayo Clinic has in its  
10 asset management system does it have something that ties  
11 in essentially whether a medical device is in use  
12 bedside or whether it's essentially available for  
13 patching and is that tied into your patch management.

14          KEVIN MCDONALD: We don't have anything on  
15 whether it's currently in use or not. We've got a  
16 fairly robust, depends on when you talk to. They are  
17 BioMed people. Use some inventory workflow tools. We  
18 find that extremely valuable, because they're able to  
19 capture IP addresses, they're able to capture a bunch of  
20 basic demographics about the machine. One of the things  
21 that they also capture in there though is some joint  
22 commission scoring and by using that joint commission

1 scoring we found that extremely valuable, because it  
2 tells us where it's used, what kind of functionality it  
3 has, whether it's life dependent or just strictly  
4 diagnostic and so we're building that. We've already  
5 built that into our incident response, so, you know,  
6 part of our incident response, you know, is if it's, you  
7 know, really bad and has potential for patient care we  
8 aren't going to knock it off the network and --

9 DINESH PATWARDHAN: If there are no more  
10 questions let's thank our speaker.

11 Our next speaker is Rob Suarez. We are  
12 going to change gear one more time. He's the Director  
13 of Product Security at Becton Dickinson. The title of  
14 his talk is Building Cybersecurity Programs for  
15 Healthcare Technology: Our Only Security is our Ability  
16 to Change. Building.

17 CYBERSECURITY PROGRAMS FOR HEALTHCARE TECHNOLOGY: OUR  
18 ONLY  
19 SECURITY IS OUR ABILITY TO CHANGE

20 ROB SUAREZ: Thank you. Hi everyone. My name  
21 is Rob Suarez as Dinesh mentioned I'm the Director of  
22 Product Security at BD. BD is a global medical

1 technology company and do I have slides? Oh, I do.

2 Break time, coffee. No. Well, I've got a USB stick  
3 that I could give you.

4 DINESH PATWARDHAN: Yes, please. He's doing  
5 it.

6 ROB SUAREZ: He's got it on e-mail, yeah.

7 DINESH PATWARDHAN: We have a secure USB stick  
8 that's coming through, so just 30 more seconds.

9 ROB SUAREZ: I saw that. Yeah also had like a  
10 nine character password though on his iron key. Oh,  
11 it's Dinesh's fault, okay. No. The slides aren't that  
12 good anyways.

13 UNIDENTIFIED SPEAKER: If you read the labeling  
14 it did say the scan will continue in the background even  
15 if you dismiss this dialogue. This is -- there's a very  
16 strange --

17 ROB SUAREZ: I have it, it's just not -- all  
18 right. Hey, you know, maybe we'll just do it live.  
19 We'll do it live. All right, guys, it wouldn't be the  
20 first time.

21 So let's start over again. My name's Rob  
22 Suarez I'm the Director of Product Security at BD. BD

1 is a global medical technology company. We sell a wide  
2 variety of products from infusion pumps to lab  
3 automation systems and syringes and other types of  
4 medical supplies. And the folks at the FDA have asked  
5 me to share with all of you today my journey, my  
6 experiences in building a product security program at a  
7 medical device company. And it's not to say that it's  
8 by any measure perfect or that we've reached some  
9 destination. I truly think this is a journey and it is  
10 about continuous improvement. If there's one thing that  
11 you get out of this presentation today it's that this  
12 problem is evolving and the way that we treat it should  
13 evolve as well over time and that the way we look at  
14 security should fundamentally change.

15           You know, the first thing I would say that  
16 you would want to do in building a security program is  
17 to establish a mission, vision and values. Notice I  
18 didn't first say risk management; right. Or do a risk  
19 assessment. You know, risk assessment's really  
20 important. It's important to do risk management  
21 traditional risk management. And I think most major  
22 corporations, most companies are -- that are successful

1 are good at doing risk management. What's challenging  
2 is in security when we're just focusing on risk where do  
3 you go. Where do you go and where do you end?

4           And so at BD just to give you an example we  
5 like to say that in product security we strive for  
6 security by design in use and through partnership. And  
7 so we can do all that we can to building good security  
8 controlling into our products, but ultimately, our  
9 products reside in any given environment. Perhaps a  
10 hostile environment and ultimately that product has to  
11 be used by someone else, someone that did not develop  
12 that product and from a security perspective, you know,  
13 someone else needs to manage the security of that  
14 product; right.

15           And so how do we consider the user's  
16 experience, the customer's experience when they're  
17 procuring and using and decommissioning a medical  
18 device? The partnership aspect is that we try to engage  
19 our customers, not just the clinical user, but the IT  
20 folks that have to manage connectivity for these systems  
21 and the security research community as well who provides  
22 us with a different perspective on security for these

1 products. And also our standards bodies and regulatory  
2 agencies like the FDA, like the Department of Homeland  
3 Security. They are partners with us. Oh, thank you.  
4 So now this will all make sense.

5           Yeah, they are, oh, come on, R&T, there we  
6 go. They're partners with us in this journey and when  
7 you're building your security program you need to  
8 leverage those partners for different perspectives.  
9 It's one thing for me to go around in BD and tell  
10 everyone you need to do security. It's another thing  
11 when I have the Mayo Clinic say, we need to do security  
12 or the FDA saying device manufacturers, you need to  
13 address security; right.

14           Those -- so security by design in use and  
15 through partnership is certainly a kind of a mission  
16 statement for us. It's what, you know, my team wakes up  
17 in the morning and, you know, focuses on in their  
18 day-to-day activities, but I also say that we strive to  
19 achieve transparency with our customers, that means, you  
20 know, how do you secure something that or how do you  
21 secure a risk that you know nothing about; right. And  
22 so providing our customers with communication on

1 security risk, you know, not being afraid to talk about  
2 vulnerabilities. Every product, every piece of software  
3 out there has bugs. Vulnerabilities are a fact of life.  
4 And a security program is not about 100% security, it's  
5 about establishing a mechanism to continuously address  
6 vulnerabilities, address security risks as they come up.  
7 You know, establishing that up front I think helps  
8 eliminate the fear in talking about security, right.  
9 We're not, you know, talking to R&D folks and calling  
10 their babies ugly; right. We're trying to help and  
11 we're focused on a mission and vision and values.

12 We also, another principle at BD is offering  
13 customers control, you know, if we sell a product that's  
14 running windows then we like to offer our customers  
15 control over that Windows product. Are we 100% there  
16 yet? No. No, we're not, but this is a journey and this  
17 is our mission and vision. This is one of our  
18 principles is offering customers flexibility to do  
19 things like active directory integration, you know. To  
20 leverage a customer's antivirus solution, because you  
21 know what's worse, what's worse than no antivirus  
22 solution? It's having an antivirus solution that just

1 never gets updated. It's pointless. It's pointless and  
2 we can't get every customer to agree on what is  
3 security. I mean, we can't get, you know, one customer,  
4 two customers to agree on what a complex password is,  
5 right. This is why we make it a principal to offer our  
6 customers control over security. Otherwise, it's just  
7 too difficult to wrap our heads around, you know, what  
8 we want to give our customers from a security  
9 perspective, offering them control and that makes it a  
10 little bit more scalable, because your customers might  
11 be large hospitals, they might be small labs, right.  
12 And so you want to offer, you know, a product that  
13 considers security and that is scalable to those  
14 different customer bases, but -- here we go.

15           This is the juicy part. You know, you're  
16 about to start your journey in rolling out a product  
17 security program you're going to need strong leadership  
18 support. Okay. You could do it without leadership  
19 support. You could try to, but it really helps to have  
20 your company's leadership understanding what you're  
21 asking for.

22           I usually talk about my mission and vision

1 with leadership. And I talk about risk reduction as  
2 well, but I really talk about, hey, you know, you want  
3 to sell a quality product, how can it be a quality  
4 product if it's not secure? And then you're going to  
5 turn around and talk to you engineering teams. And  
6 you're going to need help and the tough part is that  
7 there's not enough security professionals out there to  
8 hire and you can't hire enough; right. And this is why,  
9 you know, in my journey I've focused on building a  
10 community of practice.

11 I've got a team of people in a product  
12 security organization, however, product security does  
13 not happen in the product security office. It happens  
14 with the R&D folks, the service engineers, the marketing  
15 and communications teams are legal and regulatory  
16 affairs and quality organizations participating and  
17 contributing to our purpose.

18 And this is the framework, by the way, that  
19 we use at BD and you'll get the slides after the  
20 presentation so you can take a look at this. I think  
21 what's to note is that we're asking a lot from our  
22 organization, so being clear in what we expect is so

1 important to simplify this and this is the foundational  
2 stuff, okay. This is the -- these are the security  
3 activities that we incorporate throughout a product life  
4 cycle, not just the development life cycle, but the  
5 product life cycle. And then we build off of that  
6 continuously.

7           So next year my team is not going to be  
8 doing the same things that they did last year. Maybe  
9 we're not going to do, you know, risk assessment next  
10 year. Maybe we'll train our quality organization how to  
11 do a product security risk assessment. Maybe next year  
12 we're not going to do static code analysis and  
13 vulnerability scanning, maybe next year we'll train our  
14 R&D organization how to do static code analysis and  
15 vulnerability scanning. And next year we'll find new  
16 things to do, new challenges to take on.

17           We've, you know, we've -- I've also had to  
18 think about how to delicately insert security into a  
19 product life cycle, it's a lot that we're asking for,  
20 but finding the cross sections between what a  
21 manufacturer is doing today and security activities has  
22 been very helpful. You know, for example, device

1 manufactures do risk assessments all the time. And  
2 they're very quality centric. You know, what if you  
3 train those quality engineers how to look at security,  
4 how to do a security assessment, how to leverage the  
5 common vulnerability scoring system, incorporate that  
6 into your risk assessment. You can establish design  
7 security requirements, incorporate that into your design  
8 input.

9           You -- there's elements of the security  
10 program that you have to simplify as much as possible  
11 and one thing I strongly recommend is having clear and  
12 source from authoritative sources, secure coding  
13 standards and hardening standards. So, you know, if  
14 you're familiar with SCI Cert they have a very good  
15 collection of secure coding standards for multiple  
16 languages. If you're familiar with the DOD, the DOD has  
17 done a remarkable job of developing DISA, STIGS [ph] and  
18 DISA as well, by the way. Developing STIGS those are  
19 Security Technical Implementation Guides. You don't  
20 need to reinvent the wheel. Those things have already  
21 been done. If you want to know how to harden and secure  
22 a Windows operating system someone has already

1 documented that for you. Don't let your development  
2 teams struggle on those types of issues and worse, don't  
3 just do a risk assessment, don't just do penetrating  
4 testing or hire security firm XYZ to go do penetration  
5 testing and find vulnerabilities and call it a day. No.  
6 You have to establish up front what are the right things  
7 to do during a development process. And that's why, you  
8 know, I like to emphasize design requirements for  
9 security. Hardening standards and secure coding  
10 standards as well as identifying where your regional and  
11 marketing requirements for security and start patching  
12 in development phases. Why? Because it's like training  
13 a horse, you know, you don't just show up at the race  
14 and, you know, tell a horse to start running, no, you  
15 got to train and patch management is just like that as  
16 well during development figure out how you're going to  
17 maintain patches.

18           Vulnerability scanning and static code  
19 analysis is not just about finding vulnerabilities. If  
20 you have those up front requirements for secure coding  
21 and hardening standards, right, it's about finding out  
22 in your process what went wrong. Where did you miss out

1 on a secure coding standard? How did you leave that  
2 hardening standard, you know, out of your operating  
3 system image configuration.

4 Finally, you know, if in the development  
5 phase, you know, if you can address those kind of  
6 fundamental aspects it makes penetration testing a lot  
7 more interesting. You're not just finding missing  
8 patches. You're not just finding, you know, a  
9 hard-coded password or brute forcing a password field,  
10 you know. No, I can turn around and ask my software  
11 developer if they, you know, did you put any password  
12 restrictions? You know, what's the character limitation  
13 on that password field? I don't need to brute force a  
14 password field during penetration testing, you know, not  
15 in product security. You know, this is why I, again, I  
16 go back to building a community of practice and those  
17 individuals across multiple functions to help you build  
18 out your product security program. You're not going to  
19 have enough people. You got to get R&D, service and a  
20 whole bunch of other functions involved.

21 Lastly, and I'm going to and, by the way,  
22 you can see in this kind of visual some of these

1 activities map to typical quality management system.  
2 You'll see at the bottom there design control complaint  
3 handling of risk management. Yeah, I mentioned,  
4 simplifying as much as possible and if you have design  
5 requirements for security, you know, there's plenty of  
6 authoritative sources to pull from in doing that. And  
7 also, you know, I strongly recommend having a very  
8 formalized risk assessment process. Not one that  
9 replaces, you know, FMEA, right, or hazard analysis,  
10 right. I'm talking about just something that's security  
11 centric. You still want to have, you know, those  
12 traditional quality risk assessments. You still want to  
13 have those. You're going to have to get out of your  
14 chair and walk over to the quality organization and ask  
15 them, hey, can I have you sit into this security risk  
16 assessment? I think might want to follow up with a  
17 hazard analysis.

18 There's no one singular form of risk  
19 assessment that solves it all. There's -- not right  
20 now, you know, maybe we'll have a research study after  
21 this to figure that out, but right now you have very  
22 good practices in terms of quality to do those types of

1 assessments and the security engineer is not a clinical  
2 engineer is not a doctor. And so again, you're going to  
3 have to have these multiple disciplines at the table to  
4 do a risk assessment.

5           Train up your existing organizations. So  
6 them what you're asking for. Show how it applies to  
7 their roles and functions and get them involved. You  
8 know, when you're drafting a communication about  
9 security you're going to need a lot of people to  
10 understand what you're talking about. You're going to  
11 need the R&D folks to be able to perform a risk  
12 assessment in the security context. You're going to  
13 need them also to understand the importance of patch  
14 validation, right, or validation of a security control  
15 to remediate that vulnerability. You're going to need  
16 service folks to understand the importance of deploying  
17 these patches. You're going to have to have a plan  
18 established ahead of time before an incident, before a  
19 vulnerability. How are you going to roll out that fix?  
20 And you're going to even need the marketing and  
21 communication person to not fear a security bulletin,  
22 right, to talk about these uncomfortable things publicly

1 and you're going to need them to understand that in a  
2 very timely fashion, because when there's a security  
3 incident you need that immediate buy in you need to look  
4 past that, now we need to find out what information is  
5 actionable to customers in this security communication,  
6 right.

7                   And so this is my last slide, here. I go  
8 back to transparency and collaboration. You know, to  
9 give you an example at BD, we are in the process of  
10 drafting these product security white papers. If you've  
11 seen an MDS2 form, it's a piece of security  
12 documentation that walks through the risk and  
13 considerations for this product. It goes a little bit  
14 beyond the MDS2 form where we're really showing also  
15 data flow diagrams, process diagrams as well, a listing  
16 of third-party components in our product calling out the  
17 sensitive information that rests in transit.

18                   Offering your customers that level of  
19 transparency makes your life a lot easier. Because  
20 you're enabling your customers to take action on these  
21 risks and you'll see at the bottom there, private  
22 security notification, you know, when you identify a

1 vulnerability, when you have a third party report  
2 vulnerabilities to you, you know, leverage that as an  
3 opportunity to really understand which way is north  
4 that, you know, a vulnerability disclosure is a means of  
5 our -- for our customers to address risks that were  
6 perhaps were unforeseen by the manufacturer, but your  
7 product security white paper is also a form, a means for  
8 a device manufacturer to communicate security risks to  
9 the customers; right. You separate the two. You know  
10 the risk that you have today, communicate that to  
11 customers. You might have risks that you don't know  
12 about that might get reported to you, right. And again,  
13 transparency I think in both of those aspects are very  
14 helpful. And especially in building your security  
15 program which can be challenging. So with that I'll  
16 open up for questions. Are we okay on time?

17 DINESH PATWARDHAN: Yes, we have time.

18 UNIDENTIFIED SPEAKER: My compliments on a  
19 lovely talk. I -- as a human factors we need, what I  
20 notice is a common theme that you are pushing the  
21 security to the locust of control where it actually  
22 resides through the executive suite, R&D, to your

1 customers and to your service and marketing people and I  
2 think that's a brilliant way to handle it.

3 ROB SUAREZ: Thank you.

4 JEREMY EPSTEIN: Great talk. Jeremy Epstein,  
5 National Science Foundation. I want to take a slightly  
6 different angle. You're presumably hiring computer  
7 scientists, biomedical engineers.

8 ROB SUAREZ: Great question. I wanted to --

9 JEREMY EPSTEIN: So --

10 ROB SUAREZ: I wanted to tell you guys about  
11 this.

12 JEREMY EPSTEIN: Okay. Can I ask my question  
13 and --

14 ROB SUAREZ: Go ahead. Ask your question.  
15 Sorry.

16 JEREMY EPSTEIN: What skills do they not have  
17 or do they have and how should that -- how should we be  
18 changing the curriculum or do we need to change the  
19 curriculum so that when you hire them they actual ly  
20 don't create you these problems that you then need to  
21 fix?

22 ROB SUAREZ: Yeah. Yeah. Great --

1           JEREMY EPSTEIN: I don't know, maybe that was a  
2 different question than you were going to -- or answer,  
3 but.

4           ROB SUAREZ: No, it's okay. I'll take it as  
5 two questions. Am I hiring computer science majors and  
6 b) what do we need to change in their curriculum?

7           Okay. So here's the deal, guys. You know,  
8 I've hired some pretty technical smart people who know  
9 software engineering, but also know systems engineering,  
10 who know general IT and the various disciplines within  
11 technology are really important to get into your  
12 security program, because they give you different  
13 perspectives. I'll add on to that.

14           I also hire completely nontechnical people.  
15 One of the folks that I have on my team who does --  
16 facilitates our vulnerability disclosure process, she is  
17 not a technical person. She's actually -- she has a  
18 journalism background, but she does an excellent job  
19 communicating to customers about security and distilling  
20 it in a very easily interpretable way.

21           We have technical people to help her, you  
22 know, explain, you know, the 1s and 0s, but, we need

1     also someone to extrapolate that in a higher form at.  
2     We also have also a program manager who's a -- who is  
3     formerly a product manager, nontechnical, but me knows  
4     the development process. He knows the process to get a  
5     product commercialized. And so when we're drafting our  
6     policy and procedure it's really important to get that  
7     feedback, that pushback. And how do we address this in  
8     our curriculum today? I'd say that, oh boy, it's been a  
9     while since I was in college, but in, you know, grad  
10    school, I remember actually there was no program for  
11    security and I think when folks are learning how to  
12    program, if they can learn very good design patterns and  
13    then security design patterns and then secure coding  
14    practices, for example, as a software engineer I think  
15    that's very important. Even understanding the  
16    authoritative sources to go to. And like secure --  
17    hardening standards as well, just knowing where to go  
18    to, because they're going to change very rapidly, but in  
19    appreciation for what can happen in a -- at a technical  
20    level when they're learning how to program.

21            JEREMY EPSTEIN: Can I ask a follow up? So in  
22    addition to the problems that are caused by computer

1 scientists if you will, because their software has  
2 vulnerabilities and -- are there also problems, security  
3 problems that are caused by the mechanical engineers,  
4 the biomedical engineers et cetera, some of these other  
5 specialty areas who are not computer scientists, who are  
6 not security people, but they do things that end up  
7 causing security problems and therefore they -- had they  
8 had some security training you might have been better  
9 off, but security training isn't part of their  
10 curriculum?

11           ROB SUAREZ: That's a great question. You  
12 know, I would say -- I've observed, certainly in a  
13 physical security where I think other disciplines can  
14 use some security education. A great example is, you  
15 know, physically securing sensitive information at rest  
16 even when, you know, it's stored encrypted, right. You  
17 know, you can still have, you know, a great example  
18 recently is like, you know, we had an advisory that  
19 talked about passwords stored on compact flash memory,  
20 right. And, you know, understanding how, you know, you  
21 can bypass the, you know, the software level encryption  
22 and via hardware, you know, extrapolate that information

1 is important to at least to understand in a general  
2 concept, yeah.

3 GEORGE SAMARAS: George Samaras. I believe the  
4 classic example for his answer for his question is the  
5 electrical and mechanical engineers that install the USB  
6 port.

7 ROB SUAREZ: Yeah.

8 GEORGE SAMARAS: So the doctors can charge  
9 their iPhones while they're treating their patient.

10 ROB SUAREZ: Yep. Or JTAG ports, you know.

11 Yep. Great.

12 TIM BECK: Tim Beck with Roche. Just quickly,  
13 first, great presentation. I like it, it's coherent and  
14 together. As far as putting notifications out to the  
15 field it sounds like you've got that handled. Do you  
16 have actually a process for taking notifications in from  
17 the field where it gets correctly routed as to whether  
18 once researchers point of view or it's a black hat  
19 attack or do you have anything --

20 ROB SUAREZ: Oh, good question. Yeah, it's a  
21 little bit more -- it's a little bit more challenging.  
22 I think it goes back to actually building the community

1 at practice. If you can incorporate in your complaint  
2 handling processes across your organization a bucket for  
3 security issues and events I'd rather have all of our  
4 service folks on the front line, familiar with how to  
5 route a security issue rather than having a back office  
6 group of, you know, five people, you know, manning the  
7 phone and looking at e-mails, yeah.

8 DINESH PATWARDHAN: If there are no further  
9 questions. Let's thank you our speaker for a very good  
10 presentation.

11 ROB SUAREZ: Thank you.

12 DINESH PATWARDHAN: Our next speaker is Todd  
13 Carpenter. Todd Carpenter is the Chief Engineer and  
14 Co-owner of Adventium Labs. The title of his  
15 presentation is Even in Theory, Getting Medical Device  
16 Security Right is Difficult.

17 EVEN IN THEORY, GETTING MEDICAL DEVICE SECURITY

18 RIGHT IS DIFFICULT

19 TODD CARPENTER: Thank you, thrilled to be  
20 here. The concept for the title in theory, theory is  
21 the same as practice, but not really in practice. I'd  
22 like to say in theory security is solvable and in

1 practice, we just haven't done it right, but this  
2 workshop is about gaps and there's many, many gaps in  
3 security, many areas that we need to improve what we  
4 know and techniques that we have to solve in there.

5 Motivation for this, there's a great  
6 cartoon, ex case ed [ph] if you don't follow if, it's  
7 worth following. I just at least one professor that  
8 uses it to help teach security and I'll read it for the  
9 people in the back who can't read it.

10 "Our field," so this is chief engineer for a  
11 medical device company talking about product. "Our  
12 field's been struggling with this problem for years.  
13 Consultant comes in, struggle no more, I'm here to solve  
14 security problems with algorithms. Or a substitute,  
15 snake oil, encryption, checklists, whatever."

16 So consultant works and the team works for a  
17 while and six months later, wow, this is really hard.  
18 Security is hard. You don't say. So popular attitude  
19 seems to be that security and doing it right even for  
20 medical devices is like falling off a log and I'm an  
21 engineer, I can tell you it's really easy to fall off a  
22 log, but it's a little harder to get the security done

1 right. And there are a lot of threats out there and  
2 it's not getting any better.

3 A few years ago the biggest threats were  
4 really in the breach, the privacy, the attacking it to  
5 get the information out and they figured out how to  
6 monetize the health care records, but what's really  
7 scary is they have figured out how to monetize the  
8 attacks directly. We're seeing that with ransomware  
9 right now, obviously. And we're also seeing that with  
10 companies selling short and attacking companies directly  
11 to make money out there.

12 We're also seeing security companies that  
13 are providing services for hospitals attacking those  
14 hospitals, exposing their live information to increase  
15 their own sales. So it's a scary environment that we're  
16 in right now and it's not getting any better. There's  
17 no sign that the attacks are going to get nicer with  
18 time going forward. And there's a lot of need out there  
19 in that industry.

20 We're particularly interested in the small  
21 medical device companies. We have a lot of the large  
22 medical device companies that are present here in this

1 meeting, but 80% of the companies out there have 50 or  
2 fewer people. The median is actually much lower than  
3 that. What's the chance that these companies have an  
4 actual real live product safety is security expert on  
5 staff? Good luck, there aren't that many of those  
6 people out there in industry. It's pretty carry out  
7 there and we know the large medical device companies are  
8 always had challenges. So we still need solutions out  
9 there that all these organizations can use.

10 So Dan talked about this earlier. We're  
11 working with DHS right now and we're developing a  
12 platform for basically an integrated safe and secure  
13 platform that these small companies can use to start  
14 their development out there. And the concept is we're  
15 working with where we can commodity hardware. We're  
16 looking at different architectures, different ISAs, both  
17 remembered Intel. Putting a separation layer on top of  
18 that. We're using different separation layers that are  
19 available. We haven't developed these ourselves. We're  
20 leveraging work from DOD, DHS, other organizations and  
21 the separation layer that's one of the core concepts of  
22 good security is you keep things separate.

1                   Now earlier, Kevin talked about the issues  
2 of port scanning. There's been some interesting cases  
3 where large medical HDOs, they've gone and port scanned  
4 so they figure out what's actually on their network and  
5 the device falls over. That's not good behavior. You  
6 want to separate that networking behavior from your  
7 safety functionality so that if something like a port  
8 scan does happen so that those IT people can actually do  
9 their job you can guarantee that the device isn't going  
10 to fall over that your safety functions are still  
11 maintained.

12                   So separation, it's one of those core  
13 concepts. And earlier we had a question can you do  
14 security that has other pull through benefits to make it  
15 worthwhile? And we go into organizations and if we're  
16 just adding security it's a hard sell, because security  
17 is a cost often perceived incorrectly without direct  
18 value to it. But with things like a separation  
19 architecture we're also providing model A system  
20 engineering tools and determinism, non-bypass ability  
21 with this basic architecture and we're working with  
22 academia to bring in new innovations and get it out

1       there. When you put all this together you actually end  
2       up with a development environment and a more  
3       deterministic time to product. And we did this decades  
4       ago. We did this in avionics, so Adventium, we fit, we  
5       worked with multiple customer funding organizations,  
6       we're not a product organization, we're R&D. We work  
7       with NASA, DOD, DHS, we develop technologies and then we  
8       transition it out into the real world.

9                So years ago many of us were in avionics in  
10       another very large company and we did separation  
11       architectures for aircraft and there we are seeing with  
12       our separation architecture and our good solid  
13       programming, we were generating code 10 times faster  
14       than what the competition was able to do and that's per  
15       line of certified code. We're talking end product, the  
16       stuff that is actually flying, 10 times faster because  
17       you rely on that separation architecture.

18               You also end up with the ability to when you  
19       have the separation architecture perform updates,  
20       because I can update this security component and I can  
21       guarantee by inspection that it's not affecting my  
22       safety component over here, so it's very easy to do

1 those updates and not affect the rest of the system. So  
2 it's great. What could go wrong with this and this  
3 pitch isn't actually about Isosceles, it's about gaps,  
4 what are the extra things that we need to deal with.

5 So you see where this architecture here, it  
6 goes down to that separation software and we're relying  
7 on commodity things. Open security issues that are out  
8 there include untrustworthy subcomponents. Okay.

9 We were using a separation layer, it's  
10 called SEL4 for those folks who are interested in,  
11 that's a separation kernel that has provable properties  
12 of security goodness; okay. I still have to run that on  
13 a processor. And guess what? I don't get goodness out  
14 of processors right now, certainly not the commodity  
15 side.

16 Now, some of your large medical device  
17 companies they actually know what's in the processor and  
18 they know all the firmware that's running at the low est  
19 level on those processors. The large companies can do  
20 that. They own everything. They buy the IP, they build  
21 it, okay, they understand and that works great. All  
22 these other small medical device companies they can't do

1 that. They don't know what is in there. They have to  
2 acquire processors and boards and the board support  
3 packages and other things on top of that. Can I trust  
4 that? Well, I don't know. There's, you know, code up  
5 here talking about hard drives being compromised. So  
6 the actually devices that you're plugging in and putting  
7 into your systems you don't know what's running on  
8 there.

9           So if you look at your cell phone for  
10 instance, everybody has a cell phone. You have had  
11 little micro SD cards that plug in there. That micro SD  
12 card is just like a hard drive. It has a controller on  
13 there and it has firmware running on that. And that can  
14 be compromised and it has been compromised. Everything  
15 that you plug into these devices whether it's externally  
16 plugging in or you have it on the inside there's issues  
17 with that. You don't know what all those components  
18 are. Can you trust them completely?

19           So how do you build a trustable system on  
20 top of these questionable components? Things like that  
21 separation kernel they help. They help pull things  
22 apart, but it's not necessarily solving the whole

1 problem. So DARPA a few years ago, they said, okay,  
2 we're going to do a clean slate. We're going to start  
3 from scratch, we'll build processors and other cool  
4 things up from the bottom now that solves everything in  
5 the medical device space; right? Yeah, no, not really.

6           One of the core issues that's still out  
7 there and Ken and several of the other speakers talked  
8 about this is the whole user authentication problem. So  
9 we're developing requirements as part of Isosceles and,  
10 by the way, with Isosceles we're giving away, we're  
11 going to open source, the requirements, the model base  
12 system engineering tools, the designs, the examples,  
13 everything, we're going to put it out there so people  
14 can just pick it up and use it. So we thought, okay,  
15 we're going to review it, so we had one of the expert  
16 reviewers here, you know, Kevin Fu, everybody knows,  
17 went into our requirements part -- one of his  
18 observations was, guys you had passwords in your  
19 requirements. Don't use passwords. Move forward, you  
20 know, get on with the new technology.

21           The problem is this product whatever people  
22 build on top of this Isosceles platform it has to work

1 in the real world with real users. I'm not just going  
2 into Kevin's environment at the Mayo and just supporting  
3 them. I have to make devices that can work with  
4 patients and that includes ultimately and we're not  
5 talking Isosceles here, we're talking industry wide  
6 implantees. How do you authenticate who the user is if  
7 it's an implanted device? There's some pretty scary  
8 stuff going on with implantable devices where people are  
9 explanting them and cleaning them, they wash them a  
10 little bit and chuck them overseas and they, you know,  
11 implant them in other people. How is that implantable  
12 device supposed to know that it's now in a new person so  
13 when it gets back on the network it doesn't get  
14 reflashed with somebody else's requirements?

15           You also have caregivers. You have the  
16 trained caregivers, you have the untrained caregivers  
17 when people come home. How do you authenticate those  
18 people when they're dealing with the PCA pumps at home  
19 or the other infusion pumps at home or the bedside units  
20 at home?

21           You, of course, have all your health care  
22 professionals, but it can't design my user

1 authentication, the health care professionals just at  
2 the Mayo. I have to be able to support those people  
3 that are in rural clinics and I also have to support the  
4 EMT personnel, there's a lot of EMT personnel in there.  
5 How do I authenticate them when they're dealing with  
6 either implants or other things that are in that home  
7 environment that they might be going into?

8           So that's -- user authentication is a basic  
9 problem and it's not just for medical devices. We see  
10 this with avionics, we see it in process control. We  
11 see it in everything domain, but we need basic research  
12 in here and then some standards so that the medical  
13 device companies know which direction to go.

14           Interfaces are a basic issue with all of  
15 these devices. So this is just a nice picture of a  
16 pretty pump in there. I'm not saying anything about  
17 this particular pump, but every interface on this  
18 device, now Kevin talked earlier, you have to assume  
19 that the environment that you're going into is insecure  
20 and that the networks you're attaching to are dirty.

21           In a good HDO, okay. The wired network is  
22 under the control of the HDO, maybe the wireless network

1 is under the control of the HDO and this is just came  
2 out with a great guideline that's nice and short, 354  
3 pages on how to secure that, just that one wireless  
4 network in there. Okay. Look at all the other networks  
5 that these devices can be attached to. And I don't know  
6 of any that are attached to all of these at the same  
7 time out there, this is just an example, again, but some  
8 of these networks are not under control of the HDO, they  
9 flat out aren't and especially when this device goes  
10 home or is in a rural clinic. The one thing that's  
11 frightening is, you know, we keep thinking of that great  
12 Mayo goodness of we want to be in that environment. We  
13 have seen medical devices on guest networks in rural  
14 network or in rural hospitals. That's terrifying.  
15 You're on the open Internet basically at that point.  
16 Somebody went in, they needed to make it work, they  
17 configured it maybe to do an update and they left it  
18 there. That's terrifying. But these devices also might  
19 come with cellular networks embedded in them. Nobody  
20 controls those things. You also have all these memory  
21 mapped IO networks that are on these things. People  
22 keep on using these new technologies. That's

1     terrifying.  Something like Thunderbolt, you can go down  
2     to the absolute lowest level of that machine and  
3     reprogram that, reflash it.

4                 So part of the issue is people are  
5     developing new protocols without security as being that  
6     first level requirement.  Dan talked about that earlier.  
7     These new protocols coming out in the future must have  
8     security up at the beginning and that goes for any type  
9     of interface that's out there.

10                Just heard this quote a little while ago and  
11     it's something to consider.  All the medical device  
12     manufacturers here and it's not my quote, Sergay [ph] I  
13     don't know if he's here today or not or he couldn't make  
14     it, unfortunately not, his perspective is that to an  
15     attacker every single interface on your device is just  
16     like a virtual machine that that attacker wants to write  
17     things and get it running on your device.  Every single  
18     interface.  It's just a computer for that attacker to  
19     use and try to make it do things.  So that says limit  
20     the number of interfaces you have on your machine, but  
21     then we also need basic research.  We need, how do you  
22     develop interfaces that are actually secure?  And that

1 goes for any communication protocol that goes on top of  
2 these things.

3 Now, a reasonable question is why did these  
4 devices need so many interfaces? So I'll dive down here  
5 in a sec. The risk out in the real world might not be  
6 what you think it is. So I apologize to clinicians, EPs  
7 if they're in the audience or listening in, anybody with  
8 a better clue than I have, but the basic issue with or  
9 the basic approach to installing or implanting a  
10 pacemaker is make a cut, open a pocket, slice a blood  
11 vessel, thread a lead down into the heart, crew it into  
12 the heart, put a device in, attach that lead to it,  
13 screw it down, stuff all of that back in that little  
14 pocket that they made in the chest and then before  
15 they're done they want to test it, make sure it works  
16 and then they zip it up send the person home and then  
17 they monitor it, you know, every six months, the person  
18 comes back in, they double check on it.

19 So in a modern U.S. based Cath Lab,  
20 well-trained individuals what's the biggest risk that's  
21 in there of that whole procedure that outlined? There's  
22 a clue up on here. It's infection. Okay. ECRI they

1 have a top 10 list of what are the big issues out there.  
2 Infection, it's still an issue even in the U.S. So what  
3 the medical device manufacturer said is wait a minute,  
4 remember the -- we said we had to test that device, so  
5 historically we use inductive communications, it's  
6 great. It's basically security built in, because the  
7 signal doesn't propagate very well. So I put this wand  
8 over the chest and I can communicate with that device,  
9 make sure it's operating properly and everything's  
10 great, patient goes home. Every single device that goes  
11 into the sterile field has a potential for carrying  
12 infection, every single device.

13           There's numbers associated with that.  
14 There's real risk. So they said, okay. We can make  
15 this RF, we can get rid of the device, we can actually  
16 reduce risk to the patients based on the real numbers,  
17 what we've actually seen, evidence-based medicine.  
18 They're making it better for people. Problem is the  
19 protocols, we talked about that, they're not designed  
20 inherently for security up front. People aren't coming  
21 at it that way.

22           The medical device companies are doing the

1 best they can, but they need academic research. They  
2 need these protocols. They need the technologies that  
3 they can leverage so they're not inventing all this  
4 stuff from scratch. But what the medical device  
5 companies are trying to do is reduce the real risk that  
6 people really see out there, so they're adding these  
7 interfaces to make things better for folks. So academic  
8 and industry, the rest of it, the folks that feed into  
9 the medical device industry need to pick up the pace and  
10 provide those secure solutions into environment.

11 Otherwise we have to wait and tolerate risk out there.

12 Now, one of the basic issues that's still  
13 out there is where does security and safety meet? And  
14 we see this with airplanes, we see it in process  
15 control. All these other industries, they have the same  
16 thing, you want to have positive control especially for  
17 situations that are abnormal. Bad things are going  
18 wrong. Ken mentioned it. This is break glass. Now,  
19 the break glass analogy isn't necessarily great, because  
20 there's somethings that you can do, you can break glass,  
21 but then you have to explant the device or do other  
22 things that are tremendously expensive and have other

1 risks associated with them.

2           So how do you provide control to the  
3 authenticated person who has the authorization to do  
4 whatever that is without opening up security risks for  
5 the unauthorized people, the unauthenticated people to  
6 do things? And safety isn't intrinsic in a device. So  
7 take your infusion pump, when it fails should it fail on  
8 or should it fail off? It all depends on how that  
9 device is being used right then.

10           In the case of a defibrillators, what is  
11 intrinsic safety there? Should it always try to convert  
12 an arrhythmia? What if they're in a situation where  
13 they're with an EMT and somebody else is working with  
14 the patient at that point? They might want to turn off  
15 that capability in there.

16           Now, there's solutions for this and industry  
17 has done a great job so far, but are we doing enough?  
18 Each one of these things will provide the ability to do  
19 positive control in the abnormal situation where opening  
20 security risks and there are not solutions for that  
21 today. There flat out aren't and certainly across the  
22 board for all use cases and all domains. So we need

1 some basic research to figure out how we can do that and  
2 get it to the right people and we have to keep in mind  
3 it's not just the clinicians in the nice hospitals, it's  
4 EMTs and other folks who need that access in an  
5 emergency situation.

6           There's also a concern, what are clouds  
7 doing to us right now? Now, several years ago a bunch  
8 of the large companies they did some fabulous things.  
9 So essentially with the implantable side they put units  
10 in the home. They could upload information and they  
11 could track these devices now at a much higher rate than  
12 what we could normally do with the visit and touch that  
13 patient and their device every six months. You catch  
14 all sorts of latent issues. You also can collect other  
15 data that's very useful and again, with a goal of  
16 increasing quality of life and extended life.

17           Now, at the time those were all private  
18 clouds. They were well-controlled. You had good  
19 solutions. You had great security around it. Then the  
20 CFOs got ahold of it and started looking at things,  
21 like, well, hey, we got AWS and other cloud providers  
22 and they're really experts at running clouds and you

1 have presence, points of presence all over the place, so  
2 you get good connectivity. So let's go use these public  
3 clouds. The problem is how do you know that your data  
4 is where you think it is and how do you know that nobody  
5 else is looking at that data so that's a breach issue.  
6 And then how do you know that the integrity of that data  
7 is being maintained? That's the really scary one from  
8 the integrity safety perspective in there. I worry  
9 about integrity. You don't know what the -- who the  
10 support personnel touching this, you don't know the  
11 physical access to that information that's out there and  
12 you actually don't even know where that information  
13 resides. And of course there's machine to machine  
14 attacks that are going on in the cloud right now that  
15 they really don't like you to talk about in there.

16 Now, I've seen solutions. Well, we have  
17 service level agreements in place. We're HIPAA  
18 approved. Well, HIPAA doesn't say anything about the  
19 integrity of the data and we've also seen large cloud  
20 providers completely ignore the service level agreements  
21 and do whatever they want to do with that data. So we  
22 don't have good solutions in that public cloud space

1       except for you can store all the encrypted data you'd  
2       like up there, that's fine. I'm okay with that. And  
3       just pull everything down and do the processing on your  
4       private cloud that you can manage, but that's not what  
5       they're selling. They're selling do all that big data  
6       processing up there and we don't have safe, secure  
7       solutions for that yet despite what the service level  
8       agreements say.

9                 Jeremy asked about this earlier on the  
10       education side. You know, what are the issues that  
11       we're seeing and flat out basic issue, IEEE did an  
12       article on this is academia is not requiring, they are  
13       not requiring the academic institutions to have your  
14       computer science -- scientists come out with a security  
15       background. Only three organizations actually require  
16       that in there and this was done a couple years ago, so  
17       maybe it's gotten a little bit better in the meantime,  
18       but no wonder security is in the deplorable state that  
19       it is, because kids aren't coming out with that security  
20       background as their core entrenched training. They're  
21       coming out with the consumer level stuff. They know  
22       Java. They know how to do web pages and that type of

1 thing. They don't know how to build secure products.

2 Now we are seeing a lot of IT professionals  
3 try to come over into the safety critical space. And  
4 it's a start, they understand some of that  
5 confidentiality perspective on there, because that tends  
6 to be their focus, but the integrity and the safety  
7 focus is missing. Once again, you don't just simply  
8 reboot these devices and hope that things are going to  
9 come back the way they're going to come back. So we do  
10 absolutely need more education in that security space  
11 and we need to push down to that lower level so that  
12 even your bachelors are starting to pick that up when  
13 they're coming out.

14 Then this want-to-be this is a classic case  
15 of we need used by dates. We need an agreement in the  
16 industry in terms of what they mean and how to work with  
17 them. And I was terrified to find that some medical  
18 device companies are still selling devices with  
19 operating systems that have been out of vendor support  
20 for years. And I can understand an organization, an HDL  
21 buys a device and they expect it to actually be able to  
22 function when it's in the organization. They have to

1 figure out how to maintain that, but to still be selling  
2 it past the used by date where the vendor of the  
3 operating system says, no, don't do this anymore, I'm  
4 not quite sure why that's going on. And there's just an  
5 article in Minneapolis Star Tribune, one organization,  
6 Hennepin County Medical Center, it's a good sized  
7 hospital, one of their devices they have to update, they  
8 figured 200 grand just for that OS level. They didn't  
9 give more information, but it certainly sounds like, you  
10 know, an OS level update that they have to do.

11 So it's a tremendous cost for the HDOs to  
12 continuously update these things. We get that. But on  
13 the other hand, some of these devices are frankly past  
14 end of life. The architectures don't support patching  
15 anymore. They just must be upgraded in there. And  
16 there has to be some recognition for how to do that.

17 And then summary of the points that I hit,  
18 the untrustworthy components, end of design life and we  
19 need to do security in highly constrained environments,  
20 especially on the implantable side. So Isosceles we're  
21 focusing on bedside units. The implantable world, much  
22 more constrained. Much more difficult. Very tight

1 living space in there, so we can't have that same  
2 expectations of that that bedside and the big devices  
3 down to the implantables. So thank you. Questions.

4 DAVID CODIFF: Hi, David Codiff [ph] Mills  
5 Peninsula Health Services. One example where user  
6 authentication can be difficult is in a device for a  
7 person with diabetes who might be hypoglycemic and they  
8 need to check their blood glucose level, they can't  
9 remember a password.

10 TODD CARPENTER: Yeah, there's a bunch of  
11 issues like that where the passwords don't work, so you  
12 want to use cards, well, what if you lose your I.D. card  
13 and you still need control?

14 So people often talk about well, use  
15 biometrics. Biometrics solve everything. In many  
16 situations things like thumbprints or fingerprints don't  
17 work or irises and other -- so it's not solved. There  
18 are no easy solutions out there yet. I appreciate that  
19 example. Thank you.

20 DINESH PATWARDHAN: Okay. We have no more  
21 questions. Let's thank our speaker one more time.

22 TODD CARPENTER: Thank you.

1           DINESH PATWARDHAN: Our next speaker is Anura  
2 Fernando. He's the distinguished member of technical  
3 staff at UL where he's been there for almost two  
4 decades. He's going to talk about hygiene, Security  
5 Hygiene for the Medical Industry.

6           SECURITY "HYGIENE" FOR THE MEDICAL INDUSTRY

7           ANURA FERNANDO: Okay. Thanks. I want to  
8 start off by thanking the organizers for giving me the  
9 best slot on the line-up, right before lunch. And I'm  
10 not kidding. When you're right before lunch, you can  
11 get the audience to interact with you and the slower you  
12 are to respond the faster you have to eat later.

13           So with that, I'd like to start us off with  
14 a question. How many of you are here because somebody,  
15 your organization, your boss, whomever told you  
16 cybersecurity is a big problem, you have to be there,  
17 you have to figure this out? Nobody. So we all thought  
18 there was nothing better to do on a day like today?  
19 Remember if the hands don't go up its -- lunch comes a  
20 little later. Okay.

21           How many of us here are engineers of  
22 computer scientists? Okay. Good, so we like to solve

1 problems. So let's ask ourselves a question. Why are  
2 we really here today? Okay. Are we here because of  
3 cybersecurity, because people are hacking our systems?  
4 Seems like it; right?

5 But let's think about this problem a little  
6 bit differently. If we want to think about the whole  
7 spectrum of research solutions that may support, you  
8 know, some of the activities of NSF, DHS, et cetera that  
9 we are talking about at the beginning.

10 So if we really think about why are we here  
11 today, it might have to do with health care itself;  
12 okay. So we see that health care is not able to really  
13 keep up with the demand currently and so what that means  
14 is that as we get sicker and sicker as a population and  
15 there are a variety of reasons for that then the strain  
16 on health care is going to become greater and greater.

17 And none of us are ceasing to get old and so  
18 we continue getting old and we see some stats here that  
19 over the next couple decades a significant portion of us  
20 are going to be pretty old and unfortunately with age  
21 comes some of those chronic health issues and so for --  
22 we are looking at the previous slide.

1           And, of course, you know, as we have to deal  
2 with these issues, the costs of health care keep going  
3 up and up; right. We have to deal with all these care  
4 issues and so forth. So the real reason we're here  
5 might have something to do with the state of health  
6 care.

7           And so as engineers, computer scientists, et  
8 cetera, we ask ourselves how do we fix this kind of  
9 problem? Well, every good engineer now knows how to use  
10 a computer; right? So we throw a computational power at  
11 this. We've got all kinds of devices that we can use to  
12 start building solutions and these devices can be found  
13 all over the place, you know, you go to any part of the  
14 world and you can find some level of computing power.

15           And so the technologies that support health  
16 care with some of this computational power is becoming  
17 much more widely available, much cheaper, much more  
18 reliable and much more functional and so we're seeing  
19 that technology is really potentially a good path for us  
20 to take with this less than optimal situation we have  
21 with health care.

22           And so as we look at innovating what these

1 cool computing technologies and so forth we're actually  
2 able to potentially take some of the strain off of the  
3 clinicians and the people that are delivering health  
4 care by using things like telemedicine to gather patient  
5 data when people are at home, you know, and feed that  
6 into the health care process and so forth. We're able  
7 to take a little bit of the burden off of clinicians by  
8 giving them clinical decision support tools and data  
9 aggregation tools and data analytics tools of different  
10 sorts and so forth.

11           And so this approach of throwing technology  
12 at the problem and using computers and software has  
13 really gotten us somewhere. And so interoperability is  
14 really the key to this, because if all these different  
15 parts and pieces of technology work together, well, then  
16 we're in good shape. All these systems are going to  
17 work well; right?

18           And so as we have different organizations at  
19 developing different pieces of these technology  
20 ecosystems the technical interoperability is just a  
21 matter of getting the right organizations to do business  
22 together and work together and put together these

1 ecosystems.

2           So problem solved; right? So, okay, we can  
3 go do too lunch, not quite yet. Okay. So let's think  
4 about why we're really here again. So when we have this  
5 kind of ecosystem, you know, we thought a lot about what  
6 are the use cases, but when we were trying to push all  
7 this out rapidly and get all these new cool technologies  
8 out and start fixing the health care problems, we didn't  
9 necessarily think hard enough about all of the misuse  
10 cases that are reasonably foreseeable. Okay. And so  
11 this is an inherent issue that comes along with rapid  
12 adoption and deployment of technology.

13           And so when we think about these misuse  
14 cases, you know, we've seen over the past several  
15 presentations that there are a lot of bad things that  
16 can happen and we've seen over the last several days  
17 that there are a lot of bad things that can happen. And  
18 so people are out there looking at what's exposed, what  
19 information is exposed on the networks about the  
20 product? How that information is moving through the  
21 networks, how it relates to the critical operations of  
22 the product so that if you want to do something bad with

1 that information you can. And understanding how bad  
2 that thing can be is really relative to what the  
3 malicious user wants to accomplish. So if they want to  
4 hurt somebody, you know, there are inherent risks  
5 associated with medical devices. It's one of the few  
6 places sometimes you have to do harm to do good; right.

7 And so there's a financial motivation often  
8 and holding ransom, for example, that which we hold  
9 dear, our individual safety, and we'll see a little bit  
10 later it's not just about individual safety either.

11 And so when we create these clinical  
12 decision support systems, these big data analytics and  
13 things like that, we can see that we're creating buckets  
14 of targets for people to go after. These have value for  
15 different reasons. Some of it might be IP and people  
16 trying to compromise IP. Some of it might be  
17 financially related things like insurance. Data and  
18 things like that that can be used fraud, but we're  
19 essentially creating these pools of targets from an  
20 attack perspective.

21 And so we saw before that interoperability  
22 is really the solution to the technology approach;

1 right. But we also see that those same elements that we  
2 see in interoperability are the very same elements that  
3 if misaligned, you know, if you don't have all the  
4 organizations in that ecosystem thinking about risk the  
5 same way, thinking about how they're going to score  
6 their vulnerabilities in a common way like we heard  
7 earlier what the new adaptation of CVSS and things like  
8 that, how they're going to use tools in similar ways to  
9 analyze the products and evaluate vulnerabilities in  
10 products and so forth and now you start building the  
11 technical foundation of these ecosystems. Those are the  
12 places that these bad actors are going to go after.

13           And so we see that the IOT cyber threat is  
14 huge, you know, we know that. That's a large part of  
15 why we're here. Okay. And we see that it's not an  
16 inexpensive endeavor, you know, dealing with the attacks  
17 themselves.

18           And so we need to think about what is  
19 different in health care and what do we need to do a  
20 little bit differently in health care then maybe we have  
21 to do sort of across the board, you know there are a lot  
22 of commonalties across industries with dealing with

1       vulnerabilities and so forth.

2               So patient safety is the most important  
3       asset and we've heard a lot that, you know, people  
4       aren't going to try to hack into your device necessarily  
5       to try to kill you, but if you are trying to get  
6       critical care and they were now making it impossible for  
7       you to get that care through ransomware, through what  
8       have you, now they're still impinging that same kind of  
9       threat of harm against you.

10              And it's also not an issue of individual  
11       patients necessarily. Now if you're looking at a  
12       clinical study, something, a product that could save  
13       hundreds of thousands of lives potentially and you  
14       compromise that clinical study, you've now effected  
15       many, many, many people.

16              And one of the things that makes this  
17       problem particularly difficult in health care is that we  
18       have as we know a very diverse risk profiles. A tongue  
19       depressor has a very different risk profile from a  
20       therapeutic linear accelerator; right?

21              And so when we look at scoring our  
22       vulnerabilities and understanding the nature of our

1 vulnerabilities and building metrics around these  
2 processes we really have to struggle with, you know,  
3 what is the risk? What is the benefit? What is the  
4 application of my device, et cetera and it's not an easy  
5 thing.

6           And as we alluded earlier, another big thing  
7 is we relied heavily in the past on the practice of  
8 medicine, so I've noticed we have several physicians out  
9 in the audience and they're saying are the robots going  
10 to take over my job? Well, not quite, but we're seeing  
11 clinical decision support systems, artificial  
12 intelligence systems, things like that that are starting  
13 to shift the fundamental art in balance of the practice  
14 of medicine. And as part of that we're also seeing  
15 medicine moving from the hospital into the home and it's  
16 these computational technologies that make that  
17 possible.

18           So where do we start when we're trying to  
19 tackle this problem, you know, can we do some things as  
20 basic as washing our hands to prevent the spread of  
21 germs which has been analogy going on for a long, long  
22 time with our colleagues in the audience or

1 epidemiologists and other forms of health care  
2 providers.

3           And so the first thing to think about is,  
4 you know, we've spent a lot of time as a community  
5 working with our leaders like NIST [ph] and so forth to  
6 think about how we're going to deal with this and we've  
7 seen and the more recent changes in this cybersecurity  
8 framework that we need business justification of this as  
9 well, because that's how our society operates. And so  
10 that's a critical piece of all of this. And when we  
11 look at the problem it's important to look at the whole  
12 socio-technical system end to end. Yes, you may have a  
13 product that fits into one place. Maybe it's a  
14 connectable device. Maybe it's interoperable with other  
15 things, but understanding what are the underlying  
16 enabling technologies where the protocols are being used  
17 for communication, what are the connectivity solutions  
18 for health care, things like HL7 and so forth. And  
19 every step of this way, it's important to think about  
20 where are there opportunities for vulnerabilities? What  
21 do I need to think about mitigating? What do I need to  
22 build into my threat model, et cetera?

1           And so again, when we look at this from an  
2 interoperability perspective, yes, you know, we're  
3 building this pyramid, this ecosystem of interoperable  
4 things that are going to help health care, but as we do  
5 this, as we think about, you know, moving from no  
6 interoperability to having this connected system that  
7 can help us have people go home sooner from the hospital  
8 and things like that and we start building these systems  
9 as engineers, computer scientists and other folks that  
10 are out there that contribute to this. What do I need  
11 for technical interoperability? What do I need  
12 syntactically, semantically, pragmatically, as the  
13 system changes? And these are the exact things that the  
14 hackers are out there looking at. If my system is going  
15 through a state transition, does that open up a  
16 vulnerable little window for me to get in and attack it  
17 and take over the system? And so as we build we must  
18 also defend.

19           And so building security into the core  
20 process itself, into the software development process is  
21 an extremely important facet of this. And we can see  
22 there are all of the points in a traditional development

1 cycle can incorporate security.

2           Once we build the security in we want to be  
3 able to make some claims that yes, my product is secure.  
4 Yes, I've built in these security controls. Yes, I've  
5 tested it in certain ways and so making those claims  
6 carries with it making arguments of why you're claims  
7 should be believed and objective evidence that yes, in  
8 fact you can look at this and have confidence that I  
9 have done what I've claimed and what I've argue that  
10 I've done.

11           And so as the saying goes duck, here comes  
12 another standard; right. But these standards can all  
13 play different roles in the things that you do from day  
14 to day. Now we see a whole lot of them here, but they  
15 all tend to have a slightly different folks and they  
16 have slightly different things that you can leverage and  
17 that's why when you look at things like the FDA  
18 recognized consensus standards lists there are a whole  
19 bunch of standards there, because they all do something  
20 a little bit different that can contribute to regulatory  
21 science. And so we're going to take a look at an  
22 example of a standard that's published, it's about to be

1 finished with. It's ANSI process, but it's very focused  
2 on repeatable and reproducible testing.

3           And so from a testing perspective, you know,  
4 that's one of these slices that many of these standards  
5 cover or that many of these other standards don't cover.  
6 And so we need to ask ourselves, well, what can I derive  
7 from these different standards? How can this help me?  
8 Fuzz testing, how many people have heard of fuzz testing  
9 here? Okay.

10           Zero days, do you like to sit and look  
11 through -- how many like to look through hacks and  
12 object code, you know, going into your device? Not very  
13 many of us; right? A couple, a couple masochistic  
14 people out there, but by in large we would like a way to  
15 quickly find potential zero days and this is a way to do  
16 it.

17           Similarly, we need to understand what are  
18 these known vulnerabilities in our system, so it's not  
19 just about zero days. We saw, you know, from the build  
20 materials discussions before and things like that, in  
21 particular, you know, you all, we don't talk about  
22 clients being tested and stuff like that, but Pat raised

1 a really great company for me to talk about. Acme  
2 Company that Wile E. Coyote uses. So Acme Company might  
3 use a heck of a lot of open source libraries and things  
4 like that in their development, because their  
5 programmers are kind of lazy and that's why they're  
6 weaponry doesn't work so well against the Roadrunner.

7           So, anyway, understanding where these  
8 vulnerabilities come from is not just an issue of  
9 understanding your software and your development, it's  
10 an understanding of what are the open source things that  
11 you're adopting to quickly get through your cycles.

12           And looking at static source code and binary  
13 analysis and things like that also helps by really  
14 looking at all the execution paths, you know, where are  
15 the logic faults potentially going to be? What is the  
16 composition of your software where these vulnerabilities  
17 could exist and so forth and so on?

18           And then looking at what different controls  
19 are used, what different cryptographic techniques? Do  
20 you have sufficient entropies, a -- random number  
21 generator, you know a lot of details like that in terms  
22 of how do I actually build this product to make sure

1 it's sufficiently robust? How do I test it and how do I  
2 generate this objective evidence that, yes, I've tried  
3 to address all these different kinds of technical  
4 issues.

5           And so even if you do all this stuff you're  
6 still probably going to end up having to update your  
7 software at some point, whether it's for a bug fix or a  
8 feature enhancement, it doesn't really matter. At some  
9 point you're going to do it. And so having the  
10 capability to deploy these updates, do patches, et  
11 cetera, but not just to deliver those things, but if  
12 those processes don't happen the way you'd like to be  
13 able to roll back and make the product safe again and  
14 make the product functional again if it's needed for  
15 patient care those are key attributes of this and can be  
16 tested as well.

17           And so finally, pen testing, so as Pat  
18 mentioned this morning, we're not talking about the  
19 ball-point pen being taken apart to get into your  
20 physical lock; right. We're talking about penetrating  
21 into your device. A lot of times you can, people do  
22 this as a black box, but there's also white box

1 penetration testing. And as medical device  
2 manufacturers, we do risk assessment, we do a lot of  
3 documentation. We capture a lot of key pieces of  
4 information about the functionality. And so by  
5 providing that kind of information into the penetration  
6 testing process you can actually expedite things. You  
7 can say, okay, this is where I need to target, because  
8 this is high risk from a patient safety perspective, or  
9 this is where I need to target. This is where somebody  
10 could enter my device which is low risk through the  
11 network and pivot onto a high risk device like an MRI or  
12 CT scanner or something of that nature. Okay. And so  
13 there are ways to improve these processes and improve  
14 the tools and so forth.

15 And so in the health care space in addition  
16 to this testing we try to couple these things with  
17 processes that are already out there, you know, things  
18 like the existing risk management processes and  
19 standards. Things like the existing quality management  
20 systems, existing software development life cycles and  
21 existing regulatory processes and tools from government  
22 agencies and contractors like CVSS, et cetera.

1           And so the idea of all of this is really to  
2     reduce vulnerabilities that are out there. Reduce the  
3     malware that's out there and increase the awareness of  
4     security and the preparedness for security.

5           And so how this fits into this kind of a  
6     workshop is that we have a lot of security research  
7     going on out there fundamentally, you know, we need to  
8     set expectations in the market that we always do this  
9     minimum level of hygiene. Well, other than some  
10    mutations and things like that germs haven't changed a  
11    heck of a lot over, you know, the last 200 years and so  
12    washing our hands has been a pretty standard and static  
13    practice over that time period. Cybersecurity's a whole  
14    different story. Here we have to have an ongoing  
15    process of working with the security research community,  
16    mapping those things into industry practice tools, like  
17    CVSS, CWSS, KPAC [ph] et cetera and then migrating these  
18    things into standards which set the minimum level of  
19    requirements, those things like washing your hands that  
20    should be done and continue to evolve as we learn more  
21    and more about the threats in this space.

22           And so hopefully by the end of this workshop

1 we'll come away with a better understanding of what  
2 tools need to be migrated through this process from pure  
3 research to becoming industry practice and turning into  
4 those common things that we do like washing our hands.

5 So thank you. Hopefully I didn't cut too  
6 far into your lunch. I'll take questions.

7 DINESH PATWARDHAN: We have time for one  
8 question.

9 JULIAN GOLDMAN: Thank you. Julian Goldman  
10 from Partners Health Care Mass General Hospital. Anura,  
11 that was a wonderful presentation. We often people  
12 don't put interoperability and cybersecurity in the same  
13 sentence, same paragraph or even the same page and I  
14 think one thing that I think about and that we've -- a  
15 number of us have experimented with is the implications  
16 of the way we connect things together to today, things  
17 that were not designed to be interoperable that the  
18 manufacturers didn't build or intend to be  
19 manufacturer -- interoperable, so they're integrated in  
20 some fashion versus things that were designed from the  
21 ground occupy to be interoperable.

22 So we can monitor the status of computers,

1 for example, on our network, that's possible to do from  
2 an IS perspective and yet because medical devices are  
3 integrated today with various solutions, but they  
4 weren't designed necessarily to be interoperable from  
5 the ground up, we can't assess those devices and do  
6 those things, so I wonder if you, you know, have some  
7 thoughts about that difference between interoperable  
8 devices intended to be such versus those that are  
9 integrated?

10 ANURA FERNANDO: Absolutely. Thanks. Thanks  
11 for that question. So, you know, we saw the pyramid,  
12 the socio-technical system pyramid, as well as some of  
13 those blue diagrams that show the different layers of  
14 what it takes to become interoperable and so just like  
15 security if you don't bake interoperability in then  
16 you're going to have cracks between those levels that  
17 could potentially be exploited. And so while, you know,  
18 as a society, we need to go through that transition  
19 process thinking really hard about how you put  
20 compensating controls around those cracks initially as  
21 you evolve into baked in interoperability just like  
22 baked in security. Those are some of the things that

1 compensating controls based on a solid understanding of  
2 where those cracks are, I think is important.

3 JULIAN GOLDMAN: Thank you.

4 ANURA FERNANDO: Thanks.

5 DINESH PATWARDHAN: Let's thank our speaker one  
6 more time. I know I'm standing between you and lunch,  
7 so I'll just take a minute or so. Over the last couple  
8 of hours we experienced some fantastic presentations.

9 I want to encourage you one more time to be  
10 involved in the afternoon breakout sessions, because  
11 that's where the work gets done. The discussions are  
12 captured and that's where it gets captured in the  
13 report.

14 We need to empty this room completely,  
15 because this will be broken up into two discussion  
16 rooms, so please take your belongings. There was a typo  
17 in the brochure and this is the, please.

18 UNIDENTIFIED SPEAKER: This is the actual  
19 organization and room assignment of the breakout  
20 sessions, so if you have breakout session one pick one,  
21 1.1 or 1.2. Similar for two, three, four, five and six  
22 are on the other hand held in smaller rooms and they're

1 somewhat smaller sessions. So this will stay up even  
2 while the room is being reconfigured, hopefully and now  
3 it's time to get some of the real work done. The real  
4 work of this workshop. I do want to take a moment to  
5 thank you the FDA as well as all the organizers behind  
6 the scenes who have made this possible, but are not are  
7 here to receive our thanks, nonetheless.

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(Whereupon, the proceeding was concluded

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at 12:27 p.m.)

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## 1 CERTIFICATE OF NOTARY PUBLIC

2 I, Michael Farkas, the officer before whom the foregoing  
3 proceeding was taken, do hereby certify that the  
4 proceedings were recorded by me and thereafter reduced  
5 to typewriting under my direction; that said proceedings  
6 are a true and accurate record to the best of my  
7 knowledge, skills, and ability; that I am neither  
8 counsel for, related to, nor employed by any of the  
9 parties to the action in which this was taken; and,  
10 further, that I am not a relative or employee of any  
11 counsel or attorney employed by the parties hereto, nor  
12 financially or otherwise interested in the outcome of  
13 this action.

14  
15  
16 Michael Farkas

17 Notary Public in and for the

18 State of Maryland  
19  
20  
21  
22

C E R T I F I C A T E

I do hereby certify that the aforesaid hearing was transcribed by me from an audio recording to the best of my ability; and that I am neither of counsel nor kin to any party in said action, nor interested in the outcome thereof.

WITNESS my hand and official seal this \_\_\_\_ day of \_\_\_\_, 2017.

\_\_\_\_\_

Janine Thomas  
Notary Public