

## U.S. FOOD AND DRUG ADMINISTRATION

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## SCIENCE BOARD ADVISORY COMMITTEE

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## MEETING

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THURSDAY,  
JUNE 14, 2007

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The meeting convened at 8:00 a.m. at the Holiday Inn, 2 Montgomery Village Avenue, Gaithersburg, Maryland, Kenneth I. Shine, M.D., Chair, presiding.

MEMBERS PRESENT:

|                                  |        |
|----------------------------------|--------|
| KENNETH I. SHINE, MD             | Chair  |
| GAIL H. CASSELL, PhD             | Member |
| SUSAN KAY HARLANDER, PhD         | Member |
| LONNIE KING, DVM, MPA            | Member |
| DAVID R. PARKINSON, MD           | Member |
| ALLEN D. ROSES, MD               | Member |
| LARRY SASICH, PharmD, MPH, FASHP | Member |

FDA STAFF PRESENT:

|                           |  |
|---------------------------|--|
| ANDREW VON ESCHENBACH, MD | Commissioner of Food and Drugs                         |
| JANET WOODCOCK, MD        | Deputy Commissioner and Chief Medical Officer          |
| DAVID ACHESON, MD         | Assistant Commissioner for Food Protection             |
| NORRIS E. ALDERSON, PhD   | Associate Commissioner for Science                     |
| ROBERT E. BRACKETT, PhD   | Director, Center for Food Safety and Applied Nutrition |
| KATHRYN CARBONE, MD       | Associate Director of Research, CBER                   |

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|                             |  |
|-----------------------------|--|
| STEVEN GALSON, MD, MPH      | Director, Center for<br>Drug Evaluation and<br>Research            |
| DAVID HATTAN, PhD           | Center for Food Safety<br>and Applied Nutrition                    |
| CARLOS PENA, PhD            | Committee Executive<br>Secretary                                   |
| DANIEL SCHULTZ, MD          | Director, Center for<br>Devices and<br>Radiological Health         |
| CARL SCIATTANO              | Division of Field<br>Science                                       |
| WILLIAM SLIKKER, Jr., Ph    | DDeputy Director for<br>Research, NCTR                             |
| STEPHEN SUNDLOF, DVM, PhD   | Director, Center for<br>Veterinary Medicine                        |
| DOUGLAS C. THROCKMORTON, MD | Deputy Director,<br>CDER   |
| MARLEEN WEKELL, PhD         | Director, Office of<br>Research, Center for<br>Veterinary Medicine |

ALSO PRESENT:

CAROL MACZKA, PhD                      USDA

PUBLIC HEARING PARTICIPANT:

MUKUND PARKHIE, DVM, PhD      Pharmaceutical  
Regulatory Solutions

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1 P-R-O-C-E-E-D-I-N-G-S

2 8:05 a.m.

3 DR. SHINE: Good morning. Let me  
4 convene this meeting of the FDA Science Board  
5 Advisory Committee meeting this morning. We will  
6 be joined by other members of the committee who  
7 are en route. As many of you are aware, the  
8 weather has not been salutary for travel over the  
9 last day or so, said he who arrived at 1:00 a.m.  
10 this morning, but what I would like to do is to  
11 briefly go around and have us introduce ourselves  
12 to each other and recognize that as the morning  
13 goes on we'll add additional folks and we'll have  
14 them introduce themselves as possible.

15 There are two new members of the  
16 Science Board. John Linehan, who is an expert in  
17 biomedical engineering and medical technology at  
18 Stanford has accepted a position on the committee,  
19 but he will not be able to join us until the  
20 October meeting. But at the far left is the other  
21 new member, Larry Sasich, and Larry, perhaps you  
22 would introduce yourself? And then why don't we  
23 go just go down the table.

24 DR. SASICH: Thank you very much.  
25 Larry Sasich. I'm the Consumer Representative and

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1 I'm presently teaching pharmacy students about the  
2 Food and Drug Administration, the process and drug  
3 information at the LECOM School of Pharmacy in  
4 Erie, Pennsylvania.

5 DR. SHINE: Thank you. Allen?

6 DR. ROSES: I'm Allen Roses. I'm the  
7 Senior Vice President of pharmacogenetics at GSK  
8 and as of today will be transitioning to Duke  
9 University.

10 DR. SHINE: David?

11 DR. PARKINSON: I'm David Parkinson.  
12 I'm Senior Vice President responsible for oncology  
13 research and development at Biogen Idec.

14 DR. KING: Good morning, I'm Lonnie  
15 King. I'm the Director of the National Center for  
16 Zoonotic, Vectorborne and Enteric Diseases at CDC  
17 in Atlanta.

18 DR. HARLANDER: My name is Susan  
19 Harlander. I have a consulting company called  
20 Biorational Consultants. Focus is on genetically  
21 modified foods and I'm also associated with a  
22 little company called BT Safety that looks at  
23 bioterrorism, intentional contamination of the  
24 food supply.

25 DR. SHINE: Why don't we skip over to

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1 Carlos here and we'll introduce the commissioner  
2 in a moment.

3 DR. PENA: Carlos Pena, the Executive  
4 Secretary to the FDA Science Board.

5 DR. WOODCOCK: Janet Woodcock, Deputy  
6 Commissioner, Chief Medical Officer, FDA.

7 DR. ALDERSON: Norris Alderson,  
8 Associate Commissioner for Science at FDA.

9 DR. ACHESON: David Acheson, Assistant  
10 Commissioner for Food Protection.

11 DR. BRACKETT: Bob Brackett, Director  
12 of the Center for Food Safety and Applied  
13 Nutrition.

14 DR. GALSON: Steve Galson, Director of  
15 the Center for Drug Evaluation and Research.

16 MS. CARBONE: Kathy Carbone, Associate  
17 Director for Research, CBER, sitting in for Dr.  
18 Goodman, Center Director.

19 DR. SLIKKER: And Bill Slikker,  
20 Director of the National Center for Toxicological  
21 Research, FDA.

22 DR. SHINE: Thank you very much. There  
23 are two members of our committee who will not be  
24 able to be with us. Barbara McNeil, who is an  
25 expert in public policy, has just been named as

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1 the interim dean of the Harvard Medical School so  
2 until they get a dean I suspect Barbara's going to  
3 be pretty busy at the medical school. And Xavier  
4 Pi-Sunyer who as you'll hear in a few minutes has  
5 been very active in the melamine work was not able  
6 to join us.

7 Commissioner, we're delighted that  
8 you're able to be with us. I do want to indicate  
9 to you that we've been very pleased with the  
10 interest and willingness of the Science Board to  
11 go beyond its semiannual meetings in terms of a  
12 variety of kinds of activities, and as you know,  
13 later today Gail Cassell will report on the very  
14 extensive review of FDA science which you  
15 requested and I've had the opportunity to  
16 participate both by telephone and in person with  
17 that group which is very much engaged, and Gail  
18 has assembled a superb group which includes  
19 members of the board and a very large number of ad  
20 hoc experts from around the country.

21 I was also very much pleased that  
22 Lonnie King who's here chaired a report on NARMS  
23 which we're going to review later today. I had a  
24 chance to review that and it's really a very well  
25 thought out careful evaluation and along with

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1 other members of the board plus ad hoc members  
2 they did a very, very serious in-depth review.  
3 And finally, when the melamine problem developed,  
4 the - we were involved in identifying the peer  
5 reviewers for the melamine report which we're  
6 going to hear, and I have to tell you, every  
7 single individual that I called, asked them to  
8 participate in that review, accepted without  
9 hesitation. The response that I got from people  
10 both on the board and ad hoc participants that the  
11 work of the FDA was extremely important was  
12 reflected in their willingness to immediately say,  
13 even though it was going to be a rush job so to  
14 speak, that they were willing to participate. So  
15 I'm - I believe the Science Board if anything  
16 wants to be more active, more participatory in  
17 terms of directions that the agency might take and  
18 we look forward to your comments.

19 COMMISSIONER VON ESCHENBACH: Thank  
20 you, Mr. Chairman. I want to apologize to the  
21 people who are behind me. I'm a little bit  
22 uncomfortable turning my back to you. I don't  
23 mean to do that, but I do want to have the  
24 opportunity to be able to speak directly face to  
25 face to the members of the advisory board. Let me

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1 begin, Mr. Chairman, by first thanking you and  
2 thanking all the members of the board, and many of  
3 the other individuals that you alluded to that you  
4 contacted and asked for help for the work of the  
5 Food and Drug Administration. We are enormously  
6 grateful for your hard work, your effort and your  
7 contributions in helping to guide, helping to  
8 advise, helping to provide the necessary inputs so  
9 that FDA can be what we discussed we had to be  
10 when we first came together almost 20 months ago.

11 We talked then about a vision in which not only  
12 would FDA continue to be a science-based  
13 regulatory agency, but even more importantly that  
14 we became a science-led regulatory agency. And  
15 the nuance there being that we recognize on the  
16 Science Board the fact that we are in the midst of  
17 a virtual revolution in science and technology  
18 that is providing for us new tools, new  
19 opportunities, new ways of being able to perceive  
20 and understand the problems and the issues that  
21 FDA must confront. And we therefore needed to be  
22 very proactive in bringing science to the fore  
23 within the agency and use it in a way that would  
24 in fact illuminate the pathway forward, would in  
25 fact guide us and direct us with regard to what

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1 FDA must be doing in the future, in tomorrow.

2 And you're going to hear in just a  
3 short period of time from Janet Woodcock who  
4 really has been exceptionally gracious in  
5 accepting one more burden, one more responsibility  
6 in her long career at FDA, and that was to truly  
7 focus her effort, her leadership on this concept  
8 of FDA being science-based and science-led, and in  
9 her role as deputy director and role as chief  
10 medical officer to really take responsibility for  
11 our scientific portfolio and its integration and  
12 its coordination and its ability to actually serve  
13 as the foundation for everything that we will be  
14 doing as a regulatory agency, and this integration  
15 of science and our regulatory process being a  
16 seamless interface. Janet has worked extremely  
17 hard in many initiatives in an effort to begin to  
18 implement this in a much more active way, one of  
19 which is of course to emphasize many of the  
20 components that are contained within our Critical  
21 Path opportunities. I am going to turn over the  
22 meeting to her on my behalf because I have to do  
23 the other part of that job, the other part of that  
24 responsibility which will be to leave here and go  
25 directly to Capitol Hill where I'll spend the

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1 entire day engaged in discussions and in  
2 conversations about the need for support for those  
3 kinds of initiatives so that we in fact can be the  
4 FDA that this nation deserves and FDA that this  
5 nation expects and even in fact demands.

6 And so in the time that I'm going to  
7 have with you this morning I'm not going to focus  
8 on many of those scientific and programmatic  
9 issues and leave that to Janet. But rather, let  
10 me take my time with you to just basically discuss  
11 the state of the FDA and to have an opportunity to  
12 engage even in more of a dialogue with you in  
13 terms of responding to your questions and  
14 responding to many of the issues that you are  
15 concerned about.

16 I think the simplest and best way for  
17 me to describe the state of the FDA today is to  
18 say that it is stretched and stressed, and that is  
19 a candid assessment of the fact that it's an  
20 agency whose portfolio of responsibilities  
21 continues to increase in their scale and scope,  
22 continues to increase in the complexity of the  
23 problems that we have to address and face, and you  
24 will be looking at one very small part of that  
25 portfolio. As major as it has been, it is in fact

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1 still a small part of all of the things that are  
2 going on at FDA, and that is in fact the response  
3 to the recognition of the fact that there were  
4 animals who were dying as a result of consumption  
5 of pet food, and then the detective story that  
6 went into that in terms of being able to identify  
7 that problem, trace it back to its source and then  
8 that resulted in a very significant effort and  
9 undertaking with regard to our ability to address  
10 melamine contamination in our feed supply.

11 Those kinds of day to day  
12 responsibilities and activities in the context of  
13 an agency that is in fact limited with regard to  
14 its resources has really set the stage for what  
15 has currently been a major emphasis on our part,  
16 that is to work very effectively with Congress and  
17 with the Administration to rebuild and to expand  
18 that resource base. And you are aware that in the  
19 `07 budget we had significant increases to bring  
20 us back on a positive trajectory, we are  
21 anticipating as we speak an outcome of the `08  
22 budget that would in fact continue to increase  
23 that trajectory of growth, and most importantly as  
24 we speak we are engaged in the preparation of the  
25 `09 Administration's budget and the development of

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1 that and that is done in a way to continuously  
2 increase this trajectory so that we can bring to  
3 the agency the kind of resources that are  
4 necessary to address the demands and the  
5 expectations.

6 With regard to stress, the fact of the  
7 matter is that we are engaged as we speak in a  
8 very, very active legislative session with regard  
9 to the FDA. It is a session in which on one hand  
10 because of the reauthorization of our PDUFA and  
11 MDUFMA acts and other pieces of important  
12 legislation like PREA, we are engaged in a great  
13 deal of legislative activity, and that in addition  
14 to the development of bills that are particularly  
15 affecting FDA, it is also a period of time in  
16 which there has been a great deal of attention to  
17 congressional oversight with regard to the FDA.  
18 And so as of mid-May this current Congress has  
19 held or scheduled 19 hearings that were involving  
20 FDA as its primary witnesses. We've had 22  
21 document requests that are addressing very complex  
22 issues and that requires a great deal of attention  
23 on the part of the agency to be appropriately  
24 responsive, and there have been 505 letters with  
25 regard to our response to Congress. I have had

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1 the opportunity to appear on multiple occasions  
2 before various committees on the Hill and you're  
3 much aware of their great concerns with regard to  
4 the issue of safety. And so we are approaching  
5 these issues on a very broad front to provide  
6 comprehensive plans that will address the agency's  
7 science-based and science-led response to the need  
8 to continue to be sure that we have an efficient  
9 and effective pathway that allows for rapid and  
10 seamless ability to regulate drugs and  
11 applications that come to us, drugs, biologics and  
12 devices, so that we can bring to the American  
13 people lifesaving and life-enhancing solutions  
14 while at the same time making certain that we are  
15 addressing the issues related to risk, and the  
16 science of safety is as important to us as we go  
17 forward in that regard as our ability to use  
18 science to define efficacy.

19 And at the same time to recognize that  
20 within that safety context we're not just looking  
21 at medical products, but also the very important  
22 role that food plays in that continuum. And in  
23 addition to our continuous attention to food as it  
24 relates to its role in nutrition is to really  
25 emphasize our responsibility to address food as it

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1 relates to its safety. And that has been an  
2 extremely important trans-agency effort that has  
3 taken on multiple aspects that I think that the  
4 board is aware of and will continue to be engaged  
5 in.

6 With regard to that effort one of the  
7 important initiatives of recent implementation is  
8 to take the experience that we had with pandemic  
9 almost two years ago when it was in fact a major  
10 issue that needed FDA's attention and look at it  
11 from the perspective of creating the FDA Pandemic  
12 Task Force that in fact created the Pandemic  
13 Strategic Plan for the Food and Drug  
14 Administration that we released in March. That  
15 plan gave us an opportunity to work across the  
16 entire agency and bring the centers and bring all  
17 of the elements of the agency together into an  
18 integrated, coordinated effort. We are attempting  
19 to do that same thing with regard to our approach  
20 to food, and to see food defense and food safety  
21 as integrally related, and create a trans-agency  
22 effort to address food protection. David Acheson  
23 has taken the responsibility to head up that  
24 effort and it is bringing into play the incredible  
25 strengths and resources of components of the FDA

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1 like CFSAM and CVM along with all of the rest of  
2 the agency. And we believe that that will help us  
3 as we move forward in presenting to both the  
4 Congress as well as to the Administration and to  
5 the public an understanding of FDA's  
6 comprehensive, multidisciplinary and integrated  
7 approaches to addressing many of these problems  
8 and challenges.

9 As we go forward we will - over the  
10 next year I will be particularly focused on two  
11 areas that I will make my highest priorities from  
12 the perspective of the commissioner. You know  
13 that when I first arrived I chose five strategic  
14 objectives in terms of how I might best serve the  
15 agency. As we go forward over this next year, the  
16 two areas that I will focus on primarily will be  
17 in the area of workforce development and that will  
18 include not only our continued expansion of our  
19 workforce as related to many of the issues I  
20 alluded to with regard to appropriations, but also  
21 the development of that workforce and Dr. Woodcock  
22 will be addressing one particular aspect of that,  
23 namely our fellowship program. But we will also  
24 be addressing career development and the nurturing  
25 of our professionals within our workforce, and

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1 especially as it relates to our culture and our  
2 work environment as it relates to addressing  
3 issues of morale and the ability to create an  
4 environment that welcomes diversity, especially  
5 diversity of thought and allows for open, vigorous  
6 academic debate and discussion of the various  
7 aspects of our regulatory decision-making process  
8 and arrives at a FDA decision and process.

9 In addition to that kind of address or  
10 infrastructure issue of culture, it is also  
11 extremely important that we look at process. And  
12 so in addition to workforce development over this  
13 next year I will be communicating with you along  
14 with others in terms of our efforts at process  
15 improvement. There is much that we are doing  
16 within the Office of the Commissioner to help lead  
17 and organize that effort, but we are addressing it  
18 from the perspective of creating opportunities for  
19 us to have efficiency and effectiveness in the  
20 regulatory process that also is able to then  
21 provide transparency, openness and predictability  
22 to the stakeholders who are critically dependent  
23 upon the FDA to provide the decision-making  
24 processes that will truly lead to protecting and  
25 promoting their health. We have many challenges,

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1 Mr. Chairman, but at the same time the  
2 opportunities are even more enormous and exciting  
3 in their scale and scope, and we are committed and  
4 fully prepared with the support of the Science  
5 Advisory Board to continue to address those  
6 opportunities as a science-led agency as well as a  
7 science-based agency. And with that I'd rather  
8 take questions and answers and perhaps a dialogue.

9 DR. SHINE: Thank you, Commissioner. I  
10 appreciate very much your comments. I should  
11 perhaps - a comment that your emphasis on career  
12 development resonates closely with some of the  
13 discussions of our ad hoc review panel in science  
14 which has pointed out in its deliberations that  
15 for those employees of the agency who are involved  
16 in research of one kind or another, that the  
17 ability for them to get to meetings to be able to  
18 learn new techniques, either with other agencies  
19 or at other institutions and so forth, has in the  
20 minds of many of the reviewers been somewhat  
21 limited by resources and so forth. And I think  
22 you will see some fairly strong recommendations  
23 with regard to the necessity for career  
24 development for scientists within the agency as a  
25 very high priority if the agency is in fact going

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1 to be able to have a workforce that's on the  
2 cutting edge of whatever the science requires for  
3 their regulatory sessions.

4 I do have some questions, but let me  
5 turn things over to the committee first and see  
6 what other questions you want to make. Susan, do  
7 you want to make any comments about food safety?

8 DR. HARLANDER: Will we have an  
9 upcoming opportunity to review in more detail what  
10 David is planning? Or can we ask for any  
11 additional details on that?

12 COMMISSIONER VON ESCHENBACH: No, we  
13 very much look forward to that. David has been  
14 leading a planning effort to really bring together  
15 all the parts and pieces of what we can do as an  
16 agency to address food protection and to recognize  
17 it from the perspective of we, as across our  
18 entire continuum, are approaching a lifecycle -  
19 product lifecycle approach to things. So for  
20 example, whether it's drugs or food, we're viewing  
21 our ability to be engaged from the very beginning  
22 of production all the way to the delivery and  
23 consumption end of the equation. So David is  
24 taking that concept of lifecycle from production  
25 to consumption and also approaching it from the

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1 point of view of domestic as well as imported  
2 sources of food and beginning to structure, and  
3 lay out a strategic plan that would enable us to  
4 assure the protection of that entire chain, and do  
5 that on a risk-based model that borrows from  
6 experiences that we've had that CFSAM has  
7 pioneered and headed up and will be announcing for  
8 example using risk-based model assessment, like  
9 Carver models, et cetera. So that's all work in  
10 progress. It builds and simply helps to  
11 coordinate and integrate the strengths and the  
12 activities that are occurring in individual  
13 centers, and that coordinated effort we will be  
14 promulgating once it is finalized and developed -  
15 no, finalized, but at least the proposal has  
16 reached the point of maturity where we believe  
17 then we can welcome comment on it.

18 DR. SHINE: Lonnie? Questions?

19 DR. KING: Thanks very much  
20 Commissioner for those comments. I'm taken on how  
21 much they are similar to some other federal  
22 agencies, CDC in particular, and it comes with as  
23 you said you know, expectations and demands of the  
24 public on how we operate. Could you just maybe  
25 talk a short time on your plans on you know, kind

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1 of what we call silo-busting. You've got, you  
2 know this as kind of an internal focus for the  
3 next year. What are you doing to kind of - this  
4 meta-leadership idea of pulling the centers  
5 together in a coordinated way? And the second  
6 part of that would be coordination with other  
7 agencies outside of FDA.

8 COMMISSIONER VON ESCHENBACH: Well,  
9 there are a couple of very important aspects that  
10 I'm looking forward to over the next year, one of  
11 which essentially starts from the top down. We've  
12 made some changes for example in how we are  
13 managing our daily meetings in a way that enables  
14 me to bring the deputy commissioners together with  
15 the center directors, the operational leaders. We  
16 meet every morning now at 8 o'clock with the idea  
17 that it is no longer just morning report in which  
18 we are defining what the issues of the day are,  
19 but more importantly discussing and defining what  
20 the issues of tomorrow are and what our strategic  
21 direction has to be. These are opportunities for  
22 us to really begin to work across the various if  
23 you will compartments or silos, much more  
24 horizontal integration as people continue to carry  
25 out their vertical line responsibilities. That

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1 along with some of the things that are occurring  
2 with regard to the culture and process improvement  
3 activities which will be again crosscutting and  
4 require that collaborative interactive process.

5 We're looking at some opportunities for  
6 example even in the way in which White Oak the new  
7 home for a large portion of the FDA is being  
8 constructed as to create a campus that's an  
9 integrated campus, and even defining ways in which  
10 we will drive, promote and support more  
11 interaction across the various disciplines and  
12 much more sharing. One of the most important  
13 contributions to that is the work of this  
14 committee in the assessment of FDA's scientific  
15 portfolio in which you've been working with Norris  
16 so closely on because the expectation is that we  
17 will begin to see science across the agency as not  
18 occurring in silos, but rather occurring across  
19 the agency in a coordinated and integrated way.  
20 So it's leadership, it's structure and it's  
21 function, and across those three areas the concept  
22 is always to look for coordination, integration  
23 and sharing while at the same time emphasizing and  
24 supporting individual excellence.

25 DR. SHINE: In that regard I think

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1 again, one of the areas that's been under intense  
2 discussion is the notion that - and the  
3 commissioner has been engaged in some of these  
4 conversations, the space at White Oak shouldn't be  
5 simply given to individual silos, but the space  
6 ought to be created for program which involves  
7 participants from multiple agencies, and that's a  
8 challenging issue, but it is one of the strategies  
9 which could physically bring people together from  
10 a variety of portions of the agency around  
11 problems as opposed to around the organization  
12 pieces. David?

13 DR. SASICH: It's Larry.

14 DR. SHINE: Okay, Larry.

15 DR. SASICH: Thank you very much  
16 Commissioner, just a couple of things. The first  
17 one is I think we're very pleased to see that  
18 there is now a risk communication advisory  
19 committee that's been announced. Do you at some  
20 point in the future see a research function for  
21 the Food and Drug Administration in say the social  
22 science of communicating risk to the public,  
23 either conducting its own research, or funding  
24 research?

25 COMMISSIONER VON ESCHENBACH: Well, I

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1 would be very emphatic in the affirmative with  
2 regard to the importance of research as it relates  
3 to risk communication. The role that FDA should  
4 play with regard to that research I think is  
5 something that needs to be discussed and  
6 deliberated, but the fact that research has to be  
7 integrated into our functionality as it relates to  
8 risk communication is absolutely essential. There  
9 are bodies of knowledge being developed with  
10 regard to risk communication now using functional  
11 imaging as people cognitively process messages  
12 that are coming to them, and how the format of  
13 those messages might change in a way that alters  
14 or changes their perception, understanding and  
15 processing. That kind of research is critical if  
16 we're going to be able to fully appreciate and  
17 understand how we should be sharing with the  
18 public information that they need to have in order  
19 to make informed decisions about their own  
20 healthcare. And I think that's a responsibility  
21 that FDA has and that's a perfect example of where  
22 we must be a science-led as well as science-based.  
23 Science-led in that we should be embracing  
24 seeking out and finding that research that's  
25 illuminating that new pathway. How much of it we

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1 should be doing on our own, how much of it we  
2 should be supporting and nurturing that's being  
3 done elsewhere and how much we should be  
4 integrating and collaborating with others is I  
5 think something that we have to work out  
6 operationally. But there's no question it has to  
7 be a part of our portfolio.

8 DR. SASICH: Great. Thank you very  
9 much.

10 DR. SHINE: David?

11 DR. PARKINSON: Comments on how this  
12 process improvement will link with the activities  
13 of other federal agencies, or within - or external  
14 entities, for that matter?

15 COMMISSIONER VON ESCHENBACH: Well,  
16 it's not linked necessarily outside of the agency  
17 at this point, David. It's more of an internal  
18 function and it begins with the senior leadership  
19 of the FDA. The deputy commissioners are  
20 collectively addressing this because each has a  
21 part and a place in this effort. We've created  
22 the Office of Integrity and Accountability and one  
23 of the immediate activities that's occurring there  
24 is a coordination between Bill McGonagah who's  
25 heading that up on detail at this point and

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1 Georgia Coffey to address issues of culture and  
2 intellectual diversity and the climate that  
3 supports and nurtures that.

4 And then as far as process is  
5 concerned, for example one of the processes we are  
6 immediately looking at as a model system for  
7 process improvement is the process of issuing of  
8 guidances. And so how we go about that process,  
9 how we compartmentalize and look for process  
10 improvement is something that's getting immediate  
11 attention. Randy Lutter as the Deputy  
12 Commissioner for Policy has been addressing the  
13 guidance issue, but it's something that everyone's  
14 participating in, including the Chief Operating  
15 Officer John Dyer. Janet's playing an important  
16 role because of the functionality of guidances if  
17 you will.

18 So to give you a perspective, we're  
19 going to be breaking down the portfolio, looking  
20 at what are critical processes. As we think of  
21 the agency as simply a data management  
22 organization, information, data, comes in in the  
23 form of an application or in a variety of  
24 packages. We acquire, we assemble, we analyze, we  
25 assimilate that analysis and we act, and that

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1 involves a process and we need to be looking at  
2 that process in a way that provides much more of  
3 an understanding, a predictability, a transparency  
4 and an ongoing effort of efficiency. And the only  
5 way you can do that is to first define it, map it,  
6 lay it out and then start looking at where you  
7 have critical points in that process that you  
8 could begin to provide opportunities for  
9 improvement. One of the really interesting,  
10 exciting ideas around this is how much we can do  
11 with regard to best practice within the agency  
12 because as centers have gone about their own  
13 regulatory process, whether it's in CDER or in  
14 CBER or CDRH, wherever, they have defined process  
15 and they have opportunities now I think to cross-  
16 share best practices in a way that improves the  
17 system and the outputs.

18 DR. SHINE: We have just a couple of  
19 more minutes. Allen, do you have a question?

20 DR. ROSES: Having spent a lot of time  
21 in the science review and reading the newspapers,  
22 the question is sort of more of interest. When  
23 you spend this time on the Hill, is there a wealth  
24 of support for going forward with the kinds of  
25 things that need to be done, or does the few, the

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1 loud and the arrogant control the agenda?

2 COMMISSIONER VON ESCHENBACH: Well as  
3 you might expect, Congress is a lot like society,  
4 it's very heterogenous and there are different  
5 levels of conversation that are occurring. There  
6 are those who are focused primarily on the  
7 problems and wanting to understand the issues and  
8 the perceived problems. There are others who are  
9 focused on solutions and want to address what  
10 needs to be done and what can be done and when it  
11 can be done and so it really takes on a variety of  
12 discussions. But at the end of the day what has  
13 been very obvious to me and I think hopefully is  
14 apparent, is this uniform recognition of the  
15 criticality of the FDA. There is no problem with  
16 people understanding the essential critical role  
17 that FDA is playing in protecting and promoting  
18 the health of this nation. Senator Kennedy has  
19 gone so far as to state openly in hearings that it  
20 is the most important agency in healthcare in this  
21 country today.

22 Second, there is no longer any doubt in  
23 people's minds that it's an agency that needs  
24 support and an agency that must be nurtured if it  
25 is in fact going to be responsible. So those two

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1 pieces of the story are critically important and  
2 those are I think now no longer at issue. The  
3 issues now are what will you do and what will that  
4 affect. Activities are not the issue. What will  
5 you actually affect in the way of change and in  
6 the way of improvement and the way of better  
7 outcomes, and then what resources are required to  
8 do that and justification for those. So that's  
9 the way this is evolving. It's a way of  
10 essentially presenting to them both a strategic  
11 plan and a business plan. What has to be done to  
12 get the kind of outcomes that you want and what  
13 will be the investment required on the part of the  
14 American people if that outcome is to be achieved.

15 DR. SHINE: Commissioner, we know that  
16 you're on a tight schedule. I just want to call  
17 your attention to one concern that some of us have  
18 and recognizing we're going to perhaps have  
19 opportunities to talk about it later in the day.  
20 I think there are a number of us on the board who  
21 are still concerned about the methodology for  
22 post-surveillance safety and particularly the  
23 central role of the very important committee that  
24 was put together to oversee this which consists of  
25 essentially all government employees from multiple

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1 agencies. We've had conversations at these  
2 meetings before about the way in which decisions  
3 are made in that body. We've had discussions  
4 about the FACA issues with regard to how you  
5 involve non-government employees and other  
6 consultants in the workings of that activity as  
7 opposed to sort of advice from a distance. The  
8 board still is interested in solutions which might  
9 involve either a subcommittee of this board or  
10 some other mechanism by which non-governmental  
11 individuals can participate in the deliberations  
12 of that process in terms of how and in what way  
13 decisions are made about potential problems with  
14 drugs after approval. I don't think it's fair to  
15 ask you for a solution to any of those things  
16 right at this time, but I do want you to be aware  
17 that this is a continuing concern of the board in  
18 terms of that process.

19 COMMISSIONER VON ESCHENBACH: Janet,  
20 comment?

21 DR. WOODCOCK: Yes, I think maybe the  
22 board could perhaps propose some alternatives  
23 because as you know there's tremendous concern  
24 about conflict of interest of any outside  
25 advisors, especially in situations where we're

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1 making a decision about a regulated product, okay.  
2 So that means that any outside constituted board  
3 has to go through a very rigorous vetting process  
4 for conflict of interest, and that is the reason  
5 why the Drug Safety Oversight Board is composed of  
6 federal employees who do not have the same you  
7 know concerns about conflict of interest. So we  
8 already have a committee. There is an FDA  
9 committee for drug risk management that is a FACA  
10 committee, a regularly constituted advisory  
11 committee. So how to go beyond that, you need  
12 something more nimble and agile, something that  
13 can be convened quickly in the situation where  
14 you're considering a risk problem, a safety  
15 problem with a drug. However, at the same time if  
16 you're going to have outside members then you have  
17 to go through an open process of conflict of  
18 interest vetting. So that's the situation we find  
19 ourselves in. I think we would welcome any input  
20 from the committee on how - on additional ways to  
21 have outside input.

22 COMMISSIONER VON ESCHENBACH: Let me  
23 also add to that if I can that I want to go back  
24 to the concept I put before you before which was  
25 this total lifecycle approach. It's important for

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1 us to look at this issue, whether it's drugs, or  
2 biologics, or food, or whatever is to first of  
3 all, FDA playing a much more proactive role on the  
4 front end to build quality in. And part of what  
5 is extremely important about the effort that  
6 you've been engaged in and why this Critical Path  
7 initiative is so important is because there are  
8 many pieces of Critical Path that are addressing  
9 just that, how do we build quality in on the front  
10 end. How do we create a science of safety so that  
11 we're understanding safety as well as efficacy at  
12 a molecular level if you will, or functional  
13 level.

14 In addition to building quality in the  
15 front end, the second part of that is after a  
16 decision is made how do we stay engaged in that  
17 lifecycle of that product after it's out on the  
18 marketplace so that we recognize that delivery is  
19 in fact a discovery platform. There is still much  
20 to learn about that particular drug as it's being  
21 used in a diverse population which we would never  
22 be able to learn in a clinical trial of a subset.

23 So that we need to begin to look at that as a  
24 platform and as a part of the system, begin to  
25 think and really work through what does that need

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1 to be like with regard to information technology  
2 infrastructure, with regard to the kind of data we  
3 would be accessing and where those analyses would  
4 occur, on and on and on. It's not just a matter  
5 of do we have the right committee to provide  
6 advice or input, it's do we have the right system  
7 to get us the right information in the right way  
8 at the right time upon which then make a decision  
9 about that particular product as it is being  
10 utilized in a post-market setting. So I think the  
11 problem, the issues are much more complex than  
12 just simply adjusting or changing an advisory  
13 committee or an oversight committee. I think it's  
14 changing the whole construct upon which this data  
15 is being acquired and how we then are able to act  
16 upon that data.

17 DR. SHINE: Commissioner, I don't think  
18 that any of us would argue with that notion. The  
19 question becomes, and I think at least I'll  
20 consult with other folks on the committee, I think  
21 we'll accept Janet's invitation. Looking as  
22 broadly at those sets of issues with as much  
23 sophistication as possible from as broad a  
24 perspective as possible we think could also be  
25 valuable in terms of how the overall system works,

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1 and I think that all we're interested in is the  
2 notion that both the perception and reality that  
3 it's an open enough process so that we can do it  
4 well. We know that you have to get off to the  
5 Hill.

6 COMMISSIONER VON ESCHENBACH: Yes.

7 DR. SHINE: In the interest of time,  
8 quick.

9 COMMISSIONER VON ESCHENBACH: Yes.

10 DR. HARLANDER: As you consider this  
11 total lifecycle approach which I totally agree  
12 with you on, I think at the very end of that is  
13 going to be managing consumers' perception of risk  
14 when it comes to both food safety as well as drug  
15 safety. And I would just encourage you to include  
16 that piece because we can never ensure, no matter  
17 what process we put in place, you know total and  
18 complete safety for every single person in the  
19 food supply or in the drug supply, and so there is  
20 always going to be some of that risk and managing  
21 that and communicating about that to the public I  
22 think is a critical piece as well.

23 COMMISSIONER VON ESCHENBACH: Well, I  
24 could not agree with you more and I think it  
25 points out the issue of where committees if you

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1 will or where a collection of individuals from  
2 outside of the FDA could be an extremely part of  
3 contributing to and supporting the FDA in this  
4 regard. The kind of committee or a collection of  
5 people that the chairman just alluded to I think  
6 needs to be convened around this discussion of  
7 risk and a risk doctrine. It's a societal  
8 question and it has a whole host of ramifications,  
9 including legal ramifications as well and we as a  
10 society have to define what we're talking about  
11 when we're talking about risk and benefit and  
12 expectations in that regard. Because if we don't  
13 frame that, if we don't have that framework the  
14 decisions that FDA makes are going to be occurring  
15 in a vacuum and that will not - but that's a  
16 discussion that I think needs to be much broader  
17 than FDA. I think that's a societal discussion  
18 that should bring you know key leaders from all  
19 sectors and segments of society, private as well  
20 as public and much the same complexion that the  
21 chairman just alluded to.

22 DR. SHINE: Commissioner, thank you  
23 very, very much. We appreciate your leadership,  
24 your communications and *vaya con Dios*.

25 COMMISSIONER VON ESCHENBACH: *Gracias*,

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1       *senor.* Thank you, Mr. Chairman. Again, thank the  
2       committee on behalf of - I thank you on behalf of  
3       all of the FDA for the critical important  
4       contributions. It's been a great source of  
5       strength and comfort if you will that as we've  
6       gone through many of these challenges of late  
7       we've had the opportunity to know that we could  
8       turn to you and ask for your help and you would in  
9       fact be there for us. And whether it's a risk  
10      assessment, melamine, or being able to look at our  
11      scientific portfolio. In the period of time I've  
12      had the privilege to be here I haven't asked the  
13      Science Board to do one thing that you haven't  
14      immediately responded and responded with  
15      enthusiasm, and that source of support means a  
16      great deal to us and I thank you for it.

17                 DR. SHINE: Thank you and thank you for  
18      your leadership, Mr. Commissioner. Carlos, tell  
19      us what we can do today.

20                 DR. PENA: Good morning to the members  
21      of the Science Board, members of the public and to  
22      FDA staff. The following announcement addresses  
23      the issue of conflict of interest with respect to  
24      this meeting and is made part of the public record  
25      to preclude even the appearance of such at the

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1 meeting. The Science Board will hear about and  
2 discuss the agency's bioinformatics initiative and  
3 fellowship program. The Science Board will hear  
4 about and review the agency's Interim Melamine and  
5 Analogues Safety/Risk Assessment. The Science  
6 Board will then continue their discussion of the  
7 review of both the agency's science programs and  
8 the National Antimicrobial Resistance Monitoring  
9 System, NARMS program from the March 31, 2006,  
10 Science Board meeting.

11 Based on the submitted agenda for the  
12 meeting and all financial interests reported by  
13 the committee participants it has been determined  
14 that all interests in firms regulated by the Food  
15 and Drug Administration present no potential for  
16 an appearance of a conflict of interest at this  
17 meeting. In the event that discussions involve  
18 any other products or firms not already on the  
19 agenda for which a participant has a financial  
20 interest the participants are aware of the need to  
21 exclude themselves from such involvement and their  
22 exclusion will be noted for the record.

23 We have two public comment periods  
24 scheduled for approximately 10:45 and 3:15 p.m. I  
25 would just remind everyone to turn your

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1 microphones on when you speak so that the  
2 transcriber can pick everything up and turn them  
3 off so that other people can speak following you.

4 Thank you.

5 DR. SHINE: Thank you, Carlos. With  
6 that let's go to our agenda and we're very pleased  
7 that Janet Woodcock who's Deputy Commissioner and  
8 Chief Medical Officer is going to give us an  
9 update about bioinformatics and the FDA Fellowship  
10 Program which fits into the career development  
11 workforce issues which the commissioner addressed.

12 Dr. Woodcock?

13 DR. WOODCOCK: Thank you and good  
14 morning. Before I start on that I want to respond  
15 further to a question that Larry Sasich asked  
16 about risk communication and the science of risk  
17 communication. That's actually one of the  
18 questions we've asked the Science Review Board or  
19 subcommittee or whatever they're called and we  
20 have specifically asked what research needs are  
21 going to occur in that area, what scientific  
22 disciplines and knowledge we need access to.  
23 We're completely aware that the whole social  
24 science piece is an area where FDA does not have  
25 the strength that we need and we have not - we do

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1 not really have access to resources we need. And  
2 it gets back to the question of risk perception  
3 and so forth. We recognize that's a whole area  
4 that there has to be much more robust  
5 communication. Actually, we've recognized that  
6 for a long time, but we have not achieved probably  
7 a very good ability to access that science.

8 I was asked to talk about - can you  
9 hear me? Okay, I'll just stay away from this  
10 microphone. I was asked to talk about two things  
11 this morning. First of all, the FDA Fellowship  
12 Program that we're planning to put into place and  
13 second of all our informatics efforts. Can I have  
14 the next slide? I'm sorry, Carlos. Okay, the  
15 next one after that. Bioinformatics, okay. Let's  
16 start with the Fellowship Program. Now currently  
17 FDA has active programs with fellows. A large  
18 variety of fellows come to the FDA. As a cross  
19 agency we bring in people in the scientific area.

20 We also bring in presidential management interns  
21 and others into our program in the administrative  
22 side, and we have over - more than several hundred  
23 actually trainees at the FDA at any given time  
24 such as now. These programs right now are  
25 administered by the centers and the recruitment

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1 and so forth is all done by the centers.

2           So what we would like to do - could I  
3 have the next - we're planning to do is to have  
4 next year a fellowship program that is a cross-  
5 agency program. And this program we hope would be  
6 administered it's possible by the foundation  
7 that's being contemplated by Congress right now.  
8 Of course that's just pending legislation so that  
9 may or may not come about. If not, we might be  
10 able to go through other foundations, external  
11 foundations that exist. The problem this year, of  
12 course this is a very short funding year for the  
13 FDA. We did not have dollars to set up a larger  
14 program this year, but we have put all the  
15 building blocks in place for a larger fellowship  
16 program. What we are contemplating doing, and  
17 this will help when we get the report from the  
18 science subcommittee, it will help us to target  
19 specific areas of need and we can then have  
20 centers nominate areas where they would like to  
21 have fellows with specific expertise and training.

22 I don't think I'm doing this.

23           DR. PARKINSON: Janet, do you have a  
24 Blackberry?

25           DR. WOODCOCK: No, not on me I don't.

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1 DR. PARKINSON: Okay. Usually that's  
2 the culprit.

3 DR. WOODCOCK: Yes. It might be - if  
4 you look beside where I'm sitting. I don't have  
5 electronic stuff on me at all. All right, thank  
6 you. So what we're contemplating is that the  
7 centers would nominate areas. Some of those would  
8 be identified by the science review. That seems  
9 much better, thank you. For example, obviously we  
10 would like to get some fellows who are expert in  
11 communication and social sciences related to that  
12 into the agency and help to build our programs in  
13 that area. There is a lot of research that needs  
14 to be done for example to guide regulation in the  
15 area of advertising regulation, in the area of our  
16 risk communications around food outbreaks and so  
17 forth and so on.

18 We also hope that, and we have heard  
19 from a number of outside parties who would be  
20 willing to establish fellowships for the FDA with  
21 some third party non-profit, through a foundation  
22 and you know fund one or two fellows to come in.  
23 And these are you know professional societies,  
24 non-profit organizations and even perhaps  
25 industry. We're contemplating a 2-year duration

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1 of fellowship. That is what we have right now for  
2 many of our fellowship programs. What we will do  
3 with this FDA-wide fellowship though is have a  
4 formal program with didactic training in things  
5 such as food and drug law, the operations of the  
6 FDA, regulatory policy and so forth so the fellows  
7 are not just exposed to the science in their  
8 particular area, but get a good overview of the  
9 FDA and actually the sort of executive branch  
10 program that they're embedded in and how that  
11 works. But the fellows we are contemplating, very  
12 similar to what we do now, that the fellows come  
13 in and perform regulatory activities. This is  
14 really on-the-job type of training because there  
15 is no other place really in the world that you can  
16 learn about how to do regulation except maybe in  
17 another regulatory agency around the world. So  
18 the fellows would be engaged in either research  
19 laboratories, doing research or testing, or  
20 engaged within the review programs, actually  
21 participating in review. Next one.

22 So the expectations that we have, and  
23 why this is very important and it's part of what  
24 you heard from the Commissioner, the sort of whole  
25 development program he has for the agency. We

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1 want to get in recently trained scientists and  
2 clinicians and expose them to FDA regulatory  
3 science and learn what it's all about because I  
4 think as you all know, most people do not know  
5 what this type of science is about and many of us  
6 who have come and done this sort of science find  
7 it's extremely interesting. Actually it's an  
8 intersection of science and law and policy in a  
9 way that you really don't see many other places.  
10 And we think they will learn all this, these  
11 fellows coming through, but we will benefit also  
12 from people who've had recent training, who've  
13 been out in the clinical world or out in the  
14 science labs around the country that will benefit  
15 us from their knowledge as well. And what we've  
16 found in the past with the small fellowship  
17 programs we have which are not at the scale we're  
18 actually contemplating here is that when we do get  
19 people in, some outstanding scientists will  
20 actually decide to stay and make a career at the  
21 agency. This would be a small percentage because  
22 most people really don't you know want to do this  
23 sort of work, but there is a group of people who  
24 really find this work fascinating and will wish to  
25 stay and participate. Those who don't stay we

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1 think will help serve as ambassadors to academia.  
2 If they go out to industry they will actually  
3 know and understand the agency and its procedures  
4 and its requirements and standards, and that is  
5 very helpful when that happens, and health  
6 professional organizations, and even the rest of  
7 government where we have ex-FDA'ers who are in the  
8 Department of Defense and they're here and there  
9 throughout the government. Those are very good  
10 contacts for us and we think this is a very good  
11 type of program.

12 We also contemplate, and particularly  
13 CDRH has done this, bringing in very senior people  
14 who are in sabbaticals, or perhaps some of you may  
15 remember Don Stanski who was the Chairman of  
16 Anesthesia at Stanford came to FDA for several  
17 years. It's a very enriching opportunity I think  
18 for both parties. So we would also expand that  
19 program. And then just equally as important, and  
20 I'd be interested in the Science Board's take on  
21 this, we really would see this as a two-way  
22 street. We can't just bring in people and offer  
23 them a great training program. We need to offer  
24 as part of this effort training for our  
25 scientists. And of course the biggest barrier for

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1 that has been the workload here at the FDA and the  
2 reluctance of our staff to send people out because  
3 then there's nobody left to do the work, okay.  
4 So, but as Dr. Von Eschenbach said, we hope to  
5 receive additional funding that would help us run  
6 our baseline programs and really the goal must be  
7 I think for us to have enough resources that our  
8 people can stay up to date, and that means in many  
9 cases sending them out either for brief short-term  
10 training, or in some cases you know longer  
11 programs. And we have done this in the past and  
12 it's very successful. Not only do our people gain  
13 knowledge and insight, but they also serve as our  
14 ambassadors and they're able to teach in the  
15 universities and so forth where they go and help  
16 people understand what the FDA does. Next slide.

17 So our plan is we have all the sort of  
18 paperwork and training manuals and everything put  
19 in place. We hope to have a robust FDA-wide  
20 program in place by next year, but again this will  
21 require that we are able to get some funding and  
22 we identify a foundation and so forth to site this  
23 at. And we will target areas first of emerging  
24 science, or areas that are hard to recruit in.  
25 For example, getting imaging doctors, clinical

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1 doctors who do medical imaging is very difficult.  
2 We maybe could get some through a program like  
3 this. Nanotechnology, other areas such as data  
4 mining and I think is what Larry brought up, risk  
5 communication, social sciences. As I said, we  
6 recognize we're weak in that area. So, but we  
7 would have a portfolio probably of areas of  
8 emerging science or we need additional people that  
9 would be pretty long and I expect from the  
10 subcommittee review we'll be hearing a longer  
11 list. So that is what we're going to do under the  
12 fellowship program. Do you want to stop there and  
13 have questions?

14 DR. SHINE: For just a moment, Janet.  
15 This is really exciting, important. I think  
16 you're going to find that the science review group  
17 is going to be very enthusiastic. They've been  
18 discussing exactly the need for exactly what  
19 you're talking about and as you point out, to a  
20 certain extent it's a resource issue and whether  
21 people will have opportunities to develop  
22 additional skills, that is the FDA staff  
23 developing skills elsewhere and vice versa. I can  
24 think of a couple of very key people in the agency  
25 right now who started if you will as fellows, or

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1 as visiting scientists and who decided to stay,  
2 including one of your most important division  
3 directors. So I can't help but believe that the  
4 board would be very enthusiastic about this and  
5 would try to be as helpful as it could as you go  
6 forward. Any other comments? Yes, please.

7 DR. SASICH: I think the fellowship  
8 idea is wonderful, and I hope maybe we could get  
9 together and kind of broaden it to a broader base  
10 of say health professional students, the public.  
11 I think there is a big misunderstanding about what  
12 the agency does amongst the health professions. I  
13 think in Archives of Internal Medicine last month,  
14 75 percent of post-graduate medical residents  
15 thought that dietary supplements were regulated by  
16 the Food and Drug Administration. I don't think  
17 many physicians realize that pharmacy-compounded  
18 drugs are not approved for any use by the Food and  
19 Drug Administration. There's just a big  
20 misunderstanding or lack of knowledge of the  
21 history of the agency and why we have the  
22 regulations that we do, and I hope we can come up  
23 with some ways to broaden public understanding in  
24 that area.

25 DR. WOODCOCK: If I could respond to

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1 that, of course I totally agree with you. What  
2 you say is absolutely correct and I would hope  
3 that as we set up this infrastructure we can work  
4 for example with the professional societies, for  
5 example with the deans of the schools of pharmacy.

6 Okay, there is a great group of people actually  
7 and people we could work with to integrate them  
8 into this program in some way so that we have more  
9 exchange, the deans of the schools of medicine if  
10 they're not too busy, and so forth and so on. So  
11 we're not at all excluding any professional group.

12 In fact, we want that. We're starting out though  
13 with this identified fellowship program.

14 DR. SHINE: And I think it's also clear  
15 that the science review will include, as you  
16 already made reference to, research in risk  
17 communication and certain behavioral aspects.  
18 That again is a relevant place for two-way  
19 exchange so I don't think this is meant to be only  
20 molecular biology. It's a very broad. Well,  
21 thank you. That's a very good report. Why don't  
22 you talk to us about the bioinformatics.

23 DR. WOODCOCK: Certainly. And when we  
24 have their materials finalized we'll circulate  
25 them to the board so that you can see what they

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1 actually look like.

2 All right. This - the next slide,  
3 please. Thank you. I'm going to update you on  
4 our automation and bioinformatics strategy. And  
5 let me say at the outset this is very difficult to  
6 communicate. I need a - none of us, we know what  
7 we're doing, but it's very hard, it's one of those  
8 things it's very hard to tell people about, so  
9 please ask questions. And the bottom line here is  
10 that we as an agency are getting a grip on this.  
11 We have determined our automation needs and our  
12 scientific computing needs so to speak. We are  
13 developing collectively, all of us together the  
14 plan to address these. We are starting to build  
15 the systems. We are working in partnership with  
16 other agencies and with the outside world. That's  
17 sort of the bottom line. But when you get down in  
18 the details it is extremely confusing and I'm  
19 sorry, but let me do the best I can.

20 As you all have heard over the years,  
21 FDA data management needs are extremely  
22 challenging. As the commissioner said, we are  
23 really an information management agency. We get  
24 all this data in from all these sources, you're  
25 going to hear about some of them today, and there

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1 are massive amounts of data that are generated,  
2 both surveillance data, data from clinical trials,  
3 scientific data, microarray data and so forth and  
4 we have to make sense of all these data. It's  
5 very difficult to utilize these systematically.  
6 Most of the data sources have been in paper over  
7 the years, or they might be in a database  
8 somewhere, but those databases aren't linked to  
9 other databases and so forth.

10 So we are implementing a multifaceted  
11 improvement strategy. Each of the product areas,  
12 the people who regulate in each product area have  
13 been working on this over the years. What we're  
14 trying to do now is bring this all together, have  
15 a collective, unified approach to all these data  
16 management challenges and process automation.  
17 Because part of it is we get in all this stuff and  
18 we need to run an automated process to evaluate  
19 it. Next slide.

20 The examples of the problems we have  
21 right now, we have very limited access to the  
22 data. And you may hear from David, I don't know  
23 whether you're going to talk about this, David,  
24 but you know our data on movement of regulated  
25 products through commerce for example is limited.

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1 Our ability to access data and understand that,  
2 our ability to understand what's moving in  
3 imports, imported into this country is limited.  
4 It's not well automated for various reasons. Our  
5 marketing applications we get for all the  
6 regulated products is still paper in many cases,  
7 all right. And if they aren't paper, they're in  
8 often more unstructured electronic documents that  
9 cannot be analyzed across files. Adverse event  
10 reports or consumer complaints such as about pet  
11 food and so forth, these will be received often in  
12 paper form, all right. Data standards. Even if  
13 we get stuff electronically, if the data are not  
14 standardized, then doing analysis on it is very  
15 challenging. And so is it widespread adoption or  
16 use of good information exchange standards, which  
17 are the standards whereby you just send - the  
18 protocols that you send things back and forth  
19 with, or the terminology about content itself.  
20 And then to interface the data when we have the  
21 data, our analytic review tools are outdated in  
22 many cases. For example, in the post-market area  
23 we obviously have to update our analytic tools.  
24 Tools for safety signal detection are not adequate  
25 and we lack tools for cross-product analyses. In

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1 other words, going outside of one database and  
2 pulling other databases together to do an  
3 analysis. Next slide.

4 So what we've decided to do with all  
5 these problems that we have is put additional  
6 resources in it. Additional resources are being  
7 put in this year by the commissioner for the  
8 infrastructure, to get our IT infrastructure  
9 repaired because it was failing, and human  
10 capital. But we are going to have to do changes  
11 in regulations, we have been doing these over the  
12 years, to move toward a paperless environment. We  
13 had a Part 15 hearing several months ago about  
14 what will it take for FDA, for all the regulated  
15 products and all their required submissions to  
16 move to an all-electronic process. And the reason  
17 to do this is not just for our administrative  
18 convenience, it's so we can protect public health  
19 better because we just - it's very difficult to do  
20 when all this information is scattered around in  
21 paper.

22 We have developed a strategy for  
23 governance planning and implementation I'm going  
24 to present to you. We need to be transparent  
25 about this. We will add new projects - we're

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1 developing project plans for all this and we're  
2 going to add, implement new projects as resources  
3 become available. We're developing in the IT  
4 world which is a science in itself something  
5 called service-oriented architecture where you  
6 build modular pieces instead of whole computer  
7 systems and then these services can be plugged in  
8 across many different applications. And we're  
9 partnering with a lot of federal and outside  
10 organizations and you'll be hearing more about new  
11 partnerships that are going to be implemented in  
12 probably the next few months, but right now we  
13 have significant partnerships with NIH, with AHRQ  
14 who's helped us greatly with things such as our  
15 medication terminology and other things that we've  
16 had to do, you know the data standards.  
17 Department of Defense and the VA we've partnered  
18 with again on medication terminology and other  
19 things, and then public-private partnerships to  
20 help us. Next one.

21 So the structure we've set up, and I'm  
22 sorry, some of this is a little bit administrative  
23 and maybe not that interesting, but you need to  
24 know about this. In February we set up the  
25 Bioinformatics Board, February of '06, to achieve

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1 the agency's goal to get this modern  
2 infrastructure, integrated across the FDA approach  
3 to informatics. And we've been, since that time  
4 we have been implementing this Bioinformatics  
5 Board and its sub-boards. Could I have the next  
6 slide? Now, people have asked us why do you use  
7 the term "bioinformatics?" Well, we use that to  
8 describe what we do at the FDA and it was very  
9 helpful, Dr. Shine. In the subcommittee review  
10 we've had folks, there's an IT subcommittee and  
11 actually just interacting with them has been very  
12 helpful. And they have talked to us about what  
13 they call the information supply chain and that  
14 this is all - which we really feel very strong  
15 this is all one big piece. So whatever data  
16 you're picking up out in the country, say in  
17 antibiotic resistance or whatever, there's a  
18 supply chain of that information that comes all  
19 the way through to making a scientific decision  
20 maybe about gene expression profiles and so forth,  
21 so it all is of a piece. So that's why we call  
22 this all bioinformatics, if you follow me. The  
23 FDA business of public health protection involves  
24 all these pieces, the regulatory decision-making  
25 for all the products that we have. And so that

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1 might involve import data along with gene  
2 fingerprints is how we make that decision. So  
3 it's all part in our minds of the information  
4 supply chain. So the Bioinformatics Board  
5 coordinates and oversees all these activities, our  
6 business automation planning, the types of things  
7 I've been talking about. How are we going to  
8 automate our processes to get electronic  
9 submission, electronic input databases that we all  
10 can access and then the all-important and somewhat  
11 you know neglected up to this point export of that  
12 data and communicating it to the people who need  
13 to have it in a very timely fashion. Next one.

14 So the real business end of the  
15 Bioinformatics Board is what we call the Business  
16 Review Board. And we've gotten everybody from the  
17 agency who works on a specific process together on  
18 this Business Review Board. We call it a  
19 strategic business area or whatever. And they are  
20 in charge of making the plan basically for how to  
21 automate that area across the agency. And they've  
22 all been working very hard on this. And if - I'll  
23 show you the next slide, it's kind of - next one,  
24 please. You can't really see this very well. The  
25 members of the board have hard copies of this, but

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1 what it shows is we have really four right now  
2 Business Review Boards. One is pre-market, one is  
3 product quality which means all the things that go  
4 into making sure the products are of high quality,  
5 the manufacturing, the inspections, that whole  
6 process. That's really to some extent the  
7 foundation of what the FDA does. Another board is  
8 post-market safety. That has to do with the  
9 adverse events and consumer complaints, and all  
10 that sort of thing and that board has worked  
11 together. And then there's an administrative  
12 board. Next one.

13 And each one of those that diagram  
14 shows has its own policy component, its own  
15 business process analysis component and all the  
16 different things that are needed to analyze what  
17 we need to do to get where we want to go. So the  
18 Business Review Boards make up project teams then  
19 to do the projects under them. And I think I'll  
20 talk - the initial project that we have finished  
21 planning and we're implementing right now comes  
22 out of the Post-market Business Review Board and  
23 that project is called MedWatch Plus. And  
24 MedWatch Plus, the first project we're doing under  
25 that is to implement an agency-wide - a way you

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1 can file adverse events on the internet to the FDA  
2 or consumer complaints or whatever it might be,  
3 you'll be able to do all those things. And we're  
4 working with NIH on this project because they have  
5 a need for their investigators to file adverse  
6 events as well. And we'll be announcing the  
7 details of this soon, but this is - and then  
8 following MedWatch Plus we'll be talking about the  
9 databases needed to store the adverse events,  
10 right, and how we can unify that across the FDA.  
11 Not have a single database, but unify the kind of  
12 database that we have so we can do cross-analyses  
13 and adopt common tools. And that is enabled by  
14 the fact that we already have a data standard  
15 called the ICSR, Individual Case Safety Report,  
16 and that report has been adopted for all product  
17 areas. So the Post-market BRB with MedWatch Plus  
18 is pretty far along. We're in the throes of  
19 implementation of one of the projects. We're  
20 following that up with the database analysis in  
21 products. The Pre-market Business Review Board is  
22 working right now on a common format and use - how  
23 would we use a common electronic document room for  
24 the FDA. So if we put all the documents in a  
25 common EDR, then that obviously makes it easier

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1 for us to go and analyze and everybody to access  
2 the documents. In the Quality Business  
3 Review Board we've identified the very biggest  
4 problem that we have is we need to establish a  
5 registry for establishments. Establishments are  
6 facilities that make an FDA-regulated product.  
7 And we need to have a stable inventory of those  
8 where we can identify who makes a product, what  
9 products are made there and what is the  
10 geographical location of that around the world,  
11 not just domestically. And that might seem  
12 obvious, but it is not at all easy to achieve.  
13 And so that BRB is working on getting that common  
14 across the FDA, how do we identify these  
15 establishments, what are the data standards, what  
16 are the obstacles for doing this and so forth and  
17 so on.

18 The Admin BRB is beginning work in mid-  
19 July on administrative processes, and then the  
20 Scientific BRB, Scientific Computing is just  
21 starting up. So I know that'll be of most  
22 interest to you all and you probably feel like why  
23 did we wait to start this one up, but frankly we  
24 had to get automation and planning for automation  
25 for our regulatory processes organized before we

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1 started on the Scientific BRB. NCTR is going to  
2 be a hub for a lot of this scientific computing  
3 activities and they're going to hold some of the  
4 databases I'm going to talk about in just a  
5 minute.

6 So if we go to the next slide, this is  
7 again one of these very busy slides, but this just  
8 shows on the left, the square box on the left is  
9 the Post-market Safety Business Review Board, and  
10 it reports up through the Bioinformatics Board and  
11 up to our Management Council of the FDA. And  
12 under it you see there are all these pieces on  
13 policy and IT and finance and enterprise  
14 architecture. All these people come together, but  
15 it's mainly the business experts who are deciding  
16 you know what the plans are for MedWatch Plus.  
17 But it's supported by all these people, the policy  
18 people, IT and so forth. So that's sort of the  
19 structure and you don't have to concern yourself  
20 anymore with that, but I'm showing this to show  
21 this is a very significant effort. We have to  
22 have a lot of project management. We're putting a  
23 lot of people and time into this effort and we  
24 hope to come out of these with - we'll have road  
25 maps for how we'll go from where we are now which

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1 is an agency - have multiple databases and systems  
2 scattered all around the agency dedicated to  
3 different products to a few common applications  
4 that serve the entire FDA. Okay, that's where  
5 we're going to go. And what we need is the  
6 transition plan. Okay, we want to go here. We  
7 want to have one way to submit adverse events to  
8 the FDA and we're here now and how do we get from  
9 where we are now to where we all want to be. So  
10 this is you know across the agency. This will  
11 really enable a lot of things that we need to do  
12 in the future I think that the subcommittee and  
13 the Science Board is probably going to recommend  
14 to us. Next one.

15 Ongoing projects. Now, I'm going to  
16 skip to talk about some of the projects - yes, I'm  
17 sorry Ken. I'll hurry too. Because what I just  
18 showed you is mainly organization which is very  
19 necessary, but I think isn't probably that  
20 interesting. The ongoing projects in automation  
21 are - these are just examples. There are many,  
22 but this demonstrates how we're doing this. We're  
23 - FURLS is we have an FDA-wide system for  
24 registering and listing products and  
25 establishments called FURLS and what we've done is

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1 established a common standard in HL7, Health Level  
2 7, which is a standard - external standard-setting  
3 body. We've gone to that body, we've established  
4 a standard so that then registration and listing  
5 can be standardized, how you do it, across FDA.  
6 Adverse event reporting for MedWatch Plus, as I  
7 said we have a national standard for that under  
8 HL7 which NIH is also, they're also participating  
9 in this, for the ICSR, the Individual Case Safety  
10 Report. For product labels, you all may know that  
11 we now have a system where drug labels are  
12 submitted electronically to the FDA and I don't  
13 have the slide finished, but DailyMed, the  
14 DailyMed is a database that the National Library  
15 of Medicine holds and that has all the up-to-date  
16 drug labels. They're within a day of their  
17 approval basically there at the DailyMed site. Is  
18 that right, Steven, within a day? Yes. And so  
19 instead of these package inserts that may be a  
20 year or so out of date circulated around, we have  
21 all the information in the DailyMed. The DailyMed  
22 now has 3,000 almost drug labels in it, and  
23 probably within a very short amount of time we'll  
24 have a very comprehensive inventory of all drug  
25 labels, and that's free. Anyone can access that

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1 site and get the current drug label. And we are  
2 now working with industry to move toward a  
3 process, we've had a Part 15 hearing on this, to  
4 actually get the drug labels to be all electronic,  
5 do away with the package insert and have an  
6 electronic system where any pharmacy in the  
7 country or whatever can access the current, up-to-  
8 date approved drug label instantly. So that is  
9 working, but we have to put that ELIPS process and  
10 everything agency-wide. That's really the issue,  
11 how does that process which is a model, how does  
12 it - could it serve the entire FDA. Next one.  
13 And Ken sorry, do you want me to just stop, or?

14 DR. SHINE: Just go. Just the  
15 highlights.

16 DR. WOODCOCK: Yes, okay. We've  
17 harmonized - I don't have it on this slide, but  
18 we've harmonized as I said medication terminology.

19 The U.S. didn't have a common medication  
20 terminology for how if we have an e-health record  
21 right, how do you refer to medicines in there?  
22 Well, we've worked with the VA, DoD, AHRQ, NCI and  
23 FDA worked together, developed a medication  
24 terminology, and now we're going - we're trying to  
25 go international with that and how do we

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1 internationally harmonize a drug medication  
2 terminology so we all know what we're talking  
3 about around the world. We have a standard for  
4 submitting study reports and everything to FDA,  
5 the regulatory product submission or RPS standard,  
6 and that standard is for all FDA submissions,  
7 okay. So it isn't to one kind of product.

8           You may be as the Science Board very  
9 interested in our JANUS database. The JANUS  
10 database is an analytic data warehouse concept  
11 where we have standardized data that would be  
12 submitted in all the product submissions, like on  
13 clinical trials for example that would all be put  
14 in a single data warehouse to allow then  
15 scientific analysis across submissions. NCI has  
16 helped us build that through their caBIG and that  
17 is now being piloted. There's another one that's  
18 being done, a similar part of this which is called  
19 ToxVision which is for all the toxicology data.  
20 So we hope to get the toxicology data, whether  
21 it's for food, or whatever it's for,  
22 electronically and then it would all be put in  
23 this data warehouse for scientific purposes. And  
24 we've done this for - a digital standard for ECGs  
25 and now we have an ECG warehouse that has over

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1 500,000 digital ECGs, annotated digital ECGs in  
2 it. And that we're doing with Duke as a research  
3 agreement to do scientific analysis on this data  
4 warehouse. Next one.

5 Now, for the poor long-suffering  
6 clinical investigators out there with the National  
7 Cancer Institute who provided most of the funding  
8 we've developed a system called FIREBIRD which is  
9 - would be a central repository for investigator  
10 information, and their forms and their IRB  
11 information for their studies and so forth, and  
12 that would all be in one place and they wouldn't  
13 have to send all this stuff all the time to the  
14 regulators, to NIH, to the IRBs and everything.  
15 They could just point them to the information.  
16 That is currently also being piloted at FDA and in  
17 concert with the NCI. Next one.

18 We also put out a RFI recently with the  
19 - with NIH on what we call clinical data  
20 interchange project. We're seeking partners in  
21 the outside world who would run the interchange to  
22 send clinical data around to all the people who  
23 need it, especially the regulatory agencies. And  
24 right now we're reviewing the responses on that  
25 and we will be seeking probably a public-private

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1 partnership to do this. This type of network NCI  
2 would be willing to give the FIREBIRD application  
3 to, for example, and then that could be a public  
4 utility that would hold that data on the clinical  
5 investigators so everyone could use it. Next one.

6 Genomic data. We've had a workshop on  
7 the format of submission of genomic data to the  
8 FDA, and again NCTR, CDER, CBER, our whole genomic  
9 working group has been involved in that. We've  
10 had this voluntary genomic data submission process  
11 and we've gotten over 20 - we've gotten maybe over  
12 30 at this point genomic submissions to the FDA  
13 and so we're starting to learn about what format  
14 those type of data might be submitted to us in.  
15 And NCTR has developed some software called  
16 ArrayTrac where we can store that and analyze it.

17 And so we're trying to kind of triangulate on how  
18 you actually might you know develop a standard for  
19 submission of these types of data to the FDA.

20 Finally - I'm sorry Ken if I took too  
21 long - in summary, we're taking enterprise-wide  
22 approach to information management at all levels,  
23 starting from the business process all the way  
24 through how the regulatory submissions would be  
25 configured and standardized all the way to the

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1 scientific data, the data warehouses we're  
2 building that would actually enable us to do more  
3 advanced analysis. The focus right now is on  
4 standards development, process analysis and  
5 standardization and modular applications. This  
6 systems-oriented architecture approach. We're  
7 working with HHS, their AHIC on - which they're  
8 working on the e-health record and so forth, and  
9 with many federal and private partners to get all  
10 this work done. So, thank you.

11 DR. SHINE: Thank you very much, Dr.  
12 Woodcock. I do want to have an opportunity for  
13 the panel to ask questions. Just from a practical  
14 point of view, is there a chief information  
15 officer for the agency and who is that?

16 DR. WOODCOCK: Yes. Tim Stitely has  
17 recently come onboard in the last few months as  
18 the Chief Information Officer.

19 DR. SHINE: And what authority does he  
20 have in terms of providing guidance for this  
21 activity so that it doesn't fragment over time?

22 DR. WOODCOCK: Well, he's in charge of  
23 the IT organization for the FDA and the IT  
24 resources and he is part of the Bioinformatics  
25 Board and is working - you know, we're working as

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1 a team on this.

2 DR. SHINE: Obviously there are lots of  
3 pieces to this, and there are lots of individual  
4 board BRBs as I think you put them, but is there  
5 if you will an ultimate template that someone can  
6 look at and say this is where we want to be five  
7 years from now and that everything needs to fit  
8 into that?

9 DR. WOODCOCK: Yes. The BIB, the  
10 Bioinformatics Board, is the ultimate board in  
11 charge of that and they're working on developing  
12 that. We have a common vision and we know what it  
13 is, but it is hard to explain and so we need to  
14 work on a communications plan so that we can  
15 actually explain this in a reasonable way to  
16 everyone.

17 DR. SHINE: But there is some document  
18 that describes that?

19 DR. WOODCOCK: We have vision of where  
20 we're going which is basically you know about  
21 getting access to all the data we need and being  
22 able to manage all those data and do this all in a  
23 paperless manner.

24 DR. SHINE: But that's going to be  
25 translated into an information system and what I'm

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1 interested in is the description of what you want  
2 that system ultimately to look like. DR.

3 WOODCOCK: Right.

4 DR. SHINE: And you've got that - that  
5 kind of specific description is available?

6 DR. WOODCOCK: It isn't available.  
7 We're doing that right now because we have to make  
8 a map of not only where we want to be, but where  
9 all the different pieces are now and how they will  
10 converge into these single -

11 DR. SHINE: As you know, there's lots  
12 of experience with this kind of thing in lots of  
13 places.

14 DR. WOODCOCK: Oh yes.

15 DR. SHINE: To what extent have you  
16 used either consultants or other kinds of  
17 mechanisms to help you with the process?

18 DR. WOODCOCK: We have used a specific  
19 type of business process mapping tool and the  
20 consultants that work on that. And so to put all  
21 this - to map all the business processes into  
22 software and get agreement and develop the  
23 requirements and so forth.

24 DR. SHINE: Gail Cassell's just joined  
25 us, and Gail, everything you wanted to know about

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1 IT at FDA was just reviewed in order to get it on  
2 the table before you got here. Susan?

3 DR. CASSELL: I'm very sorry that I  
4 missed it and would add that, as you know Ken,  
5 that the examination if you will of the IT  
6 infrastructure is a major part of our -

7 DR. SHINE: Janet made reference to  
8 that.

9 DR. CASSELL: I'm sorry, okay.

10 DR. SHINE: And she's indicated that it  
11 had already been useful in terms of some of those  
12 interactions.

13 DR. WOODCOCK: It's already been very  
14 helpful.

15 DR. SHINE: Please, comments from the  
16 board.

17 DR. SASICH: Janet, thanks a lot, and  
18 if I could get to something a little bit more  
19 practical instead of broad overall vision. You  
20 may have touched on this in the common document  
21 room, but boy it would be a help to a whole lot of  
22 people if the public could search for approval  
23 packages which they can on drugs at FDA, but maybe  
24 more importantly briefing documents and Best  
25 Pharmaceuticals for Children's Act executive

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1 summaries just by a drug name, and some of this is  
2 almost impossible to find. The second thing is  
3 will it ever be possible to search DailyMed as a  
4 single database? For example, so we could look at  
5 all of those labels and actually count how many  
6 labels contain FDA-approved patient information  
7 that's never distributed.

8 DR. WOODCOCK: Yes, well that's a very  
9 good point and we can take that up with the  
10 National Library of Medicine as far as what type  
11 of analysis tools or other you know enhancements  
12 to the DailyMed. Of course we've been focused on  
13 getting that up and running, and believe me that  
14 was a huge, heavy lift to get all the pieces  
15 together to get that up and we're very thankful to  
16 the National Library of Medicine for doing their  
17 part on that. But we - that's a very good point  
18 and we can talk to them about that.

19 The other piece, we are - and I didn't  
20 bring this up, but we're going to make a major  
21 overhaul of our website and we have a webmaster in  
22 place who I think is very, very good and they're  
23 doing all kinds of testing to see, you know  
24 usability for various parties. It might be useful  
25 for you to send in some comments about the kind of

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1 things you want to do so that is definitely put on  
2 the list. Some of it you know, whatever is  
3 public, we're able to make publicly available now  
4 we can fix probably. I think one of your issues  
5 is we're behind on redaction, it's hard to put a  
6 lot of this stuff up because of the burden of  
7 redaction and so forth.

8 DR. SASICH: Actually it's become  
9 pretty good lately. It's just - I think it has.  
10 You know, it could still be improved, but it's  
11 just the -

12 DR. WOODCOCK: Searchability.

13 DR. SASICH: Yes. You'd be surprised  
14 how many emails I get from all over the world, how  
15 do you find this stuff on the FDA's website, even  
16 within this country.

17 DR. WOODCOCK: Yes, well I think that's  
18 fair. I feel the same way about it, okay, and we  
19 are making a major effort to revamp our website to  
20 make it more useable.

21 DR. SHINE: David.

22 DR. WOODCOCK: There's a tremendous  
23 amount of information on it. The question is how  
24 you access that information.

25 DR. PARKINSON: Just a comment, an

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1 observation on just how important this initiative  
2 is. I'm speaking from the perspective of clinical  
3 investigation where the opportunities for the FDA  
4 to contribute to standardization of how much data  
5 and in what format that data is collected will  
6 lead to huge gains in efficiency that will benefit  
7 everyone, most particularly patients ultimately.  
8 One of the experiences, my own interactions with  
9 caBIG, and I know you've had lots of interactions  
10 as well, is as soon as those standards are put in  
11 place, then there are lots of vendors to move in  
12 and incorporate those standards into their own  
13 software packages and in the case of clinical  
14 investigation companies into their own business  
15 plans. So the system can be leveraged hugely as  
16 I'm sure you're aware by some of these  
17 standardization activities. And you know, you  
18 might want to comment on activities towards those,  
19 but just a huge gain for this area of information  
20 collection.

21 DR. WOODCOCK: As part of our BIMO  
22 initiative which I presented to this board in the  
23 past about two months ago we had a public meeting  
24 with the DIA on data integrity and data standards  
25 in clinical trials, and it played off a meeting we

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1 had at the IOM I think in 2001 or 2000 on this  
2 same topic. And I think now the energy has come  
3 together and the desire that we have to do  
4 something about this situation. So CDISC is doing  
5 an initiative called CDASH with the FDA and many  
6 other partners, the NCI, NIH and so on, on better  
7 standards with actual case report form, okay, and  
8 standardization there. So we're trying to get  
9 down to the investigator level. And at this  
10 workshop we went over all the other obstacles  
11 there are to maintaining quality in clinical  
12 trials, quality of the data, quality of the human  
13 subject protection. But I think the energy is  
14 there now, and that's what we think, that we may -  
15 we can probably do a public-private partnership  
16 because this is by no means just the FDA's role,  
17 it's mainly the outside to try and move this part  
18 of the effort forward. And we'll do that under  
19 the BIMO initiative.

20 DR. SHINE: Thank you, Dr. Woodcock. I  
21 would suggest that at some point you might want to  
22 get somebody like a Bill Stead at Vanderbilt who  
23 pioneered how you bring together multiple  
24 databases in an immense organization and  
25 rationalize all of the components and just have

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1       them take a look at what you're doing from 3,000  
2       feet.  But there are so many forces here to be -  
3       centripetal forces pushing in a number of  
4       directions.  If you can work this so that you in  
5       fact have consistency, ability to communicate as  
6       you point out with appropriate definitions that  
7       would be terrific.  And I would just urge you to  
8       have someone almost as a project monitor looking  
9       at this because even with your board, given the  
10      representation it's going to be hard to do that.

11                   DR. WOODCOCK:  Yes.

12                   DR. SHINE:  But it's an enormously  
13      important enterprise and congratulations on moving  
14      it in the way that you have.

15                   DR. WOODCOCK:  Thank you.  And I will -  
16      I'll get with you about the names.  I know Tim  
17      Stitely our CIO is bringing in some consultants to  
18      look at this.

19                   DR. SHINE:  And he may have the right  
20      people.  I'm just - I just think it's so important  
21      that being able to look at it from time to time,  
22      and make sure that you're really on the cutting  
23      edge of how you integrate these information  
24      systems is important.

25                   DR. WOODCOCK:  Great, thank you.

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1 DR. SHINE: Thank you. The next  
2 portion of our meeting is devoted to a report to  
3 the Science Board with regard to risk assessment  
4 in regard to melamine. Those of you who have been  
5 following this in the media know that the  
6 situation initially developed in which animal feed  
7 was found to be associated with deaths of pets.  
8 Subsequently it became clear that scraps of  
9 material from the feed that was being prepared for  
10 animals plus dust and other collected material had  
11 been collected by the manufacturers and made  
12 available to other manufacturers who produce feed  
13 for fish, poultry and hogs. Once that happened  
14 there was an immediate need to address the issue  
15 with regard to the safety of the food supply for  
16 humans. I have been very impressed by the speed  
17 with which FDA and USDA both moved aggressively to  
18 try to meet the challenge produced by this.

19 We're joined by - and I apologize  
20 Carol, it's Maczka? Carol Maczka who's Assistant  
21 Administrator for Food Defense and Emergency  
22 Response from USDA who has joined us for this  
23 discussion. We're first going to hear from David  
24 Acheson who has already been referred to by the  
25 commissioner who is Assistant Commissioner for

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1 Food Protection. He is going to give us an  
2 overview. Then David Hattan is going to talk  
3 about this risk assessment and the conclusions and  
4 how rapid peer review was done of those. We'll  
5 then have an opportunity for some discussion with  
6 the board and an open hearing, and then the board  
7 will immediately before lunch bring to closure  
8 what it believes ought to be done with this risk  
9 assessment, whether there are additional things  
10 that ought to happen and what the agency and  
11 perhaps the USDA might consider for the future.  
12 David, I think we have enough time. This is a  
13 very important subject. We'll take whatever time  
14 is necessary for the presentation. Why don't you  
15 proceed.

16 DR. ACHESON: Thank you. First of all,  
17 I would like to reiterate the commissioner's  
18 gratitude to the Science Board and the  
19 subcommittee who stepped up to the plate in real  
20 short order to help us with this problem. It was  
21 a critical need and we really appreciate it. What  
22 I'm going to do is to try to paint for you all the  
23 big picture of the melamine outbreak so you can  
24 see how the specific request for the risk  
25 assessment piece fits into the big picture because

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1 it is only a piece of the whole puzzle. And what  
2 I want to try to do is to paint this in the  
3 context of a timeline because there were certain  
4 things tracking in different directions and what I  
5 would try and do is to build up a picture for you  
6 so you can see how it fits together.

7 This whole situation began in March  
8 when FDA received a call from a pet food  
9 manufacturer, actually on March 15, informing us  
10 that they had had reports of cats and dogs dying  
11 during an experimental feeding process. This pet  
12 food manufacturer had reformulated their pet food  
13 and as part of a palatability study had been  
14 feeding it to dogs and cats in a controlled  
15 environment and a number of those animals had  
16 succumbed within 48 to 72 hours of having received  
17 the food. Clearly that raised a lot of alarms  
18 with them. They went back and looked at their  
19 records of - in recent months of complaints  
20 related to that type of food and they found five  
21 or six complaints, again dogs and cats, reports of  
22 the animals either getting ill or dying. And the  
23 common theme between the reports that had been  
24 called into the company and the feeding study was  
25 that there was a suggestion that the animals had

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1 died of renal failure. That led, as I say, on  
2 March 15 for a call to FDA telling us that the  
3 company was going to undertake a recall of this  
4 pet food. They didn't know at the time what the  
5 problem was.

6 The next day FDA inspectors went,  
7 visited the establishment, collected samples, and  
8 then the process began of trying to understand  
9 what the problem was. And again, there were a  
10 number of avenues that were being pursued.  
11 Obviously the first question was is this a new  
12 product and the answer was no, it isn't. Then  
13 what's changed in it? And the answer to that was  
14 that the company had reformulated the product  
15 beginning in December 2006 and the change they had  
16 made was to use a different supplier of wheat  
17 gluten. So obviously Detective Work 101 is going  
18 to make you focus in on the change, the only  
19 change they had made that potentially resulted in  
20 these problems was the wheat gluten so that  
21 clearly comes to the top of the list of likely  
22 suspects.

23 The material that was collected at the  
24 facility on March 16 was sent to the FDA labs,  
25 Forensic Chemistry Center specifically, with a

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1 request to start to look at it to see if they  
2 could find something in there that could be  
3 responsible for the sickness and the deaths in the  
4 pets. During that process there were again two  
5 parallel tracks going on because there were a  
6 number of labs looking for this suspect compound  
7 or compounds. And early on there was a report  
8 that the problem was related to aminopterin and  
9 there was a lot of press around that. Aminopterin  
10 is a compound that is a folic acid-type compound.

11 It's toxic. It's used as an anti-neoplastic  
12 agent. It had no reason to be there. To cut a  
13 long story short, there was a lot of concern that  
14 this was the problem, that's what was causing it.

15 It didn't pan out. We were unable to confirm  
16 that. We were unable to confirm that even in some  
17 of the samples where the original positives had  
18 been found. We got hold of some of those, looked  
19 for aminopterin, couldn't find it. So I think - I  
20 just want to mention that to put it aside because  
21 there was no indication as the science unfolded  
22 that this was related to that compound.

23 So as I say, the hunt was on to find  
24 out what may be responsible for this. Well, by  
25 March 22 the FDA labs had determined that melamine

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1 was present in the pet food samples. The other  
2 thing that they had done was to look at the wheat  
3 gluten, because as I said the indications were  
4 that the wheat gluten was the common denominator  
5 here and was potentially the source of the  
6 problem. And initial analysis of that revealed  
7 the presence of crystals in the wheat gluten which  
8 didn't appear to have any rational reason to be  
9 there. This wheat gluten shouldn't have large  
10 amounts of crystals in it and there were lots of  
11 them. So that raised a question of what were in  
12 these crystals. Soon as the melamine was found,  
13 the immediate sort of health question - and  
14 remember, right now this was totally focused on  
15 pets. There was no human element whatsoever. The  
16 immediate question was could the melamine have  
17 been responsible for causing renal failure in the  
18 dogs and the cats. So the analysis began, looking  
19 in the literature trying to get scientific input  
20 on whether the melamine could do this. And there  
21 were a real paucity of studies on melamine, but  
22 there were some and the indications were that very  
23 high levels of melamine could cause development of  
24 bladder stones and subsequently tumors in rats  
25 when they were fed very high doses. Now the doses

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1 that the rats were fed appeared to be  
2 significantly higher than the doses that we were  
3 observing in the pet foods. So there was a  
4 disconnect right off the bat. It was if this was  
5 melamine causing this, how come it takes so much  
6 more melamine to cause the problem in the few  
7 animal studies there were. There were no good  
8 studies - well, there were no studies in cats,  
9 period. And so the veterinarians in the  
10 organization began to think about that, and the  
11 cat renal system is a little different, and it may  
12 be that those animals are especially susceptible.

13 Well, that brings you back to the  
14 crystal issue. These crystals were found and the  
15 question was what was in these crystals. An  
16 analysis of those crystals revealed that in fact  
17 they contained melamine and a number of melamine  
18 breakdown products, and that was the point at  
19 which these other compounds began to surface,  
20 particularly cyanuric acid. Now, melamine itself  
21 is - it's a compound that's very high in nitrogen  
22 and I'm going to get back to that in a minute. In  
23 a mammalian system it is not metabolized per se.  
24 It is not metabolized in the human body that we  
25 know of or in cats or dogs. When melamine is

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1 exposed to bacterial breakdown it will break down  
2 to other compounds, including cyanuric acid, a  
3 compound called ammeline and another compound  
4 called ammelide, and there are several others in  
5 that breakdown chain as it breaks down from  
6 melamine. So there was a plausible explanation as  
7 to why cyanuric acid and ammeline and ammelide may  
8 be present, simply because they are breakdown  
9 products. And they may even have been part of  
10 initial impurities as the melamine was being  
11 manufactured. So it then appeared that this wheat  
12 gluten and the pet food didn't just contain  
13 melamine, but it contained melamine and cyanuric  
14 acid and some of these other compounds. As the  
15 story unfolded, it was then speculated that in  
16 fact it was the combination perhaps of the  
17 cyanuric acid and the melamine particularly that  
18 when in the renal tubular system was able to  
19 precipitate, form crystals and lead to renal  
20 failure.

21 Let me continue - that's going off into  
22 the potential pathogenesis of the problem. Let me  
23 come back to the timeline. Once we had realized  
24 very clearly that it was the pet food, it was  
25 likely the wheat gluten the question was where did

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1 the wheat gluten come from. This is the trace-  
2 back process. We had the call from the company.  
3 The company said the wheat gluten was likely the  
4 problem. We could confirm that. The question was  
5 where did the wheat gluten come from. That took  
6 us back to a company called ChemNutra. So the  
7 question was to ChemNutra where did you get your  
8 wheat gluten from and where else did you send it.

9 So you're continuing trace-back, but you're also  
10 asking questions to trace forward where else did  
11 it go. That process as you know unfolded and  
12 obviously I'm sure you're all very well aware that  
13 ChemNutra received their wheat gluten from China.

14 As that unfolded, that part of it, it was clear  
15 that ChemNutra had been receiving this type of  
16 wheat gluten for awhile from China and had been  
17 sending it to this particular pet food company,  
18 and that then led to a host of recalls. Rather  
19 than the original product that was taste-tested,  
20 the recall system expanded as we learnt where this  
21 ChemNutra wheat gluten had gone and that was why  
22 this ball kept on rolling and expanding. It was  
23 like a snowball going down a hill as the number of  
24 recalls were getting greater and greater and  
25 greater, as this trace-forward web was expanded.

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1           About April 20, we got notification  
2 from another company, completely separate company  
3 - actually no, I'm sorry, it was probably about  
4 April 16. Get my dates right here, April 16. We  
5 had a call from another company and part of what  
6 we had been doing in that March timeframe is  
7 getting the word out that there were problems with  
8 the wheat gluten and several companies were  
9 starting to do their own testing and looking for  
10 the presence of melamine in some of their  
11 ingredients. Another company on the West Coast  
12 used rice protein concentrate as an ingredient for  
13 pet food. They got that rice protein concentrate  
14 from China. They looked in it. They found  
15 melamine. They informed us of that. That rice  
16 protein concentrate had also been used to  
17 manufacture pet food. Further analysis showed  
18 that that rice protein concentrate also had  
19 cyanuric acid, ammeline and ammelide, so there  
20 were a lot of parallels there, and they were  
21 associated with some reports of illness in  
22 animals. Turned out that rice protein concentrate  
23 had also come from China and different company  
24 from the first one, unrelated to the wheat gluten  
25 story. So there were two parallel tracks going

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1 on.

2 The next chapter of this is the point  
3 at which USDA became involved because up to that  
4 point we had been dealing with the wheat gluten  
5 and the rice protein concentrate going into pet  
6 foods. Part of the trace-forward process had been  
7 to ask the question did any of this go into the  
8 human food supply. That was obviously an initial  
9 and key concern to us, and the answer was and  
10 still remains that no, it hadn't. Even though  
11 obviously wheat gluten and rice protein  
12 concentrates are common ingredients in human food,  
13 they hadn't gone into the human food chain  
14 directly. However, what we then learned from the  
15 rice protein concentrate situation is that some of  
16 the scraps from the pet food manufacturing process  
17 that they use - and when I say scraps, what I'm  
18 talking about is essentially the material that's  
19 end-of-line, materials that's left over after they  
20 finish bagging, things that are okay, salvageable,  
21 but they just haven't wound up in the packs going  
22 to the pet food, the company collects this and  
23 they shipped it to a local hog farmer. This is  
24 the point at which the story then branches into  
25 the human food supply because what we then learned

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1 was, the good news was that this was a local hog  
2 farmer who didn't sell hogs to vast quantities of  
3 people. It was a small operation, but this hog  
4 farmer did have hogs that he kept for slaughter  
5 for human consumption. That was the point at  
6 which USDA became involved and we worked with them  
7 to then ask the question - we've got it in hogs.  
8 Number one, what's the risk to the hogs and number  
9 two, what's the risk to humans if they consume the  
10 pork from those hogs. That was the beginning of  
11 the question that essentially are framed in the  
12 risk assessment itself. And I am not going to go  
13 into details of the risk assessment. My colleague  
14 David Hattan is going to speak to that in a  
15 minute.

16 So that was going down the hog road.  
17 Clearly that raised the question with the original  
18 recall that I told you about with the wheat  
19 gluten, well where else did that go. Did that go  
20 into pet food - into human food via animals? And  
21 the answer to that question was yes. And at the  
22 end of the day with those two tracks, what we  
23 found was that scraps from the original wheat  
24 gluten problem and the rice protein concentrate  
25 problem had gone into both hogs and chickens. So

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1 we now were faced with a question of the danger to  
2 humans from consuming the chickens or the hogs.  
3 And one of the important differences there was  
4 first of all there was no evidence that either the  
5 chickens or the hogs were sick - and we looked  
6 into that - unlike the cats and dogs. The second  
7 was that the chickens and the hogs were not fed  
8 pure pet food. It was cut to some extent with  
9 other products. Unlike the cats and dogs where  
10 the pet food was the exclusive diet, the hogs and  
11 the chickens had other components in the diet. So  
12 in other words there was a dilution effect.

13 The next piece to this puzzle came in  
14 when again through trace-forward and working with  
15 our international colleagues we learned that  
16 ChemNutra had essentially shipped a batch of this  
17 potentially contaminated wheat gluten to a company  
18 in Canada. That company in Canada had used the  
19 potentially contaminated wheat gluten to  
20 manufacture fish feed. That fish feed had then  
21 been imported back into the United States to feed  
22 fish in the United States. And you thought the  
23 BiB was complicated. That fish feed had come into  
24 the United States and had potentially gone to 198  
25 fish farms. So we got out there, tried to get

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1 that information, well what are these fish farms.  
2 Turned out this is a - we had a little bit of  
3 good luck here. Only two of them were commercial  
4 operations where the feed was going directly into  
5 fish that were being currently harvested for human  
6 consumption. All of the rest of them were  
7 basically hatcheries where the feed was being fed  
8 to tiny little fish that had got months and months  
9 to go before they would be ready to be consumed,  
10 and those hatcheries typically grow fish that are  
11 going to be released into lakes and rivers, or for  
12 breed stock, or for sports fishing. They weren't  
13 going directly into commerce.

14 We learnt that there were two  
15 commercial operations that were dealing with fish  
16 that had been fed this contaminated feed. And I  
17 want to again emphasize that this feed had the  
18 same components, it had melamine, cyanuric acid,  
19 et cetera, in it. We were able to test by that  
20 time - let me back up a little bit because there  
21 was another parallel track. Again, early on not  
22 only did we not know much about the toxicity of  
23 melamine, we didn't have an assay to measure it.  
24 The FDA Forensic Chemistry Center came through  
25 very quickly with an assay to measure initially

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1 melamine and then these other compounds. And one  
2 of the things that we did with that was to post  
3 that method on the web and essentially broadcast  
4 it to the world that it was up there and anybody  
5 who wanted to check an ingredient for melamine or  
6 melamine-related compounds could go ahead and do  
7 so. And that was actually how the rice protein  
8 concentrate surfaced, because of that outreach and  
9 that publicity. So I think that's a lesson  
10 learned for us which is a good one.

11 So we were able to measure these  
12 compounds in the raw ingredient. We weren't able  
13 to measure it in the flesh of either the chickens,  
14 the hogs, or the fish initially. And that was  
15 obviously a key question because you knew the  
16 concentration in the pet food, you knew the  
17 dilution factors, but obviously a key question is  
18 well what's residual left in the flesh of the  
19 chickens, or the hogs, or the fish at the point at  
20 which they may be consumed. So again the labs  
21 worked at developing assays for melamine in those  
22 various other matrices. By the time the fish feed  
23 piece had worked through and we were going to  
24 these two commercial companies to look for the  
25 presence of melamine, we were able to test the

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1 fish and in fact found that they were negative.  
2 So that was essentially good news. And the  
3 companies put the fish on hold for a period. Once  
4 we knew it was negative they were released.

5 Various other things were happening  
6 around this, just to sort of continue to paint the  
7 picture. As I told you, the wheat gluten and the  
8 rice protein concentrate were both from China. We  
9 had put import alerts on those two companies which  
10 basically meant that they could not import product  
11 into the United States without showing to us that  
12 it was safe and the onus was on them to do it.  
13 During the course of this in the international  
14 outreach we learned that similar problems had  
15 occurred in South Africa with corn gluten and what  
16 that immediately did to us was raise the question  
17 this could be all over the place and we've got  
18 two, we now had a third. We didn't have that one  
19 in the United States, and so what we did at that  
20 point was to put out a countrywide import alert on  
21 Chinese vegetable protein concentrates. All the  
22 indications were these problems were from China.  
23 The South African shipments indicated it was China  
24 too. So the reaction that we did was essentially  
25 if you want to import a vegetable protein

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1 concentrate from China, you had to prove to us  
2 that it was safe to do so.

3 Another parallel thing that we did was  
4 to develop something called the Protein  
5 Surveillance Assignment. And this was a mechanism  
6 that we put in place that was based on some of the  
7 food defense things that we've done that when we  
8 see a problem, what we are going to do is to  
9 initiate an assignment to go out and test in  
10 places where we haven't currently found there to  
11 be an issue. We knew the two pet food  
12 manufacturers, we knew the fish. What we didn't  
13 know was any other protein concentrates from China  
14 that had come into the U.S., not part of these two  
15 companies, potentially problematic. We had no  
16 idea. Clearly there was the potential. We had  
17 two companies that had imported. So we initiated  
18 this assignment to go out to manufacturers that we  
19 knew of and could identify who used protein  
20 concentrates from China to do two things, number  
21 one, raise their awareness about this, suggest  
22 that they test if they're not. We took samples  
23 and tested as well and that assignment began  
24 several weeks ago during the middle of this and is  
25 continuing to run forward. And we've covered a

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1 lot of ground with that and so far have just  
2 raised awareness, but haven't found any other  
3 problems.

4 The final chapter of this was again  
5 through awareness. There was then a company who  
6 was testing product. They used a feed that they  
7 were - they just questioned about. They had two  
8 sources of their feed. One was from a United  
9 States company and one was from an overseas  
10 company. It was not China. They were suspicious  
11 frankly about the overseas company. For no good  
12 reason they just thought well we better check it.

13 And so they checked both their ingredients from  
14 the overseas company and from their American  
15 supplier. At the overseas company it was fine.  
16 The American supplier had melamine in it. This is  
17 the final chapter of this. This was product that  
18 was manufactured as a feed in the United States.  
19 Melamine was added to the product in the United  
20 States. Interestingly the levels of melamine in  
21 this final one was significantly lower. The  
22 cyanuric acid was there, but almost nonexistent,  
23 so there was very little cyanuric acid in there.  
24 This final chapter part, that product had been  
25 used to produce feed for cattle as well as fish

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1 feed. The cattle feed was largely for domestic  
2 purposes. The fish feed was largely for export.  
3 The good news there was that the levels in this  
4 feed as I said were significantly lower than the  
5 first two things that I talked about.

6 Obviously one of the questions that you  
7 may have is well why was melamine put there in the  
8 first place. Let me just address that up front.  
9 As I said, melamine is a compound that contains -  
10 it's a very high level of nitrogen. It's used as  
11 a fertilizer in some countries. It's not approved  
12 for that in the United States. One of the ways  
13 that companies typically check the protein content  
14 of an ingredient is to measure the nitrogen  
15 content. So wheat gluten is obviously an  
16 ingredient that's meant to be high in protein.  
17 The companies or industry will typically just  
18 measure total nitrogen as a marker of total  
19 protein. The manufacturers of the wheat gluten  
20 and the rice protein concentrate had obviously  
21 figured out that they could artificially raise the  
22 nitrogen content and thereby the apparent protein  
23 content by simply adding melamine, a very high  
24 nitrogen-containing compound, to it and you  
25 essentially fool the analysis. We don't believe

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1 that it was done with any deliberate reason to  
2 cause harm to either pets or humans in the United  
3 States. We believe it was most likely done simply  
4 to raise the apparent nitrogen content.

5 With regard to the American-based  
6 contamination, as I said the levels were lower.  
7 One of the things about melamine is it's a good  
8 binder and if you think back, certainly when I was  
9 a kid the melamine plasticware that we used to eat  
10 off, it's the same stuff. You polymerize it and  
11 you can turn it into a plate or a cup or a spoon  
12 or whatever you want. It's still around. So it's  
13 actually a good binding agent and it would appear  
14 that it was being used actually in this feed as a  
15 binding agent to make pellets stick better, simply  
16 because of its scientific properties. Nothing to  
17 do with impacting the nitrogen content of the  
18 final feed.

19 Just to throw one more wrench into this  
20 so that - for the sake of completion, our labs  
21 looked back at the rice protein concentrate and  
22 the wheat gluten which I've told you contained  
23 melamine, cyanuric acid and these other compounds.

24 And when they began to look at that in more  
25 detail for other things, because obviously the

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1 question was is there anything else in there. And  
2 I'm not about to spring some other chemical on  
3 you, but what it turned out was that most likely  
4 this was not wheat gluten at all. What it was was  
5 most likely largely wheat flour with a little bit  
6 of wheat gluten in it. Wheat gluten is obviously  
7 a component of wheat flour so it appeared to be  
8 wheat flour with some wheat gluten and melamine,  
9 the end result being that when you test it for  
10 nitrogen it looks like it's pretty high-quality  
11 wheat gluten, but in fact had high levels of wheat  
12 flour in it. The rice protein concentrate turned  
13 out to be exactly the same stuff. It was wheat  
14 flour, wheat gluten and melamine. It wasn't rice  
15 protein concentrate specifically. It wasn't clear  
16 whether there was any rice protein concentrate in  
17 there, but it certainly was - so not only was it  
18 melamine-containing, but it was also mislabeled as  
19 well.

20 I've given you a very broad overview of  
21 the whole story. The risk assessment was really  
22 driven out of the need to understand the human  
23 health risk with regard to the chickens, the hogs  
24 and the fish, and so with that I suggest that we  
25 now focus on that specifically with what I've said

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1 as background, and if we need clarification I'll  
2 be happy to take questions later.

3 DR. SHINE: Let's do that. Let's hear  
4 about the risk assessment and then we can ask  
5 questions of both of you. David Hattan.

6 DR. HATTAN: Thank you, Mr. Chairman.  
7 Can everybody hear okay? First of all, I'd like  
8 to thank the board for the invitation of reviewing  
9 our risk assessment with melamine and its  
10 analogues. My name is David Hattan. I work as a  
11 Senior Toxicologist in the FDA Center for Food  
12 Safety and Applied Nutrition in the Office of Food  
13 Additive Safety. I would also like to point out  
14 that accompanying me today are a number of FDA  
15 staff and also USDA staff. As far as I know we  
16 have Dr. Robert Buchanan from our center and Dr.  
17 Susan Carberry and we may have a representative  
18 from Center of Veterinary Medicine. I'm not sure  
19 though, I don't have her name, and perhaps also  
20 from ORA. The Food Safety Inspection Service of  
21 the USDA has Dr. Carol Maczka and Dr. Michelle  
22 Catlin.

23 Well, you've heard the fascinating part  
24 of this story from Dr. Acheson. Now you'll hear  
25 the portion that perhaps is - I think it's very

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1 important, but I don't think it's as exciting as  
2 the part that you just heard. We're going to be  
3 talking about a safety risk assessment for  
4 melamine and its analogues. This particular -  
5 could I have the next slide, please? This  
6 particular analysis I'd like to emphasize from the  
7 outset the purpose was to evaluate the risk to  
8 humans from consumption of pork, chicken, eggs and  
9 fish that had been inadvertently fed animal feed  
10 containing melamine and its analogues. And so you  
11 will find that this risk assessment is restricted  
12 to this particular limited purpose. And in the -  
13 throughout this talk we'll be discussing the  
14 safety and risk assessment model used, the  
15 evaluation of toxicity information, especially  
16 determination of a no-observed-adverse-effect  
17 level, the application of uncertainty factors or  
18 safety factors, development of intake or exposure  
19 scenarios, a determination of margins of safety, a  
20 calculation of levels of concern, and near the end  
21 we'll be discussing the peer review report and  
22 finally some ideas for future research  
23 recommendations. Again, I want to emphasize that  
24 in our view this was a short-term occurrence, this  
25 contamination or adulteration episode, and not a

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1 long-term occurrence, and that drove much of the  
2 risk assessment that we did.

3 Now, I'd like to discuss some of the  
4 toxicity data that we utilized. From the  
5 literature there's an acute LD50 in rats of about  
6 3,200 mg per kg body weight per day, and in the  
7 universe of chemicals that's a substance with  
8 relatively low toxicity. There's also a 13-week  
9 feeding study in rats and the no-observed-adverse-  
10 effect level was 63 mg per kg body weight per day  
11 and that is the particular study that we used as  
12 the basis for calculating some of our other values  
13 in this risk assessment. The reason that we used  
14 this study is that we felt that it was of long  
15 enough duration to give us an idea of what  
16 multiple exposures to the melamine compounds, what  
17 the effects would be, but it wouldn't be so - it  
18 would also have some of the parameters examined  
19 that we felt were useful to evaluate this in a  
20 relatively acute exposure scenario. You will note  
21 in the next bullet that there is also information  
22 from a 2-year bioassay in rats, and interestingly  
23 the no-observed-adverse-effect level is somewhat  
24 higher, 263 mg per kg body weight per day. But of  
25 course in a bioassay they look at different things

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1 than they do in a short-term feeding study. Also,  
2 just to give you some indication of the variation,  
3 the susceptibility of various species to this  
4 material, there's also a 13-week study, a feeding  
5 study in mice and you'll see that the no-observed-  
6 adverse-effect level in it is surprisingly high at  
7 1,600 mg per kg body weight per day.

8 If you look at animals from one of  
9 these studies, this is what you will observe.  
10 There's reduced food consumption, reduced body  
11 weight, that eventually there is crystalluria that  
12 occurs, crystals start precipitating out in the  
13 urine, and if exposure continues long enough and  
14 the doses are high enough you get actual bladder  
15 stones forming. The bladder stones within the  
16 bladder result in an overgrowth of the inner  
17 lining of the urinary bladder, a hyperplasia of  
18 epithelium, and later on as Dr. Acheson indicated  
19 chronically that can lead to bladder tumors.  
20 Interestingly enough however, this information is  
21 on melamine itself, quote unquote, that single  
22 compound, and there was no evidence of renal  
23 failure or symptoms of renal failure in these  
24 studies. This may suggest something about this  
25 combination of products, and we'll talk about that

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1 a little bit later. The dose to elicit toxicity  
2 as is indicated so far varies widely with the  
3 species, but once you reach that toxic threshold  
4 the symptoms are more or less similar. There is a  
5 little bit of information that we have on  
6 histopathology of cats who died from eating the  
7 contaminated pet food, and indeed they did show  
8 abundant renal crystals. And when there was a  
9 subsequent analysis of those crystals it was  
10 confirmed that there was the presence of melamine  
11 and cyanuric acid.

12 Just to spend a bit more time with that  
13 chronic study, it was a National Toxicology  
14 Program lifetime study. We've already talked  
15 about what the no-observed-adverse-effect level  
16 was. In the male rats in that study there was an  
17 increased stone formation in the bladder and an  
18 excess of bladder tumors was observed. There's a  
19 very close association between the occurrence of  
20 the stones and the occurrence of the tumors, so it  
21 almost appears that the stones are prerequisite  
22 for the tumor formation. Let's skip down to the  
23 bottom bullet then. It is interesting that - and  
24 this is also sort of an indication of the  
25 relatively non-toxic nature of this material to

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1 the cells themselves that there are no other  
2 tissues that showed excess tumor formation. Also,  
3 we assumed that all of these melamine compounds  
4 are equipotent and that may or may not be correct.

5 Only further time and experimentation would  
6 confirm that, but for the purposes of this risk  
7 assessment that's what we assumed. We do have  
8 information on cyanuric acid and on melamine, and  
9 with respect to those two compounds they're well-  
10 absorbed from the GI tract, they're distributed  
11 through the total body water and they're rapidly  
12 excreted in the urine with a half-life of about  
13 two to three hours.

14 Now, what I have to do is speak just  
15 for a few minutes on some intake scenarios. Okay,  
16 we have the picture with respect to the toxicity  
17 of this material. Now we're going to talk about  
18 what the intake levels might be under various  
19 proposed scenarios. Some of the assumptions for  
20 the development of these intake scenarios for the  
21 melamine compound is that they were all treated as  
22 a group and not a single compound. We assumed  
23 that the tissues were contaminate with 100 parts  
24 per billion and that was broken up into melamine  
25 at 50 parts per billion and the other three

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1 moieties, cyanuric acid, ammeline and ammelide  
2 combined at a level of 50 parts per billion. The  
3 FDA and FSIS data from the tissue levels from hogs  
4 fed the contaminated ration informed some of these  
5 assumptions. Now, that 100 part per billion is a  
6 conservative estimate of the limit of detection of  
7 the assay, but it was chosen to assure - ensure a  
8 conservative estimate of exposures. And another  
9 assumption was that all the pork, poultry, fish  
10 and egg products were from animals fed  
11 contaminated feed until just prior to slaughter.

12 Now what I'd like to do is spend just a  
13 couple of minutes on the intake scenarios  
14 themselves, the actual numerical values you'll  
15 find in the risk assessment that you have copies  
16 of. Because of the restrictive time, I just  
17 wanted to deal more with how we did the risk  
18 assessment analysis. The intakes were calculated  
19 from the continuing survey of food intakes for  
20 individuals. The database used was from 1994, '96  
21 and '98, and the reason those three surveys were  
22 used is that they provide a better estimate of  
23 exposure. It's a 2-day estimate rather than a 1-  
24 day estimate that was changed to later on. This  
25 particular survey system is supported by a

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1 sophisticated methodology using commodity codes  
2 for the food ingredients and even product recipes  
3 so that it does a pretty good job in trying to  
4 relatively accurately define what intakes might be  
5 under various scenarios. Then what we did was  
6 propose three different scenarios. Scenario 1 was  
7 direct intake of catfish, chicken, pork or eggs.  
8 Intake 2 was the intake of chicken or pork meat  
9 and added in the byproducts from - added to other  
10 kinds of food products. And then finally Scenario  
11 Number 3 is a worst case scenario. And I  
12 emphasize that this is an exaggerated case and  
13 this is something that you just wouldn't find, but  
14 I just wanted to give you some feel for if you  
15 went to the outer edge and assumed that the  
16 melamine compounds were in all solid foods at the  
17 level of 100 parts per billion that would result  
18 in 150 mcg per person per day, assuming a 60 kg  
19 person.

20 Now, what I want to do is talk about  
21 some of the other derived parameters that were  
22 calculated. First of all, a bit of information  
23 that we need is a TDI, is a Tolerable Daily  
24 Intake, and it's an estimate of the amount of  
25 substance that could be taken in daily over a

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1 lifetime without subjecting the person to  
2 appreciable risk. Another term of art in  
3 toxicology is a point of departure, and in this  
4 particular case our point of departure is the  
5 point of no animal toxicity from that sub-chronic  
6 rat study which the no-observed-adverse-effect  
7 level was 63 mg per kg body weight per day. Then  
8 note what we do is take that NOAEL and divide it  
9 by 100. That's a safety factor or uncertainty  
10 factor. In this particular case uncertainty  
11 factor is probably a better way of referring to  
12 this because there are questions about how the  
13 human system would handle this particular material  
14 compared to animal systems. And so what we did  
15 was we used a hundredfold safety factor, tenfold  
16 for interspecies variation and tenfold for  
17 intraspecies variation. The resulting tolerable  
18 daily intake turned out to be less than 1 mg per  
19 kg body weight per day, and note, if you're not  
20 familiar with risk assessment processes that this  
21 ends up with a value of course, this TDI that's a  
22 hundredfold less than the no-observed-adverse-  
23 effect level from the animal studies. So the  
24 animal studies have a no observed effect, and then  
25 you put a hundredfold safety factor on top of

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1 that.

2 Now, one way you can look at this kind  
3 of information to see how much exposure distance  
4 you have between the tolerable daily intake and  
5 how much the person would be exposed to from  
6 eating the levels at these materials as indicated  
7 by that survey of eaters. And what you do to  
8 determine the margin of safety is simply divide  
9 the tolerable daily intake by the exposure  
10 estimate for these various products from that  
11 survey. And you'll see the margin of safety for  
12 catfish is a bit less than 2,000, for chicken it's  
13 around 3,000, for eggs and pork around 4,000, and  
14 then from combined products about 2,600. Now, you  
15 may wonder, well, what's the margin of safety for  
16 that worst case scenario where you have very high  
17 exaggerated levels of exposure assumed. And in  
18 that particular case you still have over a 250-  
19 fold safety margin there. So it is 250-fold less  
20 than the tolerable daily intake.

21 Now, some of you may take issue with  
22 this next approach, but it's sort of a way just to  
23 illustrate how impossible it would be to eat  
24 enough food to reach a toxic dose. Just to reach  
25 the tolerable daily intake from the food

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1 contaminated 100 parts per billion you'd need to  
2 consume, and we assumed that people take in a  
3 kilogram and a half per day, you'd have to, when  
4 you go through all of the equation there, you'd  
5 have to eat 831 pounds of food in order to get the  
6 tolerable daily intake. So I think you can see  
7 the safety margin involved there. Another way of  
8 looking at this is to develop a level of concern,  
9 and all we do to do that is take the tolerable  
10 daily intake, multiply that times the weight of  
11 the individual. That gives you the total amount  
12 of material you would have to take in to get the  
13 tolerable daily intake. Then you choose a level  
14 of exposure that you think is appropriate, and we  
15 thought a conservative assumption would be good so  
16 we used the 90<sup>th</sup> percentile. What this calculation  
17 tells us, that at the 90<sup>th</sup> percentile level of food  
18 consumption what level of melamine contamination  
19 you can eat with no appreciable risk. And for  
20 these particular products, for pork, poultry, eggs  
21 and catfish it runs from around 200 to 450 mcg per  
22 gram, or mg per kg of food. So, based on all of  
23 the foregoing analysis our conclusion is that on  
24 the currently available data and information the  
25 results of the safety and risk assessment indicate

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1 that the consumption of pork, chicken, domestic  
2 fish and eggs from animals inadvertently fed  
3 animal feed contaminated with melamine and its  
4 analogues is very unlikely to pose a human health  
5 risk.

6 Now I want to take just a few minutes  
7 to talk about the peer review. Again, I would  
8 like to join the others and thank the peer  
9 reviewers for their very expeditious turnaround of  
10 their opinions of our risk assessment. It was  
11 greatly appreciated. They were submitted, the  
12 risk assessment itself in a written charge and  
13 their overall summary of the risk assessment was  
14 they felt that the conclusions from the risk  
15 assessment were appropriate. In addition, they  
16 felt that recognizing the time sensitive nature of  
17 the need for these results, that the peer  
18 reviewers concurred that the methodology, the  
19 data, the assumptions and exposure scenarios used  
20 were appropriate.

21 Now, they did provide us some feedback  
22 of some additional things that we might want to  
23 think about. For example, they suggested that we  
24 might want to consider data from studies of  
25 similar compounds, for example the triazine

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1 pesticides. All of these substances, the melamine  
2 compounds and all of those other congeners are  
3 from the triazine chemical classification.  
4 Evaluate the possible chronic toxicity from longer  
5 duration exposure. We do have some information on  
6 some of these compounds from previous  
7 experimentation, but there is a question about  
8 what you would see if they were exposed to  
9 combinations of these materials. Also, provide  
10 more information on the design of the specimen  
11 sampling and the toxicology studies.

12 Now, to spend just a couple of minutes  
13 on some research recommendations for the future.  
14 It has been suggested by various parties that we  
15 determine the concentration at which the melamine  
16 compounds crystallize in the urine of different  
17 species. That of course could be very useful  
18 information. It might help to explain how some  
19 species are more susceptible to this effect than  
20 others are. Consider possible formulation -  
21 actually formation of other, more toxic compounds  
22 that might occur during the preparation of the  
23 final product. There's heating in that process.  
24 And study whether co-exposures to these multiple  
25 melamine-type compounds elicit additive or

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1 synergistic effects. It would also be important  
2 to improve the analytical methods, especially in  
3 the detection of low levels of these compounds in  
4 tissues of food-producing animals. And to  
5 characterize renal crystals. And I think this is  
6 the final slide. Conduct basic toxicological  
7 studies in multiple species, get a better feel for  
8 the relative sensitivities in various species.  
9 Develop early biomarkers for the onset of renal  
10 failure. If that could be done that would be  
11 quite useful. Study effects, other environmental  
12 effects that could be useful or host-related  
13 effects. For example, how does dehydration, the  
14 administration of common medications like  
15 diuretics and other effects and agents on renal  
16 excretion of these melamine-type compounds. And  
17 then finally, to conduct longer term toxicology  
18 studies to assess potential carcinogenic,  
19 reproductive and developmental effects. Thank you  
20 very much.

21 DR. SHINE: Thank you very, very much  
22 Dr. Hattan. We're now going to open this for  
23 questions from the panel and start with Dr.  
24 Cassell.

25 DR. CASSELL: Well, first of all I'm

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1 very impressed with what you've been able to do in  
2 a relatively short time and there are a couple of  
3 questions that come to mind. One is with as much  
4 strain or species variability as there appears to  
5 be, it seems to me that one additional  
6 recommendation for potential research would be in  
7 addition to doing the basic toxicological studies  
8 in multiple species it might be wise to look at  
9 different strains within the same species,  
10 especially of course in rats and mice. I'd like  
11 to know whether or not, you know what you think  
12 about that, but when I see that much variability  
13 within the species it makes me wonder about you  
14 know the difference in sensitivity within a  
15 species.

16 And then I guess the other question  
17 that I have, it's obvious to me based on all of  
18 the work that's been done, this must have required  
19 a lot of resources on your part. So when you have  
20 an unexpected, unanticipated emergency like this,  
21 where do resources come from? What suffers as a  
22 consequence of the need to immediately focus and  
23 pull people off other important projects,  
24 particularly because it's been so I guess  
25 crosscutting? So if you could maybe share your

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1 thoughts about that I would appreciate it, and  
2 maybe also Dr. Acheson could comment on that.

3 DR. HATTAN: I think that as far as  
4 resources go on the scientific or technical side  
5 we were able to take advantage of people who had  
6 appropriate training or background within our  
7 center and throughout the FDA. And people were  
8 unstintingly willing to provide their expertise  
9 and time to help us do this. I think everybody  
10 realized that this could be a very important kind  
11 of adulteration event and especially if it  
12 extended to human food in a serious way. But just  
13 to answer one of your questions about where do the  
14 people come from, they obviously are drawn from  
15 other things that they're doing as ongoing  
16 activities. What you hope is that you don't get  
17 too many of these special things occurring  
18 serially and temporally you know adjacent in time  
19 because you're right. When they're taken from  
20 something else they're not working there.

21 As far as looking at strains of  
22 species, that might inform this process, but I  
23 think that there's something sort of unique about  
24 these compounds. As indicated by the toxicity  
25 information, there's not a lot of direct cellular

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1 toxicity of these materials. In addition to that  
2 there appears to be very little metabolism that  
3 occurs within the organism itself. Those are the  
4 kinds of things that really would contribute to  
5 changes based on strains within a species. So you  
6 might find something, but at this point in time I  
7 don't see you know a big strong reason to do that.

8 Yes, to look at the differential responses in  
9 species, I think that's important.

10 DR. SHINE: Dr. Acheson, do you want to  
11 comment?

12 DR. ACHESON: Sure, thank you. I won't  
13 speak to the second part, but the first part I  
14 think on resources, I think that's a key question  
15 and as you know, our priority is if there's acute  
16 emergency, it's public health, public health,  
17 public health and we've pulled folk off other  
18 things, ongoing prevention thinking, other  
19 strategies to deal with it. And I want to also  
20 emphasize that this was not solely an FDA effort.

21 There was massive input from USDA, EPA, CDC and  
22 DHS in the generation of this risk assessment. So  
23 multiple federal agencies got together really fast  
24 to do this. And you know the inevitable  
25 consequence is that other things will slow down.

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1 They won't fall off the table, but they will slow  
2 down as we have to deal with these public health  
3 emergencies, but that's the priority and it will  
4 stay that way.

5 DR. SHINE: Dr. Cassell, I just want to  
6 take this opportunity to remind you as you go  
7 through your science review that when we talk  
8 about a science-based or science-led agency we've  
9 struggled in the scientific panel with how much of  
10 the science needs to be done by the NIH or a  
11 variety of other places. This is a good example  
12 if you don't have certain scientific capability  
13 in-house you're going to have difficulty in  
14 responding, and I think that has to be part of our  
15 calculation.

16 DR. CASSELL: I agree and actually I  
17 had a follow-on question that bears on that if you  
18 don't mind if I could just ask it. And that is  
19 there are some I think very important studies that  
20 have been recommended that be done, and the real  
21 question is kind of knowing what resource  
22 constraints are, where will those resources come  
23 from. And I hate to keep pushing on that, but I  
24 mean I think it really is important because -  
25 anyway, I'd like to know where you intend to get

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1 the resources and help out the personnel in order  
2 to get these studies done in a timely fashion.  
3 And then I guess I just - maybe at break we could  
4 talk a little more about why you see so much  
5 variation in species, but you wouldn't really  
6 expect to see that much within a species.

7 DR. ACHESON: Let me - there is a  
8 really good answer to your question as I'm sure  
9 you recognize. What - and this sort of links back  
10 I think to Dr. Shine's comment. One of the  
11 reasons it's worked so well is because we had folk  
12 like Dr. Hattan on staff, toxicologically trained,  
13 years of experience, understand the science, the  
14 tox and the regulatory process. You've got to  
15 have people right there at the end of a phone 24/7  
16 who can do that, and if that gets eroded we're in  
17 all kinds of trouble. So that's key, but also  
18 there's the opportunity to leverage and I think  
19 that this gets a little bit at some of the  
20 discussion that was actually happening earlier in  
21 the meeting of how can we use the expertise of the  
22 Science Board and your connectivity to the  
23 academic intellectual world that when melamine  
24 comes up we can call somebody, who do you know who  
25 knows about melamine, connect us, and then when

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1 the subcommittee comes together we can already  
2 have those experts lined up. I mean that's  
3 something that we're thinking about and the  
4 commissioner has tasked me to think about that in  
5 the context of a mechanism in relation to food and  
6 feed.

7 In terms of the resources to do this,  
8 you know we faced the same question after spinach.

9 There's a lot of well, we need to understand how  
10 do you prevent E. coli getting on spinach. That  
11 requires basic research, dadada. Second thing  
12 that pops up is well how do you control salmonella  
13 in a peanut butter plant. Well, you need to  
14 understand microbial ecology. Every time we get  
15 one of these outbreaks there's two slides' worth  
16 of \$10 million worth of research that pops out of  
17 it. And the practical reality is that the FDA  
18 cannot possibly do that. We couldn't do all that  
19 with the current resources so we have to  
20 prioritize. And the priority is going to be based  
21 on essentially where the greatest public health  
22 risk is lying and with what we have that has to be  
23 the way we look at it.

24 DR. CASSELL: So out of the three  
25 things that you've named, the spinach, the peanut

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1 butter and these studies that we've heard this  
2 morning, which do you rank as the highest priority  
3 of the three?

4 DR. ACHESON: Leafy greens.

5 DR. SHINE: Thank you. You'll have  
6 those subsequent discussions at the public  
7 meeting, Gail. You won't be talking about all  
8 those things at lunch. Susan? Susan Harlander.

9 DR. HARLANDER: I guess my question  
10 relates to what other kinds of compounds might be  
11 added to these products to increase nitrogen that  
12 might have similar effects? And will your  
13 research surface any of those other kinds of  
14 compounds that - I mean it's kind of a frightening  
15 scenario when you think about it.

16 DR. HATTAN: Do you have a copy of your  
17 risk assessment with you? If you do, go to  
18 Appendix 1 and for the purposes of economic fraud,  
19 or economic leverage depending on how you want to  
20 describe it, Appendix 1 shows the structure of  
21 these compounds and melamine is the one they get  
22 the biggest bang for their buck because there are  
23 six nitrogen molecules there. Cyanuric acid they  
24 get the least bang for their buck because there  
25 are only three nitrogens there and the other two,

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1 ammeline and ammelide are in between.

2 DR. SHINE: Other questions? Yes  
3 please, Lonnie. Go ahead.

4 DR. PARKINSON: Well, my question -  
5 would uric acid be one? Yes. You see, this just  
6 looks - as a cancer clinician, this just looks  
7 like the clinical setting of hyperuricemia. We  
8 have tumor lysis syndrome, we have a lot of tumor  
9 cells dying at the same time, you have patients  
10 who go into acute renal failure related to mass  
11 precipitation throughout the tubular system of the  
12 poorly soluble uric acid. There's examples of  
13 different types of dogs handling uric acid in  
14 different ways. They either do have or do not  
15 have the same problem as humans do. This to me -  
16 you've made a compelling argument through these  
17 very detailed and very complete and laudable  
18 studies that this is not a toxic compound in the  
19 traditional sense. This looks to me like a  
20 physical chemical property issue related to renal  
21 excretion and acute renal failure related to  
22 differential species handling of that, probably  
23 coupled with a concentration intake issue. Does  
24 that make sense?

25 DR. HATTAN: Yes, it certainly does.

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1 DR. SHINE: And in that regard one of  
2 the questions I had was if you did have  
3 hyperuricemia in a patient or in an eater,  
4 someone, what does that do to the overall  
5 solubility?

6 DR. HATTAN: I think you would just  
7 enhance the probability that the individual would  
8 have precipitation.

9 DR. SHINE: So the question is to what  
10 extent in individuals who are hyperuricemic would  
11 the toxic - the levels that would be of concern  
12 vary?

13 DR. HATTAN: I think that we would have  
14 to do some studies to really get an accurate  
15 characterization of that, but thankfully at the  
16 levels of exposure that we have here I don't think  
17 anybody is at risk.

18 DR. SHINE: That would be my guess as  
19 well, but I was thinking about interactions.  
20 Lonnie King was - those of you who have seen the  
21 report know that the comments by the peer  
22 reviewers are anonymous. They're identified as  
23 Reviewer 1, 2, 3, but they are identified in a  
24 list. Lonnie was one of them. Would you want to  
25 comment as well as have any questions, Lonnie?

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1 DR. KING: Sure. Thanks very much and  
2 Dr. Hattan thank you. I think this is a job well  
3 done and I agree with the conclusions. Also, the  
4 research recommendations, especially the one about  
5 longer term studies to look at potential  
6 chronicity effect.

7 I have kind of three questions that  
8 maybe you would address. One has to do, could you  
9 briefly discuss, or Dr. Acheson, about potential  
10 background that we have to melamine through  
11 plastics, and does the margin of safety consider  
12 people that actually eat pet food directly which  
13 is not a great topic before lunch, but it does -  
14 it actually does occur, it's clearly relevant.  
15 The second would be the idea of triazine and  
16 looking at that compound. A lot more studies and  
17 data available, and is that something that  
18 probably should be considered more in terms of  
19 maybe even a different pathway? And then the  
20 final question would be one in terms of are there  
21 issues with these compounds combining with resins  
22 after cooking and perhaps forming other compounds  
23 that are even more toxic that need to be looked  
24 at. Thank you.

25 DR. HATTAN: You may have to

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1 recapitulate your questions, but -

2 DR. KING: Background exposure.

3 DR. HATTAN: Yes. There is background  
4 exposure, but in most cases it's of an  
5 occupational nature rather than a general  
6 environmental exposure. It's found, as Dr.  
7 Acheson has indicated already, it's very useful as  
8 a starting material for the development of  
9 polymers, plastics. It's also used as an adjuvant  
10 in the development of fertilizer, amino-type  
11 compounds complex with the triazine part of it, of  
12 melamine very nicely. And it's also used  
13 interestingly enough, this combination of  
14 substances, four substances, is used in some  
15 polymers as a flame retardant. So those are the  
16 kinds of exposures that we're aware of at this  
17 point in time.

18 DR. KING: And then about the potential  
19 combination with resins or after cooking, could  
20 you actually create a more toxic material?

21 DR. HATTAN: Again, anything that I  
22 would say at this point would be speculative. I  
23 don't think you can eliminate that possibility,  
24 but I wonder if - I think it could go both ways.  
25 You could have the breakdown of the molecule maybe

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1 to something more toxic, but if it combined with  
2 other materials it might become less toxic. So I  
3 think - the only way you could really check that  
4 is to do the research and see.

5 DR. KING: Last point, just the idea  
6 that also CDC put in effect kind of a surveillance  
7 system to look at early warning, so was there an  
8 increased incidence in renal failure in cases in  
9 emergency rooms or in hospitals, and we didn't see  
10 that at all. It just gives you some added comfort  
11 as you look at kind of the risk analysis.

12 DR. ACHESON: One point that you did  
13 raise is about people eating pet food, humans  
14 eating pet food. I think that is a potential  
15 concern. Two thoughts on that, and you know it's  
16 a speculative answer is that it's unlikely that  
17 the pet food would be the exclusive diet. It's  
18 possible, but I mean that reduces the likelihood  
19 even further and I don't think we particularly  
20 know whether the cat and the dog renal system was  
21 more susceptible than the human which I think is  
22 potentially a factor. You know, the hogs and the  
23 chickens, thousands of them got fed this stuff at  
24 various levels, but not exclusively. They were  
25 physically fine. So I think, I don't know - and

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1 as you point out, you know we did put that  
2 surveillance in place with the Centers for Disease  
3 Control to see if anything popped up and it  
4 hasn't.

5 DR. SHINE: Let me interrupt for a  
6 moment. We're running late in the program, but we  
7 had scheduled public comments for 10:45. Could I  
8 see by a show of hands who in the audience would  
9 like to make a public comment? I want to just get  
10 an idea of what - we have one. Anyone else wish  
11 to make comment? Can we continue the discussion  
12 for about 10 minutes and then hear from you, sir?

13 Is your schedule okay? Okay. I just see one  
14 hand for the moment, so Janet.

15 DR. WOODCOCK: I just want to make a  
16 comment. Under the Critical Path initiative we  
17 expect to receive a set of animal biomarkers for  
18 renal toxicity submitted to us next month that  
19 have been validated in animals. And they are you  
20 know, by design much more sensitive than the usual  
21 clinical measures.

22 DR. SHINE: Other questions from the  
23 group? Yes, sir.

24 DR. SASICH: Thank you very much for  
25 the presentation. I guess from the presentation

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1 we don't actually know at this point in time what  
2 killed the pets, is that correct?

3 DR. SHINE: Yes. Kidney failure.  
4 Renal failure from stones.

5 DR. SASICH: But I mean what in terms  
6 of the compound. Or what combination of  
7 compounds, if it was a tumor, whether these  
8 melamine compounds. We don't?

9 DR. ACHESON: The indications are that  
10 the animals died from renal failure.

11 DR. SASICH: Okay.

12 DR. ACHESON: Secondary to  
13 crystallization and tubular obstruction I think  
14 probably. That's - David, I don't know whether  
15 you -

16 DR. SASICH: Okay. And so do - reports  
17 have dropped from pet owners to the agency or to  
18 companies since the recall?

19 DR. ACHESON: In terms of numbers of?

20 DR. SASICH: Adverse events.

21 DR. ACHESON: Yes.

22 DR. SASICH: And do pet food  
23 manufacturers, do they have a mandatory reporting  
24 requirement to the Food and Drug Administration?

25 DR. ACHESON: No. Not as far as I'm

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1 aware they do not.

2 DR. SASICH: So that might be an area  
3 that's worth exploring. Just a brief comment that  
4 was mentioned earlier about siloing of programs  
5 and in science. It seems like the issue is much  
6 broader than just this pet food incident. I think  
7 probably everybody's aware of the diethylene  
8 glycol concern in Chinese toothpaste contaminated  
9 glycerine coming into the country. I mean we  
10 think about diethylene glycol and we go back to  
11 1938 and the elixir of sulfanilamide. And just  
12 recently a pharmacy in New York was allegedly  
13 importing human growth hormone from China, a  
14 compounding pharmacy that wasn't FDA-regulated or  
15 inspected. So it seems like it's not just a food  
16 or a pet issue, but in our present environment  
17 that the possibility for contaminated products  
18 affecting Americans could be from a number of  
19 different sources.

20 DR. SHINE: An area of considerable  
21 concern to this group. Just clarify. Since  
22 recall of these pet foods, have there been any  
23 further reports of any deaths in animals from  
24 renal failure?

25 DR. ACHESON: I don't want to say zero

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1 because I'm not tracking those on a daily basis,  
2 but I know they've fallen off significantly.  
3 There have been some recent press reports of  
4 product that was still on the shelf or people had  
5 at home, they hadn't heard about that had made  
6 animals sick so I don't want to say it's zero.

7 DR. SHINE: If somebody - if a pet dies  
8 of renal failure, is there some mechanism by which  
9 one could rapidly determine whether in fact it's  
10 associated with crystals in their kidneys?

11 DR. ACHESON: I think if you did an  
12 autopsy on the animal.

13 DR. SHINE: No, I know technically.  
14 What I'm asking is whether - do we have any  
15 surveillance mechanism such that we could be  
16 certain that an autopsy were done for that  
17 purpose?

18 DR. ACHESON: Oh, no. No, I mean the  
19 equivalent of a surveillance for pet illness if  
20 that's your line of thinking.

21 DR. SHINE: Well, I'm thinking of  
22 specifically for this problem in terms of -

23 DR. ACHESON: No.

24 DR. SHINE: - knowing whether, if  
25 something - if there are some reports over the

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1 next month of you know, some people saying my pet  
2 died of kidney disease, is there some mechanism by  
3 which public health - I don't think this is CDC  
4 work - could get that information.

5 DR. ACHESON: Yes, I think the  
6 mechanism would be that either the consumer would  
7 call the company and they would likely call us.  
8 And that would clearly register on both radar  
9 screens and it would raise a question,  
10 particularly with the heightened sensitivity and  
11 it would simply raise the question of whether  
12 there was a problem. You know, we've put things  
13 in place to minimize that likelihood. The import  
14 alert is essentially preventing any vegetable  
15 protein concentrates from China coming into the  
16 U.S. without being tested. So that reduces the  
17 likelihood. We have that domestic assignment  
18 going on doing a lot of testing and raising  
19 awareness. It reduces the likelihood. But your  
20 question is valid. If something does get in that  
21 we're not aware of, is there a formal mechanism?  
22 No. Is there a lot of informal through consumer  
23 complaint to directly to FDA? Yes, and I think we  
24 would -

25 DR. SHINE: Allen?

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1 DR. ROSES: In an age where our food  
2 has a lot of the contents on the package and so  
3 there's testing done, wouldn't a preventive  
4 measure be to have mass spec or some surveillance  
5 on the import of - for a variety of products like  
6 this? This time it occurred with people trying to  
7 get around the nitrogen content which is what's  
8 measured, but perhaps in this day and age we  
9 should be using a little bit more than that.

10 DR. ACHESON: Yes. I mean, part of the  
11 new role I have is to look at what protections do  
12 we need to put in place, feed and food  
13 domestically and imported. And right now we're  
14 importing about 9 million lines of food into the  
15 United States per year. Now a line is a shipment.  
16 It may be a container-load, it may be a shipload.  
17 The resources aren't there to run every one of  
18 those through a comprehensive or even a simplistic  
19 mass spec process to look for what. You look for  
20 a bank of chemicals and compounds. We have  
21 screens like that that we do use based on risk.  
22 Melamine was not part of that cadre of things that  
23 we would look for until now, so as you move  
24 forward. But I think in essence the answer to  
25 your question is to put in place a risk-based

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1 inspection program that's combined with prevention  
2 up front so we have a better handle on what's  
3 going on up front to try to prevent the problem,  
4 have that inspection intervention detection piece  
5 there so that you're using a risk-based approach  
6 to drive that based on all the information that  
7 you can come up with in keeping it nimble. And  
8 that actually - the key part of that is filling it  
9 in with what Dr. Woodcock talked about in terms of  
10 the bioinformatics of how do you handle data from  
11 9 million lines coming into the United States on  
12 an annual basis in a way that will allow you to  
13 verify its quality, analyze it, react to it and so  
14 on in a timely way. So you know, your point is  
15 well taken of using modern scientific detection  
16 technology, but to focus it in on where we think  
17 the risk lies.

18 DR. SHINE: I'm going to interrupt the  
19 discussion. Please don't go away. I'd like to  
20 call on Carolyn for a moment to make some comments  
21 from USDA. We have some additional questions, but  
22 I think in the interest of the public discussion  
23 I'm going to just take an interlude here and both  
24 the Food and Drug Administration (FDA) and the  
25 public believe in a transparent process for

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1 information-gathering and decision-making. To  
2 ensure such transparency at the open public  
3 hearing session of the advisory committee meeting,  
4 FDA believes that it's important to understand the  
5 context of an individual's presentation. For this  
6 reason FDA encourages you, the open public hearing  
7 speaker, at the beginning of your written or oral  
8 statement to advise the committee of any financial  
9 relationship that you may have with any company or  
10 any group, their products, and if known their  
11 direct competitors that is likely to be impacted  
12 by the topic of this meeting. For example, this  
13 financial information may include the payment of  
14 your travel, lodging, or other expenses in  
15 connection with your attendance at the meeting.  
16 Likewise, FDA encourages you at the beginning of  
17 your statement to advise the committee if you do  
18 not have any such financial relationships. If you  
19 choose not to address this issue of financial  
20 relationships at the beginning of your statement  
21 it will not preclude you from speaking. Could I  
22 ask the gentleman who wishes to speak to come  
23 forward and to the microphone, and identify  
24 himself and consistent with this indicate whether  
25 he has any financial interests and make a brief

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1 statement. Sir?

2 DR. PARKHIE: Mukund Parkhie, DVM, PhD,  
3 ex-FDA. I don't have any financial interest or  
4 any remuneration in connection with any of these  
5 companies. Regarding my question, first comment  
6 is that FDA has done tremendous job as far as time  
7 and all the regulatory agencies. You know,  
8 scientific aspect in this episode, widespread,  
9 wide from one species to several species.  
10 Regarding - a comment regarding Chairman's  
11 question, FDA Center for Veterinary Medicine has  
12 pharmacovigilance branch. If it happens that all  
13 of a sudden renal toxicity appears, a glut of  
14 reactions are all of a sudden, it will be marked,  
15 it will be known. There's no special department.

16 At the same time, University of Illinois has got  
17 a toxicological center which filters all these  
18 adverse reactions also. Very nationally known.

19 One question I have to the audience or  
20 to the speaker goes to the toxicological pathology  
21 in feline, feline toxicity. And is the  
22 concentration of cyanuric acid and melamine,  
23 melamine as such if it is not toxic, interaction  
24 which forms the crystals, is it cyanuric acid and  
25 what is the concentration? Are there any

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1 compounds with combines with melamine which  
2 precipitates the renal toxicity?

3 DR. SHINE: Thank you very much, sir.  
4 Appreciate your comment. Any other individual  
5 wish to make a public statement during the public  
6 portion of the meeting? Hearing none we delayed  
7 our break. What I'd like to do is to take a 15-  
8 minute break. We would reassemble at 11:15. At  
9 that point Carol may want to make a comment. We  
10 have a couple more questions and ordinarily we are  
11 not under an obligation to make an immediate  
12 response to a public statement, but if you care to  
13 respond to the question about the pathological -  
14 the pathophysiology in felines, please feel free  
15 to do so at that time. So let's take a 15-minute  
16 break and then reconvene promptly at 11:15.

17 (Whereupon, the foregoing matter went  
18 off the record at 11:02 a.m. and went back on the  
19 record at 11:16 a.m.)

20 DR. SHINE: Welcome back. Thank you  
21 very much. Just before the break Gail Cassell  
22 indicated she wanted to ask a question I think,  
23 but why don't we also ask Carol Maczka if she  
24 wants to make any observations from her  
25 perspective at the USDA. Carol?

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1 DR. MACZKA: I just want to make two  
2 comments. In terms of surveillance which was  
3 brought out before FSIS does look at the kidneys  
4 of hogs going to slaughter, and of the 5 million  
5 hogs that were known to have been fed the  
6 contaminated feed only 235 of those hogs were  
7 suspected of having nephritis and of those only 15  
8 were condemned which was no greater than baseline.  
9 So we do actively look at the hogs' kidneys going  
10 to slaughter.

11 And just one other comment. We are  
12 going to be working with DHS Centers of  
13 Excellence, FDA, FSIS, Customs and Border  
14 Protection to do a study of imports coming into  
15 the country and what other pathways could  
16 potentially be used to adulterate food for  
17 economic gain and see if those pathways can be  
18 piggybacked on to actually do, you know to do  
19 damage and what would be the consequence. So  
20 there is - a study of that is in the works to look  
21 at that.

22 DR. CASSELL: Ken, I was just going to  
23 share with you a conversation we had at the IOM  
24 last week in terms of thinking about surveillance  
25 issues for a lot of different things. And we were

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1 discussing the fact that the rates of autopsies  
2 have gone so far down in this country over the  
3 last five to ten years in particular. And the  
4 other thing that David Corn really hastened to  
5 point out is that in the IOM report on medical  
6 errors that there was absolutely no mention of the  
7 use of autopsies, or how much we might improve on  
8 detecting those errors if there were more  
9 autopsies performed.

10 DR. SHINE: I would remind you that  
11 David Corn's original specialty was pathology and  
12 he at one time was responsible for autopsies at  
13 the Massachusetts General Hospital before he went  
14 on to bigger and better things, but your point is  
15 well taken. I have a few questions or issues that  
16 I wanted to raise. First, in your analysis you  
17 make reference to - that you've treated all four  
18 of the melamine and its derivatives, and you said  
19 assume that MC are equipotent. I wonder if you  
20 would elaborate on that, and I guess my concern is  
21 one about synergisms. That is, if the combination  
22 of melamine and cyanuric acid in fact has a  
23 particular effect in terms of crystal formation,  
24 then it's not clear to me that they are  
25 necessarily equipotent. It may very well depend

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1 on the ratios of those and others. So help me  
2 understand the meaning and utility of that  
3 statement.

4 DR. HATTAN: At this point in time I  
5 think that I would only be speculating, but I  
6 happen to agree with what you've suggested. As a  
7 matter of fact during one of our conversations  
8 with our colleague from the EPA he said one of the  
9 test kits for determining whether you have an  
10 adequate amount of cyanuric acid in your swimming  
11 pool where it's used to support the chlorine  
12 compounds in disinfecting purposes is to take a  
13 little bit of melamine and toss it into the water  
14 and see how much precipitation you get. So you  
15 know, one's an acid, one's a salt so probably the  
16 ideal situation for precipitation would be if you  
17 had an equimolar mixture.

18 DR. SHINE: Is that true?

19 DR. HATTAN: I don't know.

20 DR. SHINE: I mean, it just seemed to  
21 me that that's not - I mean, that's I guess a  
22 relatively straightforward issue to look at  
23 crystal formation, look at the ratios and make  
24 some judgment as to what in fact would be a  
25 combination that would be particularly likely to

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1 crystallize.

2 DR. HATTAN: The problem I think would  
3 be the influence, the potential influence of you  
4 know the bodily fluids.

5 DR. SHINE: But you can create a  
6 plasma-type environment.

7 DR. HATTAN: Yes.

8 DR. SHINE: There's a whole variety of  
9 - the only reason I'm stuck on this is that as you  
10 point out it takes enormous doses of melamine to  
11 produce a problem. It's still not clear to me  
12 just how much cyanuric acid it takes to create a  
13 problem if you have a lot of melamine around.

14 DR. HATTAN: Yes, that's true, but if  
15 you look at the comparative toxicities of like  
16 melamine and cyanuric acid as sole individual  
17 agents, cyanuric acid appears to be even less  
18 toxic than melamine.

19 DR. SHINE: Right. So again it's a  
20 synergistic, or an interaction. Secondly, as you  
21 point out melamine is not particularly metabolized  
22 in the body. The presumption is that there must  
23 have been bacterial exposure of the melamine at  
24 some point I would guess. Do we have any notion  
25 as to where and how that might have taken place,

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1 or whether there are other mechanisms by which one  
2 would get these breakdown products that might be  
3 relevant to other exposures of melamine?

4 DR. HATTAN: I don't know how reliable  
5 this source is, but I think both the Washington  
6 Post and the New York Times talked about reporters  
7 in China who had talked to some of these pet food  
8 manufacturers and they claimed that they went to  
9 the chemical plants and just bought the leftover  
10 chemicals, this type of chemical from the chemical  
11 companies and then included it in the food. Now  
12 all of this you know totally is hearsay, but I  
13 think that it could explain why there is this  
14 mixture of chemicals of this. You know, they're  
15 all the triazine class, but there's a whole  
16 spectrum of different structures. It's the kind  
17 of thing that you would see from side reactions or  
18 leftover products from a chemical production  
19 process. And what they call it is buying the  
20 scrap from the production process.

21 DR. SHINE: So you think that the most  
22 likely - or you didn't say that. You said the  
23 newspapers were reporting, but the speculation is  
24 that it's actually in the chemical production as  
25 opposed to breakdown?

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1 DR. HATTAN: Yes, but I think as our  
2 colleague from CVM would support, there are  
3 bacteria in the gut, especially in ruminants that  
4 actively break down melamine to all of those  
5 molecular species that we described.

6 DR. SHINE: I mean, obviously one could  
7 make a career studying melamine and all the  
8 various aspects of it, but this is along the same  
9 line as Lonnie's question about heating and resins  
10 and so forth is that the more we could learn about  
11 how you end up with this combination of medically  
12 unproven ingredients would be interesting.

13 This is more a question for Dr.  
14 Acheson. What you've told us is that  
15 manufacturers were importing into the United  
16 States something that they called wheat gluten or  
17 rice gluten and that in fact it wasn't what it was  
18 purported to be, it had relatively little gluten  
19 in it compared to wheat flour, substances were  
20 added to it which would increase the nitrogen  
21 measurement that you get from that. I'm not a  
22 lawyer, but that comes very close to my mind as  
23 fraud or misrepresentation, and I'm wondering  
24 whether you or the agency has looked at that  
25 aspect of this in terms of whether in fact this is

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1 illegal behavior in terms of false labeling. You  
2 made the point that the melamine may be helpful in  
3 terms of creating the pellets, and I would have  
4 found that a compelling argument if it had  
5 actually been rice gluten and wheat gluten, but in  
6 fact it wasn't that either. So would you help us  
7 with regard to this aspect of this adventure?

8 DR. ACHESON: Well, first of all let me  
9 clarify. The pellets that I talked about, that  
10 was the material that was manufactured in the  
11 United States as fish feed and animal feed. They  
12 were pelletized and our understanding was the  
13 melamine was added there to assist with binding  
14 and pelletization. That was different. The -  
15 what you're referring to in your first set of  
16 comments was to do with the imported product.

17 DR. SHINE: That's correct.

18 DR. ACHESON: Our Office of Enforcement  
19 and our Office of Chief Counsel are indeed  
20 involved in looking at this to determine whether  
21 some of the things that you suggest have merit and  
22 what to do about it. That part of the  
23 investigation is continuing and I don't think any  
24 decisions have been made along the lines of any  
25 criminal component. We really sort of treat that

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1 separately from the public health piece and I'm  
2 primarily representing the public health piece,  
3 not the criminal part. But it's definitely  
4 something that is on FDA's radar screen and  
5 they're certainly pursuing that angle to see what  
6 could and should be done about it.

7 DR. SHINE: And I heartily support the  
8 separation of powers here in the sense that you  
9 worry about the public health and they worry about  
10 the enforcement part. On the other hand, the  
11 enforcement part ultimately will turn out to be  
12 very important in terms of whether people actually  
13 provide us what they represent to provide us.

14 Allen Roses raised a question of mass  
15 spec. We've agonized about the fact and correct  
16 me if I'm wrong, that probably less than 1 percent  
17 of food that's imported into the country actually  
18 gets examined or tested in some way.

19 DR. ACHESON: That's about right.

20 DR. SHINE: What are the lessons  
21 learned from this experience with regard to  
22 protecting the food supply? You very  
23 appropriately talked about prioritizing risk and  
24 trying to identify where the greatest risks are  
25 and focusing attention on that. I'm impressed,

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1 maybe you could remind us of the exact number, but  
2 the number of food inspectors that the FDA has for  
3 examining food given the 9 million lines that you  
4 talked about is a rather small number. Should  
5 there not be some lessons that we take from this  
6 in terms of some urgency with regard to improving  
7 our capacity to identify and follow up on high-  
8 risk products that come into the country? And  
9 with all due respect to China, between toothpaste  
10 and protein it raises a lot of questions about  
11 anything that's coming in from that part of the  
12 world.

13 DR. ACHESON: Well, you've raised a lot  
14 of very pertinent points in what you've just asked  
15 me. You started out by saying lessons learned,  
16 what lessons learned have we got from this  
17 situation and I think one of the - there are  
18 several. The risk-based approach is what we have  
19 been using. It's what post-9/11 was the basis of  
20 the Prior Notice Center which essentially for  
21 those of you who aren't aware of it is the system  
22 that was put in place post-9/11 which requires  
23 anybody who wants to import a product to have to  
24 inform FDA. It's run through an electronic  
25 screen. If anything jumps out from that is of

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1 concern the product is inspected and potentially  
2 tested.

3 I think what this tells us is we need  
4 to be thinking even further out of the box as to  
5 what constitutes a high-risk product. You  
6 typically think of risk of those products that  
7 have been associated with illness, products that  
8 come in that are not subsequently heat-treated or  
9 cooked with regard to a pathogen at least. This  
10 tells us that we need to be thinking along the  
11 lines of well, are there products that may be  
12 coming into the United States where there is some  
13 economic adulteration going on, or an adulteration  
14 going on for reasons of economics that potentially  
15 could constitute a public health threat. And that  
16 gets - the lesson learned for me on this is to  
17 think outside this box of risk defined narrowly.  
18 You've got to broaden it further and further.

19 Now, you also mentioned well, where  
20 does China fit into this. We have to look at this  
21 in the context of our current regulatory  
22 authorities and that is focused on if you inspect  
23 something, you test something, you find a problem,  
24 you can do something about it. You know, we put  
25 import alerts out early here with regard to

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1 specific companies. It began with the first one,  
2 extended to the second one with the rice protein  
3 concentrate, then it became countrywide. And  
4 we've done that with other things. I mean another  
5 good example of that is in relation to fish,  
6 imported fish in relation to antibiotic residues  
7 and antifungal residues and other compounds.  
8 There are several import alerts in place focused  
9 on certain companies, manufacturers importing  
10 contaminated fish into the United States. We're  
11 not in a position to simply say we need to shut  
12 down any one country's imports just across the  
13 board. I mean, we don't have the authority to do  
14 that.

15 DR. SHINE: Nor am I suggesting that.

16 DR. ACHESON: I realize you're not  
17 suggesting that. So what the requirement here is  
18 to focus your risk thinking not just purely on the  
19 product, but to broaden it to - and it may be that  
20 you know fundamentally, a country that has a  
21 solid, strong, longstanding food safety  
22 infrastructure is less likely to have a problem  
23 than a country that doesn't have that. So then  
24 maybe that needs to be part of the risk strategy  
25 thinking of should you put more emphasis on this

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1 inspection with the limited resources, and you  
2 asked how many inspectors. There's approximately  
3 500 or 600 that do food inspections at various  
4 times. It is about 1 percent of imports. It is  
5 risk-based, but that means that there's a lot that  
6 are not being inspected. Now, I personally don't  
7 believe that doubling, tripling the numbers of the  
8 inspectors per se is the answer here. You've got  
9 to focus it based on risk and I think to get to  
10 Dr. Roses' point, you need modern detection  
11 technology so that you can focus the risk, you can  
12 do the test and you can do it quickly. And that's  
13 something that we're looking toward doing.

14 A second lesson learned, because all  
15 that I've spoken about is really food safety. A  
16 second lesson learned here which is also important  
17 is the potential vulnerability of the food supply  
18 to deliberate attack. This was obviously a  
19 deliberate contamination with a compound for a  
20 specific reason. I think what that illustrates is  
21 that it's certainly possible to contaminate a  
22 product with a compound that could be imported  
23 that could go into widespread distribution, it  
24 could be used in an ingredient in many foods and  
25 potentially result in harm to humans. I think we

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1 - this was a - this obviously went to pets. It  
2 could just as easily have gone to humans and as we  
3 discussed earlier, I don't know whether we'd have  
4 seen the health impacts in humans because of the  
5 difference in physiology, but you know it simply  
6 illustrates that point. So this does require  
7 further thinking about deliberate attacks and  
8 vulnerabilities from imported products.

9 DR. SHINE: Thank you. One final just  
10 minor point. You had indicated that the original  
11 methodology for measuring these four substances in  
12 food had been published and is widely used by  
13 companies that choose to examine their products  
14 and so forth.

15 DR. ACHESON: Yes.

16 DR. SHINE: The methodology for  
17 identifying the agents in hogs, fish, is that also  
18 published?

19 DR. ACHESON: Yes.

20 DR. SHINE: So that's all available?

21 DR. ACHESON: Essentially they, and I  
22 don't want to misrepresent this. There was not a  
23 published method prior to this episode.

24 DR. SHINE: Right.

25 DR. ACHESON: Once we had developed the

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1 method - and it began just with melamine in wheat  
2 gluten and pet foods. It then extended to the  
3 other compounds. It then extended to the fish and  
4 the shrimp and the chicken and the hogs. As those  
5 methods have evolved, the website has been updated  
6 to reflect the availability of that methodology.

7 DR. SHINE: Good. Any other questions?

8 Yes, sir.

9 DR. SASICH: Just back on the crystal  
10 formation with the melamine. One of the slides  
11 mentioned diuretics. Was that a theoretical  
12 consideration, or did you actually have  
13 information from pet owners or from vets that  
14 animals had been using diuretics?

15 DR. HATTAN: At this point as far as  
16 I'm aware it was entirely theoretical.

17 DR. SASICH: Would it be worthwhile in  
18 a situation like this to go back or to look back  
19 to see if these animals were taking other drugs?  
20 There's a similar kind of requirement in human  
21 beings when there's an adverse event reported that  
22 the manufacturer or the producer has to exercise  
23 due diligence to find out as much information as  
24 possible for the agency about a particular  
25 patient, or in this case a pet.

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1 DR. ACHESON: Let me try to address  
2 that. You're asking a very good question. Part  
3 of the lesson learned here is when this situation  
4 happened we got swamped literally with calls. I  
5 think it was on the order of somewhere between  
6 15,000 and 20,000 calls from pet owners who were  
7 concerned that their animal had died as a  
8 consequence - or got sick as a consequence of  
9 exposure. Now, the difficulty there is that renal  
10 failure in a cat or a dog as a cause of death or a  
11 cause of illness is not that uncommon. I'm not a  
12 veterinarian, but I know from personal experience  
13 and talking to veterinarians, you know that's a  
14 common way for elderly animals to depart. So you  
15 know, is it coincidence? Is it directly related  
16 to the pet food? But there was a lot of calls,  
17 and part of the logistic difficulties was just  
18 simply handling those to ask the sorts of  
19 questions that you're addressing which clearly  
20 could help indicate what constitutes the higher  
21 risk and what may be leading to the crystalluria  
22 and the renal failure. So we're certainly not  
23 there yet, but it's a valid question to ask.

24 DR. SHINE: Other questions? For the  
25 members of the board I call your attention, at the

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1 very end of the first section of the melamine  
2 release is the charge to the board with regard to  
3 this issue and you might take a look at it. Let  
4 me summarize what I think I have heard and what I  
5 would propose to represent, if the rest of the  
6 board agrees, our reaction to this situation.  
7 First, the board is pleased with the speed, care  
8 and effectiveness with which the FDA approached  
9 what was a very rapidly emerging problem which  
10 initially started out as a challenge to pets, but  
11 rapidly became a question of the safety of the  
12 food supply. We are very pleased that from the  
13 earliest stages of this activity that the FDA  
14 collaborated very closely with other agencies,  
15 including USDA, CDC, HHS, in some cases the  
16 manufacturers of foods and that that collaboration  
17 was effective, collegial and successful. We  
18 concur in the overall results of the risk analysis  
19 that the probability of harm to humans from  
20 ingesting fish, poultry, pork from animals which  
21 might or might not have been exposed to feed  
22 containing these contaminants or these substances,  
23 that that decision to - that the risk was low was  
24 an appropriate decision and we concur with the  
25 FDA's decision to allow the sale of those foods

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1 and to allow that material to enter into the food  
2 supply. We are impressed with the quality of the  
3 scientific expertise which the FDA brought to this  
4 problem, including the development of new methods  
5 for measuring these four substances, both in feed  
6 and later in food products, and we were  
7 particularly pleased that the methodology was made  
8 available to the community more broadly such that  
9 at least in one case, perhaps in several, the  
10 discovery of contamination of a product was  
11 determined by a company using this methodology.

12 I think the committee believes that  
13 there are important lessons that have been learned  
14 from this experience as articulated particularly  
15 well by Dr. Acheson. Among them is the notion  
16 that one may very likely need to broaden the  
17 criteria for how one evaluates risk, and those  
18 criteria may have to include a number of variables  
19 that heretofore have not been part of our risk  
20 assessment approach and that that is a work in  
21 progress that we would want to follow carefully.  
22 I think we also concur in the observation that he  
23 made that the deliberate introduction of a  
24 substance into our food supply is a real risk. In  
25 this case, not via terrorists but that under other

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1 circumstances the malevolent behavior of some  
2 forces could in fact introduce serious threats to  
3 the food supply for which we must be very alert.

4 We were very pleased with the quality  
5 of the peer review even though a couple of the  
6 members came from the Science Board. But we  
7 thought that was a very useful methodology for  
8 rapidly helping in the assessment of a public  
9 policy issue, and commend to the FDA in the future  
10 the notion that if we have important issues of  
11 this kind that we reach out very quickly to the  
12 scientific community for the appropriate kinds of  
13 consultation in these matters and that as someone  
14 suggested, the involvement of such interested  
15 people may in fact be a transition by which  
16 questions raised by the risk analysis could  
17 ultimately become research questions on university  
18 campuses and in industry. We recognize there are  
19 limited capacities for doing research in response  
20 to this episode, but we are particularly  
21 interested in efforts which, one, would enhance,  
22 improve the analytical methodology that could be  
23 available for problems of this kind, including  
24 those that involve compounds from the family of  
25 triazine pesticides, that species differences in

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1 susceptibility would be of considerable interest.  
2 Although we recognize that this was an acute  
3 event so to speak, the concept that there might be  
4 situations in which low-level chronic exposure was  
5 a problem suggests that some additional  
6 investigation of how and in what way that kind of  
7 exposure might occur and what its consequences  
8 might be would be important, and that different  
9 kinds of effects which would increase the  
10 production of byproducts, including heating,  
11 cooking, things of this sort, might be important  
12 areas for investigation.

13 The board is very pleased with the  
14 outcome of this process. It would, however, like  
15 to have a follow-up either in its fall meeting or  
16 early next year in which Dr. Acheson and  
17 colleagues reports back as to, (a), which of the  
18 research initiatives in fact were followed up and  
19 recognizing that not all of them can be, but  
20 recognizing that some priorities have to be set,  
21 but that this is an important enough issue that we  
22 would like to have some follow-up. Secondly, and  
23 this is my own opinion, I would like to find out  
24 what the agency determines with regard to whether  
25 there were any legal implications of this,

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1 although again we strongly support the intensity  
2 of the effort to protect the public health quite  
3 apart from any of those legal issues. And we  
4 would like just a very brief follow-up as to  
5 whether there is any evidence for this or any  
6 other problem with the food supply as it relates  
7 to pets, or the introduction of glutens, both  
8 wheat and rice, into the United States. And  
9 finally, if as a consequence of the review of the  
10 report there is a change in how and in what way  
11 the priorities for surveillance are modified, to  
12 the extent that you're comfortable in discussing  
13 them in a public environment we'd be interested in  
14 knowing how and in what way that would be done.  
15 Are members of the committee reasonably  
16 comfortable with that summary and do you want  
17 other, added, subtracted? Allen.

18 DR. ROSES: I think it's terribly  
19 elegant and one of the things I'd like to suggest  
20 - maybe Gail can facilitate this - is that the  
21 conclusion so this be circulated through the whole  
22 subcommittee looking at FDA science. Because it  
23 does answer in a very practical, elegant and  
24 superbly well done way some questions that have  
25 been asked by some of our outside consultants.

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1 DR. SHINE: Very good. Other comments?  
2 Again, Dr. Acheson, Dr. Hattan thank you very  
3 much. We recognize this was - Carol, thank you -  
4 that this was not a solo act. There were many,  
5 many other people involved in this, but I think  
6 this is a good story, it's an important story and  
7 hopefully will not occur too often, but again if  
8 we can follow up from the lessons learned that  
9 will be an extremely valuable outcome.

10 If there's no additional business, we  
11 are free now to go to lunch and we will reconvene  
12 - let's see. We're actually, believe it or not,  
13 15 minutes ahead of schedule. Is lunch available  
14 for the committee right now? With the forbearance  
15 of the committee and of Lonnie since he's going to  
16 make a report, suppose we came back at 12:45? Get  
17 a jump on the afternoon for those people who have  
18 to catch airplanes and so forth. That okay? We  
19 will reconvene at 12:45. Thank you.

20 (Whereupon, the foregoing matter went  
21 off the record at 11:47 a.m. and went back on the  
22 record at 12:51 p.m.)

23 DR. SHINE: Ladies and gentlemen, if we  
24 could reconvene we'll get ready to begin the  
25 afternoon session. Periodically as you know we

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1 undertake a number of peer review activities.  
2 Today we're going to get a report from a committee  
3 chaired by Lonnie King on the review of the  
4 National Antimicrobial Resistance Monitoring  
5 System program, NARMS, which is an important and  
6 actually very interesting program again because of  
7 its involvement of multiple agencies in terms of  
8 performing this very important function. Lonnie,  
9 would you give us a precis of the report and then  
10 we have a chance for some discussion and  
11 questions.

12 DR. KING: Sure, I'd be glad to, thank  
13 you. Rather than to stand there with half of the  
14 crowd behind you and half in front, or less than  
15 half, if you don't mind I'll do it from here. If  
16 you can't hear me let me know, otherwise we'll  
17 just do it from up here if you don't mind. So  
18 thank you for the opportunity to report on the  
19 project review that we have completed. And before  
20 I start, you have the handout available to you  
21 which is the full report and the review. It also  
22 has in there a listing of colleagues that were  
23 involved in doing this review. And Susan  
24 Harlander and myself were part of the board that  
25 were engaged in this, but I want to thank and also

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1 acknowledge colleagues that were part of this  
2 review. It was an outstanding group and they are  
3 listed as well as their bios for you to take a  
4 look at.

5 So this is the National Antimicrobial  
6 Resistance Monitoring System, or NARMS, program  
7 review. The charge to the committee was the  
8 board, Science Board advisory committee to FDA  
9 established a subcommittee which we did the work  
10 to evaluate NARMS program and address four  
11 critical questions relevant to the continued  
12 success of the program. These are the four  
13 questions that came out that we especially focused  
14 our time and attention to. The first one talks  
15 about inherent bias samplings in NARMS and  
16 improvements that are needed. The second are  
17 about epidemiologic or microbiological research  
18 studies that would better serve the goals of  
19 NARMS. The third are about methods to take a look  
20 at data harmonization and is the level of  
21 reporting and timeliness of the reporting  
22 appropriate for advancing the goals of NARMS, and  
23 are the current NARMS international activities  
24 adequate considering the growing worldwide problem  
25 in antimicrobial resistance. So those are the

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1 four questions that were posed to our  
2 subcommittee.

3 The approach was kind of typical that  
4 you see on other reviews in terms of this group  
5 coming together in Rockville on April 10 and 11.  
6 We heard presentations from first of all an  
7 overview of the NARMS project from each of the  
8 three arms if you will of the participating  
9 federal agencies. Also, part of this, our process  
10 was an open public meeting so we did hear from  
11 five or six people from the public that had  
12 comments and also presented data to us. So we  
13 reviewed all of those multiple reports, past  
14 reviews and studies and other analysis before the  
15 meeting and during the meeting as part of the  
16 process. I hope, I assume that most  
17 of you know about NARMS, but a national  
18 collaborative network involving CDC, USDA and of  
19 course FDA. The system was developed to monitor  
20 changes in susceptibility and resistance of select  
21 zoonotic bacterial pathogens and commensal  
22 organisms recovered from animals, retail meats in  
23 humans to antimicrobial agents of public health  
24 and of animal health significance. NARMS was  
25 started in 1996 in response to a public health

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1 concern based on the recognition of a growing  
2 problem of antimicrobial resistance. This is the  
3 goal of NARMS and kind of four points that have  
4 been summarized: to provide descriptive data and  
5 trends on susceptibility and resistance of  
6 zoonotic food-borne bacterial pathogens and select  
7 commensal organisms; to respond to unusual high  
8 levels of resistance whether in humans, animals or  
9 retail meat; to design follow-up epidemiology  
10 research studies and to assist the FDA in  
11 decision-making for approving safe and effective  
12 drugs for human and animals as well as promoting  
13 prudent and judicious use of antimicrobials.

14 So as the subcommittee read the  
15 reports, talked to each other and listened to  
16 comments both inside these organizations and  
17 outside, these were some of the general themes  
18 that came forward in addition to our responses and  
19 findings for the four questions. One was that  
20 there is no question that we believe a need for  
21 improved sampling strategy, and that was actually  
22 the first question that was proposed to the group.

23 We believe that there's a need for the timeliness  
24 of reporting and issuing reports, that they need  
25 to be closer aligned to actual data-gathering.

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1 Harmonization of data and results are critical.  
2 Heard a little bit this morning about  
3 bioinformatics and FDA, and kind of the big  
4 approach about how FDA is looking at this. I  
5 think this is a microcosm of why that's needed.  
6 The creation of a contemporary surveillance  
7 platform. So there's standardization where  
8 there's more utility of information and data as we  
9 move ahead. And I would say that the group, our  
10 subcommittee strongly understood and endorsed the  
11 idea of this being a very high priority for future  
12 support and attention. I'll talk a little bit  
13 more about this as we go through this. And we  
14 believe that - one of the findings was it would be  
15 good for the partners of NARMS to look for  
16 potential partners and other sources of funds  
17 perhaps as the system moves forward. While this  
18 is primarily a public health system and strategy,  
19 I think it's underappreciated sometimes for the  
20 benefits to meeting the needs of veterinary  
21 medicine and veterinary and animal health  
22 clinicians. So they are not well served if they  
23 have antimicrobial agents that are resistant and  
24 not working well, and we think that that needs to  
25 be a more apparent part of the strategy. Without

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1 question though there needs to be a continuous  
2 focus on public health impact and always going  
3 back to the question about the public health  
4 impact about what's being done here. And there's  
5 a concern, both at the public meeting and within  
6 our subcommittee of some limitations to NARMS  
7 based on the lack of drug use data available to  
8 these groups.

9           So we take a look at Question 1 which  
10 really focuses on potential inherent biases to the  
11 sampling strategies. So in this first question  
12 our findings were NARMS really started as kind of  
13 a sampling strategy based on convenience if you  
14 will and I think it's evolved over 10 years or  
15 more to necessity to be able to withstand the  
16 scrutiny of further scientific and regulatory  
17 purposes that are being applied to NARMS and the  
18 importance of that. The sampling really has kind  
19 of three different strategies. One is human  
20 samples. They come from state health departments,  
21 partly from FoodNet surveillance systems. There  
22 is variability in these different departments that  
23 are part of the bias. There are samples being  
24 taken from patients that are coming in due to  
25 treatment failures which is a source of bias and

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1 it's pretty much a passive system except for some  
2 of the FoodNet sites. So one of their findings  
3 would be that we believe to have a truly national  
4 randomized sample it would certainly help with the  
5 utility of the information and the ability to make  
6 further inferences. And we would suggest that  
7 there be further stratification of the data that's  
8 been collected in the samples to help identify  
9 transnationally and perhaps even doing some  
10 periodic active sampling, or active surveillance  
11 work in clinical labs, realizing that there's  
12 still some bias because of what samples physicians  
13 would send into the system. We also believe as a  
14 finding that it's important to have isolates that  
15 are analyzed from intestinal flora of healthy  
16 individuals. While some of that's being done in  
17 NARMS, we understand that there's great kind of  
18 gene fluidity if you will between the bacteria of  
19 interest here. And some of the sampling now for  
20 intestinal flora of healthy individuals don't  
21 really come from healthy individuals at all. So  
22 these are some of the biases that we've seen and  
23 some of the findings that we would move forward  
24 for consideration.

25 In terms of retail meat, the

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1 methodology has certainly undergone a series of  
2 revisions that have improved this, but the  
3 sample's still small and if you stratify it it's  
4 further reduced and kind of limits because of the  
5 limited products and limited areas in which this  
6 is done, making for probably difficult  
7 interpretation. There's some pilot projects in  
8 terms of an Iowa study, et cetera, that show some  
9 real promise in terms of kind of expanding this.  
10 So our finding was that it would be helpful to  
11 design a statistically valid national system. We  
12 realize that that can be costly so an alternative  
13 strategy would be to actually look at more  
14 hypothesis-driven studies. So start with the  
15 question in mind, design the strategy then around  
16 answering the question if you will, and these have  
17 to focus on further understanding of the sources  
18 and risk factors of resistance.

19 In terms of the animal component, three  
20 sources, HACCP implant sampling, clinical  
21 diagnostic laboratories and the National Animal  
22 Health Monitoring System on farm sources. We also  
23 found sources in - bias in these kinds of sampling  
24 strategies as well, but we also understand the  
25 need for kind of taking samples that are available

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1 as the system moves forward. So the implant HASSP  
2 sampling is probably not reflective of a true  
3 randomized sampling because of the overweight if  
4 you will of sampling from processing plants that  
5 are probably out of compliance. So we would hope  
6 that there might be consideration given to  
7 adjusting HASSP sampling methodology, or perhaps  
8 even adopting a baseline sampling scheme that can  
9 be used that would be more representative of a  
10 national database. The on-farm system is here  
11 again not really truly statistically  
12 representative or valid of U.S. farms. I think  
13 it's an important addition to NARMS and what it's  
14 done. There was particular interest in a system  
15 called the Collaboration in Animal Health and Food  
16 Safety Epidemiology which is a sample that looks  
17 at both diseases and microbes on the farm, and I  
18 think more could be done with that and we see some  
19 real upside potential to look at that. Here again  
20 on these samples, perhaps considering an  
21 hypothesis-driven sampling approach would be the  
22 best way to go. The clinical diagnostic labs have  
23 inherent biases and certainly - but could be used  
24 as a component that would look especially at early  
25 warning systems through that kind of sampling

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1 strategy.

2           The second question had to do with  
3 epidemiological or microbiological research  
4 studies to better serve the goals of NARMS and the  
5 regulatory work done by FDA. Findings talk about  
6 as you see there a further expansion if you will  
7 of the current program's research portfolio. That  
8 would be to continue to consider standardization  
9 and new laboratory methods, platform development  
10 and the use of more pilot projects that would  
11 enhance the goals of NARMS. And here again as  
12 kind of a fourth part of this we think it'd be  
13 important to expand the hypothesis-driven research  
14 with a special emphasis continuing to look at an  
15 assessment of real human risks if you will. We  
16 need to think about, would hope that the group  
17 would think about expanding methods development  
18 that would detect the resistant genes, whether  
19 they're in fecal samples, or carcass samples, or  
20 food samples without regard to bacteria, but start  
21 really looking and shifting analysis unit from the  
22 organism to the gene level. And to encourage more  
23 collaboration and partnerships. These are  
24 critical data. They're becoming even more  
25 important. We realize there's some

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1 confidentiality issues with sharing these data  
2 sets, but we would encourage more collaboration,  
3 especially with university groups, to add value to  
4 this data in terms of further studies, or even NIH  
5 as a partner that could consider research and  
6 perhaps more funding into this area. We really  
7 need to rely on the NARMS system to help us gain  
8 an understanding and a focus of this complex flow  
9 of resistant genes or bacteria across the farm-to-  
10 fork continuum. It's about infectious disease  
11 ecology, the complexity of events that need to  
12 take place and we believe that NARMS is positioned  
13 to really help us understand this complex set of  
14 events and hopefully future interventions and  
15 prevention strategies.

16 Third question talked about data  
17 harmonization and asked the question about the  
18 appropriateness of the current reporting, and are  
19 there better approaches to use or to consider. So  
20 there's a critical need for a realtime integrated  
21 database for all three components of NARMS. I  
22 think that also came out today. It's easier said  
23 than done I understand, but it may be part of the  
24 overall IT solution that FDA is talking about that  
25 we heard about this morning. There certainly has

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1       been a lot of very good work done in the  
2       harmonization and standardization of microbial  
3       techniques and methods. We think the same kind of  
4       rigor if you will now should be approached to an  
5       IT solution to how to handle these data and make  
6       them more accessible. Such a system needs to rely  
7       on defining the attributes of what needs are and  
8       not based on adopting a strategy or hardware and  
9       software system that we have to fit our attributes  
10      into. So a web-based off-the-shelf solution would  
11      be ideal if possible.

12               NARMS still should have separate  
13      reporting from the three groups because of areas  
14      of interest and stakeholders, but we need to  
15      develop interfaces of these three groups and the  
16      ability to summarize data collectively across all  
17      of NARMS. Needs to be more accessible where other  
18      researchers can add value and realize that there's  
19      some confidentiality of data here, but we believe  
20      that the right system in place can actually  
21      protect those kinds of data sets and still be able  
22      to use them by these three agencies. We'd  
23      encourage more scientific publications and broader  
24      types of reports and analyses supported by the  
25      idea of an integrated database system. We

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1 certainly encourage and it certainly came out in  
2 the public meeting more drug use data to be a part  
3 of the analysis that needs to be done at NARMS to  
4 kind of move it forward. There's limitations to  
5 the usage because of not having those data sets  
6 available to the group.

7           The last question really focused and  
8 talked about the need for international  
9 activities, should they be expanded, what's the  
10 collaboration like and this is a growing  
11 international problem. I think there's no  
12 question in the subcommittee's mind that we  
13 strongly would endorse continuation and expansion  
14 of a global activity in looking at antimicrobial  
15 resistance. The data are there, suggest more  
16 imports from overseas and perhaps from countries  
17 that don't have nearly the rigor in their system  
18 that we do and the exposures of people to  
19 resistant organisms. So better coordination of  
20 NARMS components looking at all three individually  
21 and collectively in terms of their international  
22 utility. And while other countries are doing this  
23 to a certain extent we think NARMS can actually be  
24 the global model and probably should be.

25           To make sure that we adapt new

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1 technology that could be considered as an  
2 international system that would ensure good  
3 quality of data reporting, the group suggested  
4 that there should be kind of a single person or  
5 position or spokesperson that would go forward in  
6 international settings and represent NARMS best.  
7 And the very important role currently done in  
8 NARMS in a minimal way and that's to look at  
9 continuing expansion of global training. So if we  
10 have expectations for greater global interest and  
11 training, then we're going to have to do more of  
12 that.

13 The final findings and kind of  
14 suggestions in addition to looking at those  
15 findings from the four questions would be the  
16 subcommittee was especially pleased with the  
17 commitment and the dedication that we found with  
18 the NARMS team. And for three very different  
19 cultures from different government agencies to  
20 come together over the last 10 years and this kind  
21 of commitment and dedication and collaboration was  
22 something that we found to be most laudable.  
23 Outstanding progress has been made over the last  
24 decade and a very positive acceptance of NARMS and  
25 what it's trying to do. The question didn't come

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1 up is NARMS necessary. The question came up I  
2 believe that that's already understood that it is.

3 It's the improvement of the system and the  
4 utility of the data for contemporary uses.

5 So when we looked at kind of the  
6 evaluation of the program we see NARMS as  
7 especially looking at improving what is. Kind of  
8 incremental steps over the years from better  
9 methodology and kind of step by step expansion to  
10 one that we think that we now need to look at  
11 creating what isn't, an opportunity to look at  
12 NARMS at the next level. And they've kind of  
13 passed the test. They have moved into I think a  
14 position now where with goodwill and the work  
15 that's been done they really need to step back and  
16 look at a potential 10-year NARMS plan for the  
17 next decade ahead. And this would suggest a  
18 visioning and strategic process perhaps with  
19 business planning to be adapted to do that with a  
20 lot of public input. And we think that this  
21 program can evolve a lot more to become more  
22 predictive, more responsive, certainly more  
23 expansive and would endorse kind of a 10-year  
24 program development as NARMS moves ahead with its  
25 public involvement to really look at the new

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1 possibility of horizons of what's needed,  
2 considering the contemporary issues and problems  
3 that we see. So animal agriculture and the global  
4 food system and public health have a great deal of  
5 complexity and the understanding of infectious  
6 disease ecology and how these groups and processes  
7 come together to create new problems and issues  
8 would mean that we need a program in NARMS that  
9 was practical and one that could address these  
10 contemporary problems in a more involved complex  
11 environment and a greater national need. Dr.  
12 Shine, I'll kind of stop there and I'll ask Dr.  
13 Harlander who was also part of the subcommittee if  
14 we can address any questions. Susan, do you want  
15 to make any comments?

16 DR. HARLANDER: I just have a couple of  
17 comments. The first is I was charged with taking  
18 notes on the public comments and I was quite  
19 impressed that from a very diversity of audiences  
20 that included trade associations that represented  
21 the regulatory agency as well as trade  
22 associations that represented animal producers and  
23 processors. We also had a charitable organization  
24 that promotes better methods of raising livestock  
25 and poultry, an association dedicated to promoting

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1 proper antibiotic use and a science-based non-  
2 profit advocacy group as well as academicians.  
3 And there was pretty consistent support for NARMS  
4 across that, and I think that's one of the first  
5 times I'd participated in something that that  
6 diverse an audience had such a consistent message.

7 And I thought that was actually quite  
8 significant. The other two things, and  
9 Lonnie has mentioned them, is that some  
10 stakeholders would have pushed the subcommittee  
11 much farther to the point of requiring the  
12 reporting of antibiotic use in order to couple  
13 that with the actual data that's coming out. And  
14 another significant group to incorporate a  
15 recommendation on increased funding, or at least  
16 long-term assured funding for NARMS. That was  
17 outside of our charter, but you'll see that a  
18 couple of those themes did come through in the  
19 report as well.

20 DR. SHINE: Thank you very much Lonnie  
21 and Susan for your very good work on this project.

22 I also would note that Jim Riviere and John  
23 Thomas who have just recently gone off this  
24 committee participated in the review as well as  
25 two or three other outstanding experts. I found

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1 the report to be comprehensive, thoughtful and  
2 insightful, and there were a number of  
3 recommendations which I think were rather  
4 important. I would echo Susan's last - Dr.  
5 Harlander's last comments about the resource issue  
6 in terms of how much and what can be done and what  
7 ought to be done under these circumstances.

8 Let me begin the discussion with a few  
9 questions. First for either of you, who should be  
10 the audiences for this report? The report comes  
11 to the Scientific Advisory Board, but in terms of  
12 having the maximum impact from your analysis,  
13 where do you think the report ought to go?

14 DR. KING: First and primary to the  
15 NARMS partners as suggestions for them to continue  
16 to improve the system and to move it to the next  
17 level, but I would hope that it would have a much  
18 broader public viewing. This is a growing public  
19 health problem and frankly an animal health  
20 problem, and I think the NARMS program, what it's  
21 done and what it's capable of doing should be  
22 considered by a larger group of people. I think  
23 it has evolved into an almost mission critical  
24 program for FDA and I think that more people need  
25 to understand it and be supportive of it, and I

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1 agree with Susan that we think that this should be  
2 a very high priority in all three of these  
3 agencies. A diverse group of stakeholders really  
4 needs to look at it and help determine its future.

5 DR. SHINE: So this would include in  
6 addition to the Commissioner of the FDA and the  
7 Director of the CDC the Secretaries of  
8 Agriculture, Health, the various groups that  
9 testified before you in terms of the interest  
10 groups that were involved. I think it would be  
11 helpful, Lonnie, if you and Susan gave some  
12 thought to any other, in addition to the general  
13 statement that you've just made, any other  
14 audiences because I think this is the kind of  
15 interagency, interdisciplinary activity that  
16 deserves wide dissemination. And I think even  
17 though it's been organized at the Science Board,  
18 we really need to make sure that it gets out to a  
19 lot of other folks. Are there scientific advisory  
20 boards at these other agencies, for example, that  
21 should receive a copy of it? Where are the other  
22 levers if you will in terms of understanding  
23 what's going on?

24 Second question. I was struck by the  
25 problem of - I think at one point you described a

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1 4-year lag in the collection of data and their  
2 release. And you urged a much more prompt  
3 reporting process on the basis of what is  
4 collected at the present time. Can you put a  
5 target on that? What should NARMS be aspiring to  
6 in terms of a reasonable period to collect data  
7 and then to make it available to the various  
8 constituencies?

9 DR. HARLANDER: Right now because of  
10 some of the IT issues I think getting all of that  
11 information being able to be entered into a common  
12 database would almost give you a realtime  
13 capability if that existed. And having a 4-year  
14 lag, I think this is the first written report  
15 that's come out from NARMS, a collection - it's  
16 basically a collection of information, and to make  
17 decisions about changes in antibiotic use, that  
18 lag is significant. And so a lot of it focused  
19 around an assessment of the IT capabilities and  
20 the ability to have some common way to get that  
21 information into a system that could be ultimately  
22 searchable, and ultimately available to -

23 DR. SHINE: Your proposal is for a if  
24 you will realtime - essentially continuously  
25 available data source. Is that what you're

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1 saying?

2 DR. KING: Ultimately that would be  
3 what - that should be the endpoint that we should  
4 move toward. And if you really go back and look  
5 at the goals of NARMS, you know one of the  
6 critical goals is to improve decision-making. You  
7 can't do that if you have that kind of a lag  
8 between data collection and report consideration.

9 DR. SHINE: You made the point in the  
10 report and in your presentation about the issue of  
11 getting reliable data about antibiotic use and  
12 some reluctance to provide it. This is - I mean,  
13 this may be absurd, but just one thought. The  
14 Institute of Medicine publishes every few years a  
15 chemical codex and it gets proprietary information  
16 from companies all over the country which is quite  
17 accurate and complete, but is held in complete  
18 confidence. And so they're willing to provide  
19 that information because the IOM is seen as a  
20 neutral collector of such data and protects it  
21 from disclosure. The question I wanted to raise  
22 was, one, you can try to regulate this kind of  
23 thing. I think you said someone suggested it, but  
24 the other possibility would be to have some kind  
25 of trustworthy intermediate if you thought that

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1 would be useful. So I just wanted to see, again,  
2 not knowing all of the - that may not work, it may  
3 not be practical, it may not give you the  
4 information that you need and so forth, but I just  
5 wondered what you thought about exploring  
6 something like that as an intermediary step.

7 DR. KING: I think that certainly is a  
8 good suggestion. There's some data available in  
9 terms of kind of bulk use of antimicrobials, but  
10 it lacks the specificity to really start looking  
11 at cause and effect relationships. So if there's  
12 a third party as a broker that could help I guess  
13 add the confidentiality to this I think that would  
14 be an important maybe next step. The same thing's  
15 happening with on-farm data where there's problems  
16 with producers signing up because of - they  
17 believe that this data can't be confidential.  
18 It's FOIA-able and that really needs to be  
19 addressed I think and we won't even come close to  
20 you know a national survey until we get those on  
21 the table and resolved if possible.

22 DR. SHINE: You make reference to the  
23 need for a contemporaneous surveillance platform.  
24 Would you elaborate on what you mean by that?

25 DR. KING: I think it goes back to the

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1 utility of the data, the idea that there's a  
2 standardized format that can be used for all three  
3 of these agencies in terms of data collection and  
4 that can be integrated together as kind of a  
5 national surveillance platform. So it's one that  
6 isn't customized just for CDC or FDA or USDA, but  
7 it's one that can be generalized if you will was a  
8 composite. So we would call that an architecture  
9 or a platform then that could - that would have  
10 greater utility.

11 DR. SHINE: And finally this may or may  
12 not be an unfair question, but given resource  
13 limitations and so forth, if you were to identify  
14 you know one, two or three of the highest  
15 priorities that you see for NARMS to try to  
16 confront over the next several years, you've  
17 talked for example about the importance of a 10-  
18 year plan, but you've also talked about a lot of  
19 other needs. We're going to obviously ask NARMS  
20 to look at this report and to make comments about  
21 it, and they obviously would also have notions  
22 about priorities, but I wondered if you would be  
23 willing to say given the breadth and scope of  
24 these issues that you think that in the next three  
25 to four years it's urgent that one, two, or three

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1 be done. Is that unfair, or can you respond to  
2 that?

3 DR. KING: It may not be unfair, but it  
4 may be something I'd think about a little bit  
5 longer. I think the questions actually kind of  
6 framed us I think number one, you know, to move  
7 this into more of a national sampling with less  
8 bias so it has greater utility would be an  
9 important step. Certainly the IT solution -  
10 ability to have more realtime, an integrated  
11 database system would be high on my list because  
12 it adds to the utility of the data and the ability  
13 then to use it for improved decision-making. And  
14 although the subcommittee would not like to see  
15 resources that are constrained used  
16 internationally - we'd rather use them here to get  
17 this system into its next step - the idea of  
18 expanding this into a global model, developing  
19 more international partners because we believe  
20 that's going to be a critical part of the future  
21 problems of antimicrobial resistance would be up  
22 there as well.

23 DR. SHINE: Thank you. Susan? Good.  
24 Are there questions, concerns from other members  
25 of the panel? Dr. Cassell. This panel.

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1 DR. CASSELL: Gosh, I have a number of  
2 things that I'd like to say. First of all, I  
3 think it's a very good report. The one thing that  
4 has concerned me for a long time has been the fact  
5 that regardless of what we do in this country,  
6 unless we have a better handle on the  
7 international scene and the ability to have some  
8 impact on the policies put in place on the  
9 international scene, we will be compromised for  
10 all the reasons that we know. I was really  
11 disturbed recently. I made a point to go to WHO  
12 about six weeks ago to find out you know what they  
13 really are doing with respect to antimicrobial  
14 resistance. Back in 1995 when the ASM issued our  
15 report on antimicrobial resistance at that time  
16 WHO was spending less than \$100,000 a year on  
17 monitoring antimicrobial resistance. This year  
18 when I went what I learned is that there's no  
19 longer an organized group formally charged with  
20 antimicrobial resistance, TB for example. You  
21 have MDR TB, XER TB, but that's not tied into the  
22 overall you know issue of antimicrobial resistance  
23 which obviously it's unique in some ways, but  
24 certainly in some ways not. So I guess the real  
25 question that I have is Lonnie, you mentioned the

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1 FDA or NARMS being the global model, but do we  
2 think that the other countries really see us as  
3 the model anymore and aren't a lot of decisions  
4 being made necessarily or unnecessarily without  
5 significant input from the U.S. in this whole  
6 area? And if you had to pick a country where the  
7 data-gathering are better, i.e., less biased than  
8 say perhaps what we perceive it to be in this  
9 country, which country would that be? Who would  
10 we pattern ourselves after?

11 And then, you know gathering the data  
12 in terms of use of antimicrobials in humans is one  
13 thing, and I think we can do it very good. When  
14 we start talking about monitoring use in farm  
15 animals, in catfish farming, et cetera, et cetera,  
16 it becomes I think almost to me anyway  
17 overwhelming in terms of how do you do that, how  
18 are you sure that it's reliable and if you - even  
19 thinking about you know regulating reporting, you  
20 know what about compliance, and how do you gather  
21 the data, how costly is it going to be, and the  
22 bottom line is how will we use the data once we  
23 get it and will it change anything that we're  
24 currently doing to make different decisions.

25 And then lastly, it seems to me again,

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1 and I haven't followed this closely, but a decade  
2 ago you were already beginning to see the trailing  
3 off of development of antibiotics for human use  
4 for a lot of reasons. And we all know, those of  
5 us who are in the business of discovering drugs  
6 that a lot of the products, antimicrobials for  
7 animal use really were spinoffs or fallouts of the  
8 drug discovery for humans. Now that we don't have  
9 that going on, what kind of drugs, antibiotics are  
10 in the pipeline for animals and if we do  
11 significantly reduce the use of antimicrobials in  
12 animals today, what would the implications for  
13 animal health be? Do we have any data on that, or  
14 who will do the research to kind of predict what  
15 the impact might be, whether it would be adverse,  
16 or we won't see any difference? I don't really  
17 know.

18 And also, as far as your report, did  
19 you talk to stakeholders, did you talk to the  
20 other members that have input into antimicrobial  
21 surveillance, the interagency task force, you know  
22 what does USDA have to say? I guess did you check  
23 with professional societies that would be impacted  
24 you know by your report in this area? I was  
25 thinking when Ken asked the question what about

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1 the audience, I would think that the American  
2 Association for Veterinary Medicine, the schools  
3 of veterinary medicine, American Society for  
4 Microbiology. I mean, I can think of a number of  
5 professional societies that it would seem to be -  
6 this kind of information is very important to  
7 them. And it would be very useful I think if  
8 there were some way to get input from those groups  
9 you know with respect to the report, or maybe just  
10 at least make them aware that the review has been  
11 conducted and you know hear what the results are.

12 Those were my main thoughts as I looked.

13 And then as far as the IT piece,  
14 Lonnie, this is where I would hope that it will be  
15 possible if you would take this responsibility to  
16 share this part in particular with Dale Nordenberg  
17 because he is at CDC as you know, but serving on  
18 the FDA Science Review Committee and it would be  
19 great I think to have some conversations with him  
20 about where you see the needs.

21 DR. SHINE: Do you remember all those  
22 questions, Lonnie?

23 DR. CASSELL: Well, more comments than  
24 questions.

25 DR. KING: I wrote them down. That

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1 sounds like the 10-year plan Gail, but just a  
2 couple responses, and thank you for those. I  
3 think they're right on. I think at some point I  
4 would hope to be able to see a system in place  
5 where products might be differentiated based on  
6 consumer's ability to understand about production  
7 systems and products, and rather than just rely on  
8 a stronger regulatory environment. There actually  
9 needs to be more done in terms of public-private  
10 partnerships and this burden doesn't have to be  
11 borne just by regulatory or federal agencies. And  
12 I see certainly responsible industry groups coming  
13 up that certainly understand that and are willing  
14 to I think play a greater role in that. The  
15 advent of WTO and what's happening in terms of -  
16 international standards in terms of trade really  
17 puts us at a different position in terms of our  
18 ability to lead.

19 DR. CASSELL: Is that a leadership  
20 position or not?

21 DR. KING: Well, I think some European  
22 countries have done you know a good job, but I'm  
23 not sure that those are really fair comparisons.  
24 When you look at our you know agriculture animal  
25 system and the number of animals that are

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1 slaughtered here and exports versus a small  
2 country, it's like comparing a state rather than a  
3 country to what we're trying to do here. I do  
4 take to heart your idea about what we're going to  
5 do in animal health. I think that this is very  
6 much a public health system, but I see a little  
7 bit of an unevenness if you will in terms of the  
8 benefits of animal health, and I would like to see  
9 the veterinary profession be more involved. And  
10 certainly with Dr. Sundlof at CVM and others  
11 there's been a movement toward more judicious use  
12 of antimicrobials on the farm, even starting in  
13 veterinary schools, starting to understand that.  
14 But I think that they're kind of an uneven partner  
15 at this point and I think if there's more benefits  
16 to them. They have just as much to gain or to  
17 lose if you will, depending on NARMS and really  
18 what happens. So I'd like to see them to be a  
19 more effective player.

20 And then I think the idea of perhaps  
21 it's time for a national forum to take what's been  
22 done over the last 10 years, what's been found in  
23 this review into a broader audience to talk a  
24 little bit about what Dr. Shine talked about, and  
25 bring this forward and talk about what else should

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1 we consider here if we look 10 years ahead. Where  
2 would you put the priorities on this? Who are the  
3 beneficiaries? Here's some changes recommended,  
4 do you agree with that? And use that as the  
5 stepping stone if you will for kind of the next  
6 iteration going forward.

7 DR. SHINE: That could be a key part of  
8 any planning process.

9 DR. HARLANDER: And I think you'd have  
10 to - I totally agree with you. I have personal  
11 concern about the pipeline of antibiotics and the  
12 implications of that in the broader sense to both  
13 human and animal health, and that isn't something  
14 that we you know delved into in this. But I think  
15 this could be a platform for a broader - and I  
16 guess I would advocate, even though we had trade  
17 associations that represented producers and  
18 processors, this is the kind of information that  
19 needs to get all the way down to the individual  
20 producers in the country. You know, we often  
21 focus on kind of that high-level professional  
22 societies, but we need a way to deliver this  
23 message so that the understanding is there all the  
24 way down to people who produce food, whether it's  
25 spinach, or animals, or you know whatever the food

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1 safety issues are.

2 DR. CASSELL: I'd like to ask our  
3 colleagues at FDA if there's precedence for having  
4 this kind of public meeting that Lonnie was  
5 talking about, and maybe if it were held in  
6 collaboration with some professional organizations  
7 that could help fund such a meeting, like ASM for  
8 example. I think ASM I can almost guarantee would  
9 be very interested in helping to support this and  
10 I think it's a really good idea. When I look back  
11 a decade ago, or a little more I guess than that,  
12 when the topic of the use of quinolones in animals  
13 came up it was one of the best meetings in  
14 antimicrobial resistance issues that I think I've  
15 ever been to because I think it was the first time  
16 in history that the veterinary antimicrobial use  
17 committee had met with the human antimicrobial  
18 review committee. I'm not sure that that's the  
19 case, but I think I was told that. But Sue, the  
20 thing that was neat about it is you had individual  
21 producers there, in fact individual farmers that  
22 you know were concerned about this whole issue and  
23 the health and so forth. So it was, you had a big  
24 mix of people that knew a lot about the issue. So  
25 I think - this was right after, too, I think the

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1 salmonella DT-104, so there was a lot of personal  
2 concerns, especially in Vermont and other states  
3 like that. But I think this could be a really  
4 good thing. I think it could be good for FDA to  
5 show that leadership by you know calling together  
6 a meeting as a result of this report and in order  
7 to get the resources we could get I think AVMA  
8 maybe. I can't speak for them, and CDC don't you  
9 think might be interested too?

10 DR. SHINE: Maybe Dr. Woodcock could  
11 comment with regard to that. Also Dr. Woodcock,  
12 as with all of these reviews we don't want to just  
13 put it out there. We would like to get a  
14 response. In this case it would involve multiple  
15 agencies, so whether this fall or early next  
16 spring and so forth it would be useful to be able  
17 to get the response to these critiques. If people  
18 want to push back because they think it's wrong,  
19 we ought to hear what they're interested in and so  
20 forth. And I understand - I'm not asking for a  
21 critique or anything else, but I understand there  
22 are a number of people in the audience associated  
23 with NARMS. David White, Steven Sundlof, Pat  
24 McDermott. After your comments if they want to  
25 make any observations or whatever I think the

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1 Science Board would be interested in any comments  
2 they want to make.

3 DR. WOODCOCK: Thanks very much. I  
4 think we will definitely take all these  
5 recommendations very seriously and including the  
6 idea of having a meeting or public workshop or  
7 whatever. And we can definitely get back to the  
8 board as a response. We will definitely do that.

9 I'd like to hear from Steve Sundlof and Doug  
10 Throckmorton and probably Bob Brackett and other  
11 people who were involved in this.

12 DR. SUNDLOF: There you go, thank you.

13 DR. SHINE: Do you want to just  
14 identify yourself?

15 DR. SUNDLOF: Yes, I'm Steve Sundlof,  
16 not Dan Schultz. I'm Director of the Center for  
17 Veterinary Medicine. And first of all, I would  
18 really like to express my appreciation to the  
19 subcommittee for a very, very thoughtful report.  
20 I've been involved in NARMS since its inception.  
21 You know, over the last 10 years I've been very  
22 much deeply involved with it on a day-to-day basis  
23 and yet when I read the report I found all the  
24 things I was hoping to find in the report, but I  
25 found things in the report that I wasn't expecting

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1 and had never really considered before. And I  
2 think some of the suggestions were very creative  
3 and I need to look at it in a very different  
4 light, especially things like your sampling  
5 systems aren't robust enough to really give us a  
6 good representative example, but they could be  
7 used for other things and that was very  
8 enlightening to me.

9 We haven't had a chance at this point  
10 to discuss it internally, but over the next week  
11 or so we will have that opportunity and really try  
12 and get a sense of what we think is possible and  
13 doable. It'll also require us to coordinate with  
14 CDC and USDA to make sure that we're all thinking  
15 along the same lines. I certainly support the  
16 idea of having a national symposium on this issue.

17 In addition, and I'm sure the subcommittee is  
18 aware, that on an international scale the Codex  
19 Alimentarius has now taken up this issue and they  
20 will be holding a workshop or ad hoc workforce  
21 this fall and it will go for the next four or five  
22 years in which all of these things, NARMS as a  
23 surveillance system, but all kinds of other  
24 measures that can be used in addition to these  
25 kinds of surveillance systems in order to mitigate

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1 antimicrobial resistance as a result of the use of  
2 these antimicrobials in animal agriculture.

3 So just in summing up then, again I  
4 think the committee has done a great job on this.

5 It will give us a lot of food for thought. I'm  
6 particularly happy that the committee reinforced  
7 my views that this is really a mission critical  
8 system for the FDA and I think for public health  
9 in general, and having the committee recognize  
10 that I think really helps us to try and move it to  
11 the next phase, so thank you.

12 DR. SHINE: Any other comments from any  
13 of the other folks associated with NARMS? Again,  
14 we understand that you have not had an opportunity  
15 to discuss it or whatever and we look forward to  
16 that kind of feedback. Please.

17 DR. THROCKMORTON: Yes, and I'm also  
18 not Steve Galson. I'm Doug Throckmorton. I'm  
19 Steve's deputy who should be here shortly. Like  
20 Steve Sundlof I'd like to thank the committee. I  
21 thought that was a terrifically thoughtful report.

22 Coming from the Center for Drug Evaluation  
23 Research as Gail pointed out we're not the focus  
24 of this report appropriately, but we are very  
25 mindful of its potential implications as far as

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1 the development of new antibiotics and would look  
2 forward to working with you in any way that it  
3 would be useful.

4 One thing that I was particularly  
5 struck with and we were actually talking here  
6 amongst ourselves a bit was the database. And  
7 like all good policy decisions, you know the next  
8 steps here start with good data. I don't know  
9 where to take that observation except to say I  
10 think that database is an issue that really  
11 resonates a lot of us around the table. Janet and  
12 I both being on the Bioinformatics Board and  
13 things, we see the challenges in putting those  
14 kinds of databases together and making them  
15 interoperable and accessible and secure and you  
16 know, those kinds of things, but it's a terribly  
17 important next step and I applaud you for raising  
18 that as a particular issue and especially that  
19 one. So thank you. We'd be happy to work in any  
20 way that we could to facilitate this and thank you  
21 very much.

22 DR. SHINE: Dr. Cassell? Okay.

23 DR. SASICH: Because of the critical  
24 nature of the report, would it be worthwhile or  
25 possible for the FDA to brief members of Congress

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1 on the results of the report and spend some face  
2 to face time with them trying to explain it to  
3 them? I think it would be highly worthwhile.  
4 Another thing that just kind of struck me out of  
5 the blue in terms of the sampling, and I was  
6 trying to think of healthy individuals who might  
7 participate in such a surveillance program. What  
8 about new inductees into the armed services?  
9 Could you get the Department of Defense involved?  
10 And I think you'd want to wait until after they  
11 passed their physicals so you're sure that they're  
12 healthy.

13 The other thing about the availability  
14 of antibiotic utilization data or information. I  
15 guess I'm not quite clear, are you talking about  
16 use on the farm, numbers of prescriptions both in  
17 terms of what veterinarians are doing and what is  
18 done in the human clinic? We do have the  
19 prescription data and the FDA uses that. Now we  
20 see these in briefing documents all the time.  
21 It's confidential commercial information, or it's  
22 proprietary information. We're not supposed to  
23 release it so we can get the number of  
24 prescriptions for antibiotics. But I suppose  
25 you'd want to be able to see them at different

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1 geographic areas which might be - and I think you  
2 could do that too because it is possible for  
3 market research firms to identify exactly how many  
4 and what drugs physicians write prescriptions for.

5 And I think the agency pays for that data with  
6 the promise, if I'm not mistaken, with the promise  
7 that they'll keep it confidential. But I think  
8 this is an extremely valuable project.

9 DR. SHINE: Dr. Cassell and then we'll  
10 see if Lonnie wants to give a benediction.

11 DR. CASSELL: Okay. I was just going  
12 to ask Dr. Sundlof, given these international  
13 activities that you referred to is there any  
14 urgency in terms of trying to pull a meeting  
15 together in this country that might help inform  
16 some of those international policies that are  
17 being considered?

18 DR. SUNDLOF: I think - well, let me  
19 just say Gail that there are a number of things  
20 happening at the international level. Some of the  
21 things that we've done in terms of creating these  
22 critical lists of antimicrobials, the ones that we  
23 have the greatest concern about is now happening  
24 in WHO and the OIE, the animal World Health  
25 Organization. So that process is moving into the

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1 international arena. That's one thing. The task  
2 force is a 5-year process so I think in terms of  
3 the urgency it's probably - we probably do have  
4 some time, but everybody I think in the codex  
5 process, the codex countries are really looking to  
6 the United States for guidance on this because we  
7 have put programs in place like NARMS and then  
8 coupled with the regulatory pathway for drug  
9 company sponsors to follow in getting their drugs  
10 approved. But I think as the subcommittee found  
11 out, there is a tremendous amount of interest from  
12 a tremendously diverse audience within the United  
13 States to move forward on this issue. And I think  
14 we've gotten good marks from the consumer advocacy  
15 groups and others for going as far as we have, but  
16 they want to see more and I think that as we work  
17 our way through the recommendations of the  
18 committee and that we involve our stakeholders in  
19 those discussions we can plot a course forward and  
20 that will help drive the international decisions  
21 that are going to be made.

22 DR. SHINE: Dr. King, any last words?

23 DR. CASSELL: I was just going to say,  
24 please correct me if I misrepresented my  
25 perceptions about WHO and what they're doing about

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1 antimicrobial resistance.

2 DR. SUNDLOF: Yes, we're aware of the  
3 individuals. I agree there's no one single  
4 program called antimicrobial resistance, but we  
5 are constantly working with individuals within WHO  
6 who this - for which this is a major part of their  
7 job description.

8 DR. SHINE: Dr. Woodcock?

9 DR. WOODCOCK: It's just a very small  
10 process point from the standpoint of the  
11 subcommittee will give - has given this report to  
12 the Science Board which will then at some point  
13 actually transmit it to the FDA which perhaps you  
14 have, but that's how it works. And so we actually  
15 haven't formally received it until we receive it  
16 from the full board.

17 DR. SHINE: I'm about to make a  
18 statement in that regard.

19 DR. WOODCOCK: Excellent. Then in that  
20 case -

21 DR. SHINE: That was one of the reasons  
22 that I asked about audiences because we want to  
23 see the distribution relatively broad and that can  
24 take place through the FDA.

25 DR. WOODCOCK: Yes.

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1 DR. SHINE: So far as the board is  
2 concerned, if Dr. King and Dr. Harlander have  
3 nothing further to add at this point, without  
4 objection I propose that the Scientific Advisory  
5 Board accept this report from its subcommittee,  
6 transmit it to the Commissioner of the FDA with a  
7 strong recommendation that, (a), it be  
8 disseminated widely and that we've made some  
9 suggestions with regard to potential audiences for  
10 it and we may have some additional ones. And  
11 secondly, that there be a response from the  
12 participants in the program within the next six to  
13 twelve months indicating their reaction to the  
14 report, the actions that they're going to take in  
15 response to the report, any concerns that they  
16 have about it so that we can learn whether we're  
17 making some progress in terms of the activity. Is  
18 there any objection to that course of action?  
19 Hearing none, it is transmitted.

20 DR. WOODCOCK: Thank you very much and  
21 you should hear from us before six months for  
22 sure.

23 DR. SHINE: I said "within." All  
24 right. We'll move on to hear from Dr. Cassell. I  
25 remind you that the Commissioner met with this

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1 board a year ago and at that time charged us with  
2 a major project with regard to evaluating the  
3 relationship between science and the FDA and its  
4 regulatory function. Dr. Cassell, despite injury  
5 and a variety of other interruptions has done an  
6 absolutely spectacular job. I call your attention  
7 for those of you who have a copy of the agenda  
8 book, the roster of scientists that she has  
9 recruited to this effort which is indeed  
10 remarkable and which will be I believe Carlos  
11 shortly published?

12 DR. PENA: It's on the web already.

13 DR. SHINE: It's on the website. She  
14 has been working very diligently on the project  
15 and is going to give us a progress report as to  
16 where we are. Dr. Cassell.

17 DR. CASSELL: Thank you, Ken. I would  
18 just like to remind everybody that it is actually  
19 just a progress report on the process and kind of  
20 where we are in terms of our review. I would also  
21 like to say that we are slightly behind because of  
22 a little accident, but we are moving I think at a  
23 very good pace and a very thoughtful pace. I want  
24 to just make a few general comments before talking  
25 to you more about where we are actually in the

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1 review.

2 First of all, Dr. Von Eschenbach this  
3 morning reminded us all that his vision and the  
4 vision of FDA is that it will not only be a  
5 science-based agency, but a science-led agency. I  
6 think that's a very important point because the  
7 charge to this subcommittee of the Science Board  
8 really is to look at science within the FDA, its  
9 current role and status as it affects the  
10 regulatory mission of the agency. And when we say  
11 "science," we not only mean research, but also  
12 literature, investigation and data-mining, et  
13 cetera. So it's in the general sense of science.

14 I would say too that it is not a review of  
15 individual research programs, so don't get the  
16 idea that at the end of this review that you will  
17 have an assessment of each individual research  
18 program or aspect of science within the agency.  
19 That is really not the intent of the review. What  
20 I would say is that the areas that we have chosen  
21 to review actually we feel are extremely  
22 important, looking at where the agency is now and  
23 where everyone would like to see the agency in the  
24 future.

25 And so the other thing generally I'd

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1 like to say about the review is that it's very  
2 data-driven. Just to have perceptions or to base  
3 recommendations on perceptions or anecdotal  
4 evidence I think doesn't do anyone any good, and  
5 so we are a very intense group I must say and a  
6 very data-driven group. And along with that I  
7 would hasten to add that the FDA put in place an  
8 internal committee that basically has been engaged  
9 in this review and helping to generate the data,  
10 or provide the data I should say to this review  
11 group. And I can't say enough about how much work  
12 the members of the FDA staff have gone to to  
13 provide that data in a very responsible and  
14 thoughtful way, and we have asked for a ton of  
15 data and are in the process of reviewing it.

16 And I would just say that also, and again  
17 general terms, I wanted to just mention a few  
18 things about this committee. First of all, the  
19 committee is a subcommittee of the board, and just  
20 has Janet has just pointed out to you about the  
21 NARMS review, the results of this review will be  
22 actually presented to the Science Board and then  
23 we will value very much and depend on this  
24 committee really to report back and review to the  
25 subcommittee in terms of your thoughts and

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1 questions and challenges. It may be that we'll  
2 have to go back and get additional data depending  
3 on what this board actually says. And members of  
4 our committee contain members of this  
5 subcommittee. Allen Roses and Barbara McNeil  
6 who's not here are members, as well as myself.  
7 Dr. Shine has been an active participant also of  
8 this committee and I must say extremely  
9 supportive.

10 So I just also want to make one other  
11 point and that is that at the very outset no one  
12 wanted to be a member of this review committee if  
13 in fact it was going to result in a report that  
14 was going to sit on a shelf and not make a  
15 difference. Because it's very time-consuming on  
16 behalf of the agency and certainly on the part of  
17 the review committee, so we were absolutely  
18 adamant about that and almost every time we've  
19 seen Janet or seen Dr. Von Eschenbach, we re-ask  
20 the question can we be certain that this report  
21 will make a difference. And every time without a  
22 minute's hesitation we've been assured that in  
23 fact it will make a difference, it will be  
24 considered very thoughtfully. It cannot be  
25 guaranteed that all of our recommendations would

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1 be implemented, but in fact that's what you would  
2 hope would happen, right? No group is that wise.

3 I wanted just to also point out a few  
4 things about this subcommittee and this review  
5 that make it in my opinion unique and one of the  
6 reasons I think it's very important. One is the  
7 timing of the committee review. As you know the  
8 agency this fall celebrated its hundredth  
9 anniversary and in that hundred years it's been  
10 less than four times - in fact, I think this may  
11 only be the third review, correct me if I'm wrong  
12 somebody at FDA, that - I know it's been here a  
13 hundred years, but I think this may only be the  
14 third time that any external committee has  
15 reviewed the agency as an intact body and looking  
16 at all the parts and how it functions together to  
17 accomplish its overall mission. To me that's  
18 extremely important because many programs have  
19 undergone intense review, even in the course of  
20 our subcommittee's review, but that's a very  
21 different thing than looking, trying to look at  
22 the entire agency and get a feel for how it works  
23 together, what are the crosscutting issues, what  
24 are the recurring themes especially as it relates  
25 to research within the agency, science within the

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1 agency, how the priorities are established in each  
2 of the centers, what is the - and research talent  
3 base within those centers and programs, and then  
4 what about the gaps as we look towards the future  
5 in terms of what we anticipate will be coming in  
6 the way of new products, new devices, new vaccines  
7 based on current research and science.

8 So realizing again that this is a  
9 unique committee in terms of the fact that it's  
10 looking at the agency as a whole, there's another  
11 very unique aspect and that is that if you look at  
12 most of the review committees, like especially the  
13 recent IOM review report on drug safety that was  
14 issued in the fall and you look at the membership  
15 of that committee and because for obvious reasons  
16 there were no members from the industry on that  
17 committee, or really people that were close to  
18 either the agency or to companies that were  
19 members of that committee. And I think that was  
20 essential that it be that way for obvious reasons.

21 But in fact most of the reviews in the past, even  
22 the Corn report which is a recent - one of the  
23 three reports that looked at the entire agency, as  
24 well as the other one, the Edwards Commission, if  
25 you look at it, it didn't have this combination of

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1 industry expertise and academic expertise and by  
2 the way, government expertise on the committee.  
3 So we intentionally brought together the three  
4 sectors to try to get the best mix of people that  
5 would have familiarity with the agency, with its  
6 mission and also that are very research-intensive  
7 with respect to both industry and the academic  
8 sector so that we could do a better job of  
9 assessing what the future might look like in terms  
10 of anticipating what the future challenges will be  
11 for the agency, both from a public health  
12 standpoint, but in particular also from the  
13 product review standpoint.

14 So you have a list of the members of  
15 the committee and so I won't belabor the point,  
16 but to say that each one was really chosen very  
17 carefully. And I'll just point out a few to give  
18 you some idea of the breadth and the depth to try  
19 to match the breadth and the depth of the agency  
20 and the complexity of the agency. But just for  
21 example, looking at the issue of genomics and what  
22 that may entail for the future we have David  
23 Altshuler who is at the Broad Institute and  
24 actually the founder of the program in Medical and  
25 Population Genetics. Tom Caskey, who has had a

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1 distinguished career in the academic world, but  
2 also was at Merck and headed up their genomics  
3 program for a period of time. He's a member of  
4 both the Institute of Medicine and the National  
5 Academy of Sciences. In addition, we have Bob  
6 Goldstein who's the Scientific Director of the  
7 Juvenile Diabetes Foundation who spent a lot of  
8 time thinking about genomics issues and research  
9 as it relates to juvenile diabetes. In addition,  
10 we have in that same group that is looking at a  
11 lot of issues that relate to genomics is Lee Hood,  
12 the inventor really of a lot of the technology we  
13 use today for sequencing the human genome and  
14 microbial genomes and the technology for  
15 integrating this data into systems biology. He is  
16 currently the President of the Institute for  
17 Systems Biology and has been a very active member  
18 of the committee so far.

19 With regard to how we have also chosen  
20 others for specific reasons, Cathy Woteki is a  
21 member of the committee. She is a former Deputy  
22 Secretary of Agriculture, but in addition is now  
23 with the Morris Foundation. She went to the  
24 Morris Foundation from being the dean of the  
25 veterinary school at the University of Iowa. So a

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1 lot of depth there in various aspects. We have  
2 Eve Slater who is a former Assistant Secretary of  
3 Health, but was also in charge of regulatory for  
4 Merck for years in the area of vaccines, but now  
5 is the Senior Vice President for Policy worldwide  
6 for Pfizer. So she comes with a variety of  
7 background experiences. We have Roy Vagelos, a  
8 former CEO of Merck. We have Phil Needleman,  
9 again someone with a lot of academic experience,  
10 but also industry experience. We have Dale  
11 Nordenberg that I referred to who is at the CDC  
12 and very intimately involved with their  
13 information technology and database management,  
14 particularly as it relates to flu preparedness  
15 now, but has been very active in terms of the  
16 Secretary's committee on information technology  
17 issues within the different agencies. Sang Kim is  
18 leading the IT group. Sang is a former Chief  
19 Information Officer for Pharmacia for Lilly. He's  
20 a member of the National Academy of Engineering  
21 and took a year's sabbatical from his endowed  
22 professorship at Purdue to oversee the National  
23 Science Foundation's IT program. So he comes with  
24 a fairly unique perspective I think of information  
25 technology as it applies to the pharmaceutical

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1 industry and to a federal agency. The only other  
2 thing I would say is that we also have Al Gilman.

3 Al is a noted pharmacologist. He also happens to  
4 be a Nobel laureate.

5 And the thing that's so exciting about  
6 this group is everybody is engaged. Some of the  
7 groups have weekly conference calls and they are  
8 very, as Steve can tell you, pretty intense. And  
9 so we have divided the group into those main areas  
10 within FDA looking at the different centers, CDER,  
11 CBER, CDRH, CVM, CFSAN, CTR, and then three groups  
12 that we consider crosscutting, looking  
13 specifically at genomics, information technology,  
14 surveillance and biostatistics. Some of the  
15 individuals serving in these capacities have been  
16 former FDA employees that know again the agency,  
17 but are now in the academic world and see it from  
18 a different perspective. That's Susan Ellenberg,  
19 purposely chosen because she was also a member of  
20 the IOM Drug Safety Report so already had a lot of  
21 familiarity with what the issues were.

22 So enough said about the committee. I  
23 would say that each of those committees as sub-  
24 working groups is at a different stage right now  
25 in terms of their data-gathering and data

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1 analysis. The intent, however, is to have an  
2 early draft to the Commissioner by early fall, and  
3 in the interim would also be interviewing major  
4 stakeholders, some of the trade associations, but  
5 also some thought leaders, former Secretaries of  
6 Health, former FDA Commissioners to get their  
7 input, and then lastly to ultimately have public  
8 input on this report. And I would ask Ken or  
9 Allen if they would like to add anything to what  
10 I've said, and then also maybe Janet, you or  
11 Carlos would like to add. I'd like to recognize  
12 Carlos in particular. All of the FDA staff have  
13 played a tremendous role in terms of helping us  
14 with this effort, but Carlos I think works 24  
15 hours a day, 7 days a week and I appreciate it,  
16 Carlos. I know everybody else does as well.

17 DR. SHINE: Allen, do you want to make  
18 any additional comments?

19 DR. ROSES: Well, just I think the only  
20 thing that I would add is that being on one of the  
21 subcommittees that has weekly or sometimes  
22 biweekly conferences the heterogeneity of the  
23 subcommittee is very, very important. It also  
24 brings some challenges in that there's some  
25 necessary time that it has been taking to put the

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1 expertise together so that we can actually become  
2 mission critical. And I think that's happened and  
3 I think the type of development that's occurring  
4 now will be at a fairly rapid rate.

5 DR. SHINE: Before I ask Janet to  
6 comment, Norris, would you just comment on the  
7 schedule with regard to our fall meeting, public  
8 meeting, and the plan to try to complete the  
9 report in December?

10 DR. ALDERSON: I think the plan right  
11 now is that we will have the board meeting in  
12 October, will be a presentation of the draft  
13 report to the board at that time. And from then  
14 to December will be an opportunity for public  
15 input into that document with a final presentation  
16 of the report to the board in December.

17 DR. SHINE: But the point is that we  
18 will be going public with a draft of the report at  
19 the October meeting.

20 DR. ALDERSON: That's correct.

21 DR. SHINE: And we would -

22 DR. ALDERSON: Actually, the plan is -

23 DR. SHINE: I'm sorry.

24 DR. ALDERSON: - late summer make a  
25 draft report available -

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1 DR. SHINE: Publicly, right. But -  
2 correct. As far as the board is concerned it will  
3 receive that draft at its October meeting.

4 DR. ALDERSON: That's correct.

5 DR. SHINE: I'm hoping that we will  
6 have some opportunity for some public comment even  
7 at that point as part of that meeting, and then  
8 there will be an opportunity for the subcommittee  
9 to make changes and so forth on the basis of the  
10 public meetings, on the basis of the board's work,  
11 with the idea that we're shooting for a December  
12 endorsement to the report. I would also reiterate  
13 the observation that Dr. Cassell made that we are  
14 going to be thinking very hard with the agency  
15 about how and in what way we disseminate that  
16 report. And you know, some of you know that I  
17 spent 10 years at the Institute of Medicine and if  
18 there was one thing I learned from that experience  
19 it was that the dissemination plan was in fact  
20 often the most important part of what you did  
21 because you could always get very good people,  
22 smart people to say smart things, but unless you  
23 could disseminate it in an appropriate way it was  
24 just more smart things being said. Dr. Woodcock?

25 DR. WOODCOCK: Well, so far we really

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1 appreciate both the quality and the depth and  
2 breadth of the subcommittee that has been formed.

3 We've really enjoyed the interactions with all  
4 the groups. Well, we recognize, you know we've  
5 given forth quite a bit of data and information to  
6 all these folks, so we recognize what a challenge  
7 it is to integrate all this. But we need to  
8 develop, as we've discussed before, a vision for  
9 FDA research and science for the future. Where  
10 are we going with this and what are - you know,  
11 what are the highest priorities and so forth. And  
12 I think as we've heard all day today we can see  
13 the need for research and the need for our access  
14 to all sorts of scientific expertise because we  
15 never know the kinds of problems that are going to  
16 pop up to the crisis level at any given time. And  
17 we need to be able to respond to protect the  
18 health of the people in this country and the  
19 animals in this country as well. So we really  
20 look forward to this.

21 And what we had hoped to do, Dr. Shine,  
22 in order to - you know for the dissemination and  
23 so forth to start in the late summer/early fall,  
24 we would operate a docket for the committee and  
25 then we would provide you with the comments, the

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1 public comments that had been submitted to the  
2 report and you know organize those for the  
3 committee so that when you have your October  
4 meeting you know what has been said and you'll  
5 have an opportunity there for public comment on  
6 the report as well because it will have been out  
7 there for awhile and people could have absorbed  
8 it. And then we can finalize the report and we  
9 will need to talk about - we internally, what our  
10 action plan is which I'm sure we will take back to  
11 this board, all right, for input, once we develop  
12 an action plan from the report, but also the  
13 dissemination of the report to all the other  
14 involved parties or stakeholders.

15 DR. SHINE: Other comments, questions?

16 Dr. Harlander.

17 DR. HARLANDER: I am very impressed  
18 with the roster of folks that you've been able to  
19 attract. The one thing I'm concerned about is I  
20 don't see any food industry representation on the  
21 committee and I would just - I know that it's a  
22 crosscutting scientific issues that you're dealing  
23 with, but I think that the food sector would come  
24 at that science in quite a different way than what  
25 the pharmaceutical or drug side would. And so

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1 when that draft report is available, I think it  
2 really is very critical to get that out because it  
3 is the Food and Drug Administration and I just  
4 want to make sure that the food part is you know  
5 well - that we get a lot of input from that side  
6 as well.

7 DR. SHINE: Dr. Cassell?

8 DR. CASSELL: Very good point, Sue. I  
9 would say that Cathy and Jim and John have made an  
10 effort to talk with the stakeholders in the food  
11 industry fairly extensively. I can't remember the  
12 list right off the top of my head, but they  
13 certainly I think have reached out and will  
14 continue to be doing those interviews if you will  
15 over the next six weeks. But you make a good  
16 point.

17 DR. SHINE: Other comments,  
18 suggestions? Observations? We're - poor Dr.  
19 Woodcock was under time pressure this morning and  
20 all of a sudden we're running ahead. Is there  
21 anyone in the audience who would like to make  
22 comment during the public session? Any public  
23 comment from anyone with regard to - this is with  
24 regard to anything today, or anything that they  
25 want to talk about. These open sessions are not

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1 restricted to a particular report. Hearing none,  
2 the - I don't think I'll read the statement.

3 Well, let me make some closing  
4 comments, and again I'm embarrassed Janet. We  
5 could have - given the importance of what you had  
6 to say, we - but we will be revisiting IT I think  
7 in a big way. First of all, I want to again thank  
8 the committee that reviewed NARMS. I believe that  
9 the sense that - and two of you have now used the  
10 phrase "mission critical" so it's echoing back and  
11 forth I think here that this is an extremely  
12 important action. And I'm very pleased with the  
13 quality of the report, the reaction to the report  
14 and I think Gail's notion that this offers the  
15 opportunity for a major convening activity for  
16 stakeholders is a very important recommendation  
17 that I hope we will be able to follow up with.

18 I think so far as the Science Board is  
19 concerned, the science review, the next four or  
20 five months are going to be very intense. The  
21 committees are working very hard, the staff is  
22 working very hard. I again want to thank Carlos  
23 and Norris not only for supporting this Science  
24 Board, but also supporting the science review  
25 effort which has not been an uncomplicated one and

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1 I'm hoping that that review will throw a good deal  
2 of light and that we will have a dissemination  
3 plan for it that will make a lot of difference.

4 As I indicated in my comments to the  
5 Commissioner this morning, I think the Science  
6 Board continues to be very concerned about  
7 programs in safety, both of food and drugs as  
8 you've heard today, and the process by which we  
9 assure safety, the relationship between the  
10 approval process and post-approval surveillance,  
11 the use of IT to enhance that and I think this is  
12 a subject that is going to continue to echo. One  
13 of the issues that the science subcommittee has  
14 been debating is what are the themes around which  
15 it will make its scientific recommendations, and  
16 it is very clear that food and drug and biologic  
17 safety, device safety may be one of the most  
18 important contemporary messages about why and when  
19 it is critical to have good science and good  
20 research available to the FDA.

21 I consider this to be a very important  
22 transitional meeting in the history of the Science  
23 Advisory Committee, the Science Board, because it  
24 started a number of years ago primarily as an  
25 activity in which some of the advances in programs

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1 of the FDA could be highlighted, and although  
2 there were good interactions at those meetings,  
3 often the committee met twice a year and had a  
4 reunion and then met again twice a year. I think  
5 this is a very important transitional meeting  
6 because it reflects some really important changes  
7 in the role of the board. The charge from the  
8 Commissioner to review the science programs is an  
9 extremely important one. I think one of the  
10 things that's going to come out of that report  
11 will be the requirement or the necessity for in  
12 fact even more comprehensive reviews of the  
13 science and the research in the agency over time,  
14 and particularly the use of extramural reviews.  
15 Some parts of the FDA do that very well, others do  
16 not and I believe the Science Board is likely to  
17 be charged with an oversight of that process. And  
18 the NARMS review that we've just heard is a good  
19 example of that process as I believe it working  
20 well.

21 I'm also very pleased that in the  
22 course of the melamine situation the Science Board  
23 was able to play a useful role in identifying peer  
24 reviewers. We still have some logistical  
25 difficulties in that the ad hoc creation of a

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1 subcommittee to review something raises FACA  
2 issues and so that's the reason you end up with  
3 comments from six peer reviewers peer reviewing  
4 independently.

5           Somehow it seems to me over time we  
6 need to evolve mechanisms by which we can do very  
7 timely intense kinds of reviews about important  
8 issues confronting the agency in a manner that  
9 when necessary can involve, whether it's a  
10 conference call or face to face meetings, but  
11 would allow the benefit of the resources the board  
12 can bring to bear to produce the best possible  
13 advice in the shortest possible time, recognizing  
14 that that's got to be done within the confines of  
15 the legal structure. So that I think that the  
16 evidence that the board was in the position to do  
17 this, the evidence that the board is continuing  
18 under Gail's leadership with a long, much longer  
19 range project and so forth is an extremely  
20 important development and I hope that we will  
21 continue to be called upon when necessary to do  
22 what the agency needs to approve its performance,  
23 its integrity and the quality of its work.

24           Are there any other items that anyone  
25 from the Science Board wants to bring to the

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1 table? Anything Dr. Woodcock that you want to  
2 raise at this point? Hearing none, the meeting is  
3 adjourned.

4 (Whereupon, the foregoing matter went  
5 off the record at 2:19 p.m.)

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