

UNITED STATES FOOD AND DRUG ADMINISTRATION

CDER PUBLIC MEETING SUPPLEMENTS AND OTHER CHANGES  
TO AN APPROVED APPLICATION

Rockville, Maryland

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1 P R O C E E D I N G S

2 (8:30 a.m.)

3 MS. WINKLE: Good morning,  
4 everyone. Could you please take your seats  
5 so we can get started? I'm Helen Winkle, and  
6 I'm the director of the Office of  
7 Pharmaceutical Science for CDER for anyone  
8 who doesn't know who I am. And I want to  
9 welcome all of you to this very important  
10 meeting.

11 I really appreciate so many people  
12 coming out, especially with the weather  
13 conditions. It's not the best day to have to  
14 trudge over to Rockville. So I really  
15 appreciate your interest.

16 Today we're going to talk about  
17 314.70 and post- market changes. And we  
18 really feel that some changes in 314.70 are  
19 probably essential in determining how to  
20 really modernize the CMC regulation, which  
21 we've really been focused on in the Agency.  
22 And I think all of you are aware of that

1 focus through the -- in the 21st Century  
2 Initiative for quality.

3 So again, I appreciate your  
4 participation, we're very interested to hear  
5 what the public has to say about possible  
6 revisions to 314.70. And we are here to  
7 listen today. We're not here to answer any  
8 questions. We really want to hear from you  
9 what you think needs to change.

10 So I just have a few little  
11 housekeeping things to start with.  
12 Interpretations, there is a sign language  
13 interpreter available, and I really need to  
14 know does anybody need this accommodation?

15 (No response)

16 MS. WINKLE: No? So, good. Thanks  
17 a lot. Okay. For the record, the  
18 transcripts will be made available of this  
19 meeting after today. The comments will be  
20 submitted directly to the docket. The  
21 comments, the presentations made today, as  
22 well as any comments that you may have after

1 this meeting.

2 DVDs of the recorded meeting will  
3 be made available from FDA Live. This is not  
4 an FDA internal group; this is an outside  
5 group. And you can just order them outside  
6 the room. We won't -- FDA are not  
7 responsible for the sale of these DVDs.

8 So let me get quickly into the  
9 purpose of the meeting. I'm sure all of you  
10 have read the Federal Register Notice, but I  
11 just wanted to go through this just in case.  
12 Basically, as I said, we're soliciting your  
13 comments on issues that should be considered  
14 if FDA decides to propose revisions to  
15 314.70.

16 Again, we've given some thought to  
17 this, but have not made any final decisions,  
18 and the discussion here today as well as the  
19 information submitted to the docket will be  
20 very influential on us making our final  
21 decision. We're currently evaluating how we  
22 would make those revisions, and your input

1 are going -- is going to be very valuable to  
2 us in that final input.

3           We're interested in the weaknesses  
4 that you see in the current 314.70, the  
5 strengths you see. Also we're interested in  
6 all your thoughts about what effects 314.70  
7 or changes to 314.70 will make if we do  
8 implement changes. We're interested in  
9 hearing your suggestions for possible changes  
10 that will improve especially industry's  
11 ability to provide high quality products.

12           We feel ourselves that there is  
13 some lack of flexibility in the current  
14 314.70. So we'd like to hear from the  
15 industry in a -- how improving that  
16 flexibility will help you in your  
17 manufacturing. We're interested in the  
18 public's concerns as well and -- regarding  
19 the changes and whether -- anything that --  
20 change in 314.70 may affect how the public  
21 looks at our regulatory processes. We're  
22 very open, and we will consider all the

1 presentations that are made today, again, as  
2 I said, as well as what is submitted to the  
3 docket.

4           FDA does have a vision for change.  
5 I think most of you in the room have probably  
6 looked at the CGMP initiative for the 21st  
7 century. And you can see from that  
8 initiative and the things we were trying to  
9 do under the initiative that we really want  
10 to allow for some manufacturing changes to be  
11 made without prior FDA approval. And  
12 basically what we're looking through the  
13 initiative is to put the responsibility for  
14 quality products into the hands of the  
15 manufacturers.

16           And we feel like we can -- we would  
17 -- could allow some manufacturing changes  
18 without coming to FDA by better process and  
19 product understanding, which would lead --  
20 for the manufacturers which would lead to  
21 risk-based approaches to change. And also  
22 use of a firm's internal change control

1 systems and quality systems to really be able  
2 to understand the risk associated with the  
3 changes, and make the changes without FDA  
4 approval.

5 We're also looking to reduce the  
6 number of post- market supplements. Whether  
7 you're in industry or in FDA, I think that's  
8 the goal that everyone has. We are inundated  
9 with supplements, as you will hear from the  
10 speakers, from the review areas of OPS today.  
11 We have numerous supplements coming in.  
12 They're time consuming and many of them  
13 probably unnecessary, because there's little  
14 risk associated with the change.

15 We also though want to emphasize  
16 that regardless of any changes that we make,  
17 the manufacturers will still be responsible  
18 for ensuring product quality.

19 So in the Federal Register Notice  
20 there were several questions that we felt  
21 were necessary to address as we looked at  
22 whether to make changes to 314.70. The

1 questions included, is there value in the  
2 Agency moving toward a more risk-based and  
3 quality systems approach to regulating  
4 post-approval CMC changes? What are the  
5 advantages and the disadvantages of doing  
6 that? Would a revision to 314.70 to provide  
7 more flexibility to post- approval CMC  
8 changes, provide the same level of protection  
9 to the public with respect to ensuring safety  
10 and efficacy of products?

11           Would revising 314.70 change the  
12 regulation burden on the pharmaceutical  
13 industry? If so, how would the burden  
14 change? And would there be a greater burden?  
15 And last, would reducing the prescriptiveness  
16 of 314.70 provide manufacturers with greater  
17 regulatory flexibility? What would that  
18 flexibility look like?

19           So we're really looking at the  
20 presentations that are going to be made by  
21 the speakers today to get some answers to  
22 these questions.

1           So the program is split up into  
2 three parts. The first part will be FDA who  
3 will discuss the issues regarding 314.70 in  
4 the current regulatory scheme as we see them,  
5 and look to at the proposed new CMC  
6 assessment regulatory processes and how any  
7 changes in 314.70 may affect that.

8           The second part of the program is  
9 for industry organizations to speak, and we  
10 have both industry representatives from  
11 various trade associations who will be  
12 providing comments from their constituents as  
13 well as other speakers from industry. And  
14 lastly, in the third part of the program we  
15 have people who have responded to the Federal  
16 Register Notice. We have several people who  
17 have sent in their desire to speak today. We  
18 have a consumer as well as representatives  
19 from various other parts of the industry and  
20 stakeholders.

21           So with that, I think we'll get off  
22 to starting the program. And the first

1 speaker today is Doug Throckmorton. Doug is  
2 the deputy director of the Center for Drug  
3 Evaluation and Research. And he is going to  
4 put some parameters around what we're going  
5 to talk about here today. Thank you.

6 MR. THROCKMORTON: Thank you very  
7 much, Helen, and thank you for this  
8 opportunity. I'll start off by stating the  
9 goal of my talk, which is really to  
10 articulate strongly the Center's support for  
11 Helen's work that she's doing to reexamine  
12 the approaches to modern manufacturing,  
13 making the changes necessary, changes --  
14 particularly regulatory changes that can make  
15 this process a more efficient one.

16 I'm going to talk briefly today,  
17 because I think there is a lot of other  
18 conversations that need to be had. I would  
19 like to talk to you just a little bit about I  
20 think what I see as common goals for  
21 manufacturing sciences I think that all of us  
22 in the room can share, some ways that I

1 believe we're working to make those goals  
2 realized, and where this effort to  
3 reinvigorate manufacturing fits into a larger  
4 frame of the Center and the Agency efforts  
5 around reinvigorating product development and  
6 product science.

7           Then I'd like to delve in just a  
8 little bit into CFR 314.70 just to make some  
9 suggestions as far as places that you might  
10 have additional discussion, places where  
11 comments like Helen said just now are  
12 actively solicited, before I end with some  
13 final comments about where I -- again, where  
14 I see this fitting into the larger frame of  
15 reinvigorating product science.

16           So like Helen, I'll begin with the  
17 FR notice. We are asking you to evaluate how  
18 we could revise our regulations to allow  
19 consideration of risk-based approaches based  
20 on manufacturing process, understanding,  
21 including prior knowledge of similar  
22 products, and overall quality systems to

1 providing enhanced risk-based approach to the  
2 CMC regulatory process, which could reduce  
3 the number of supplements.

4           Why is it that Helen and her group,  
5 the group in the Office of Compliance, are  
6 working to reexamine a regulatory approach to  
7 drug product quality? First, I think of  
8 course there is the obvious need to ensure  
9 that pharmaceutical quality is sustained as  
10 technology evolves. We know new science is  
11 coming onboard; we need to sustain and  
12 understand that.

13           Second, as an agency we need to  
14 ensure the Regulation does not impede those  
15 new developments while still assuring product  
16 quality. And then finally, I believe we need  
17 to make certain that we're achieving the  
18 greatest efficiencies possible given the  
19 workload and available industry and the FDA  
20 resources to focus our attention on the  
21 places that we need to, and not on places  
22 where we have other mechanisms to assure

1 product quality.

2           So what is the desired state? And  
3 here I'd quote Janet Woodcock, who said that  
4 a maximally efficient, agile, flexible  
5 pharmaceutical manufacturing sector that  
6 reliably produces high quality drug products  
7 without extensive regulatory oversight should  
8 be something that I believe we could all  
9 coalesce around, as far as a vision, a place  
10 that we should be working towards.

11           The characteristics of that desired  
12 state I think many of us in the room would  
13 also agree on its broad outline.  
14 Manufacturers who develop and apply extensive  
15 knowledge about critical product and process  
16 parameters and quality attributes during  
17 their manufacturing process, they would  
18 strive for continuous improvement as new  
19 science and new technologies become  
20 available. The FDA role would be one of  
21 initial verification and subsequent auditing,  
22 and the result would be fewer manufacturing

1 supplements that would be required, as Helen  
2 has mentioned.

3           Accomplishing that desired state is  
4 going to mean a change in the way that we've  
5 been thinking and doing business. The  
6 quality would be built in as opposed to  
7 tested after manufacturing, so-called  
8 "quality-by- design" that I know many of you  
9 in the room are very familiar with. Changes  
10 application and inspection focus  
11 fundamentally -- again, something that we're  
12 going to have to work towards. The focus is  
13 on manufacturing science and on using that  
14 best available science to achieve the best  
15 possible product quality.

16           Focus is also on product risk, and  
17 risk being used to inform where to focus  
18 energies and to ensure the product quality.  
19 And then also we need to make sure that we  
20 have improved interactions between review and  
21 inspection, portions of the FDA so that we  
22 have free flow of information as things

1 change during manufacturing and in  
2 development, impacting in a maximum --  
3 maximally effective way the post-approval or  
4 inspections.

5 I believe this process, this  
6 desired state, if you will, is consistent  
7 with the pharmaceutical CGMP initiative that  
8 Helen mentioned before fundamentally in that  
9 it is a risk-based approach -- the goal of  
10 modernizing pharmaceutical manufacturing and  
11 quality systems around an approach that  
12 focuses resources in areas where a particular  
13 risk is perceived to maximize the use of  
14 those resources.

15 It is the quality systems framework  
16 facilitating consistent production of high  
17 quality, safe and efficacious products,  
18 utilizing a change control and continuous  
19 improvement mechanisms, using quality by  
20 design to build quality into -- again, as  
21 opposed to assessing after manufacturing. It  
22 includes the use of risk- management

1 approaches. Because it is risk-based  
2 approach we have to make sure we're -- we  
3 know where to devote those resources  
4 meaningfully and with good understanding.

5           And then finally, we need to make  
6 sure we're harmonizing with other quality  
7 systems including international quality  
8 systems.

9           I also, in another part of my job,  
10 spend a lot of time talking about the  
11 Critical Path initiative which I know that  
12 many of you in the room are familiar with. I  
13 see this task that Helen has taken on -- you  
14 -- she and the industry have taken on here  
15 around regulating and making certain that we  
16 have quality manufacturing as completely  
17 consistent with the larger vision of the FDA  
18 Critical Path.

19           For those of you that may not be as  
20 familiar, I've put the definition that we  
21 have sort of settled on around what the  
22 Critical Path is. It's a serious attempt to

1 focus attention on modernizing the evaluation  
2 of safety, efficacy, and quality of medical  
3 products as they move from product selection,  
4 so-called "discovery," to marketing, so  
5 called "delivery." So it is that portion  
6 between identifying a novel target and  
7 finding a product that may ultimately affect  
8 that target in that dizzy state to the place  
9 where the product is available for the  
10 American public to use.

11 We understand that that part of the  
12 process and -- of therapeutics development  
13 includes three large buckets if you will.  
14 One, a safety bucket, one a medical utility  
15 bucket; for today the third bucket, the  
16 industrialization bucket is the place that I  
17 think we should focus our attention.

18 Again, a critical aspect of  
19 efficient product development includes  
20 manufacturing using the best available  
21 science in the best possible and most  
22 efficient ways, again without sacrificing

1 quality or safety. And it is in this bucket  
2 that I see the work that you all are  
3 discussing today as fitting very neatly.

4 In that bucket, in that  
5 industrialization aspect of the Critical Path  
6 initiative, the FDA has a critical role in  
7 enhancing development. And in product  
8 development in particular we are involved in  
9 the review process, so see successes, see  
10 failure, see missed opportunities.

11 We have to remain open to new  
12 paradigms of manufacturing, and that's the  
13 heart of Critical Path -- being willing to  
14 question our assumptions, being willing to  
15 think of new ways to approach things that  
16 continue to provide assurance of quality. We  
17 are not a competitor. So in that sense the  
18 FDA can convene meetings like this and can  
19 solicit input from various groups and try to  
20 move a process of discussion forward.

21 We can move towards consensus  
22 development between industry academia and

1 government in a very effective and efficient  
2 way. And in that sense, ultimately, the  
3 Critical Path offers us the opportunity to  
4 encourage innovation. Again, something I  
5 think is completely consistent with what this  
6 discussion is about today. And in that sense  
7 then, the FDA is working to make the  
8 regulatory process as efficient as it's  
9 possible.

10           So we are talking about 21 CFR  
11 314.70 today. What is it about this  
12 particular reg that rises to the level of  
13 needing to have a discussion about it?  
14 First, 314.70 does not recognize the recent  
15 developments in manufacturing in some senses,  
16 we believe. It does not recognize the values  
17 of risk management activities -- the value of  
18 internal quality systems, and is based --  
19 somewhat prescriptive and rules-based.

20           And while it is very effective, a  
21 hallmark I would say in ensuring quality for  
22 consumers, it is possible that it has limited

1 productivity, process control innovation, and  
2 flexibility. And that's the heart of what I  
3 hope many of you will be able to help us  
4 discuss this today.

5 I think you -- it is possible that  
6 we can leverage the advances in manufacturing  
7 science that we have, the advances and risk  
8 management and its application to the  
9 manufacturing process, to reduce the need for  
10 review of low-risk manufacturing changes.  
11 Hence, reducing or eliminating the need for  
12 supplements. This would provide greater  
13 flexibility for manufacturers to make timely  
14 low-risk changes to their manufacturing  
15 processes.

16 It would also make a more efficient  
17 use -- manufacturing would make it a more  
18 efficient use of resources by both  
19 manufacturers and the FDA, so that the FDA  
20 resources in particular could be focused on  
21 manufacturing issues that pose a significant  
22 risk, so where we absolutely need to continue

1 to work.

2           So I'd summarize simply by saying  
3 first that the evolving manufacturing science  
4 promises a new approach to ensuring product  
5 quality, with the goal of efficient and agile  
6 manufacturing and regulation of  
7 pharmaceuticals. Achieving that goal  
8 requires industry, FDA, academia, and the  
9 American public confront the assumptions that  
10 have guided manufacturing assessments to date  
11 and be prepared to change if those  
12 assumptions can't be supported.

13           I believe this initiative, this  
14 discussion is consistent with other agency  
15 initiatives like the Critical Path  
16 Initiative, like the CGMP initiative for the  
17 21st century, to foster innovation. I  
18 believe we can focus on improving regulatory  
19 efficiencies while remaining true to  
20 maintaining product quality. FDA's progress  
21 in developing these new directions -- we have  
22 started down that path. We need your help to

1 continue.

2                   Finally, I'd just say that we do  
3 need public and manufacturer input to help  
4 identify these potential targets for  
5 consideration and help guide any future  
6 regulatory change. Thank you very much.

7                   MS. WINKLE: Thank you, Dr.  
8 Throckmorton. Next, as Dr. Throckmorton and  
9 I have both said, there really is a need to  
10 look at 314.70 and why we at the FDA think  
11 that it's possible that revisions need to be  
12 made in order to move ahead with some of the  
13 modernization that we're planning on.

14                   So our next speaker, Jon Clark, is  
15 going to talk to some of our thoughts in the  
16 FDA about why these -- the change in the rule  
17 is necessary and give you a better idea of  
18 some of our past thinking. Jon is the  
19 associate director for Policy Development in  
20 the Office of Pharmaceutical Science, and has  
21 spent a lot of time working on 314.70. So he  
22 is really the best one to give you this

1 insight from the Agency.

2 MR. CLARK: Thank you, Helen. I'd  
3 like to begin my presentation by reading for  
4 you a paragraph out of the Federal Register  
5 Announcement. No, I won't be reading the  
6 entire Federal Register Announcement, so  
7 don't worry about that. But there is -- an  
8 awful lot of effort went into writing this,  
9 and there is some particular paragraph, I  
10 think, that really captures what -- what it  
11 is we are getting at.

12 Because of critical public health  
13 implications of drug manufacturing, FDA  
14 traditionally has exercised extensive control  
15 over virtually every aspect of the  
16 manufacturing process. This regulatory  
17 approach has contributed to pharmaceutical  
18 companies being reluctant to change their  
19 manufacturing processes and equipment. In  
20 recent years, significant advances in  
21 pharmaceutical manufacturing science, modern  
22 quality management systems, and risk

1 management approaches have taken place.

2 "This has yielded new tools that  
3 can be used to help assure manufacturing  
4 quality. The new tools enable manufacturers  
5 to detect, analyze, correct, and prevent  
6 problems that continuously improve their  
7 manufacturing processes. It has been the  
8 goal of the CGMP initiative to create a  
9 regulatory paradigm that will encourage  
10 pharmaceutical manufacturers to use these new  
11 tools to facilitate their decision-making and  
12 the implementation of manufacturing processes  
13 to reliably produce pharmaceuticals of high  
14 quality. Under the new paradigm, as under  
15 the current scheme, pharmaceutical  
16 manufacturers are ultimately responsible for  
17 ensuring the quality of their products,  
18 subject to FDA regulatory oversight."

19 I think that paragraph sets the  
20 tone for what we're trying to get at with the  
21 entire project here, and this initiative is  
22 falling out of a 2-year program that ended in

1 2004, and I'll have a hyperlink to that  
2 report from that CGMP initiative in my talk.  
3 With that I will start with the prepared  
4 presentation.

5 This meeting is put together,  
6 sponsored by OPS, and OPS has oversight over  
7 the review of quality aspects of new drugs,  
8 generic drugs, biotech therapeutics, and  
9 quality microbiology aspects of those drugs.  
10 The offices involved in that are the Office  
11 of New Drug Quality Assessment, ONDQA. We'll  
12 have a representative speaking to that today.  
13 We have the Office of Generic Drugs, and we  
14 have a representative for that. We have  
15 Office of Biotech Products. They are  
16 regulated under a different set of  
17 regulations, so they are not here to discuss  
18 this today. And NDMS Microbiology; most of  
19 their issues are being picked up by myself.

20 We also have today a representative  
21 from a sister office of OPS, the Office of  
22 Compliance. They are the enforcement arm for

1 CEDR and we will have someone here to speak  
2 to their concerns today as well.

3 Let's look at the 21st Century  
4 Initiative over -- a little overview here.  
5 I'll give you some landmarks. The initiative  
6 was begun in 2002. There was a final report  
7 issued in 2004. It wrapped up and I think it  
8 was captured best with Doug's -- with Doug  
9 Throckmorton's presentation of Janet  
10 Woodcock's definition of the desired state.  
11 And I'll reread it here.

12 "It is a maximally efficient,  
13 agile, flexible pharmaceutical manufacturing  
14 sector that reliably produces high quality  
15 drug products without extensive regulatory  
16 oversight." And I've provided for you today  
17 a hyperlink to the final report on this  
18 slide.

19 The 21st Century Initiative goal is  
20 cited in that report, and it reads as follows  
21 -- "It has been the goal of the CGMP  
22 initiative to create a regulatory framework

1 that will encourage pharmaceutical  
2 manufacturers" -- we're having a little  
3 microphone problem here. Okay, is that  
4 better? The room is very full, and I'll take  
5 the moment to -- right now to thank the  
6 people who are at the satellite facilities,  
7 because we have just enough seats here today.  
8 But let me read the goal of the 21st Century  
9 Initiative.

10 "It has been the goal of the CGMP  
11 initiative to create a regulatory framework  
12 that will encourage pharmaceutical  
13 manufacturers to also make use of these  
14 modern tools to facilitate the implementation  
15 of robust manufacturing processes that  
16 reliably produce pharmaceuticals of high  
17 quality and that accommodate process change  
18 to support continuous process improvement."

19 When we look at 314.70, it opens up  
20 with the following text on the slide that,  
21 changes to an approved applications --  
22 application. "The applicant shall notify the

1 FDA about each change in each condition  
2 established in an approved application,  
3 beyond the variations already provided for in  
4 the application." And then it goes on to  
5 categorize these changes mainly according to  
6 the notification mechanism used to make those  
7 changes.

8 It generally is without a  
9 consideration of the applicant's risk  
10 management activities and it is generally  
11 perceived to be prescriptive and burdensome.  
12 The current change notices we have are prior  
13 approval supplements, and that -- we define  
14 those as -- to take care of -- changes that  
15 have substantial potential for adverse  
16 effect. We also have the changes being  
17 affected supplement for what is defined as  
18 moderate potential for adverse effect. We  
19 also have annual reports which are defined  
20 for minimal potential for adverse effect.  
21 Guidance on these definitions and on how we  
22 apply these is also available, and I've

1 provided a hyperlink to that guidance on this  
2 slide.

3 I would like to go into a  
4 discussion on the next slide of why it is  
5 that these -- when applied these terms don't  
6 really play out, and allow me to do that in  
7 the next couple of slides and with supplement  
8 examples. We have up here today -- we have a  
9 -- the regulation as it reads for moderate  
10 potential. It says, "Any change in the drug  
11 substance or to a product and so on that has  
12 a moderate potential to have an adverse  
13 effect on identity, strength, quality, purity  
14 or potency of the drug product."

15 Then it goes on to cite some  
16 examples. First example is a change in a  
17 container closure system that does not affect  
18 the quality of the drug product. Another  
19 example is an increase or decrease in  
20 production scale and certain manufacturing  
21 aspects that does not affect the process  
22 methodology or process operating parameters.

1 I have gone ahead and highlighted the terms  
2 here that seem to collide with each other,  
3 and that is you have a moderate potential to  
4 cause harm, and then you have "does not  
5 affect quality" and you have "does not affect  
6 process methodology."

7 Let us move to the next slide with  
8 a couple of more examples. It also says that  
9 in addition to a specification or changes in  
10 the methods or controls to provide increased  
11 assurance that the drug substance or drug  
12 product has high quality. Again, how does  
13 that interact with the idea of moderate  
14 potential and you're actually providing  
15 increased assurance? It will also have  
16 relaxation of an acceptance criterion, which  
17 may be a problem or not, or deletion of a  
18 test to comply with official compendium. And  
19 then it goes on to say that is consistent  
20 with FDA statutory regulatory requirements.

21 If there was an FDA requirement to  
22 follow a certain change, then why is that a

1 moderate potential for harm? I just asked  
2 those questions to direct our comments today.

3           Impacts of the current 314.70 have  
4 been broadly discussed and you can pick you  
5 on them in the report from the 21st Century  
6 Initiative. And these prescriptive  
7 approaches may not support beneficial  
8 manufacturing changes, the desired level of  
9 innovation, modernization, or flexibility.  
10 Not only that, but that the documentation  
11 that is reviewed for these changes eats up  
12 considerable FDA resources, and I put in here  
13 just a number to play with, and that is there  
14 were 5,500 supplements recorded last year.

15           Possible changes for your  
16 consideration. Probably the most important  
17 thing that -- noted in the Federal Register  
18 Announcement is that we are considering your  
19 comments on how we would allow for more  
20 manufacturing changes to be made without  
21 prior FDA approval, using a firm's internal  
22 change control system, allow for

1 consideration of risk-based approaches,  
2 manufacturing process understanding, and  
3 knowledge of similar products as well as  
4 quality assistance.

5           Again, equally important, creating  
6 a new reporting category of manufacturing  
7 changes that do not require notifications to  
8 the FDA. As you saw when I read the how  
9 314.70 reads right now, this would not be  
10 allowed without some extensive dancing around  
11 the requirements in 314.70.

12           Redefining what the FDA considers  
13 to be a major manufacturing change.  
14 Manufacturers -- keeping manufacturers  
15 responsible for ensuring product quality; in  
16 other words, not to have the FDA adopt the  
17 accountability for that quality, and  
18 accommodation of those who choose to continue  
19 within the current system.

20           There are related efforts underway  
21 to implement changes according to the 21st  
22 Century Initiative, and I would like to point

1     them out.  Primarily, the purpose is to make  
2     it clear that we're not waiting for the  
3     314.70 update in order to accommodate some of  
4     the changes that we've seen that are  
5     necessary.

6                     And I would like to point out two  
7     particular initiatives, and that is the  
8     ONDQA, new drug area, implementing risk-based  
9     pharmaceutical quality assessment system, or  
10    PQAS, and their by quality by design  
11    initiatives, and they have a pilot being run  
12    right now.

13                    I'd also like to point out the  
14    Office of Generic Drugs implementing what is  
15    being called the question-based review or QBR  
16    and I have put up here three questions that  
17    attracted my attention from that new system,  
18    and allow me to read them out.

19                    It's "How do the manufacturing  
20    processes and controls ensure the consistent  
21    production of drug substance?"  "Do the  
22    differences between this formulation and the

1 reference-listed drug present potential  
2 concerns with respect to therapeutic  
3 equivalence?" And "Which properties or  
4 physical, chemical characteristics of the  
5 drug substance affect drug product  
6 development or manufacturer performance?"

7           A little bit about this meeting.  
8 Today, we're going to hear from people who  
9 registered to speak before the January 24th  
10 deadline that was mentioned in our Federal  
11 Register Announcement before this meeting. I  
12 want to point out to you that this is an  
13 opportunity for people to speak and not be  
14 challenged on their opinions. There's no  
15 comments -- no discussion anticipated in this  
16 meeting; none scheduled at least. And that  
17 we will allow people, anyone who registered  
18 to speak to our Federal Register  
19 Announcement.

20           That is not the end of your ability  
21 to comment to this. You can comment on this  
22 docket and I have a deadline up here of March

1 7, 2007, and that's when we intend to go into  
2 the docket and harvest out as many of the  
3 comments as we can.

4 I can't assure that it will remain  
5 open, but I doubt that we'll actively close  
6 it, especially if it's active at that time.  
7 I've provided here docket number. I've  
8 provided here the address that you can send  
9 your comments to, and I've also provided a  
10 hyperlink to a website where you can provide  
11 those comments electronically without a  
12 postage stamp.

13 I've also provided here, for the  
14 record, a link to the original Federal  
15 Register Notice, quite extensive link there,  
16 but it is accurate. And that's the end of my  
17 show today. Thank you.

18 MS. WINKLE: Okay. I understand  
19 that there is some people in the back of the  
20 room that can't see the slides. We've tried  
21 to make some changes with the angle of the  
22 camera and stuff, and cannot do that. Was

1 the back on the screen here -- there is a  
2 screen on the side. Hopefully, you can see  
3 that. I know it's not very big but that will  
4 help. I wanted to put this slide back up  
5 because if there is anyone who needs to come  
6 up and copy any of these, I will give you a  
7 few minutes. The FR Notice, the docket  
8 notice, and stuff like that, if you can't see  
9 it back there and need to come up and copy  
10 it.

11 It will be -- all of these slides  
12 will be available on the website for you to  
13 look at, but I just wanted to give you an  
14 opportunity for a few minutes to copy this if  
15 you needed to.

16 Okay. As we were thinking about  
17 today, and the presentations we wanted to  
18 make in order to inform the public about what  
19 some of our thoughts were as far as 314.70,  
20 we thought it would be beneficial for our  
21 review officers to speak a little bit too to  
22 the subject, because they are the ones who

1 see the supplements as they come in. They  
2 are the ones that really understand the  
3 process, and how any changes in the process  
4 may affect the regulatory processes that we  
5 have.

6 So we have two speakers that will  
7 talk from a reviews perspective. The first  
8 one is Vilayat Sayeed, from the Office of  
9 Generic Drugs, and the second speaker will be  
10 Eric Duffy from the Office of New Drug  
11 Quality Assessment.

12 MR. SAYEED: Thank you, Helen. If  
13 you can hear me -- maybe I should -- maybe  
14 I'll hold it here. Thank you, Helen. Dr.  
15 Throckmorton articulated the need for the  
16 revision of 314, and my presentation would be  
17 focused on the Review Division perspectives  
18 on the impact of the 314 and the anticipated  
19 change as to where we are in regards to that.

20 Here is a brief outline of my talk.  
21 What I'm going to do is briefly go over some  
22 background information on the current CFR and

1 other relevant agency guidances which are  
2 pertinent to -- for today's discussion;  
3 provide some submission statistics for the  
4 last 3 years for the Office of Generic Drugs;  
5 discuss the current approaches in place for  
6 review, resource allocation for the review of  
7 the supplemental changes we are actually  
8 going through right now; future objectives of  
9 the OGD in new NDA and submission  
10 post-approval change management.

11           The 314 -- FDA -- the FDAMA was  
12 actually passed in November of 1997, and the  
13 Section 116 provides for the requirement for  
14 manufacturing changes. In April of 2004, 314  
15 was revised, was amended to implement these  
16 changes. And at the same time, change in  
17 guidance was also finalized to cover the  
18 reporting categories for post- approval  
19 changes.

20           Some of this Jon has covered, so  
21 I'm just going to go over it very briefly.  
22 In September of '04, the GMP for 21st century

1 and the PAD guidance were finalized. Without  
2 going into a whole lot of details regarding  
3 these two guidances, these two guidances  
4 provide an alternate approach and a framework  
5 to the industry in utilizing new tools for  
6 manufacturing science and quality management  
7 system. And in November of 2004, the  
8 enforcement discretion memorandum was issued  
9 by the Agency to minimize the supplemental  
10 submissions due to changes in the compendia.  
11 I mean, when the CFR was published we saw a  
12 whole bolus of supplements coming in due to  
13 the compendial changes.

14 314 -- the way the 314 -- current  
15 314 is written, it provides for four filing  
16 categories. And the filing requirements are  
17 based on the potential, as Jon pointed out,  
18 any change that can adversely affect the  
19 identity, strength, quality, purity, and  
20 potency of the product.

21 A change with substantial potential  
22 to have adverse effect is classified as

1 major, and the filing category for this is a  
2 prior approval. Similarly, one with a  
3 moderate potential is classified as moderate,  
4 and the filing category for this is a CBE,  
5 which is a change being effected, and within  
6 the CBE there are two subdivisions. They are  
7 divided, like, CBE 30 and CBE 0.

8 A change that has minimal potential  
9 is classified as minor and the filing  
10 category for this annual report. Based on  
11 these filing categories, here are some of the  
12 statistics that we -- for the last 3 years,  
13 for prior approvals, supplements, for the  
14 UGD.

15 As you can see last year we  
16 received over 1,100 supplements in this major  
17 category, you know, and this is where our  
18 bulk of the work is. As you can see, last  
19 year, in '06, we received over 3,500  
20 supplements. This is a lot of work, believe  
21 me, it's a lot work and a burden on the  
22 review staff.

1                   In the next few slides what I'm  
2 going to do is go over some -- break down as  
3 to how these supplements are classified  
4 within the office based on these submissions.  
5 Here are -- these are some of the supplements  
6 we received in which the expiration dating  
7 were either extended or reduced.

8                   Here is a very small -- a few  
9 submissions were made where a moderate  
10 revision to the formulation was made. Most  
11 of these changes fall under SUPAC level 1.  
12 And then, here you have a bulk where a lot of  
13 changes were made to the legacy application  
14 in terms of either adding a new manufacturing  
15 facility or a test facility to the existing  
16 applications.

17                   Here are some of the revisions that  
18 were made in terms of manufacturing. Not a  
19 whole lot, but there are some. And here are  
20 some of the packaging changes that were made.  
21 And most of these changes are -- the sponsors  
22 are adding new presentations to their

1 existing product line.

2           And this is a catch-all. I mean,  
3 where we can classify these supplements, we  
4 put them in a control revision, and this  
5 basically is the catch-all, you know. And  
6 here are some of the changes that are made to  
7 the labeling. And most of these labeling  
8 supplements are triggered by the changes made  
9 to the CMC. So -- I mean, we feel like if  
10 there are no changes to the CMC, maybe a good  
11 number of these supplements, labeling  
12 supplements would not come in.

13           Here are some of the changes made  
14 to the microbiology. As you can see, in the  
15 last 3 years, the Office of Generic Drugs has  
16 received close to 10,000 supplements in this  
17 CBE filing category as defined under the  
18 current CFR and changes guidance. This work  
19 continues to pose a tremendous challenge to  
20 our review resource management and review  
21 resource allocations in reviewing these  
22 changes made to the legacy products.

1                   To address this issue, the Office  
2                   has a process in place since mid-2004 to  
3                   allocate review resources for review of these  
4                   supplemental submissions. The supplements as  
5                   they come in are routed through the team  
6                   leaders. And at this station, a  
7                   determination is made based on the product,  
8                   type of the change that is being proposed,  
9                   risk associated with that change in assigning  
10                  review resources.

11                  This is an internal process, keep  
12                  in mind. This is something which we are  
13                  doing internally in assigning review  
14                  resources. This internal process though  
15                  allows us to manage our review resources, and  
16                  has worked quite well. But it does not  
17                  address the core issue of providing  
18                  regulatory relief for post-approval changes.

19                  The approach that is available  
20                  currently to the industry for regulatory  
21                  relief is the utilization of the  
22                  comparability protocol. In case of legacy

1 products, regulatory relief is basically  
2 managed by comparability protocols. I mean,  
3 where we are -- I mean, we don't see a whole  
4 lot but that's one of the options which is  
5 available to the industry, you know, in  
6 having some relief there, you know. To  
7 address the post-approval supplemental relief  
8 and new submissions, the OGD has established  
9 an alternate submission process for new NDAs,  
10 which Jon has addressed. It's like  
11 question-based review submissions.

12           And the Office is recommending the  
13 generic industry defile new NDA submissions  
14 under this new process. In this process, the  
15 sponsor can use the knowledge gained in the  
16 product development, and where applicable,  
17 leverage in-house knowledge they have for  
18 similar dosage forms and processes in  
19 providing scientific basis for post-approval  
20 change management.

21           In these submissions, the process  
22 -- the sponsor can also provide assessment on

1 raw material variability and critical  
2 controls, risk to product quality associated  
3 with each unit operation, process  
4 understanding and controls, and identify  
5 factors critical for product quality.

6 Based on this comprehensive product  
7 process understanding, we hope the sponsors  
8 can establish a roadmap for risk assessment  
9 and change management in the new submissions.  
10 This QBR submission would thus provide a  
11 scientific basis for regulatory flexibility  
12 for post- approval changes.

13 In conclusion, I would like to  
14 state that the Office of Generic Drugs has  
15 positioned itself by implementing the QBR  
16 initiative to meet the expectations of CFR  
17 revisions. Thank you.

18 MS. WINKLE: Thanks, Vilayat. I  
19 think Vilayat pointed out that very clearly  
20 that the number of supplements coming into  
21 the Office of OGD is almost overwhelming.  
22 And that we really do need to look at more

1 flexibility in the regulations to help with  
2 some of that burden from the supplements.

3 Eric Duffy is now going to talk  
4 about the Office of New Drug Quality  
5 Assessment and some of the post- approval  
6 changes, the perspective -- his perspective  
7 on post-approval changes and some of the  
8 thoughts that they have as far as changes in  
9 314.70.

10 MR. DUFFY: Thank you, Helen. And  
11 good morning, everyone. I'd like to take a  
12 few moments to describe the Office of New  
13 Drug Quality Assessment perspective on post-  
14 approval changes. And I'd like to start by  
15 discussing the quality by design, which was  
16 mentioned by Dr. Throckmorton in the earlier  
17 presentation and the quality by design  
18 implications to development of pharmaceutical  
19 quality assessment system. And to  
20 accommodate some of the changes in approach  
21 the Office of New Drug Quality Assessment  
22 underwent a reorganization, and I'll describe

1 that. And most particularly, the division of  
2 post-marketing evaluation, its mission and  
3 the risk-based approach to review.

4 And I'll review again, also the  
5 types of supplements that we are dealing  
6 with, to illustrate the magnitude of the  
7 problem.

8 Quality by design is a  
9 comprehensive system that begins with  
10 identification of the desired product  
11 performance characteristics. And from that,  
12 a product is designed. In terms of dosage  
13 form, route of administration, formulation et  
14 cetera. To accomplish manufacture, a process  
15 is designed which has specific unit  
16 operations and an overall control strategy to  
17 derive the desired product performance, one  
18 that is robust.

19 Product quality attributes are  
20 identified; most particularly, the critical  
21 product attributes. And from that is derived  
22 appropriate identification of critical

1 process parameters and associated process  
2 controls and an overall control strategy with  
3 established appropriate specifications to  
4 control critical performance attributes.

5 From this comprehensive exercise is  
6 derived product knowledge, which then permits  
7 a greater process understanding to permit  
8 then continual improvement through the  
9 manufacturing and the product lifecycle.

10 Now, what specifically is quality  
11 by design? Quality by design, starts as I  
12 say, with identification of a product which  
13 is designed to meet specific patient needs  
14 and performance requirements for therapeutic  
15 effect. The process is designed such that  
16 the product will consistently meet the  
17 critical process quality attributes --  
18 process and quality attributes.

19 To design a suitable process, the  
20 input materials need to be properly  
21 characterized and the critical parameters  
22 identified, particularly for starting

1 materials and raw materials. And the  
2 critical process parameters must be  
3 understood, and to gain an understanding of  
4 how those critical process parameters impact  
5 process performance. The process would be  
6 continually monitored through its  
7 manufacturing lifecycle such that -- to  
8 ensure that there is consistent quality over  
9 time.

10           Critical sources of variability  
11 should be identified and controlled and  
12 appropriate controls - overall control  
13 strategy would then be developed.

14           What does QBD mean to post-approval  
15 changes? Well, it's really a proactive  
16 approach to continual improvement and  
17 innovation, as opposed to just being reactive  
18 to compliance requirements. Manufacturing  
19 experience is gained and knowledge is  
20 developed to provide -- which provides an  
21 opportunity to evaluate and improve  
22 processes. This experience and product

1 knowledge can be used to establish a design  
2 space. It permits innovation, innovation in  
3 processes, in operations, unit operations,  
4 and controls. And the Agency will facilitate  
5 this and it certainly encourages it.

6 Adequate control can be exercised  
7 through a robust pharmaceutical quality  
8 system which is essential to implement a  
9 scientific risk-based change control  
10 strategy. In response to these newer  
11 developments and approaches to product -- a  
12 new approach was developed. And in fact, a  
13 new organization was seen to be required.  
14 And the Office of New Drug Quality Assessment  
15 grew out of the Office of New Drug Chemistry.  
16 And we are developing a pharmaceutical  
17 quality assessment system to promote  
18 scientific risk-based approaches to  
19 regulation, as was described in the  
20 initiative for the 21st century, which was  
21 mentioned earlier. Good reading for  
22 everyone.

1                   The pharmaceutical quality  
2           assessment system is intended to encourage  
3           the pharmaceutical industry to adopt quality  
4           be design, principles, and -- in the  
5           development, and innovation in the  
6           manufacture of drug products. There is an  
7           expectation that submissions would be  
8           knowledge- rich, scientifically based, and  
9           would demonstrate suitable process  
10          understanding. Innovation and continual  
11          improvement are encouraged and would be  
12          facilitated throughout product lifecycle.  
13          And regulatory flexibility would be based  
14          upon understanding of product knowledge and  
15          process understanding.

16                   The reorganization of the Office of  
17          New Drug Chemistry into the Office of New  
18          Drug Quality Assessment was implemented in  
19          November of 2005. As I mentioned, the  
20          objective was to implement the pharmaceutical  
21          quality assessment system. Key to addressing  
22          these new approaches was splitting the

1 pre-market review activities from the  
2 post-market review activities. And we  
3 additionally established the manufacturing  
4 science branch, which is rich in  
5 pharmaceutical scientists, chemical  
6 engineers, industrial pharmacists et cetera  
7 which complement the current review staff.

8 Key to the post-approval -- in the  
9 post-approval world was establishment of the  
10 division of post-marketing evaluation, which  
11 has a specified mission, very clear.

12 Firstly, to foster implementation of  
13 continuous improvement, innovation and  
14 effective manufacturing changes within a  
15 knowledge-based framework. Further, to  
16 develop a streamlined review process within  
17 that risk- based framework and to capture the  
18 knowledge from the evaluation and review.

19 Further, to develop strategies to streamline  
20 the review process and to downgrade where  
21 possible or eliminate certain types of  
22 supplements based upon a risk analysis.

1           Approaches to assigning risk can be  
2     in the eye of the beholder.  However, the  
3     guiding principle is that it's based upon the  
4     impact of a proposed change on product  
5     performance to meet patient need.  It also  
6     would be based upon the extent of product and  
7     process knowledge and understanding.

8           Supplements, as Dr. Sayeed had  
9     mentioned, would be triaged based upon a risk  
10    assessment, and appropriate resources applied  
11    based upon that analysis.  And this has been  
12    put in place in the division.

13           To illustrate the magnitude of the  
14    program, I've also assembled some statistics  
15    in terms of where the submissions come in.  
16    And I'm sorry this is 2005, but the numbers  
17    for 2006 are relatively equivalent.  The  
18    total number, "N" here is in excess of 1,800  
19    supplements for new drug applications.  It  
20    should be noted that new drugs has a little  
21    bit of a different program, and that is  
22    following approval of a new -- of an NDA to

1 introduce a new product into the marketplace,  
2 there is relatively the slim manufacturing  
3 experience.

4           So as a consequence we have seen --  
5 and this is statistically derived, we have  
6 seen between two and three supplements  
7 submitted, prior-approval supplements for  
8 major changes, submitted immediately within a  
9 year or two after approval of an NDA.

10           So the percentages here are  
11 relatively equivalent to what the Office of  
12 Generic Drugs experiences, that 35 percent of  
13 the submissions are prior approval  
14 representing what are considered to be major  
15 manufacturing changes. The changes being  
16 effected supplements are split into two  
17 categories, those that would be implemented  
18 immediately upon submission of the  
19 supplement, and that represents approximately  
20 20 percent of the applications. But  
21 approximately 50 percent are those which are  
22 implemented after a 30-day review by -- a

1 cursory review by FDA staff.

2           The types of supplements that we  
3 receive are shown here. Approximately -- and  
4 the legend on the lower left, I don't know if  
5 people can see from the back, but basically  
6 I'll read them off. We have -- these are  
7 categories that we establish upon initial  
8 review of the submission by our management  
9 staff, and that is changes in expiration  
10 date, SCE, representing a very small  
11 percentage. And the reason probably that  
12 that is the case being relatively small is  
13 that in most cases change or extension of  
14 expiry can be accomplished according to an  
15 established protocol and reported in an  
16 annual report.

17           SCF, those are changes in  
18 formulation, again representing a relatively  
19 small percentage. Those quite frequently  
20 would involve multidisciplinary review,  
21 potentially a bioequivalence study. A large  
22 category, SCM, manufacturing changes; many of

1 those are prior approval, representing  
2 approximately 40 percent. Changes in  
3 packaging, representing about 11 percent.  
4 Many of these supplements are an outgrowth of  
5 a merger, where mergers in -- of companies,  
6 where they want to have a coherent packaging  
7 across the new product line. Many of these  
8 changes are not of great significance.  
9 Another large category would be control  
10 revisions.

11 So there is a great task in front  
12 of us, but there are opportunities, there are  
13 challenges. But the opportunities would  
14 derive in many respects from the  
15 quality-by-design initiative and the  
16 risk-based approach to making changes. The  
17 challenges are how does one actually apply  
18 quality by design principles to approved or  
19 legacy products. And there is also a  
20 challenge of transitioning between the  
21 current way of doing business, and a new --  
22 the new way, which is based upon risk.

1                   So for a time, there will be a dual  
2 system in place, and certainly, firms are --  
3 can, if they opt to do so, continue with the  
4 current system of making post- approval  
5 manufacturing changes.

6                   And with that I'll close, and I'm  
7 looking very much forward to hearing the  
8 public comment and industry comment on how we  
9 might proceed together to move into the realm  
10 of the 21st century following the Critical  
11 Path. Thank you all very much.

12                   MS. WINKLE: Thanks to both Eric  
13 and Vilayat for those presentations. I know  
14 it's not on the agenda right now for a break,  
15 but we are going to take a 15-minute break,  
16 give everybody an opportunity to stretch a  
17 little. I think some people even rushed in,  
18 so I'll give you a change to at least have an  
19 opportunity to go to the restroom. For you,  
20 who do not know, the restrooms are out this  
21 door and to the left, down the hall.

22                   So 15 minutes, if you could come

1 back, then I appreciate it, thanks.

2 (Recess)

3 MS. WINKLE: Okay. Can you hear me  
4 better now?

5 SPEAKER: Yes.

6 MS. WINKLE: Good. I know there  
7 was a lot of problem. I can't do anything  
8 about this screen though, so we'll try to  
9 emphasize what's up on the screen if you  
10 can't read it. I know some of the fonts are  
11 small. We'll try to be a little bit better  
12 about that. But if you have a problem just  
13 raise your hand and whoever the speaker is,  
14 will be glad to try to accommodate to your  
15 problem.

16 Okay, the next speaker is from the  
17 Office of Compliance. He is going to give  
18 the compliance perspective on post market --  
19 post-approval manufacturing changes. Rick  
20 Friedman, Rick was just recently put in as  
21 the Director of the Division of Manufacturing  
22 and Product Quality, but he has been involved

1 in this area for a long time, and has some  
2 very good thoughts. Rick.

3 MR. FRIEDMAN: Thanks, Helen. Good  
4 morning. I am happy to be here on behalf of  
5 CDER's Office of Compliance to endorse the  
6 initiative, to create a regulatory system  
7 that is more amenable to manufacturing  
8 changes, representing a modern regulatory  
9 approach today that is rooted in the belief  
10 that, the right balance of regulatory  
11 scrutiny and flexibility will promote  
12 innovations and improvements that better  
13 serve the public interest.

14 In accord with our cGMPs for the  
15 21st century initiative, this new model will  
16 promote continuous improvement and  
17 implementation of technological advancement.  
18 It would also focus limited FDA resources on  
19 those changes to a product that truly posed a  
20 significant risk and cannot be alone,  
21 addressed by a firm's internal quality  
22 system.

1           We also hope to more precisely  
2 identify, in which cases, a pharmaceutical  
3 company must continue to clear a  
4 manufacturing change with FDA prior to its  
5 implementation. The new paradigm under  
6 consideration allows for enhancements in CMC  
7 and GMP program coordination.

8           While the CMC review program would  
9 be expected to continue with needed oversight  
10 of changes that directly impact product  
11 safety or efficacy, many of the changes that  
12 occurred over the product life cycle would be  
13 handled by the FDA cGMP program. It will be  
14 far less common for FDA to ask a firm to  
15 delay a change, while awaiting FDA review of  
16 the modification to their operations.

17           Instead the CMC review function and  
18 GMP programs will work more synergistically  
19 to create an environment conducive to  
20 continuous improvement by the manufacturer.  
21 This modern regulatory mind set emphasizes  
22 the responsibility of the firm to implement

1 affective change control practices and of FDA  
2 in its routine surveillance inspection  
3 program to verify that changes are adequately  
4 implemented.

5           There are two fundamentals of cGMP  
6 to reach this desired state of change  
7 control, driven by the internal quality  
8 system. Science-based change control  
9 procedures and sound quality risk management.  
10 I'll expand on these concepts a little later,  
11 but first I thought it would be useful to  
12 discuss at a higher level, the public policy  
13 philosophies behind our proposed paradigm  
14 shift.

15           A paper in law and society review,  
16 in 2003, defined the three basic types of  
17 government regulation. Let's take a moment  
18 to look each -- at each of them; a  
19 technology-based, performance-based, and  
20 management-based regulation. The first is  
21 the most onerous. The review and approval of  
22 manufacturing process steps, or the

1 associated equipment used for such processes  
2 is a technology-based regulatory strategy.

3           As stated in the paper  
4 technology-based approaches intervene in the  
5 acting or production stage, specifying  
6 technologies to be used, or the steps to be  
7 followed, to achieve a social goal. This  
8 type of approach includes regulatory approval  
9 of the details of the firm's manufacturing  
10 approach, and regulatory permission, when a  
11 firm would like to change one or more steps  
12 in a process, or introduce a new technology.

13           A somewhat lower level of  
14 regulatory scrutiny is the review and  
15 approval of product specifications. This is  
16 akin to a performance-based regulatory  
17 strategy as defined by the authors, and  
18 allows a firm to identify the approaches used  
19 to meet these specifications, and then holds  
20 the firms accountable to do so consistently.

21           The authors state that  
22 performance-based approaches intervene at the

1 output or testing stage, specifying social  
2 outputs that must or must not be attained.  
3 In other words, the regulator establishes  
4 requirements for measuring the product and  
5 the product output -- or the production  
6 output is tested, to ensure it conforms to  
7 those criteria. So that is acceptance  
8 criteria or specifications.

9           The third system provides the most  
10 latitude to the manufacturer to innovate and  
11 improve, and that's the management-based  
12 regulation, or regulatory approach. It's  
13 defined as one which requires firms to  
14 produce plans that comply with general  
15 criteria designed to promote the targeted  
16 social goal, and places responsibility on the  
17 manufacturer to routinely evaluate, and  
18 refine their management of issues to reach  
19 the stated social objective on a daily basis.

20           The authors clearly encourage  
21 management-based approaches for industries  
22 such as the pharmaceutical industry. When

1     there -- where there is diversity amongst the  
2     regulated industry and rapid change in  
3     technology. They know that management-based  
4     approaches hold a number of potential  
5     advantages over traditional regulation. They  
6     place responsibility for decision-making with  
7     those who possess the most information about  
8     risks and potential control methods. Thus  
9     the actions that firms take under a  
10    management-based approach may prove to be,  
11    not only less costly, but more effective.

12           By giving firms flexibility to  
13    create there own regulatory approaches,  
14    management-based regulation enables firms to  
15    experiment and seek out better and more  
16    innovative solutions. In contrast, the  
17    authors caution that technology-based  
18    regulatory regimes can be problematic for  
19    such industries.

20           They state that regulation that  
21    imposes requirements for specific  
22    technologies can eliminate incentives for

1 firms to seek out new technologies that would  
2 achieve public goals at a lower cost too.  
3 They add that even if a required technology  
4 seems effective at the time of initial  
5 approval by the regulator, it may prove  
6 significantly less cost effective than the  
7 technologies that would have been selected if  
8 firms had flexibility and the opportunity to  
9 innovate.

10           So this brings us back to our  
11 initiative to revise 314.70. Our federal  
12 register announcement for this meeting notes  
13 that the current 314.70 categorizes post-  
14 approval CMC changes and their associated  
15 reporting requirements without consideration  
16 of the applicant's risk management activities  
17 or internal quality systems and practices.  
18 It indicates an excessively rules-based or  
19 prescriptive approach to regulating  
20 post-approval manufacturing changes is not  
21 desirable.

22           This rules-based approach is an

1 example of a technology-based regulatory  
2 scheme, and the appropriate limitation of  
3 management-based regulations in this arena of  
4 post-approval CMC change would greatly serve  
5 to achieve the desired state we have outlined  
6 over the last few years and as reinforced  
7 again today by my colleague's excellent  
8 presentations.

9 Our 314.70 work group has  
10 recognized that the Agency's cGMP program and  
11 its quality systems approach afford an  
12 existing platform to institute continual  
13 improvement. The CGMP regulations are rather  
14 broad and primarily management-based  
15 regulations they do not prohibit or require  
16 specific equipment or process steps.

17 In the cGMP regulatory framework,  
18 regulatory huddles are lowered to facilitate  
19 the use of advances in manufacturing  
20 technology; continual improvement is  
21 integrated into the manufacturer's  
22 process-control strategies. Firms are still

1 held ultimately responsible for ensuring the  
2 quality of their products and inspections  
3 will of course continue to monitor the  
4 effectiveness of the firm's operations, and  
5 in fact spend more time on the change control  
6 aspects, with the change control program,  
7 which is a crucial cog of the pharmaceutical  
8 quality system at a firm.

9           So these continual improvement  
10 concepts are found throughout our recently  
11 finalized quality systems guidance, and are  
12 the basis for their ongoing work of ICH Q10.  
13 Scott Tarpley, a statistician whose insights  
14 into process control have contributed  
15 significantly to our 21st initiative, likes  
16 to say, process experience tells us whether  
17 things really work.

18           And here is a relevant quote from  
19 the quality systems guidance that underscores  
20 that a well-functioning quality system uses a  
21 holistic approach throughout the lifecycle of  
22 a process, to provide insight into state of

1 control. By measuring a points of process  
2 variability, and using good systems for data  
3 acquisition and analysis, a firm will  
4 continue to accumulate process understanding  
5 and learning's throughout the product  
6 lifecycle to the last day of the product  
7 lifecycle.

8           Yet this in-process or analytical  
9 lab data does not tell the whole story. It  
10 doesn't provide the full picture of whether  
11 the process is under control. There is other  
12 relevant information in the quality system  
13 that is important in evaluating whether there  
14 is a need for change and improvement.

15           Examples of important sources of  
16 this information that are discussed in our  
17 quality systems guidance are, nonconformance  
18 reports, batch rejections, returns and  
19 complaints, information on the state of  
20 maintenance, control, and calibration of  
21 equipment, facilities, and utility systems,  
22 and information from internal and external

1 audits.

2           These metrics and others provide  
3 the firm with the means to gauge whether and  
4 how equipment, facilities or processes need  
5 to be improved or adjusted. An effective  
6 quality system will reveal significant  
7 problems before there is a product quality  
8 consequence. This would seem to be not only  
9 good quality, but also good business  
10 according to a team of researchers from  
11 Wharton School who published a study in the  
12 Journal of Risk Analysis.

13           The Wharton School of Business  
14 Researchers found that early warning systems  
15 that turn lessons learned into prompt process  
16 improvements avert later production errors  
17 and failures that could have caused a serious  
18 public health impact. They call it crises or  
19 catastrophes for us -- and I think in the  
20 pharmaceutical industry you would then say, a  
21 recall would be that -- a crisis like that.  
22 So you are averting those kinds of problems

1 and using sound -- early warning system  
2 approaches.

3           They say that the failure of a  
4 system to identify and then remedy  
5 manufacturing flaws is highly problematic.  
6 FDA today is talking about removing hurdles  
7 to such process improvements. Finally, one  
8 responsive quality system identifies the need  
9 for a change -- the change control program  
10 manages the change. A GMP compliance change  
11 control procedure will do four basic things.

12           First thing it will do is reliably  
13 estimate the risk posed by the proposed  
14 change. And just to note that as we move to  
15 this paradigm, there is a responsibility of  
16 manufactures to handle changes in a way that  
17 the right questions are being asked before  
18 the change is implemented. A vigorous open  
19 discussion of what the issues might be  
20 associated with the change, and that means  
21 the right scientific disciplines from your  
22 company, need to be at the table to estimate

1 the risk accurately.

2           The second thing in this  
3 change-control procedure is the determination  
4 of how much scrutiny should be applied to the  
5 change; how much scrutiny is needed. For  
6 example, what type of data needs to be  
7 generated; is validation or revalidation  
8 necessary, who needs to be involved with the  
9 internal sign off of the change, et cetera?

10           The third is documenting the change  
11 and any relevant data or information that is  
12 generated. And of course, the fourth, could  
13 science and quality risk management call for  
14 analysis of the data, subsequent to the  
15 change in order to ensure its effectiveness.  
16 So the final major feature of change control  
17 would be to evaluate the actual impact of the  
18 change.

19           So that last slide is just a quick  
20 look at what I think is the key procedure  
21 that will enable the modern paradigm of  
22 post-approval change management, if we are

1 going to make sure that this is realized,  
2 your change control program needs to be a  
3 robust one. In summary, if FDA can create a  
4 regulatory system that focuses even more  
5 acutely on limiting consumer exposure to  
6 unsafe products, while also facilitating  
7 technological advancement, both the FDA and  
8 industry will be well served.

9           The management-based regulatory  
10 paradigm of the cGMP's provides a foundation  
11 to allow for many post- approval  
12 manufacturing changes to be properly  
13 implemented by firms without prior regulatory  
14 over-say. FDA's quality systems guidance and  
15 the ICH Q10 initiative provide the needed  
16 framework to accomplish this goal.

17           At the end of the day, if the  
18 Agency can provide a regulatory environment  
19 that will not impede needed changes, but  
20 instead encourage and facilitate  
21 manufacturing refinements over the lifecycle,  
22 we will truly seize this opportunity for a

1 great synergy between the regulator and the  
2 regulated. Thank you very much.

3 MS. WINKLE: Thanks a lot, Rick.

4 Our next speaker is speaking from the  
5 stakeholder's point of view, and speaking for  
6 the consumers. Janet Ritter. Is she not in  
7 the audience?

8 MR. CUMMINGS: She is here.

9 MS. WINKLE: Can you please come  
10 up?

11 MS. RITTER: My name is Janet  
12 Ritter, and I'm a consumer. And also, a  
13 product of off label use of drugs. I'm a  
14 member of the END DEPO NOW CAMPAIGN, the arac  
15 groups, the COFWA, "Circle of Friends With  
16 Arachnoiditis," and the Canadian support  
17 group, the arachnoiditis for North America,  
18 the Brain Talk groups, and Public Citizen  
19 group.

20 While researching this article, I  
21 have found many changes that need to be made  
22 to these approved applications, by the FDA,

1 FDAMA, CDER, CDC, AQHA, IOM, and other  
2 government agencies. Scientists, chemists,  
3 and microbiologists are to see this  
4 specifications in the applications meet the  
5 Agency standards.

6           It seems, we are all supposed to  
7 have our places in this process, but then I  
8 believe one Agency does not or are not  
9 informed as to what their place is in these  
10 approving these applications to make sure  
11 they are safe enough to have a label put on  
12 them. Major changes are very much needed and  
13 need to be in compliance with the rules and  
14 laws requiring GMC. Not just requiring an  
15 applicant to submit and receive an FDA  
16 approval of a supplement before distribution  
17 of the product.

18           Before the FDA gives an approval  
19 for an NDA or ANDA, these should be approved  
20 at the method used in the facilities and  
21 controls are being in compliance and used for  
22 the manufacture, processing, packing, and

1 testing of the drugs, and other the products  
2 to make sure they are found adequate to  
3 ensure and preserve it's identity strength,  
4 quality and purity. Making sure the labs are  
5 compliant with good manufacturing practices  
6 and report adverse, advents, and pharmacies  
7 are being regulated by the FDA or an  
8 appropriate Agency.

9           These are a must, if the drug  
10 company and pharmaceuticals want to stay in  
11 business to gain the trust once again of the  
12 public, and this goes with the FDA, CDER,  
13 CDR, and IOM, and many other of these  
14 offices. I see a lot of problems in the  
15 minor and moderate situations also, but also  
16 most are all major, because when you think  
17 it's only minor and moderate, not enough will  
18 come out of fixing these issues. These are  
19 serious -- if we are to be or get on the  
20 right track to a good healthcare system  
21 program all over the world.

22           I feel more control is needed in

1 these compounding pharmacies. They state  
2 they do not have to comply as good  
3 manufacturing practices. They are not  
4 regulated, and they do not have to report  
5 adverse advents. I feel this may be harming  
6 patients and causing so many deaths at an  
7 early age, and it's not just in the elderly.

8 We are all here to do a job,  
9 whether a consumer, scientist, government  
10 worker, we as consumers and patients, want to  
11 be able to trust the medical profession,  
12 American Medical Association and pharmacies,  
13 but we are losing faith fast in all these  
14 fields, because our drugs are not safe, lot  
15 of them are not safe. There is too much off  
16 label use being done, just because it works  
17 for one illness does not mean it will work  
18 for something else. Some do, some don't.

19 Unapproved drugs are threats to our  
20 health. There is too much compounding being  
21 done, and the sterility of these drugs are  
22 not being checked. Temperatures are not set

1 high enough to sterilize, so they get  
2 contaminated. Labels are marked wrong or not  
3 marked at all, and blood products are not  
4 being marked right, or kept in the right  
5 places, temperature wise, and this can also  
6 cause trouble.

7           It is stated, the FDA regulates  
8 pharmaceutical manufacturing to ensure the  
9 drug supply in the U.S. is high quality, what  
10 about the drugs coming in from other  
11 countries? Can and how do we know they are  
12 safe when they are shipped into ports and who  
13 knows how long they sit there. It is stated,  
14 your regulatory approach to pharmaceutical  
15 companies being reluctant to change their  
16 manufacturing process and equipment.

17           Later stated this has all changed,  
18 in what way? And we are still being injured  
19 or disabled or die because of bad drugs. I  
20 believe in putting drugs through fast tracks  
21 before their patients -- patents run out, is  
22 unnecessary. The drug companies seem to be

1 burying their indemnity in a race to see who  
2 will beat the other and none of them really  
3 care, who and how many they harm.

4           We do not realize -- this is only  
5 common sense, them doing this -- they may  
6 have to pay more out in the end in lawsuits  
7 to patients or other pharmaceutical  
8 companies. And compounding labs are not in  
9 compliance with good manufacturing practices.  
10 You can revise this to suit -- you can revise  
11 this to suit yourself, in order to help a  
12 drug company sell their drugs, but if they  
13 are willing to leave the medical  
14 professionals use these so called drugs off  
15 label, and injure and disable patients, this  
16 will fall back on them sooner or later.

17           What I've been -- I'm getting at --  
18 I myself had sciatica in my right leg in  
19 2000. So my primary care physician told me  
20 to go to the pain clinic to have epidural  
21 injection, and I said, "No, I'm scared of  
22 them." So my leg started to hurt a little

1 more and he said -- I saw him at the hospital  
2 where he worked, and I said, "Do you think I  
3 ought to go out there?" "Yeah, go."

4 So I went out -- they gave me an  
5 injection, January 26, I'm back to work the  
6 next day. And I worked up to February 9th.  
7 And my husband came to pick me up to go for  
8 the second one, and when I walked in, I still  
9 was in terrific -- worse pain. He said, "You  
10 look worse now than you did the first time."  
11 He said, "You are only getting this injection  
12 because you are here."

13 He said, "You are going to have to  
14 see an orthopedic surgeon." I said, "For  
15 sciatica?" So he made an appointment -- he  
16 said, pick one. So I did, one near him. So  
17 I was sent for an MRI, it comes back. He  
18 said, "I've got your report back, it shows  
19 you have four arachnoid cysts filled with  
20 fluid, like the clump of nerves at the end of  
21 your spine." Well, he said, "I won't touch  
22 you. You have to get another doctor."

1           He said, I have one -- Dr. Hershey  
2           Fridays willing to see him, and one  
3           neurologist -- a neurosurgeon see you. I saw  
4           them both in February, the same month. The  
5           surgeon thought I had a pinched nerve. He  
6           put me through all kinds of tests. The  
7           neurosurgeon, a couple of days later I saw,  
8           he checked me out and he said, "I don't think  
9           surgery will help you."

10           But the surgeon decided it, he  
11           thought I had a pinched nerve, he was going  
12           to operate on me. So he sent me to Hershey  
13           to get a nerve block, which first they hit a  
14           nerve; two, and I darned near flew off the  
15           table, and I said, "What are you doing?" And  
16           he said, "I must have hit a nerve." So I  
17           went in for this surgery, specially for  
18           pinched nerve.

19           Well, they were on strike at that  
20           hospital that day. And when I came to, that  
21           evening, he said to me, the assistant came  
22           and said to me, you never see the doctor,

1 always the assistant. He said, "I have to  
2 tell you this," he said, "We cut your spinal  
3 sac," and he said, "We had to glue up with  
4 fibrin glue." And that is all he said, and  
5 he left. Well, that night -- I never was in  
6 so much pain in my life as I was that night.  
7 I have not been out of pain since. It will  
8 be seven years February 9th, this month.

9 I ended up going through two more  
10 unnecessary surgeries. I ended up going to  
11 29 more doctors, seeking pain relief. I run  
12 to -- like a clinic that gave me all  
13 different kind of medications, I've had 33  
14 altogether. It's pain and narcotics.  
15 Nothing would help. So I ended up with seven  
16 MRIs, two CAT scans, two EMG tests, 29  
17 doctors, 33 meds, bone scan, nerve block,  
18 x-rays, two chiropractors.

19 Well, they even sent me to John  
20 Hopkins Hospital. They knew what to do for  
21 me. They knew, but they weren't telling me.  
22 So here, July 16, '05, I had my sixth MRI.

1 My family doctor calls and tells me, he said,  
2 "Your MRI looks horrible," and I said,  
3 "What's wrong?" And he said, "Well, you've  
4 got this arachnoiditis." I said, "What?" I  
5 said, "What can I do about this pain, it is  
6 driving me nuts." He said, "It worsens with  
7 a medical pill." They often told me this  
8 that no way -- that all of them doctors, even  
9 (off mike) sent to a disability doctor on  
10 October 2000. I got all the reports back  
11 from them, every report; they kept this from  
12 me for five years, so I could not take legal  
13 action against these doctors.

14 So I keyed the word arachnoiditis  
15 on the computer. I found these support  
16 groups all over the world. And I started  
17 reading a little bit about it and it was  
18 talking about Depo Medrol, using off label.  
19 I thought, "What are they talking about, I  
20 wonder what they put in me." So I called  
21 medical records, I went to the hospital, got  
22 my reports, came home and read what he gave

1 me, called him -- in his office and they  
2 said, "We have no record of you."

3 I said, "Well, it is very strange,"  
4 I said, "I have it in front of me, what did  
5 you do with yours? I need to talk to him,  
6 because what he did injured me. And he is  
7 injuring other people. This has got to  
8 stop."

9 They sure did not believe me. So  
10 the next step was, I went out there. I  
11 called JCAHO. I e-mailed JCAHO that we are  
12 going to be at the hospital, November 4, '05.  
13 I've not been there, and then risk management  
14 said, "You will only have 15, 20 minutes with  
15 them." I said, "They will listen, as long as  
16 I'm here to talk."

17 "This has got to come out. They  
18 can't be doing this to people, because we're  
19 a liability on Social Security, we are a  
20 liability to, you know, Medicare. We are a  
21 liability to Medicaid, and I did not -- I did  
22 not want to be disabled." I was so upset

1 when my doctor said, "Well, the first  
2 operation," he said to me, "I don't know what  
3 else to do for you." He said, "You are going  
4 to have to get back to your primary care  
5 physician."

6 And he said, "As far as I'm  
7 concerned, you are permanently disabled."  
8 "Permanently disabled from sciatica?" Well,  
9 I was very upset, because I wanted to work.  
10 I went back to my doctor. He said, what  
11 would you do if you went to work? He said,  
12 "You know, you can't work, you can't sit  
13 still long enough here, even for me to talk  
14 to you."

15 But all long, nobody said a word.  
16 So I started, you know, trying to best to get  
17 all this -- and I started treatment on this  
18 stuff -- I mean, I've been treating for about  
19 16 months, while I could sit -- because I  
20 can't sit long, stand long, you know, I sleep  
21 in a recliner.

22 I can't sleep in my bed. I can't

1 go to a large department store, because my  
2 husband has to lift that little scooter into  
3 our car, and he has sciatica -- spinal  
4 stenosis now, and do you know what my doctor  
5 told him? "What you are taking for it," and  
6 he said, "Nothing." You know what he said to  
7 him, "I know, you don't want an injection  
8 like your wife had." Well, once I found this  
9 out, after he told me, I made a trip down, I  
10 was so angry, and he kept his head turned, he  
11 was writing down a prescription, well, and  
12 then he gave me liquid morphine.

13           And he gave me some Celebrex in an  
14 office envelope, a white envelope. I said,  
15 "I will not take this Celebrex, I will try  
16 the morphine, if it doesn't work, I am not  
17 taking anymore of it." My body -- I gained  
18 over 20 pounds with all these drugs. Because  
19 of the CAT scans -- I had to have two, as I  
20 swelled up, I gained 20 pound, and they  
21 thought I had a bowel blockage. Thank God I  
22 didn't, so I had to quit eating. I would lay

1 down after dinner at night, and I would have  
2 water gush out my nose and mouth for no  
3 reason at all.

4           So I asked the doctor what caused  
5 this. Do you know what he told me, "Maybe  
6 you have regurgitance." I asked -- and he  
7 gave me some Prilosec. What (off mike) after  
8 I took -- again, I was done taking these  
9 pills. There is something wrong, I said, "He  
10 is crazy."

11           So I -- when the doctor told me  
12 this, well he and I argued about this, and he  
13 kept his head turned, and I said -- he said,  
14 "What do you want from me." I said, "I want  
15 the truth." He said, "You just called me a  
16 liar awhile ago." I said, "You did lie," I  
17 said, "You said that I always had back  
18 problems. I said, "Dr. Daniels I've always  
19 worked a full-time job and a part-time job  
20 and we raised five children. I've always  
21 worked a full and part time job, never had  
22 any back problems until the sciatica --

1 healthy as a horse. And I said, "Why are you  
2 keeping this from me, why did you," and he  
3 said, "What do you want from me," I said,  
4 "The truth, why did you wait so long to tell  
5 me. I wouldn't have had to go through all  
6 these doctors, all these tests, Medicare,  
7 through all this extra work because of this."

8           So after I found these groups out  
9 of the -- heard their story, looked at their  
10 -- and I thought "Oh, my, gosh, they sound  
11 like me," well last summer it had been my  
12 feet and toes -- I had pains down the arch of  
13 my foot. My feet and toes were curling in  
14 like this -- it hurt -- it felt like a (off  
15 mike) was in my foot and you just had to wait  
16 until you relax and it went out. The other  
17 day, I was holding a few papers, and what  
18 happened, my hands started like this, and the  
19 woman I was talking to -- she said, "What's  
20 wrong with your hand?" I said, "I don't  
21 know," I said, "My feet is doing that too."

22           So I take no pain pills, my family

1 doctor will not -- I took everyone had a  
2 narcotic -- I think he said, OxyContin. He  
3 said, "I will not put you on that, because  
4 that's too expensive, and it won't help. So  
5 actually, now, I am under treatment for pain.  
6 So I went under the -- thing here and I found  
7 this Depo Medrol was first manufactured in  
8 1959, that was 48 years ago, it is not FDA  
9 approved, they say for the spine. They are  
10 using an off label, so I thought I would go  
11 to Pfizer.

12           The girl I called in -- I know,  
13 about a dozen times -- probably a household  
14 name -- Pfizer and they told me the same  
15 thing. They said anybody that's been injured  
16 by this, fill out the MedWatch report. I  
17 filled three out. I don't know how many of  
18 these groups, all the world is having this --  
19 Australia, Canada. India -- a doctor took  
20 his wife over there as she got  
21 Stevens-Johnson Syndrome. She got ill while  
22 she was there, they gave her over 800 mg of

1 Depo Medrol in a week's time; that was in  
2 April and she died in May 28th there, they  
3 say. Is there an American Medical  
4 Association for covering for the doctors?

5           So this has either got to come off  
6 the market -- somebody's got to investigate  
7 this. I have got enough to write a book, I  
8 went through like five black cartridges, I  
9 don't know how many stacks of paper, when I  
10 can sit long enough to do that. I sit on one  
11 of those rubber bouncing balls. I've tried  
12 pain creams, I tried TENS unit. They sent me  
13 to water therapy. We fold our camper, put a  
14 hot tub in -- I cannot stand it. My back  
15 draws up and your muscles are just like this  
16 -- you get pain down your leg, your foot goes  
17 to sleep. I used heating pad -- I used heat  
18 pad -- heat rocks until they burnt my back --  
19 they blistered it. I used ice and some days,  
20 I get so depressed that I just pray for God;  
21 please take my life. I cannot take this pain  
22 any longer.

1                   Something has got to be done with  
2     this drug. So the next time I Pfizer in  
3     January, I got a letter, two packages taped  
4     -- from FedEx, I have them with me -- Monday  
5     this week. They asked me if I ever took  
6     Bextra and Lyrica, and Celebrex, and I told  
7     them, yeah. Well, they sent me these FedEx  
8     letters; they want me to send them the  
9     samples of my Bextra and Lyricia.

10                   I don't know what I am going to do  
11     here yet. I don't know why they want that  
12     because I know the effect I had with Lyricia.  
13     My doctor got -- it was the latest drug he  
14     gave me, 375 mg three times a day, I took two  
15     that day. That night, my husband said he was  
16     going to bed. I was at the computer working  
17     around, he said, "Don't stay up the whole  
18     night."

19                   He came down in the middle of the  
20     night, "There I was -- over only two pills --  
21     fell asleep, banged my head against the  
22     computer, I had a red mark here, a knot in my

1 head, my face was on the keyboard, my glasses  
2 were broke. He shook me, he said, "What's  
3 going on?" And I didn't even know I was out  
4 -- I was driving on morphine and Ultram. I  
5 do have some morphine, but I am scared to  
6 take it, because it makes me forget. So I  
7 will not -- never trust another doctor. I  
8 was lied to, and now I'm going to take this  
9 to court and try to fight it.

10 So now, Pfizer wants all this  
11 information. I notified them and I talked  
12 with the Legal Department three times, I got  
13 two letters back. I faxed the material, I  
14 sent it to the CEO and -- and I am going to  
15 get this settled. This product, these groups  
16 are so upset with this and that they can't  
17 get around. The wives have to quit work to  
18 take care of their husbands, the husbands  
19 have to quit work to take care of their wives  
20 because they can't do anything.

21 This drug has got to go, it is 48  
22 years old, since 1958, and I have got this

1 thing -- how many times they have changed  
2 this. And here -- I think one of them  
3 suggest in their label to it. Pfizer told me  
4 that doctors are not reading the labels. So  
5 I don't know if -- who is lying, if the  
6 labels aren't coming with the drug, why would  
7 a doctor today use that Kenalog and that  
8 Cele-Son or something like that -- thelon (?)  
9 or something like that, I can't put out that  
10 word. I have had a lot of trouble with that  
11 too, and Kenalog -- I read the stories.

12 I probably know about -- as much  
13 about this stuff as you all do. But I am  
14 tired of suffering and I don't want to see  
15 anybody else, ever get a spinal injection.  
16 So this is why we are fighting this, because  
17 we are, like, I said, we are liability to the  
18 healthcare system. And we want to work  
19 again.

20 So that's all I have to say about  
21 is, but I hope you all consider this. Study  
22 up on it if you doubt me, because it is in

1 this 314.70, and there are changes that have  
2 got to be made. They say, you can put it in  
3 your wrist, your knee, and your ankle, they  
4 cannot on your back, and they are doing it  
5 anyhow. Thanks.

6 SPEAKER: Thank you.

7 MS. RITTER: Can I take this, sir?

8 SPEAKER: Okay.

9 MS. RITTER: It pulled my necklace  
10 off.

11 SPEAKER: Before you may go, we  
12 want to get a copy of what you were reading  
13 at the beginning.

14 MS. WINKLE: Thank you Ms. Ritter  
15 for your perspective on the change to  
16 guidance, and the rule, and also, thank you  
17 for your personal problems that you've had --  
18 for sharing this with us. The next three  
19 speakers represent the industry through their  
20 Trade Associations. The first speaker to  
21 speak is representing the Generic  
22 Pharmaceutical Association, giving their

1 perspective on supplements and other changes,  
2 and it's Dr. Richard Stec.

3 MR. STEC: Okay. Thank you.

4 Helen, let me begin. The question we have in  
5 front of us is to ask, is there a need for a  
6 new approach to approve and implement  
7 post-approval changes. There are several  
8 compelling reasons that the response to this  
9 question should be, yes. First, let's take a  
10 look at the regulatory workload between  
11 industry and FDA, and I realize we've had  
12 comments earlier on this subject.

13 First, if we look at the lifecycle  
14 of a generic product, we may submit --  
15 upwards of 20 or more post- approval  
16 supplements to keep that application current.  
17 The data has been presented by earlier  
18 speakers Jon Clark and Dr. Sayeed as to the  
19 number of supplements. I don't think we need  
20 to debate the numbers other than I think we  
21 all agree that they are very large and  
22 contribute to an overwhelming workload, both

1 in the office of the generic drugs and in  
2 ONDQA.

3           Secondly, let's look at the ability  
4 to implement change. A typical CMC  
5 post-approval review time for a generic  
6 application may range from 9 upwards to 18  
7 months, 24 months if additional data is  
8 required such as impurity qualification. The  
9 timeline for development to approval of a  
10 change may range from one to four years. And  
11 let me take you through a typical example.  
12 If we were to replace a piece of  
13 manufacturing equipment in a process line,  
14 the timeline would extend from facility  
15 design and build out, equipment  
16 qualification, process or analytical  
17 development and validation, manufacture of  
18 stability batches, the regulatory submission,  
19 review, and approval.

20           Last, we wish to assure the  
21 availability of high-quality low cost drugs  
22 to the consumers. We wish to encourage

1 innovation, such as -- I'll go on, such as  
2 installing inline monitoring that could  
3 provide real-time feedback and improve  
4 product quality. And we want to implement  
5 change in an efficient fashion to assure  
6 there is continuous supply of generic  
7 medicines.

8           Let us understand what drives  
9 change in the generic industry, changes are  
10 often brought about by our raw material  
11 suppliers, they may discontinue the  
12 manufacture of a drug substance, and exit an  
13 unprofitable business, often with little  
14 warning. They may move manufacturing sites,  
15 or implement process changes to increase  
16 production efficiency. Applicant holders  
17 also submit their fair number of  
18 manufacturing changes. We may submit process  
19 improvements to improve product quality,  
20 changes to install new equipments, replace  
21 obsolete equipments, consolidate  
22 manufacturing facilities, expand and relocate

1 lines to increase capacity, and provide  
2 alternate suppliers for the manufacturing  
3 ingredients. Applicant holders must also  
4 respond to compendial changes and upgrades to  
5 analytical methodology.

6           And finally, firms may opt to  
7 outsource select manufacturing processes or  
8 analytical services. A quick, and I mean  
9 quick review of the current regulatory  
10 framework provides three pathways to submit  
11 change, and the points I wish to drive home  
12 is that in the prior approval pathway, this  
13 provides FDA the ability to perform a  
14 scientific assessment before the change is  
15 implemented.

16           The CBE pathway on the other hand,  
17 allows the sponsor to implement the change  
18 while the review is ongoing and prior to FDA  
19 approval. And of course the third pathway  
20 the annual report pathway allows the change  
21 to be implemented and then documented in the  
22 annual updates. The question therefore is,

1 is this the most efficient means to utilize  
2 FDA resources to review CMC changes.

3           If we were to execute a bold move  
4 and change the current process, what would a  
5 risk-based post-approval CMC change process  
6 look like? The current evaluation criteria,  
7 does the change have the potential to have an  
8 adverse affect on the identity strength,  
9 quality, purity, potency of the drug product,  
10 provides a strong foundation, and should not  
11 be changed. Major changes such as bringing  
12 online a new facility or a new API supplier  
13 that may have never been inspected by the FDA  
14 previously, should require prior FDA  
15 approval.

16           Moderate changes however, present  
17 an opportunity to reduce the submission of  
18 workload. If a moderate change can be  
19 implemented prior to FDA approval, can we  
20 eliminate the review and allow the change to  
21 be qualified by a firm's quality systems, and  
22 thus shift more of the regulatory burden to

1 industry. The change could then be reported  
2 either at the time of implementation or  
3 within the annual report. And of course, the  
4 third pathway, the annual report pathway, we  
5 are not recommending any change.

6 The framework for qualifying a  
7 change via a quality systems approach already  
8 exists within the Medical Device Regulations  
9 found in 21 CFR 820. Upon closer  
10 examination, most elements of the CMC quality  
11 system structure are already in place within  
12 the pharmaceutical industry to qualify CMC  
13 changes. For example, generic manufacturers  
14 operate under a integrated quality system  
15 structure and set up procedures. Systems are  
16 in place for documentation control, IQ, OQ,  
17 PQ, equipment process, and method validation,  
18 change control, and CAPA procedures.

19 Guidance documents such as the NDA,  
20 ANDA changes guidance, would continue to be  
21 an important element to a risk-based quality  
22 system approach. However, the content can be

1     restructured to provide greater specificity  
2     on major changes that would require FDA  
3     approval prior to implementation.  As an  
4     example, if we look at a change to a rubber  
5     stopper formulation, under the current  
6     guidance, if one were to alter the components  
7     by switching A to B, eliminating a component  
8     or altering the amount of a component, the  
9     current guidance does not provide enough  
10    direction as to how to file that change.

11             Additionally, decision tree tools  
12    could be incorporated as an effective means  
13    to determine if a change could be qualified  
14    via a firm's quality systems.  Changes  
15    qualified through a quality system approach  
16    could be submitted again in the end report  
17    application.  Can the system work; it would  
18    require awareness of the company's senior  
19    management to all CMC changes.  It would also  
20    require the Office of Regulatory Affairs to  
21    partner in the new approach, such that  
22    inspection of the CMC quality system would

1 become part of FDA's routine GMP Inspection  
2 Process.

3           Additionally, the proposal could be  
4 pressure tested against existing data. For  
5 example, a two to perhaps four-year data set  
6 of CBE supplements could be evaluated to  
7 assess the number of changes that could not  
8 be implemented after the FDA concluded its  
9 review; we believe this number would be  
10 extremely small.

11           What are the opportunities to  
12 reduce the need for supplements to approve a  
13 CMC change. Listed here are just a few  
14 examples. Manufacturing changes to companion  
15 applications after approval of a lead  
16 supplement could be eliminated. A change to  
17 a drug substance or a drug manufacturing  
18 process that reduces levels of byproducts or  
19 impurities could be eliminated. A move to an  
20 alternate testing laboratory or for solid  
21 dosage forms and alternate packaging site  
22 within the company or an external company

1 also could be eliminated, and there are many  
2 more.

3 Additional opportunities to shift  
4 the regulatory burden to the industry may  
5 also be available under the current prior  
6 approval filing category. Listed here are a  
7 few examples of changes that could be  
8 qualified through a firm's risk-based quality  
9 system. Addition of a new drug substance  
10 supplier previously approved in existing  
11 application with the same dosage form, minor  
12 changes in size and shape of the container  
13 for a sterile product, adjustment of  
14 in-process specifications based on prior  
15 manufacturing history of the firm, and  
16 deletion of non- compendial tests after  
17 appropriate product history has been  
18 collected.

19 Some general comments in closing  
20 that would support implementing a quality  
21 system risk-based approach; first, the  
22 regulatory burden on industry to effect the

1 change is projected to remain the same as the  
2 current prescriptive approach, that is, the  
3 data that is required to be generated to  
4 support the change would not -- would be the  
5 same.

6           Secondly, drug safety and efficacy  
7 would not be jeopardized. The process would  
8 use the same quality systems currently in  
9 place that provide safe and effective drugs  
10 to the marketplace. Shifting the burden to  
11 industry to qualify moderate changes would  
12 allow the Agency to focus resources unchanged  
13 that has the greatest potential to impact  
14 product quality. A quality system approach  
15 is anticipated to only minimally increase the  
16 scope of GMP inspections, and would provide  
17 for faster implementation of change.

18           Additionally, a quality system  
19 approach would incorporate Quality by Design  
20 principles. Generic manufacturers generally  
21 hold a broad production experience across  
22 multiple products rather than a single

1 product that could be leveraged to qualify  
2 change. A quality system approach is  
3 adaptive and responsive to changes in  
4 manufacturing technology equipment and  
5 practices whereas a prescriptive approach is  
6 not. And finally, it is unlikely, the  
7 generic industry would implement for many  
8 products, CMC related-risk management  
9 strategies, since continuous process  
10 development, post-launch, is generally not  
11 the practice of our industry. Thank you.

12 MS. WINKLE: Thank you, Rich. And  
13 I failed to introduce Rich by his title. So  
14 let me backup just a few minutes and say that  
15 Rich is Vice President for Regulatory Affairs  
16 at Hospira, Incorporated. So I appreciate,  
17 Rich, your representing the generic industry  
18 today here with your comment.

19 The next speaker is representing  
20 the Pharmaceutical Research and Manufacturers  
21 of America. He is giving their perspective  
22 -- PhRMA's perspective, in their industry's

1 perspective on how they feel about changes to  
2 314.70. Speaker is Leo Lucisano; he is the  
3 Regional Director, CMC regulatory affairs,  
4 Post-Approval from the GlaxoSmithKline. Leo?

5 (Discussion off the record)

6 MR. LUCISANO: Thank you, Helen. I  
7 just want to preface my remarks by saying  
8 that in the profession of Regulatory Affairs  
9 for Chemistry Manufacturing and Controls, a  
10 great deal of attention is placed on working  
11 with pharmaceutical development and chemical  
12 development in developing new chemical  
13 entities, filing the investigation of new  
14 drugs and getting approval of new drug  
15 applications.

16 But if a product is approved, it  
17 typically spends the majority of its lifetime  
18 in the post-approval phase. It can go on for  
19 years and even decades. And it's a bright  
20 and very dynamic phase because of changing  
21 regulations, changing technologies and  
22 changing market forces. So I'm delighted to

1 be here at a public meeting here today that  
2 focuses attention on that phase of the  
3 product lifecycle.

4 I've had the opportunity to  
5 specialize in this field for the last 13  
6 years. I wanted to spend a few minutes  
7 reflecting on the amount of change that I've  
8 seen during that interval, provide some  
9 recommendations, concepts and considerations  
10 that underpin changes to 314.70, talk about  
11 the attraction, the importance and the timing  
12 of global harmonization -- because PhRMA  
13 manufacturing companies supply a global  
14 marketplace -- mention some of the other  
15 parallel activities that are ongoing and that  
16 could perhaps be integrated in any revision  
17 to 314.70, and provide some summary comments.

18 Back in the early '90s with 314.70,  
19 the wording was vague, expectations unclear,  
20 the vast majority of manufacturing changes  
21 being done by a prior approval supplement.  
22 Due to concerns from industry and a request

1 for more clarity about changes in this area,  
2 there was the issuance of the SUPAC-IR  
3 Guidance in 1995, scale-up in post-approval  
4 changes For Immediate Release Solid Dosage  
5 forms, and that was really a  
6 hallmark-guidance for four reasons.

7 One, it was based on research. FDA  
8 collaborated with industry to run some  
9 bio-studies to look at the impact of  
10 formulation and process variables on the bio-  
11 equivalence of drug products.

12 It provided now a new vocabulary, a  
13 common language that industry could talk to  
14 FDA about with respect to manufacturing,  
15 design and operating principles of equipment,  
16 the solution similarity.

17 It also provided very clear  
18 expectations about the filing category, and  
19 the data and information package required to  
20 progress a specific change.

21 With fourth, and maybe the more  
22 important aspect for the discussions today,

1 it introduced a concept of risk. It talked  
2 about the risk potential of a change  
3 effecting the identity, strength, quality and  
4 purity of the product.

5 And I think that was significant,  
6 because we wouldn't be at a juncture here  
7 today to talk about Quality by Design, unless  
8 we've been at least living with the idea of  
9 the importance of risk assessment for  
10 manufacturing change for last 10 or 12 years.

11 Between 1995 and '99, when 314.70  
12 expired, FDA issued a number of other  
13 guidance documents, many of them  
14 product-specific or topic-specific, for  
15 example, about equipment or about the  
16 solution specifications. 314.70 expired in  
17 '99 and then was reissued in 2004.

18 CANA was revised also to be aligned  
19 with 314.70. So what you had really was  
20 about a 12-year-period, where the Agency was  
21 issuing many guidance documents so that it  
22 came down to a very prescriptive approach.

1 You define what change you wanted to do, go  
2 to the particular guidance document, it would  
3 tell you to exactly how to progress that  
4 change.

5 Well, at the same time, around  
6 2002, the Agency challenged industry with a  
7 new way of thinking, highlighted by cGMPs for  
8 the 21st-century, a risk-based approach. And  
9 now, we started to see guidances that were  
10 more conceptual, the PAT Guidance, ICH Q-9  
11 for quality risk management, that didn't talk  
12 about specific dosage forms, but talked about  
13 concepts and ways to approach the assessment  
14 of change.

15 So we're at a juncture today, where  
16 one can take one of two paths, in either  
17 assessing change for your currently approved  
18 products or how you want to develop your new  
19 chemical entities. The prescriptive  
20 approach, that is represented by the PAT  
21 Guidances or the QbD approach that is  
22 highlighted by cGMPs for the 21st century.

1                   This table just shows some of the  
2 metrics that were reported to Congress with  
3 respect to manufacturing supplements. During  
4 the six-year renewal from 1999 to 2004, when  
5 really we were managing change under the  
6 Changes Guidance for new drug applications  
7 and abbreviated new drug applications -- two  
8 important points here, you see that the  
9 percentage of prior approvals went from about  
10 two-thirds in 1999 to about one-third of the  
11 total supplements in 2004.

12                   And from a manufacturer's  
13 perspective that's a positive thing, because  
14 Changes Being Effectuated supplements allow you  
15 to implement change faster than a prior  
16 approval supplement. The other highlight  
17 here -- and I think it was also reflected in  
18 some of the comments by Dr. Duffy and Dr.  
19 Sayeed, that we really haven't seen a change  
20 in the number of supplements that are filed.

21                   So even though the number of prior  
22 approvals are significantly reduced, we're

1 still seeing most of the changes being  
2 progressed as supplemental applications. So  
3 PhRMA supports revision of 21.314.70, if  
4 essentially it reduces the number of  
5 manufacturing supplements. And by  
6 manufacturing, I also mean changes to  
7 analytical testing and also to packaging.

8 I think we are all aware of and it  
9 has been highlighted in some of the previous  
10 presentations that a lot of the submissions  
11 that we do are fairly low-risk and  
12 supplemental applications really don't add a  
13 lot of value, and drain resources.

14 But in looking to revise 314.70, it  
15 should really focus on the conventional  
16 submissions with the realization that we have  
17 thousands of approved products, both NDAs and  
18 NDAs that are out there, they will be very  
19 difficult for companies to go back and invest  
20 in Quality by Design in those products.

21 But what it should do in any  
22 revision, is reward manufacturers for taking

1 steps in that direction for Quality by Design  
2 and reward the application of prior  
3 knowledge, rather than just looking at a  
4 change in a vacuum and looking at a  
5 prescription and PAT guidance, that you  
6 actually reflect on the product history --  
7 maybe the product line that you manufacture  
8 -- and apply that thinking to have that  
9 impacts change.

10 And also that you're willing to  
11 invest in risk- based approaches, because as  
12 we found, if you're going to do a valid risk  
13 assessment, you need special skill sets, you  
14 need to invest additional time, energy, and  
15 initiative.

16 And if 314.70 is revised in such a  
17 manner to reward the application of prior  
18 knowledge and risk-based approaches, I think  
19 it would have really built a bridge to  
20 Quality by Design and almost accelerate  
21 efforts for companies to start embracing that  
22 as a normal piece of business in developing

1 their new drug or new chemical entities.

2 So, what are some recommendations?

3 One, reduce or remove reporting categories  
4 that aren't necessary. Right now, as it has  
5 been highlighted before, we had two different  
6 types of Changes Being Effected supplements.  
7 There is really not any material difference  
8 between the two. We should look into  
9 consolidating them, or maybe even thinking  
10 about eliminating them altogether.

11 Because in practice, if you have a  
12 choice between one reporting category or  
13 another, whether it's prior-approval in CBE  
14 or whether it's a CBE, an annual reportable,  
15 you're always going to have a gray area of  
16 interpretation. And I think pharmaceutical  
17 companies in general always air to the  
18 conservative side, and that result in a  
19 greater number of supplements being  
20 submitted.

21 Remove change categories that are  
22 considered low-risk, I very much agree with

1 some of the points made by Rich Stec with  
2 respect to specific changes that are really  
3 low-risk. I'll highlight a site change for a  
4 packaging site.

5 CBE supplement has three elements  
6 to it. Most people indicate we're not making  
7 any changes to the container closure system.  
8 We're making a commitment to put a badge upon  
9 stability, and we are verifying that this new  
10 packaging site has a satisfactory cGMP  
11 approval status for that particular packaging  
12 operation. That is a very low-risk  
13 scenario. And we should consider not having  
14 a supplement for a scenario such as that.

15 In crafting a new wording for  
16 314.70, we have to be very careful about the  
17 wording that's used to make sure it's  
18 consistent with a risk-based approach.

19 Any risk -- any change, has a  
20 certain amount of risk associated with it.  
21 And the job of a team who is conducting a  
22 risk assessment of a change, their job is to

1 identify all those risks and to make  
2 determination as to whether or not those  
3 risks are acceptable, or can they be  
4 mitigated or the risk is simply unacceptable  
5 and we can't progress that change.

6 So wording it such as this, will  
7 urge companies to always file supplements,  
8 because any change always has risks.

9 So a wording maybe that, upon  
10 completion of a risk-assessment exercise, if  
11 the risks are appropriately identified and if  
12 they are appropriately mitigated, then that  
13 supplement is not required.

14 So we have to be thinking about a  
15 language in 314.70 that is in parallel with  
16 the mindset of people who conduct risk  
17 assessments.

18 Well, if you're going to decrease  
19 the number of supplements, we probably have  
20 to take another look at annual reports,  
21 because if we're shifting more to annual  
22 reports, we have to give some consideration

1 about their role.

2           So maybe one thought is to  
3 streamline the requirements, by including  
4 only an index of changes and the supporting  
5 data available upon an FDA inspection. We  
6 see annual reports going in with hundreds of  
7 pages, stability data on multiple batches;  
8 very detailed description about very minor  
9 changes being made to analytical methods.

10           So maybe one way to streamline the  
11 review process is to just have the index of  
12 changes and it to be incumbent on the field  
13 to go to the manufacturing site and make sure  
14 that supporting data is available.

15           And maybe we need to go a little  
16 bit further. And again, following up on  
17 Rich's comments about the importance of  
18 quality systems, if we're going to be looking  
19 at annual reports, we also need to be looking  
20 at the annual product review.

21           So the NDA annual report, we file  
22 it yearly. It's reviewed by Dr. Duffy's

1 staff in new drug quality assessment. It's  
2 done on an annual basis, and the sense of the  
3 annual report talks about the changes that  
4 were made in that year to the NDA registry  
5 detail. It also provides the stability  
6 profile and the stability data of all other  
7 batches there are in the routine stability  
8 testing program.

9 Now, part 211, cGMPs is also a  
10 requirement. So a manufacturing site has  
11 that information available during the site  
12 inspection by a representative from the  
13 Office of Compliance. It's done annually.  
14 But in a way it's a misnomer, because a  
15 manufacturing facility, which has a  
16 modern-day quality system, is really doing  
17 this product review periodically and almost  
18 continuously. The annual product review also  
19 has a summary of the changes.

20 In fact, it has a summary of  
21 changes -- not only affect the NDA, but also  
22 that are transparent to the NDA and cGMP. It

1 has a stability profile -- and if it's done  
2 well, it can be used as a tool for continuous  
3 improvement.

4           So when you look at these two and  
5 the content of both of these documents, the  
6 intent is really still the same. And that  
7 is, you're providing documentation to the  
8 regulator to show that your process is under  
9 control and that the product that you make at  
10 that site meets its regulatory specifications  
11 throughout its shelf life.

12           So there is certainly an  
13 opportunity here to decrease the number of  
14 supplements and putting more of an emphasis  
15 or leveraging the amount of work that goes  
16 into annual reports and periodic process  
17 reviews.

18           I'm pleased to see that as FDA  
19 challenges industry to think about Quality by  
20 Design, gaining a greater level of their  
21 processes, adopting risk-based approaches,  
22 they've been walking the talk. And since

1 2004, Office of Compliance has adopted a  
2 risk-based approach to determining where to  
3 expend resources to conduct site inspections.

4           And they used the three product  
5 categories of product, process and facility.  
6 So for example, a facility that may be  
7 considered high-risk, or maybe where the FDA  
8 should expend their resources for the  
9 product, a facility that makes multiple  
10 products that are high volume, the products  
11 there are Narrow Therapeutic Index, so it's  
12 very important that those products are  
13 well-controlled and have a very tight drug  
14 release.

15           For facility, a high-risk facility  
16 maybe one that has recently undergone  
17 ownership. So compliance needs to go out and  
18 make sure that the quality system there still  
19 is being maintained to current standards.

20           At the same time, the Office of New  
21 Drug Quality Assessment, since their  
22 reorganization in November 2005, have been

1 applying a risk-based approach to review, as  
2 Dr. Duffy indicated in his earlier remarks.  
3 And what we've been seeing is that they  
4 prioritize and review based on high-risk  
5 chain scenarios, and also to assure that  
6 there is no disruption of product supply. So  
7 I was delighted to receive a letter several  
8 months ago.

9           That was an action letter to a  
10 supplement that essentially said, "We looked  
11 at your supplement and the chain scenario --  
12 can you hear me okay in the back? We've  
13 looked at your supplement and the chain  
14 scenario. We consider it low-risk. A  
15 supplement is not necessary. Please file it  
16 as an annual report." Now, I was delighted  
17 to receive this letter. Now, I took it to my  
18 management because I was so excited, never  
19 thought I'd see the day to see a letter like  
20 this.

21           And where I thought I was the great  
22 facilitator, my manager was convinced now,

1 that regulatory affairs represents the  
2 division of manufacturing hindrance. And if  
3 you would have told me this was an annual  
4 report several months ago, we could have  
5 implemented it already. So we encourage FDA  
6 to continue to translate this experience with  
7 risk-based review and also risk-based  
8 inspections as they consider revising 314.70.  
9 What are some other concepts that should be  
10 considered? A different approach to  
11 classifying manufacturing sites. Right now,  
12 sites are classified according to the  
13 particular dosage form that they manufacture,  
14 and their experience in passing the cGMP  
15 inspection.

16 But rewards should be given, maybe,  
17 to sites that adopt a truly modern quality  
18 system, so that they conduct risk  
19 assessments. They have the right personnel  
20 to do that. They do real-time trend  
21 analysis. They have a change control system  
22 in place and Corrective and Preventive

1     Actions policies also in place.  And perhaps  
2     it's these sites that should be allowed the  
3     additional leverage to have these  
4     non-reportable changes because they  
5     demonstrated that they had their product  
6     under control and the systems to manage risk.

7             As SUPAC IR was based on research,  
8     there is a lot of other research, good  
9     research that has been done since then, and  
10    should be considered an F and A industry  
11    encouraged really to utilize this research in  
12    progressing change.  An example being the  
13    Product Quality Research Institute, there  
14    contain a closure group who is looking at a  
15    different way to assess the impact of  
16    packaging on product stability, rather than  
17    going through the task of actually generating  
18    some real-time stability data before the  
19    application can be progressed.  We also  
20    encourage this increased emphasis on  
21    conceptual guidance documents from  
22    prescriptive to conceptual.

1           So if you look at the PAT guidance  
2     if you read ICH Q9 on Quality Risk Management  
3     or the FDA guidance on quality systems, it  
4     more or less provides guidelines for teams at  
5     manufacturing sites and also in development  
6     to embrace and to apply these risk-based  
7     approaches and to gain a great level of  
8     process understanding, and to be encouraged  
9     and rewarded for applying prior knowledge.

10           But if the intent of 314.70 and  
11    revising it is to build a bridge from the  
12    current scenario to where we want to be with  
13    Quality by Design, I think the Agency needs  
14    to move very carefully in withdrawing any of  
15    the guidances that are currently out there,  
16    and do serve a real purpose, for the products  
17    that are already approved. And the reality  
18    that, in the majority of cases companies will  
19    not go back and invest in those products, but  
20    would rather focus resources on Quality by  
21    Design into future new chemical entities.  
22    But in doing that if we focus on the

1 conventional, I think it is possible to lay  
2 the groundwork for Quality by Design. And  
3 how that would work is like this, is that we  
4 had the DRAFT Comparability Protocol out  
5 there that allows companies the opportunity  
6 to go to the Agency and say, here is my plan  
7 for changes.

8           And if I can convince you that I  
9 have a sound plan in place, its science based  
10 and risk based, I can make other changes  
11 without filing supplements. At the same time  
12 if the regulations are changed to also reward  
13 companies for taking risk based approach, it  
14 also will reduce the number of supplements  
15 that are required. And these two buckets  
16 really can be applied to the currently  
17 approved conventional NDAs and ANDAs that are  
18 out there.

19           At the same time, if companies see  
20 a reward for taking this approach, they will  
21 be more encouraged to apply the concepts of  
22 Quality by Design establishing design space

1 and the sources of variability. So as part  
2 of their new drug application approval, they  
3 already have a regulatory agreement in place  
4 that will significantly reduce the number of  
5 supplements in the future. So by dealing  
6 with the present and laying the groundwork  
7 for the future at the end result we have  
8 reduced number of supplements. Now, I like  
9 to kid Dr. Duffy that his end gain is, and  
10 mine is that we work ourselves out of a job  
11 because I work in Post-Approval CMC  
12 Regulatory Affairs. I think it will take  
13 some years to get there, but I think it's  
14 doable and hopefully we can get that done  
15 before my kids -- college -- graduate from  
16 college so that I can pay their tuition  
17 bills.

18 A few notes about global alignment.  
19 Pharmaceutical companies are -- supply a  
20 global marketplace. And the global  
21 regulatory environment that has different  
22 philosophies, different systems really

1 represents a hurdle to continuous improvement  
2 and technical innovation. A couple of weeks  
3 ago I visited manufacturing site with some of  
4 my regulatory counterparts from Europe. It  
5 was a manufacturing site that supplies a  
6 product to over 60 different markets.

7           We were there to talk about  
8 redesigning the manufacturing process. And  
9 we indicated that even though the FDA  
10 regulations were an impede to change, that  
11 long- term to gain approval in all 60 of  
12 those markets would probably take somewhere  
13 between three to five years. So essentially  
14 he had two choices.

15           He could run two different  
16 manufacturing processes and test the same  
17 product according to two different specs for  
18 that five-year period of time, or do a stock  
19 build of five years and drain off that stock  
20 build until they got approval in all 60  
21 markets. Either scenario is not very  
22 appealing. Either scenario is really not a

1 motivator for change.

2           So really we have a responsibility  
3 both in industry and in the Agency to promote  
4 a more global approach to post approval  
5 changes. And maybe the time is just right to  
6 progress serious discussion about revising  
7 314.70. Last year, EFPIA, which is The  
8 European Federation of Pharmaceutical  
9 Industries and Associations, provided a  
10 proposal to the European regulators. That  
11 was very much aligned with some of the  
12 thinking over here in the U.S. with respect  
13 to a risk conscience based approach, the  
14 application of conceptual guidances like  
15 quality risk management, pharmaceutical  
16 development and quality systems.

17           And we're suggesting that there  
18 just be two buckets of categories except only  
19 in the rare exceptions, so essentially minor  
20 changes, which could now be done via annual  
21 report. Annual report is not a known concept  
22 in Europe. But the idea is now being

1 floated. And only major changes really  
2 requiring the resources that are regulated to  
3 assess and to approve, and also introducing  
4 the concept of a regulatory agreement, which  
5 has undergone a lot of discussion here  
6 between FDA and industry.

7           So the opportunity is probably very  
8 good time now to engage in discussion with  
9 our European colleagues to have a more  
10 aligned approach between those two reasons.  
11 I talked about some of the other activities  
12 that are ongoing. Risk based review, risk  
13 based inspections. FDA has also initiated  
14 two other programs, the CMC Pilot Program and  
15 the collaborative research agreement with  
16 Conformia.

17           Well, they have engaged  
18 pharmaceutical companies to talk about the  
19 challenges of adopting Quality by Design, and  
20 how we translate those concepts into  
21 regulatory submissions and work toward the  
22 day when we'll have very few prior -- post

1 approval supplements because we have a  
2 fundamental knowledge of how we manufacture  
3 our products and the sources of variability.  
4 Pharma would like to applaud, and as a  
5 private citizen I applaud FDA for your  
6 initiative, your energy, your investment and  
7 your courage to challenging industry and the  
8 international regulatory arena to have a new  
9 way of thinking about our products. Should  
10 we revise 314.70 at this point in time?

11 Well, it's worthy of consideration if from a  
12 resource standpoint it can be done to reduce  
13 the number of manufacturing supplements.

14           If it's done from a realistic  
15 standpoint that the vast majority of NDAs  
16 will not be redesigned according to Quality  
17 by Design, but there should be rewards out  
18 there so that from a philosophical standpoint  
19 if a company is willing to invest in prior  
20 knowledge and risk analysis, they would have  
21 some sort of regulatory downsizing in their  
22 applications; from a philosophical standpoint

1 if it can be done in a manner that it sets  
2 the foundation and almost accelerates the  
3 adoption of Quality by Design for our future  
4 products; and it's also done from a  
5 synergistic standpoint that the learnings  
6 that are coming out from the CMC Pilot  
7 Program and risk based review are  
8 incorporated into any revisions of 314.70.

9 So it really should be done if it  
10 can be -- represent a step change toward  
11 achieving the balance, and what does that  
12 balance look like? From the manufacturer's  
13 standpoint predictability and control of the  
14 timeline that we can be rewarded for process  
15 understanding the risk management, but still  
16 had the flexibility to use different systems,  
17 both the prescriptive approach as well as the  
18 Quality by Design and risk-based approach.

19 That we have harmonization across  
20 regions so that very disappointed  
21 manufacturing site director a couple of weeks  
22 ago has hope for a brighter future. And also

1 that we really maximize the use of our  
2 quality systems, if they truly are modern day  
3 quality systems. And I mentioned before, if  
4 you have a good quality system in place,  
5 perhaps we don't have to report as much  
6 information in the annual reports and  
7 supplements.

8 From the Agency standpoint not so  
9 much a decrease of review workload as a  
10 prioritization, and that those resources are  
11 only expended on those changes that represent  
12 real risk. That the Agency can be seen as  
13 encouraging innovation, but still had the  
14 ability to exercise a regulatory authority.

15 So when they come to the  
16 manufacturing site, they make sure that all  
17 the work has been done, they can meet the  
18 folks, gain a good understanding about the  
19 expertise that was applied to a risk-based  
20 approach, and lastly to ensure a no-impact to  
21 patient safety. And certainly hearing Ms.  
22 Ritter's comments, I think it drove home the

1 importance in the obligation that we have,  
2 that we appropriately regulate the  
3 post-approval arena to make sure our products  
4 are of sufficient quality.

5 In summary, I'd like to thank my  
6 colleagues on PhRMA's Pharmaceutical Quality  
7 Steering Committee and Technical Leadership  
8 Committee who helped me put together this  
9 program today. Thank you.

10 MS. WINKLE: Thank you, Leo. And I  
11 wanted -- I just want to make a point Leo  
12 brought up -- concerns about global  
13 alignment, and I think this is very important  
14 as we at the FDA look at the direction we're  
15 going with 314.70.

16 We did in fact invite some  
17 representatives from the Regulatory  
18 Authorities in other countries to come and  
19 talk with us today; no one was able to make  
20 it. But I want to assure you as we look  
21 forward looking at 314.70, we will consider  
22 this because we agree that it's a very

1 important aspect of what we're doing here.

2 Our next speaker is from the  
3 Consumer Health Products Association. He's  
4 going to give their perspective. It's Fred  
5 Razzaghi. He's the Director of Technical  
6 Affairs for CHPA.

7 MR. RAZZAGHI: Thank you, Helen.  
8 Good morning everybody. I'd like to profess  
9 my remark by acknowledging Helen's leadership  
10 in this topic. This is something that she  
11 picked up in 2002 when I first was introduced  
12 to the issue, and she stayed with it and we  
13 owe lot of the progress at point to her  
14 leadership and her staff.

15 Okay. I have a brief presentation.  
16 I'm going to have my comments general. I'm  
17 going to just stick to the points that were  
18 raised in the notice. Some of the points to  
19 consider would be indication and dosage form  
20 maybe the primary considerations for a  
21 risk-based regulatory scheme. Secondary  
22 considerations may include length of time in

1 the market for an OTC product, the safety  
2 profile and from a compliance perspective,  
3 the risk profile of the firm.

4           And that product profile would be  
5 the history of it which would be in process  
6 controls, release testing and stability  
7 testing specifications. The existing OTC  
8 monograph system provides a framework for  
9 regulation of drugs outside the application  
10 review process that we're talking about here  
11 today. This new approach may include changes  
12 from NDA to an OTC monograph status as well  
13 as, as Leo talked about, enabling Quality by  
14 Design.

15           We also acknowledge that number of  
16 annual report of changes may increase; and  
17 the minor point, there is -- preparation time  
18 may be evaluated because there's a 60-day  
19 period that we would like extended in the  
20 area. If changes to 314.70 are anticipated,  
21 we also expect that the related guidance  
22 would be reevaluated at the same time. I'm

1 just going to have some general points now  
2 regarding how we see a 314.70. I haven't  
3 categorized under these headings and  
4 hopefully the point is made clearly once I'm  
5 through with it.

6           What we're talking about as a  
7 revised 314.70 would be a simpler document  
8 and provide consistency of concepts. It  
9 shouldn't be something that's a roadmap or  
10 have -- has unnecessary complexity associated  
11 with it. If there's categorization,  
12 risk-based thinking can help us with how to  
13 logically categorize. We also want to  
14 provide -- provision of interpretation  
15 relative to the FDC Act, a process that might  
16 be embedded in the document as well as  
17 establish expectations in line with the Act.

18           I have a note here about  
19 identifying core competency areas to support  
20 size-based decision making. What I'm talking  
21 about there is, we seem to get ourselves into  
22 trouble by going to areas that we don't know

1 much about. One of the things that we  
2 probably need to go learn more is about is --  
3 how to do risk management, the risk  
4 assessment. That's a whole discipline area,  
5 we can certainly benefit from it. In line  
6 with that, when risk management is done  
7 within a company, there are multiple  
8 disciplines that need to come together to put  
9 their expertise together, so a good decision  
10 to support it.

11           The next area I want to highlight  
12 is flexibility. We talk a lot about  
13 flexibility. What I want to note here is  
14 basically general language in the document  
15 that is in line with Section 116 that  
16 acknowledges knowledge and science-based  
17 flexibility. I distinguished between  
18 knowledge and science-based because in  
19 manufacturing areas not everything can be  
20 categorized into science buckets, so to  
21 speak.

22           And there's a lot of experience and

1 knowledge gained through a quality system  
2 that we like to capture. I'd like to also  
3 emphasize minimization of reliance on  
4 opinion, hearsay and precedents. Rule making  
5 process is a very difficult process. I don't  
6 know, but those of us in the industry don't  
7 quite appreciate how tough it is to do that.  
8 But there are pressures that are brought to  
9 bear that push back on the scientific content  
10 of the document and you'll end up having  
11 things in there that are more vague and  
12 difficult to understand. And I'll get to  
13 some of those later.

14           Continuing on transparency, talk a  
15 little bit about a document that uses risk  
16 management to support decision, allow risk  
17 management methods to determine change  
18 categories. One of the speakers earlier  
19 talked about change categories could be  
20 something that people just make a decision on  
21 by looking at the data. Risk management  
22 tools actually give you the ability to look

1 at a problem or look at a change or an issue  
2 and apply the tools and have the meaningful  
3 outcome that then he can use to categorize  
4 the change.

5 We also have a point here about  
6 involving stakeholders and developing,  
7 implementing the new rule. We also want the  
8 rule to, maybe "compel," is a strong word,  
9 but one of the things which he's talking  
10 about is where is the data and where is the  
11 information? So we want the rule to be  
12 specifically strong on the language regarding  
13 fact and data-based decision making.

14 I'd like to talk about continued  
15 improvement. And in this area I have a few  
16 points to outline. If organizations are to  
17 embrace quality systems, one of the things  
18 that we need to, kind of, keep in mind is in  
19 the real world there's an  
20 organization-customer dynamic that exists.  
21 And customers basically drive what  
22 organizations focus on.

1                   I also want to say relative to what  
2           I said earlier about the challenges of rule  
3           making, it's a straddle to meet the  
4           challenges, to be sufficiently detailed to  
5           meet the public health protection goals of the  
6           Agency, but also sufficiently in general not  
7           to impede implementation and end up bucket --  
8           and that category would be what industry does  
9           to innovate and the freedoms they need to do  
10          that and also for the enforcement folks to do  
11          their job.

12                   Continuing on, user's management,  
13          science and technology to systematically  
14          institutionalize and integrate public health  
15          objectives into the rule; in other words if  
16          there are specific goals that the rule can't  
17          meet for the Agency, there are ways to use  
18          science and technology to embed those things  
19          into the document. Allow the stakeholders  
20          the freedom to exercise expertise and  
21          discretion within a framework.

22                   So if 314.70 provides a framework,

1 we would like to rely on the expertise of  
2 people that are subject to the rule to  
3 exercise the freedom, the expertise they need  
4 to be able to make the right decision and not  
5 to be obstructed by it. Provide industry  
6 with the incentive to innovate and maintain  
7 effective quality; allow language to  
8 encourage the adoption of new science and  
9 technology -- these are some of the points  
10 that I made earlier -- and support the  
11 development of manufacturing science.

12 One of the things that has emerged  
13 is, in this area what I'd like to talk about  
14 is unlike mathematics or toxicology, there is  
15 an established science. So we learn as we  
16 go, we bring the best disciplines that we  
17 have available to apply it.

18 So we need to use the current  
19 approach, using risk management and quality  
20 systems identify what science gaps are and  
21 work to develop those. And PQI does some of  
22 those things, there are a group of

1 universities that have gotten together that  
2 are interested to continue in these areas and  
3 we need to support that.

4           Some of the general points I made I  
5 want to drill down to a little more detail  
6 here and I'm not going to talk about all of  
7 them but I've got a couple of them here.  
8 Regarding providing interpretation to the  
9 FD&C Act a process in establishing  
10 expectations. There are a number of triggers  
11 in 314.70 under changes to conditions.

12           One thing I'd like to propose is  
13 perspective or retrospective compilation of  
14 information during development and  
15 manufacturing subjected to scientific  
16 examination and risk-based reasoning can set  
17 those conditions. And companies need to feel  
18 the freedom to be able to do that. Okay?

19           And then the decision to notify may  
20 be determined by the risk assessment method  
21 that is used. I have a general slide here  
22 marked what the current categories are. Also

1 a little more detail under revision made to  
2 provide clarity and concessive concept that's  
3 what I was referring to earlier; substantial  
4 potential is a risk -- is one of those terms  
5 that could well -- a good risk management  
6 methodology can really tackle.

7 So if a good risk assessment tool  
8 is applied here you could really drill down  
9 and identify what is substantial, what's not;  
10 what is critical, what's not, and allow that  
11 methodology to be accepted.

12 Regarding transparency, allow  
13 risk-management methods to determine the  
14 changed category, assess the effect of the  
15 change, to evaluate the effects on the  
16 identity, strength, quality, purity and  
17 potency of the drug. Also assess the  
18 affects, as these factors may relate to the  
19 safety and effectiveness of the drug.  
20 "Assess" here could be risk assessment.

21 I want to say a couple of things  
22 about quality systems. Some of the folks in

1 this room, I know and myself are in a Q10  
2 team, and I think the comments may be timely  
3 for some of you. I want to talk about the  
4 contributions of the quality system. The  
5 quality system provides the organizational  
6 framework to manage change. Risk-management  
7 uses -- risk-management by itself doesn't  
8 really do anything for you.

9           What it does is you apply the tools  
10 of risk management and the methodology that  
11 is provided to the content of the quality  
12 system. So you can take risk management and  
13 apply it to your change control system. You  
14 can take it and apply it to your  
15 investigation system. There are  
16 sub-processes in a quality system where you  
17 can take risk management and apply to.

18           Processes within a quality systems  
19 serve to gather data and build knowledge,  
20 which is something we just talked about a  
21 little earlier. A measurable quality relies  
22 on flexible systems and processes dealing

1 with variable inputs. The real world is,  
2 pharmaceutical manufacturers have to deal  
3 with inputs of all sorts; material,  
4 information, and you have to have a flexible  
5 system that's agile and informed, to be able  
6 to take those variable inputs and control  
7 them and have an outcome that's consistent.

8 I want to talk a little bit about  
9 the benefits of a flexible quality system;  
10 this is something we talked about recently.  
11 We suggest that a flexible quality system  
12 leads to the development of a suitable system  
13 using product and risk knowledge. A flexible  
14 quality system leads to the development of an  
15 effective system. It goes back to what Dr.  
16 Throckmorton said earlier, "It's the  
17 challenge of managing the static conditions  
18 that a rule can provide versus if things  
19 change and technology change you end up being  
20 left behind.

21 So you want to have something that  
22 gives you the flexibility to change as

1 technology changes so you can maintain your  
2 quality, and that makes the quality system  
3 effective. Flexible customer and  
4 product-focused quality system supports  
5 organizational objectives. Goes back to the  
6 organizational customer dynamic I talked  
7 about. It is the objective of the  
8 organization using a quality system to  
9 continue to meet the demands of the customer.

10           And the demands of the customer  
11 include the quality product or quality  
12 outcomes of any sort. A lifecycle approach  
13 to quality may fill gaps and support  
14 integration and it does do that. We're  
15 looking at things holistically, and looking  
16 at things holistically means as this thing  
17 starts going forward you're going to identify  
18 where the gaps are, and we need to talk about  
19 them, identify what they are and try to deal  
20 with them.

21           And then a flexible quality system  
22 allows organizations to adapt, which is

1 something we talked about. I also like to  
2 take the opportunity to acknowledge at the  
3 October ACPC meeting the Advisory Committee's  
4 acknowledge that the OPS can move in the  
5 direction of risk quality based approach to  
6 quality.

7           Just a couple of brief words, and  
8 where go from here. Obviously, what Leo  
9 talked about is going forward, think, the  
10 world is not going to change tomorrow, so  
11 we're going to have to deal with what we have  
12 now. So for a period of time we're going to  
13 be dealing with products that are currently  
14 in the market, the systems we currently have  
15 in place and also focus on new products. And  
16 perhaps companies might feel if the value of  
17 the new approach is there, to start  
18 transitioning to it.

19           In implementation we basically  
20 generally suggest adopting existing  
21 structures, organizations insistence to  
22 accommodate the new approach and improve

1 communication and transparency.

2 Thank you very much.

3 MS. WINKLE: Thanks a lot, Fred,  
4 and thanks for all three of the associations  
5 for sharing their perspective, its very  
6 helpful in our going forward with thee  
7 changes.

8 We're going to take a quick break,  
9 10 minutes. I know the bathroom is back up,  
10 especially the ladies room, but we'll  
11 probably try to start probably in 10 minutes  
12 with the next speaker, so see you soon.

13 (Recess)

14 MS. WINKLE: Okay, the next three  
15 speakers requested to speak as a result of  
16 the Federal Register Notice. They are  
17 representing stakeholders.

18 The first speaker is from SST  
19 Corporation, Arthur Fabian who is the  
20 Executive Director for Technical Affairs.  
21 Arthur?

22 MR. FABIAN: Thank you Helen and

1 good morning to you all. It's certainly a  
2 real pleasure for me to be here today, to  
3 discuss the -- and share some ideas on the  
4 revision of this important regulation 314.70.  
5 I'm about to begin with some introductory  
6 remarks, so you can better understand the  
7 context of my presentation as well as the  
8 perspective from which it comes.

9 I work for a company called the SST  
10 Corporation and we represent API and  
11 intermediate manufacturers from all over the  
12 world. We market and sell their API's and  
13 intermediates to the brand and to the generic  
14 industry here in the United States. Because  
15 of this business we therefore are able to  
16 have a unique regulatory vantage point of  
17 dealing with many companies as we do; we are  
18 able to assess the impact of FDA Guidance and  
19 Regulations on these companies, how  
20 understandable the regulation actually is and  
21 in fact in some cases how effective that  
22 regulation has been.

1                   So although this presentation is  
2                   only coming from a single company, SST,  
3                   nevertheless it is driven by the experience  
4                   over many years that we have had at the  
5                   grassroots level with many suppliers and  
6                   customers; that is suppliers being drug  
7                   substance manufacturers and our customers  
8                   being drug product manufacturers.

9                   This business model naturally  
10                  morphs into the following regulatory model  
11                  for SST. Our manufacturers or suppliers are  
12                  holders of Type-2 drug master files, and our  
13                  customers are either sponsors of ANDAs or  
14                  NDAs, and SST is there in the middle to  
15                  create hopefully a win-win-win situation.

16                 I would content; however, that this  
17                 regulatory model is quite widespread in the  
18                 industry. If you simply look at the generic  
19                 industry, you realize very quickly that  
20                 historically the generic industry has always  
21                 outsourced API's and today well over 98  
22                 percent of that is still happening. If you

1 look at the brand industry as of 2005 about  
2 40 percent of the brand industry is using  
3 outsourcing, to outsource either the API's or  
4 intermediaries and that 40 percent, by the  
5 way, is approximately \$30 billion worth, a  
6 billion with a "B", \$30 billion worth of  
7 commerce. So this regulatory model is not  
8 only SST's regulatory model, but it's  
9 certainly widespread in the industry.

10 SST's business interests -- and  
11 which really explains my presence here today  
12 -- is really to maintain the competitiveness  
13 of our suppliers, and of course, it's in --  
14 they want to do the same thing -- and we do  
15 this by the introduction of new synthetic  
16 methods, the removal of old equipment,  
17 installing new equipments, closing down old  
18 sites, opening up new sites, taking a look at  
19 old specifications and making sure or  
20 re-upgrading them so that the quality  
21 attributes of the drug substance are in fact  
22 correlated well with the critical quality

1 attributes of the drug product, a concept,  
2 which really is relatively recent and  
3 specifications in the old days were really  
4 not created with that mindset; and of course,  
5 the introduction of PAT techniques, whenever  
6 we possibly can.

7           So our job is to encourage  
8 innovation and of course, that certainly  
9 should ring a bell in here because that is  
10 exactly one of the objectives of the quality  
11 initiative for the 21st century that FDA has.

12           So my point here is that SST's  
13 business interests is, in fact, the very same  
14 as the FDA's interest in terms of their  
15 expression of encouraging innovation in the  
16 quality initiative.

17           The perspective then that this  
18 presentation will have is the drug substance  
19 and DMF holder perspective as opposed to the  
20 drug product in ANDA sponsored perspective,  
21 so this is what I will be focusing on, drug  
22 substance.

1                   That said, what I'm going to do is  
2 present five specific suggestions as to the  
3 revision of the regulation and then I'll be  
4 discussing the use of the risk-based paradigm  
5 in making those suggestions and then talk  
6 about three outside-the-box-ideas; two of  
7 them which are directly related to the  
8 subject at hand and the third of which is --  
9 has a dotted line, but critical relationship  
10 nevertheless.

11                   So let me begin by talking about  
12 the five points to the revision of the  
13 regulation. My first point says to revise  
14 the Changes Guidance prior to the revision of  
15 314.70 and I say this much for the same  
16 reason as for the creation of the Changes  
17 Guidance, back in the late 90s, the Agency in  
18 order to implement Section 116 of FDAMA  
19 indeed could not create -- or could not  
20 revise 314.70 regulation in a timely manner  
21 and therefore, first created the Changes  
22 Guidance, which subsequently has undergone

1 another revision.

2           And they did that because of timing  
3 and for exactly the same reason this first  
4 suggestion says that although we ultimately  
5 need to revise 314.70, a good first step may  
6 well be the revision of the Changes Guidance  
7 as a bridge to an immediate implementation of  
8 changes and then subsequently change the  
9 regulation and as I mentioned that idea has  
10 precedent.

11           My second point is whether we are  
12 talking about the revision of the Changes  
13 Guidance or the regulation itself, to  
14 separate the drug substance section from the  
15 drug product section. I say this for many  
16 reason, but the most important reason I say  
17 this is because by writing a drug substance  
18 section the authors must adopt a drug  
19 substance mindset. They can't help but do  
20 that as opposed to a drug product mindset as  
21 certainly would be adopted when their drug  
22 product section is written.

1           The fact that a drug substance  
2           mindset has not being adopted in the present  
3           2004 version of the Changes Guidance is quite  
4           apparent at least to me and one can see, and  
5           I will give you a few examples. For example,  
6           you will not find guidance as through scale  
7           or equipment changes for small molecules in  
8           the Changes Guidance. You will find it for  
9           proteins, but proteins and large molecules  
10          occupy a very minor portion of today's  
11          marketplace, so why not have scale and  
12          equipment change for drug substance clearly  
13          defined with a filing mechanism.

14                 Secondly, the present guidance says  
15          that a pre- approval supplement is required  
16          if one is going to change from centrifugation  
17          to filtration. Well, right away from the  
18          language you can immediately tell that this  
19          was not written with a drug substance mindset  
20          because centrifugation is in fact a subset of  
21          filtration. There are many types of  
22          filtration and centrifugation is one of them.

1                   But aside from the language issue,  
2                   the fact of the matter is that whether you  
3                   centrifuge or whether you do a filter press  
4                   or whether you do a Nutsche filtration or  
5                   filter dryer that has virtually no affect on  
6                   the drug substance, particle size or crystal  
7                   habit, especially, if there is a further  
8                   particle size adjustment downstream, which  
9                   usually there is.

10                   And rather than belabor this point,  
11                   I simply refer you to a paper that I've noted  
12                   here from Schering AG, Wolfgang Beckman, who  
13                   wrote a paper and the title of which is the  
14                   -- well, of course, you can't see it in the  
15                   back, but it's "Particle Design of API's  
16                   Through Crystallization" and he goes through  
17                   an excruciating detail, the things about the  
18                   crystallization that actually effect the  
19                   physical properties of the drug substance and  
20                   filtration is noticeably absent in that  
21                   entire discussion.

22                   I'll talk about a third, even more

1 important reason why the Changes Guidance was  
2 not written with the drug substance mindset,  
3 it needs to be in a few slides. My third  
4 point is to include DMF holders in the  
5 revision of the Changes Guidance and/or  
6 314.70.

7           And what I mean by that is in  
8 talking about filing mechanisms, we need to  
9 talk about a filing mechanism as a dual  
10 filing mechanism at least for this model that  
11 I hope I've convinced you is widespread in  
12 the industry. We need to talk about a filing  
13 mechanism in terms of a sponsor and a DMF  
14 holder.

15           So a filing mechanism has become  
16 not PAS, CBE and AR, they become PAS  
17 Amendment, CBE-0 Amendment and the Annual  
18 Report Amendment. The first being the  
19 sponsors, the second being the DMF holders.

20           Immediately, when one does this,  
21 one sees, first of all, "Well, gee, there is  
22 only one filing mechanism that a DMF -- or

1 Type-2, DMF holder has to make changes," and  
2 I can assure you that that is no immediately  
3 evident for most manufacturers. We spend a  
4 lot of the time educating our manufacturers  
5 to make them know that an annual update to a  
6 Drug Master File is not the way to submit  
7 changes to the FDA, but in fact an annual  
8 update has other purposes.

9           So this will immediately solidify  
10 the fact of the not only the sponsor's filing  
11 mechanism, but also the DMF holders'. Having  
12 said that however, I would encourage and  
13 recommend that the present use of the DMF  
14 annual update can be indeed extended, and can  
15 be used in fact for the reporting of minor  
16 changes.

17           The great advantage of doing this  
18 is that we now would have a way to file  
19 changes without any additional paperwork  
20 going to FDA. FDA already gets annual  
21 reports from sponsors and they already get  
22 DMF annual updates from DMF holders. So here

1 we have a way with no additional paper to be  
2 filed to report certain types of changes,  
3 minor of course.

4 My fourth point is to recognize  
5 the, what I call, the final step continuum.  
6 Presently, the Changes Guidance says that all  
7 process changes after the final intermediate  
8 require a pre-approval supplement. That  
9 statement is yearly reminiscent of the 1985  
10 314.70 regulation which effectively said, not  
11 just that all process changes if they filed  
12 it intermediate, but that regulation or that  
13 version of the regulation said, land process  
14 changes require pre-approval supplement.

15 That certainly put a hamper into  
16 innovation in 1985 and in fact took the  
17 Agency about 15 years to resolve for the drug  
18 product side SUPAC and for the drug substance  
19 side BACPAC or at least BACPAC 1. But  
20 presently this is what the Changes Guidance  
21 says and this is why our friend is quite  
22 perplexed given the history of the 1985

1 314.70.

2           The reason for this, I believe, is  
3 again the lack of a, not only a drug  
4 substance mindset, but looking at the last  
5 step as a single unit, final intermediate  
6 last step API, a single unit which therefore  
7 needs to have to single filing mechanism  
8 which has chosen as PAS.

9           However, if you look, in fact, at a  
10 science- based view of the last step of a  
11 organic synthesis, what you find out that is  
12 -- that it is a continuum -- it has a  
13 beginning, a middle, and an end, and looks  
14 like this.

15           There is a chemical change the  
16 making and breaking of covalent bonds, which  
17 takes you to the crude API. And then there  
18 is a purification, which takes you to the  
19 purified API, and then there is some post  
20 synthetic operations being drying, milling,  
21 blending, micronizing, packaging, which takes  
22 you ultimately to the final API.

1                   So this is the beginning, the  
2 middle, and the end or the continuum of the  
3 final step. Now, thinking about the last  
4 step of reaction of a synthesis in this way  
5 opens up your mind to a whole raft of  
6 possibilities, the bottom-line of which is to  
7 reduce pre-approval supplements.

8                   If for example, as you see on this  
9 slide, a change were made between the final  
10 intermediate and the crude. For example, you  
11 replace sodium hydroxide by Triethylamine as  
12 the basic catalyst in this reaction. In that  
13 case if the crude were isolated, and most  
14 are, and if the crude had specifications, and  
15 most do, you could show equivalence at the  
16 crude by a simple specification comparison.

17                   And if in fact you show that the  
18 crudes were indeed equivalent, there is no  
19 reason why a PAA should be necessary for that  
20 kind of a change. Why? Because you've shown  
21 equivalence upstream of the final API, and  
22 that's what we are talking about here, the

1 final API.

2           Granted the structure of the  
3 molecule is indeed the same, but in fact we  
4 have shown equivalence, not two steps  
5 upstream, because steps are defined as  
6 covalent bond making and bond breaking, but  
7 we've defined equivalence -- we've shown  
8 equivalence two operations upstream from the  
9 final API and taking precedent from BACPAC-1,  
10 there was no reason to file a pre-approval  
11 supplement, if in fact, the final API is  
12 unaffected, and by showing equivalence  
13 upstream, it is indeed unaffected.

14           In addition to these ideas, you can  
15 even push this one step further. If you take  
16 a look at the three phases and realize that  
17 there is a simple yes/no answer to whether  
18 there is a chemical change going on or a  
19 purification change or a post synthetic  
20 operation change and you create very quickly  
21 this matrix, where you see, you only have  
22 eight possibilities here and those eight

1 possibilities and that covers all the  
2 possible situation with regard to the last  
3 step.

4           And then you can go into each of  
5 the eight and make your own little mini  
6 decision tree to decide whether or not  
7 pre-approval supplements need to be filed or  
8 not. I will give you one example, for  
9 example, if they were a change just in the  
10 chemical phase, but not the purification  
11 phase or the post synthetic phase, you could  
12 create a mini decision tree, which I won't go  
13 into detail now, because of time, but I think  
14 you can see that in addition to pre-approval  
15 supplement amendment other filing mechanisms  
16 fall out that are less rigorous, like, CBE-0  
17 Amendment and CBE-3 Amendment.

18           Now, I have gone through each of  
19 the other seven categories and you will see  
20 them on the web when the presentations are  
21 posted. But nevertheless, my point here is  
22 not to say this is the best system in the

1 world. Of course, I think it is, but I'm a  
2 bit prejudice.

3 But anyway, but my point is more  
4 that once the last step is put on a  
5 scientific basis, on a science basis, it  
6 opens you up to a whole raft of ideas, two of  
7 which I've shown you here, which -- the  
8 bottom-line of which is to do exactly what  
9 the Agency wants to do, reduce pre-approval  
10 supplements.

11 The fifth point is the redefinition  
12 of a major change. Clearly as the Agency  
13 said in the notice of this meeting that it's  
14 essential if we are going to start removing  
15 pre-approval supplements. I would suggest  
16 that for process changes and I'm just talking  
17 process changes now because those are the  
18 changes that in my world have the most impact  
19 or my supplier's world have the most impact  
20 both on economics, on compliance with  
21 environmental regulations locally, and of  
22 course, we are dealing with suppliers all

1 over the world for those regulations are  
2 quite different all over the world.

3 I would suggest that there are two  
4 characteristics of the major process change.  
5 The first one is that it must impact the API.  
6 If you are not -- if you show equivalence  
7 upstream, by definition you are not impacting  
8 the API. In fact, the API -- to use the  
9 words of BACPAC-1 -- the API is unaffected,  
10 unaffected. So if the API is not affected,  
11 there is no reason to have that as a major  
12 change. It would be regarded as a minor  
13 change, and what the filing mechanism is can  
14 be worked out either in a BACPAC-2 or the  
15 holistic BACPAC we look forward to from  
16 Moheb.

17 But there is a second  
18 characteristic of a major change however,  
19 that is, even if you find yourself impacting  
20 the API and you are finding yourself showing  
21 equivalence at the API, the nature of the  
22 equivalence data that you need to show

1 equivalence for a major change needs to be  
2 more complex equivalence data than simply the  
3 equivalence data gained by a specification  
4 comparison.

5           In other words, let's you say  
6 discover a new impurity, okay, you generate a  
7 new impurity that you've never seen before.  
8 Let's say you generate a new polymorph that  
9 you've never seen before. In the first case  
10 you need to do some tox studies, probably and  
11 maybe even in vitro tox studies, excuse me,  
12 in vivo tox studies.

13           In the second case, you will have  
14 to do some stability studies on the drug  
15 substance formulation to show operability of  
16 the formulation with the polymorph and then  
17 stability on the drug product, so the point  
18 is that the equivalence data in that case is  
19 much more complex and therefore that would be  
20 the definition of a major change, where not  
21 only is the API impacted, but the equivalence  
22 data is more complex and not simply relied on

1 by a simple specification comparison. A spec  
2 comparison would give a minor change.

3 This definition is somewhat  
4 amenable to scale and equipment changes, but  
5 not completely. In scale and equipment  
6 changes require a little different mindset to  
7 introduce other factors. And everything,  
8 I've said is not applicable at all to site in  
9 specification changes. That needs another  
10 mindset. My point here is one needs to go  
11 through every kind of change, these five  
12 types of change, for drug substance, with  
13 that mindset and come up as I've done here  
14 with the definition of what is the major  
15 change for that specific type of change we  
16 are talking about?

17 Okay, those were the five  
18 suggestions I have and I'd now like to  
19 discuss the relevance of the risk-based  
20 paradigm in making those suggestions. If you  
21 notice, I've never used the term "risk-based  
22 paradigm." However, I can assure you, it is

1 indeed -- it was indeed alive and well  
2 because when I discussed the fact that the  
3 Agency only pre-approves those changes that  
4 impact the API and have more complex  
5 equivalence data, what is that except saying,  
6 that is putting everything on this -- on a  
7 risk basis because the Agency's only  
8 approving those changes, which don't  
9 potentially have a high impact for change,  
10 but which the data has actually, shown do in  
11 fact impact, you know exactly what the impact  
12 is and you know exactly what it takes to show  
13 equivalence.

14           It's totally analogous to the  
15 risk-based method of the inspection model  
16 that the Agency has quantitatively looked at  
17 product, process and facility and come up  
18 with a risk-based quantitation, where the  
19 higher risk companies will get the inspection  
20 and the lower risk companies will get less  
21 inspected. It's the -- exactly the same  
22 idea. So the risk-based paradigm was indeed

1     alive and well, even though I didn't mention  
2     it.

3             That said however, I would suggest  
4     -- I would also say that this approach that I  
5     have talked about doesn't necessarily lead to  
6     two different lists of companies, a good guy  
7     list and a not so good guy list. That is  
8     certainly doable and I do believe it has a  
9     place, but I don't think it should overshadow  
10    another paradigm, which has been mentioned  
11    here this morning by Rick I believe, in fact  
12    it was Rick.

13            One which should not be  
14    overshadowed and which should at least adopt  
15    an equal if not higher place in the revision  
16    of 314.70, and that is the risk-based --  
17    excuse me, and that is the science-based  
18    paradigm. Just as we took a look at the last  
19    step of an organic synthesis and put that on  
20    a scientific basis and came up with a whole  
21    bunch of possibilities to accomplish the  
22    Agency's goal, I would suggest to you that if

1 you emphasize the science based paradigm in  
2 addition to risk-based paradigm, you will --  
3 equally will accomplish, moving down your  
4 filing mechanism from PAS to CBE, CBE to PAS  
5 and PAS to not approved.

6           So please do not ignore, and not  
7 only don't ignore but assert the usefulness  
8 of the science based or data based paradigm,  
9 and don't fall in to the trap at least for  
10 process changes, of worrying too much about  
11 the potential impact of the change, simply go  
12 out and find out what is the actual impact of  
13 the change, and determine a filing mechanism  
14 proportional to the actual impact, not the  
15 potential impact.

16           So those are the ideas and that's  
17 the risk based paradigm and some outside the  
18 box ideas. In the northwest corner outside  
19 the box, I would suggest the possibility of  
20 creating a new filing mechanism, CBE 60 or  
21 CBE 90, as a bridge to the elimination --  
22 well, as a bridge to the moving down the PASs

1 down in to the CBE world. This will make the  
2 agency more comfortable I think, it would  
3 make industry more comfortable.

4           It's exactly the same philosophy  
5 that was used in the late '90s for BACPAC.  
6 BACPAC was a dramatic revolution in looking  
7 at changes for drug substance, and rather  
8 than take that step completely, industry and  
9 the agency agreed to only go up to the final  
10 intermediate. And that's what BACPAC-1 was  
11 all about. And BACPAC-2 of course never came  
12 out, but the idea will eventually come out in  
13 a holistic BACPAC.

14           But the point is, both to get the  
15 bugs out of the system and to keep the  
16 comfort of both industry and FDA, that was a  
17 very powerful and useful and pragmatic idea,  
18 which has now outlived its usefulness. Well,  
19 I'm suggesting the same thing here. That to  
20 keep industry and FDA more comfortable with  
21 the all of a sudden disappearance of PASs,  
22 may be the introduction of CBE 60 or 90 would

1 allow the agency a little bit more time to  
2 assess changes that had been reduced in the  
3 rigorousness of the filing mechanism.

4           In the northeast, outside the box,  
5 we have an idea that is not new to the agency  
6 at all. In fact, Yuan Yuan Chieu in the  
7 middle '90s presented this idea with  
8 different words, but I'll use her words, or  
9 at least her words paraphrased. If you want  
10 to allow more changes to occur and wipe out  
11 pre-approval supplements completely, file  
12 less information in the original application,  
13 simply file less information.

14           Because by doing that, you minimize  
15 the base against which changes are measured  
16 and therefore changes can occur and they  
17 really aren't changes from the agency's point  
18 of view, because you're not changing that  
19 smaller database that you had previously --  
20 because you're not changing the smaller  
21 database, so to the agency the change is  
22 completely transparent and in fact now you're

1 in the category of changes that are -- don't  
2 even need to be reported. So we're below the  
3 ARAU filing mechanism.

4 In other words, file high quality  
5 CMC information, not high quantity. The  
6 industry, and I know especially in my  
7 experience, foreign suppliers, tend to think  
8 that the more they file, the higher the  
9 chance of success, the higher the chance of  
10 approval. And that simply has been happening  
11 and the more they file, of course, the longer  
12 it takes the agency to review it et cetera.

13 Well, the fact is, it's not a  
14 question of quantity, it's a question of  
15 quality. And the challenge here is for the  
16 agency to define very well what is the  
17 critical information that is really needed in  
18 an application, and QBR has got a long way to  
19 do that, but I would suggest even aside from  
20 QBR, to separately re-ask this question and  
21 to really challenge oneself so that the  
22 agency can ask, what do we really need to

1 know as opposed to what is it just nice to  
2 know. Because the pay back from reducing  
3 that information is absolutely huge because  
4 it cuts across all possible filing  
5 mechanisms, you don't need to file that  
6 particular change, thanks. That's all I  
7 have.

8           So in the southern hemisphere  
9 outside the box, we have the dotted line  
10 relationship, and that dotted line  
11 relationship idea is a very important idea,  
12 and it's important because if indeed this is  
13 not recognized, the agency can revise 314.70  
14 absolutely perfectly, reduce all the filing  
15 mechanism and for the DMF holder, as a matter  
16 of fact, the time to implementation of these  
17 changes will be unchanged from what it is  
18 now.

19           And what the idea says is, if you  
20 have a special DMF amendment for changes,  
21 with no link to an (A)NDA or NDA sponsored  
22 filing. And this is because, in the brand

1 industry you have a one to one relationship  
2 between the DMF holder and the sponsor.  
3 Only, so it's a dialogue. In the generic  
4 world, that changes entirely. You have one  
5 DMF holder and you have 5, 10 or 15 different  
6 customers.

7           And believe me, to get two or three  
8 customers to file any kind of a supplement in  
9 reasonably the same time frame is impossible,  
10 and to get 5 or 10 or 15 suppliers -- excuse  
11 me, customers, (A)NDA sponsors to do the some  
12 things, is something ludicrous. The bottom  
13 line of that is, that even though an (A)NDA  
14 sponsor files a CBE zero, in fact the time to  
15 implementation is six months, nine months,  
16 we've had examples of one or two years before  
17 this all gets worked out.

18           The real way to solve this problem  
19 of course is to approve drug master files,  
20 and I'm well aware of the agency's reluctance  
21 to do that, as has been discussed for --  
22 during the decade of the '90s. However, in

1 the spirit of the quality initiative for the  
2 21st Century, I would implore the agency to  
3 reopen that discussion, because I believe  
4 there are many valid responses to the  
5 agency's very valid concerns about approving  
6 drug master files. So I would ask that to be  
7 reopened.

8 That said however, this idea is  
9 abridged to that. It's not that radical.  
10 It's saying, just have a special amendment  
11 with no link to a sponsor filing as a trigger  
12 to the DMF amendment for change. And by  
13 doing that, the change is looked at, it's  
14 approved and then the DMF holder simply  
15 notifies the 15 customers that this in fact  
16 has been accomplished.

17 To summarize things, we've looked  
18 at five specific recommendations for the  
19 revision of 314.70. We've looked at the  
20 place that the risk based paradigm plays in  
21 this, and identified a new driver or not a  
22 new one but an equally important driver, the

1 science based paradigm, and finally we've  
2 looked at three out of the box ideas, one of  
3 which is absolutely critical, precisely  
4 because if the revision is accomplished in  
5 perfect fashion. This is really not going to  
6 help what you're assuming the revision will  
7 help, and that is the timely implementation  
8 of change.

9           So in conclusion, I certainly don't  
10 think it's presumptive of me to say that  
11 industry eagerly awaits the issuance of the  
12 revision of 314.70, and certainly is  
13 extremely impressed by the agency's  
14 willingness to entertain the input of  
15 industry, to examine old ideas and of course  
16 reexamine old ideas and reopen them, and even  
17 of course to take a look at new ideas as  
18 well. And SST certainly shares all of those  
19 sentiments, and I thank you for your kind  
20 attention.

21           THE CHAIR: Thank you Art, for your  
22 ideas and recommendations. Next speaker is

1 Calvin Koerner, Consultant for IQ Auditing.

2 MR. KOERNER: Hello, my name is  
3 Calvin Koerner, I'm a proprietor of IQ  
4 Auditing. I'd like to give you a little  
5 history of my background. A year and a half  
6 ago, for those who aren't familiar with me --  
7 I was a senior CMC reviewer in CDER, and with  
8 those duties, I also was a lead inspector for  
9 prior approvals. Prior to that, I filled the  
10 same capacity in CBER, and prior to that I  
11 worked as -- in quality assurance in industry  
12 for a number of years.

13 I think we can all agree that what  
14 we're talking about today is a very complex  
15 issue. There are many perspectives and we've  
16 heard those various perspectives today.  
17 We've heard from the consumer, we've heard  
18 from API manufacturers, we've heard from drug  
19 manufacturers and we've heard from our  
20 regulatory folks. What I'd like to do is to  
21 try to boil all that down and to really try  
22 to summarize what I perceive are the critical

1 issues.

2           But before I do that, I'd like to  
3 take a brief moment to discuss some  
4 historical aspects of sort of how we got  
5 where we are. I think it's not -- it's very  
6 important for us not to forget the past. And  
7 the first thing that we should remember is  
8 the vast majority of laws and regulations  
9 were enacted because people were getting  
10 hurt. In an ideal world we don't need  
11 regulatory oversight, but we don't live in an  
12 ideal world. But when people were getting  
13 hurt, it was a broad stroke approach that was  
14 applied.

15           Laws and regulation are by  
16 definition are meant to apply equally to all  
17 the people. But all the people aren't  
18 causing the problem. So to use a paraphrase  
19 or an old saying, a few bad apples spoils the  
20 whole bunch. FDA's oversight and authority  
21 has been instrumental in the current level of  
22 compliance. In my walks through this

1 industry, I have found the integrity of the  
2 people to be extremely high. 90 percent have  
3 extremely high integrity and want to do the  
4 right thing. Laws and regulations are not  
5 there for the 90 percent, they are there for  
6 the 10 percent.

7           It's also been my experience that  
8 proactive FDA oversight is critical for  
9 public health safety. If we change it from  
10 being reactive, then basically people -- we  
11 go back to people getting hurt and then we do  
12 something about it. Safety and efficiency  
13 testing is a prime example, do we want to  
14 eliminate that and trust quality systems to  
15 do that or do we proactively make sure  
16 products are safe and effective before we put  
17 them on the market.

18           With all that said, I think it has  
19 to be realized that FDA's missions and  
20 responsibility serves a very noble purpose in  
21 ensuring public health and we cannot lose  
22 sight of that. However, we do have a less

1     than effective situation -- system.  
2     Manufacturers may be hesitant to make  
3     processes, improvements due to the burden of  
4     the regulations. What we have right now is  
5     we have a broad micro-oversight, inflexible,  
6     catering to the lowest common factor  
7     approach. So we're making laws that really  
8     need to be micromanaged to 10 percent of the  
9     people and applying it to everybody. That's  
10    creating the problem.

11                   And as a response to that, FDA is  
12    getting more and more supplements, more and  
13    more stretched resources, and so is industry.  
14    It also should be noted when we talk about  
15    risk assessment. Risk is not the likelihood  
16    of error. I can guarantee you that somebody  
17    will do it wrong. I will guarantee you it  
18    will be done wrong, even though when they  
19    intend not to do it wrong, that's been my  
20    experience. Good intentions do not ensure  
21    product quality. It is only a matter of time  
22    before somebody does it wrong. The risk is

1 the potential to impact the patient and the  
2 time it would take for you to discover it.  
3 That's what the real risk is.

4 I think nobody is really  
5 considering that the FDA is going to  
6 eliminate supplement review altogether.  
7 We're just talking about different levels and  
8 types of FDA oversight, not eliminating FDA  
9 oversight. But historically, we have had an  
10 inconsistency in that oversight. With that  
11 said and taking that broad approach, I'm  
12 going to be talking or may be introducing  
13 some new terms, so please just humor me.

14 Implementing GMPs for the 21st  
15 Century has, I think first of all it's a  
16 fabulous idea. It's a time -- it's a thing  
17 whose time has come, it needs to be done.  
18 And traditionally or so far as in the  
19 literature and so forth, we have basically  
20 three approaches that we're talking about  
21 achieving that. The first is what we have  
22 primarily focused on today, which is reducing

1 supplements across all companies by changing  
2 regulations and/or guidance documents.

3           And the other one that's been  
4 mentioned today is encouraging voluntary  
5 implementation of design space to reduce  
6 supplements. I'm going to assume that most  
7 people understand what concept of design  
8 space is but pretty much, it's building the  
9 box that says, for how much you stay inside  
10 this box, what changes you make should not  
11 affect the product. I understand my process  
12 and product so well, that I can put  
13 well-defined barriers and draw a box.

14           The last one has been mentioned,  
15 but not been mentioned bit suddenly. And  
16 even though I think this is happening anyway,  
17 I just want to put it up there is opening FDA  
18 policy for acceptance of master development  
19 and qualification protocols to reduce  
20 supplements. Now, what I'm really talking  
21 about is the 314.70(e) clause where it allows  
22 you to do regulatory comparability protocols,

1 but I've always found comparability protocols  
2 for that particular regulation to be a  
3 misnomer. But truthfully, what we're looking  
4 at -- let me back up.

5           In the past, that section  
6 regulation has been used for a specific  
7 change event. I am under the impression, and  
8 I believe this is correct, that the FDA is  
9 now starting to look at that regulation on a  
10 broader perspective. So for instance, if you  
11 have a single change and then you submit a  
12 comparability protocol, then you have to do a  
13 follow up supplement with the data, that  
14 actually doubles every body's work, it does  
15 not reduce anything. But if you had a  
16 comparability protocol that was addressed  
17 "change types," and not "change events," then  
18 you could do the work upfront for many change  
19 events that would subsequently follow and  
20 that in fact would reduce everybody's work  
21 load.

22           I'd like to take a few minutes to

1 look at those three different options. And  
2 look at what they really mean in a regulatory  
3 or an FDA oversight role. And what they mean  
4 to the consumer as well as each individual in  
5 this room. The first is changing regs to  
6 reduce supplements across all companies -- it  
7 assumes all companies in process are equal,  
8 which they are not. It's a broad and -- this  
9 is the term I'm going to say, it's a broad  
10 micro-oversight view.

11 So before we were going from a  
12 broad micro to now going to a broad macro,  
13 are we going to swing the pendulum to before.  
14 So I think what we need to really focus on is  
15 what the real issue is. The real issues is  
16 if we're treating everybody the same, we  
17 don't have parallel path. We don't have a --  
18 there are some companies that need  
19 micromanaged, they do, I know. Every FDA  
20 person in this room knows. There are some  
21 that don't, and it's a cultural thing.

22 From my perspective I have seen it

1 that if the senior management believes in  
2 quality, it filters all the way down. If  
3 their senior management didn't buy in the  
4 quality, it doesn't filter down, and those  
5 two different companies need to be treated  
6 differently. The regs changing -- to change  
7 your regs to accommodate a parallel system, I  
8 just can't imagine how you would do that and  
9 the complications and the controversy, it  
10 would be extremely difficult to do.

11 I'm going to take a different role  
12 than what I've heard from most people today.  
13 I will say that the change, the regs do  
14 provide flexibility. The problems with  
15 definitions are the examples. If you take a  
16 look at a PAS definition, it says significant  
17 potential to effect product, I don't know how  
18 you can boil that down to be more flexible.  
19 But if the examples -- and we had an example  
20 in an earlier discussion, where the examples  
21 start to kind of contradict the definition.

22 Another thing we've looked at on a

1 couple different presentations today is that,  
2 it's not the number of supplements, it's the  
3 particular supplements that are going to give  
4 you the most value in reducing workload.  
5 From my experiences, when I was a reviewer,  
6 there were certain supplements that were  
7 coming across the desk, certain change types  
8 all the time.

9           So if are looking to categorically  
10 reduce supplements across the board for all  
11 companies and all processes and all products.  
12 I think there should be an effort not to look  
13 at the number of types we're going to do, but  
14 the specific types that will have the most  
15 impact.

16           Another thing that's been my  
17 experience, we talk about the regs being  
18 prescriptive, but for me the problem has  
19 generally been, it's not what they say, it's  
20 what they don't say. I would get calls all  
21 the time, trying to get clarification on this  
22 change or that change because a guideline or

1 reg or a policy didn't address it. If we try  
2 to loosen the definition to what they already  
3 are, I can see where this is going to provide  
4 greater confusion and greater ambiguity.

5 To continue the right change  
6 considerations, I think we all can agree that  
7 if we try to revamp the regulations as they  
8 are now, we're going to -- it's going to be  
9 very controversial, very time consuming, it's  
10 not going to happen any time, so. Another  
11 thing that we should make sure that we  
12 absolutely concentrate on is, we're not here  
13 just to reduce supplements. We're here to  
14 reduce substantial potential to adverse  
15 products. We're not here just to reduce  
16 workload, if there is a way that we can  
17 reduce workload and reduce the potential to  
18 adversely effect, that's where we need to go.

19 Changing the regs, like I said  
20 before, to allow for parallel systems is  
21 going to be very difficult to do, and very  
22 controversial. If it can be done, and I say

1 it can't be done, it's going to be time  
2 consuming, and we're talking four or five  
3 years would be my guess. The biggest thing  
4 that we're going to have to worry about,  
5 though, changing regs to reduce supplements  
6 and then reviewing them on inspection is  
7 we're going to change things from being a  
8 proactive oversight to reactive oversight.

9           From my experience in industry,  
10 most of the time, people just want to know  
11 what it is they're supposed to do and they  
12 want to do it. If they don't know exactly  
13 what it is they want to do, and an FDA  
14 inspector comes out and finds a major issue  
15 with it, that is going to have more detriment  
16 than actually submitting a supplement for  
17 approval. So we have to be careful about  
18 shifting from being proactive to reactive,  
19 but again, we do have an issue, we have to  
20 manage all this, and we can't micromanage  
21 everybody.

22           So design space actually allows

1 companies to be selectively micro-oversight.  
2 And that way you can look at companies  
3 individually. It will provide a parallel  
4 system because you can leave the current  
5 system in place and allow companies to choose  
6 this other path. It will provide greater  
7 manufacturing flexibility. You do the  
8 upfront work, show that you understand what  
9 you're doing, show that you have qualify by  
10 design in there, and the FDA looks at that,  
11 approves it and provides you the flexibility.  
12 It says, okay, you're not part of the problem  
13 children, so we don't have to lump you in  
14 with them.

15 It should remove ambiguity and  
16 substantially reduce potential risk, with the  
17 proactive approach, because the FDA is going  
18 to buy into your design space before you  
19 actually implement it. From my  
20 understanding, and maybe I'm wrong on this,  
21 but it's going to be mainly applicable to new  
22 applications. So that leaves a whole lot of

1 products that are already on the market and  
2 what are going to do about those? I'm sure  
3 there is a way to deal with that but right  
4 now, I haven't heard of a viable option.

5 To continue the design space  
6 considerations, from my perspective, right  
7 now, the biggest problem with design space is  
8 we don't have a good definition. And I think  
9 that the regs will probably have to be  
10 revised to provide that clear definition and  
11 how it can be applied.

12 It's also going to require  
13 significant upfront company resources that  
14 are not being spent right now. To get clear  
15 defined box, you're going to do more testing  
16 and more development work than is currently  
17 being done. And because of that, it's likely  
18 to increase the time to reach the market.

19 Design space, in my limited  
20 understanding, is going to be difficult for  
21 the agency to use as an enforcement tool.  
22 For example, they reviewed design space for a

1 new application, they accept it, they approve  
2 it, you implement it, you go. But while  
3 there is a management change that doesn't  
4 care about quality, like the older management  
5 did, and now they're not effectively doing it  
6 or they're cutting corners or this or that.

7           Is there going to be a mechanism  
8 for the agency to retract design space, and  
9 say no, you're no longer in the good child  
10 group, you're now in the bad child group. We  
11 need to micromanage you now, we need to use  
12 micro- oversight, as opposed to macro. So I  
13 haven't heard of a dynamic design space  
14 mentality to where, it's sort of once you  
15 have it, you always get to keep it.

16           The master protocol or regulatory  
17 comparability protocol, can be designed and  
18 written as a two-way street. And I've  
19 renamed it because it seems more appropriate,  
20 a more applicable name than comparability  
21 protocol because it's not necessarily a  
22 strict comparability protocol. It will do

1 the same as design space, it will provide  
2 greater flexibility -- but it doesn't have to  
3 have a blank check.

4           Design space is intended to  
5 basically, you know, just allow them to make  
6 changes. And they'll come in and check  
7 later on. But a protocol can restrict what  
8 changes and change types can be made. So you  
9 can't say, well, this change type, an  
10 example, they mentioned container closures.  
11 Yes, if you're going to change from one  
12 stopper to another stopper composition, that  
13 shouldn't be that big of a deal, but if  
14 you're going from a valve to a screw-- top  
15 cap, that's a huge change, that probably  
16 shouldn't be just done without some  
17 oversight.

18           It too will remove the ambiguity  
19 and substantially reduce potential to risk,  
20 with a proactive approach. It could be used  
21 as an enforcement tool. You could be granted  
22 the use of this protocol as long as you stay

1 in good compliance. However, if you don't  
2 stay in good compliance, it can be -- the use  
3 or the privilege of it could be retracted.  
4 That's a huge enforcement tool for the  
5 agency, because of a protocol's magnitude to  
6 basically eliminate CBE-30s and some  
7 significant PASs. That's a huge advantage  
8 for a company from marketing perspective. If  
9 you're a contract or an API, it's huge, so  
10 there is a big incentive for them to conform  
11 and not get pulled away from them. It allows  
12 the agency to have another compliance avenue.

13           Again, like design space, it allows  
14 companies to be evaluated and rewarded  
15 individually. I call this selective dynamic  
16 macro oversight. The dynamic is it could be  
17 pulled away. It could be applicable to all  
18 products new and used, or new and unlicensed,  
19 used. It shouldn't increase time to reach  
20 market because it could be done post market.  
21 It will provide parallel systems, which is  
22 the broad micro and the selective dynamic

1 macro.

2           It can be implemented today with  
3 absolutely no reg changes. Under 314.70(e),  
4 all that it would take is fro the agency to  
5 say, "Yeah, we accept them." These are my  
6 recommendations. I don't think the current  
7 regs aren't bad, but they could be modified.  
8 And here are some examples of how they can be  
9 modified. I think there needs to be a better  
10 definition of a change.

11           For instance, repair, maintenance  
12 and upgrades, made to equipment facilities  
13 and processes to basically sustain the  
14 existing application should not be considered  
15 a change. If you have a blender out there  
16 and it's 20 or 25 years old, and it's time to  
17 replace it, you cannot replace it with a  
18 like. It's not possible, they don't make  
19 those blunders any more. So right now the  
20 regulations say, similar design but not  
21 identical is the CBE-30. You're just  
22 upgrading, you're United States and upgrading

1 to -- he's going to have better controls,  
2 it's going to be better. Those are the kind  
3 of things that probably need to stop being  
4 changed. Those are the kinds of things that  
5 are being submitted to CBE-30s, they're  
6 basically not utilizing everybody's time  
7 effectively.

8           If they knew enough, and were  
9 capable at one point to qualify that blunder,  
10 the old one 20 years ago, I think it's fair  
11 to assume and the risk is very minimal, that  
12 they can do the upgraded one. I recommend  
13 that we take the examples out of the  
14 regulations. They are the restrictive part,  
15 keep them to the guidelines.

16           As a reviewer, if I would review  
17 something and it would say specifically,  
18 similar design but not identical to the  
19 CBE-40. I had absolutely no latitude from my  
20 perspective to allow that to be downgraded,  
21 that's what the regs said. If we take those  
22 examples out of the regs, then the regs have

1 a lot of flexibilities in them. Change the  
2 definition of what a change is, take the  
3 examples out, we've already made some very  
4 small changes, that will provide massive  
5 amount of flexibility.

6 I think all three PASs should be  
7 pursued in parallel. I think they're all  
8 good ideas, that we should look at every  
9 avenue to be more effective at this  
10 oversight. Oversight is critical, its'  
11 needed, we all have to admit FDA serves a  
12 noble purpose. FDA oversight needs to be  
13 here. I wouldn't take the medicine if it  
14 weren't. I know what the history is. People  
15 get hurt, and sometimes people get hurt  
16 because of good intentions. People didn't  
17 mean to do anything wrong.

18 We need to find a more effective  
19 way to do that oversight, and I think what we  
20 need to do is segregate or find a way that we  
21 segregate the bad apples from the good apples  
22 and not treat them as equal.

1                   The last thing is the FDA  
2 management in this room is very attuned to  
3 this. I've not necessarily found that that  
4 filter is all the way down. I strongly  
5 recommend that if all three approaches are  
6 going to be adopted or two of the three or  
7 one of the three is going to be adopted, that  
8 there is some rigorous training that goes all  
9 the way down because the foot soldiers are  
10 who the companies deal with, they don't deal  
11 with the senior management.

12                   So they call the reviewer up and  
13 say, hey, I submitted this supplement, bla,  
14 bla, bla, but if they're to on the same page  
15 as what we're talking about today, that's  
16 going to get squashed right there and they're  
17 going to say well, we don't do it that way.  
18 Because they are still doing GMPs for the  
19 20th Century. Okay, this is my summary.

20                   FDA oversight is necessary and  
21 good. I think it's rational that the FDA can  
22 oversight grip can be loosened, I think it

1 needs to be selective of what it is loosened.  
2 The broad targeted macro oversight is okay.  
3 I think there are some change types that can  
4 be reduced across the board to everybody with  
5 minimal to no consequences. However,  
6 selective macro oversight can be broader  
7 reductions to selective companies that have  
8 demonstrated that they're capable and  
9 competent, that they don't need to be  
10 micromanaged. But the best, by far is to  
11 have a selective dynamic macro oversight for  
12 those companies, so that if there is a shift  
13 in their quality approach or their quality  
14 culture, you can compensate for it, that's  
15 all I have.

16 THE CHAIR: Thanks a lot Calvin.  
17 The next speaker is from Genentech, he's the  
18 director of regulatory policy and liaison,  
19 Earl Dye.

20 MR. DYE: On behalf of Genentech, I  
21 would like to thank the FDA for the  
22 opportunity to speak today at the public

1 meeting to address risk based approaches for  
2 regulating CMC changes to approved  
3 applications. Genentech supports the  
4 agency's efforts to seek stakeholder input on  
5 issues to consider when developing revisions  
6 to its regulations regarding CMC supplements  
7 and other changes to approved marketing  
8 applications for human drugs.

9           We believe that providing increased  
10 regulatory flexibility, based on use of risk  
11 based approach is to reduce reporting burden  
12 for certain changes is a positive step  
13 forward in implementing the agency's 21st  
14 Century CGMP initiative, and embracing  
15 pharmaceutical quality by design and risk  
16 management principles defined in ICH Q8, Q9  
17 and Q10.

18           We also believe that implementing  
19 risk based approaches based on manufacturing  
20 process understanding, prior knowledge and  
21 internal change control procedures in the  
22 context of a company's demonstrated quality

1 systems will facilitate produce innovations  
2 and improvements and allow for more rapid and  
3 predictable release of life saving medicines  
4 for patients.

5           That being said, we have a few  
6 comments and concerns for the agency's  
7 consideration. The discussion today has  
8 focused, specifically on FDA's thinking on  
9 possible revisions to 314.70, which  
10 prescribes requirements for reporting changes  
11 to approved drug products and abbreviated  
12 drug products regulated in to the Food Drug  
13 and Cosmetic Act. There has been no  
14 discussion regarding the need to revise  
15 601.12, which prescribes the requirements for  
16 reporting changes to approve biologic drug  
17 products regulated under the public health  
18 service act.

19           It is important to note that many  
20 natural and recombinant proteins are  
21 regulated as drugs under the Food Drug and  
22 Cosmetic act. There is no scientific or

1 technical reason that biotechnology products  
2 and other protein products regulated under  
3 601.12 should be treated differently. The  
4 increased regulatory flexibility afforded by  
5 the use of risk based approaches to  
6 facilitate innovation and improvements in  
7 manufacturing processes to reliably produce  
8 pharmaceuticals of high quality, can and  
9 should apply to manufacturers of protein  
10 drugs and specified biotechnology products.  
11 This would be particularly beneficial to  
12 sponsors who manufacture biotech products in  
13 both categories.

14 We know that when the agency last  
15 revised its regulations governing changes to  
16 approve marketing applications, to implement  
17 section 116 of the Food Drug and  
18 Administration Modernization Act, it revised  
19 both 314.70 and 601.12. It seems logical and  
20 scientifically appropriate then, that FDA  
21 should revise both 314.70 and 601.12 to allow  
22 for use of an enhanced risk based approach to

1 the CMC regulatory processes for all  
2 specified biotechnology products in order to  
3 reduce the number of supplements.

4 We also believe it is critical to  
5 the success of this approach, that field  
6 investigators and central reviewers work as a  
7 team to assure clear communication, uniform  
8 expectations and a shared understanding of a  
9 manufacturers design space and regulatory  
10 agreements, which support a reduced reporting  
11 requirement for manufacturing changes.

12 We also encourage the FDA to work  
13 closely with other international regulatory  
14 agencies to harmonize respective variation  
15 regulations with any revisions made by the  
16 agency to 314.70 or 601.12, so that  
17 innovations and improvements in manufacturing  
18 processes can be implemented globally without  
19 disparate supplement submission. Thanks very  
20 much for the opportunity to speak today.

21 THE CHAIR: Thank you Earl. That  
22 concludes all of our speakers who have signed

1 up to speak today and concludes this hearing.  
2 I want to thank everybody again who came in  
3 to talk, I think that FDA heard some very  
4 interesting recommendations today, heard a  
5 lot of perspectives on things that we need to  
6 consider as we move forward and I will assure  
7 you that what you've said today, as well as  
8 what you provide through the docket will be  
9 considered as we move forward in this area.  
10 I do think that revision to 314.70, whether  
11 it's a tweak or a full revision, is necessary  
12 to move ahead with modernization, but I think  
13 your comments here today will help us in  
14 thinking about whether we should be just  
15 tweaking or making whole revisions to the --  
16 to 314.70. So again, I thank you, have a  
17 safe drive out there in the weather, and talk  
18 to you later.

19 (Whereupon, at 12:38 p.m., the  
20 PROCEEDINGS were adjourned.)

21 \* \* \* \* \*

22

